ANNUAL BUDGET

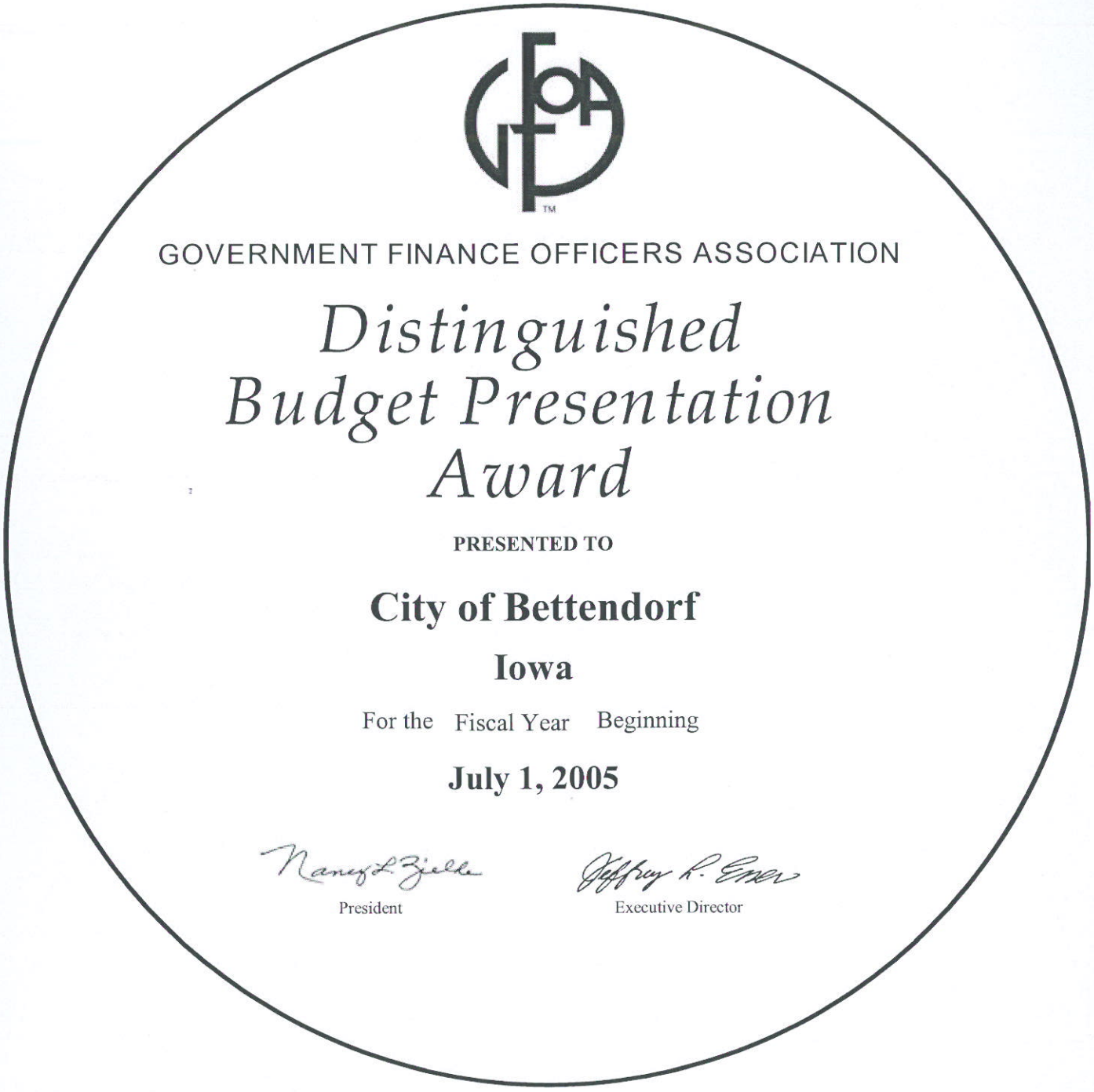


FOR THE FISCAL YEAR
JULY 1, 2006 - JUNE 30, 2007

PREPARED BY:

Finance Department

Decker P. Ploehn, City Administrator
Carol A. Barnes, Finance Director



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Bettendorf, Iowa for the fiscal year beginning July 1, 2005.

In order to receive this award, a governmental agency must publish a budget document that meets program criteria as a policy document, operations guide, financial plan and as a communications device.

The Distinguished Budget Presentation award is presented annually to those governmental agencies meeting and surpassing the strict criteria and guidelines as established by GFOA. The City of Bettendorf continues to improve and surpass the guidelines and will submit this fiscal year 2006/07 Annual Budget book for eligibility for our tenth consecutive award.

Guide to the Budget Document

The purpose of this section is to provide the reader with a general explanation of the format and content of the fiscal year 2006/2007 budget document and to act as an aid in budget review. This document provides all summary and supporting data on the general financial condition of the City and details services, programs, and staffing levels adopted for all departments.

The **Introductory Section** includes the Mayor's Message and the budget message from the City Administrator and the Finance Director, the Vision Statement and listing of priority issues adopted by the Mayor and City Council, and various summary schedules showing revenues and appropriations for all funds. Information regarding the City's taxable valuation base, tax levy rates and tax levy amounts is also included.

Each **Fund Type Section** is tabbed and presents fund and program performance budget information. The fund types include the General Fund, Special Revenue Funds, Debt Service Fund, Capital Funds and Business-Type Funds. Each tab includes a general description of each fund, five years of history of revenue, expenditures and changes in fund balances, descriptions of revenues and expenditures and other detailed information.

The programs are grouped by type following each fund and include **Public Safety, Public Works, Culture and Recreation, Community & Economic Development, General Government, Debt Service and Business-Type Activities**. The detail includes a program description, performance objectives, performance indicators (demand, workload, productivity and effectiveness), and a written budget analysis for each program. Budget detail by revenue source, expenditure totals and staffing levels is also included. For comparison purposes, all program budget information includes the actuals from fiscal years 2003/2004 and 2004/05, the amended budget for the fiscal year 2005/06 and the adopted budget 2006/07 fiscal year.

The last tab, the **Supplemental Information** includes a profile of the community, financial management policies and basis of accounting, a description of the budget preparation process, , a glossary and the Iowa State Code section on requirements for budgeting.

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Mayor and City Council



Mayor
Mike Freemire



Alderman at-Large
Lisa Brown



Alderman at-Large
Tim Stecker



1st Ward
Norm Voelliger



2nd Ward
Joe Douglas



3rd Ward
Debe LaMar



4th Ward
Patricia Malinee



5th Ward
Carolyn Koos

Mayor's Message



If 2005 has taught us anything, it is to plan for the future but not forget the lessons of the past. The city council, along with department and division heads kept that in mind when working on the new fiscal year budget. Through many challenges, the council approved the 06/07 budget on March 7. The most difficult of the challenges was the rollback and the affect it has on our community. For the first time in more than 15 years, taxable values decreased $7.4 million despite the $60 million growth in assessed valuations. As a result, the City Council recommended and voted for a $.25 levy increase. Even with the increase, the average residential property owner will see a decrease of 1.77% on existing property. Commercial properties will see an increase of .52% on existing property.

The Life Fitness Center became a major part of the budget talks. It was after many discussions and sorting through diverse opinions that the decision was made to subsidize the facility for two years or $800,000, whichever comes first. It is our hope that the facility will eventually operate with little or no subsidy. Because the Life Fitness Center has been a staple in our City for many years, it was important to find a solution that would give the facility a chance to grow. The solution came about through a lot of hard work by dedicated citizens, staff, and council who operated in an atmosphere of respect for differing points of view.

As a business owner, I know the importance of a growing tax base. It is critical that we recruit new businesses and revitalize areas that have lost significant value.

- Duck Creek Plaza is a prime example of reuse of investment. Approximately 20 years ago, Duck Creek Plaza was valued at $14 million. In 1998, its value dropped to $9 million. Today, I am happy to report its value is $30 million.

- Eagles Food Center will become a satellite campus for Scott Community College, Administration Center for Bettendorf School District, and the Iowa State University Extension Service. To use this building for educational purposes compliments the mission of the Learning Campus.

- Bettendorf's downtown is taking shape with four new buildings and the start of the 250-room hotel. The construction on the event center should begin this summer. With all the improvements, the total value is $61 million.

- Cumberland Square has four new buildings valued at over $2 million, with an additional nine new businesses.

- Golden Triangle has two new buildings valued at over $1 million, with an additional six new businesses.

- Construction has started on a medical center valued at $1 million and a strip mall valued at over $700,000 at the corner of 18th and 53rd.

I should also mention that 2005 has seen the most residential growth since 1991 with 194 starts. Over the last seven years, the total assessed value rose nearly 50% to $2.3 billion.

Three areas that the City Council and staff are targeting for the future are: downtown tourism, a technology office park at I-80, and the Riverside Development Park for industry. All areas are crucial for creating a positive business climate, which is the key to surviving in a competitive world.

Last but certainly not least, I would like to thank the City Council and staff for their dedication to our City. I have been part of Bettendorf's government for six years and I have not seen a better group of individuals to take on the tasks and challenges of city government. Whether we agree or not, I believe we all want our City to shine and it is our passion and our voice that makes Bettendorf a "premier" City.


Bettendorf
IOWA
a premier city

Vision

The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value-based principles that can guide policies, decisions and operations.

Our Vision is…
The City of Bettendorf is a premier city in which to live.

The City of Bettendorf is the most livable community for families with rich educational, cultural and recreational opportunities where we enjoy a vibrant riverfront and a growing, competitive business environment. We take pride in our great community.

Mission

The Mission for the City of Bettendorf defines the purpose of the organization.

Our Mission is…

- Bettendorf citizens value safety, education, families, cultural and recreational opportunities.

- They expect good communication, quick response, quality services.

- They want wise planning and effective use of resources.

- The City of Bettendorf responds to these diverse community expectations by delivering the finest services making Bettendorf a Premier Place to Live.

Core Beliefs

Core beliefs are value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the city conducts business.

Our core beliefs are…

Teamwork

Professionalism

Responsibility

Pride

Our belief in teamwork means we…

- Encourage cooperation.
- Communicate effectively.
- Practice open-mindedness.
- Support city decisions.
- Acknowledge the contributions of all.

Our belief in professionalism means we…

- Treat others with honesty and respect.
- Inspire creativity and innovation in ourselves and others.
- Take a thoughtful approach to planning and problem-solving.
- Engage in continual skill development and personal development.
- Encourage leadership development.

Our belief in responsibility means we…

- Always consider organizational and community impact.
- Always seek opportunities for improvement.
- Accept accountability for results.
- Take responsibility/seek solutions/solve the problem.
- Know City vision, mission, core beliefs, services and their connection to our job duties.

Our belief in pride means we…

- Recognize and celebrate each others efforts, contributions and quality results.
- Maintain a positive attitude.
- Exhibit a positive approach to citizens, customers, and co-workers.
- Promote the city to the community.
- Strive to be known and recognized for our quality services.

Key vision components and their meanings:

Premier City

- Pacesetting
- Progressive
- Cutting edge
- Service excellence
- Uses best management practices

Most livable community for families

- People feel safe and secure.
- All generations of the family feel welcome.
- People have convenient access to services, shopping and leisure amenities.
- People enjoy great parks, connected bike and hike trails, and green areas.
- Residents and businesses have access to state-of-the-art technology infrastructure.
- Young families to seniors find housing opportunities.

Rich educational, cultural and recreational opportunities

- Every family member has a choice of leisure time activity.
- Citizens have the use of a top quality library that offers a variety of programs and services.
- Residents and visitors have opportunities for life-long learning from the programs and services offered at our Family Museum.
- Everyone finds convenient opportunities through the programs and services offered at recreational facilities.
- Students attend schools that are among the best in Iowa and the nation.

Vibrant Riverfront

- The Mississippi River provides a beautiful gateway to Bettendorf.
- Residents have access to the river for active and passive leisure activities.
- Tourist are drawn to the riverfront to enjoy anything from walking to gaming.
- The riverfront has a charming, quaint feeling and character
- Healthy businesses exist along the river.
- People enjoy unmatched vistas and views of the river.

Growing, competitive business environment

- High technology businesses locate here and build their companies here.
- The I80/Middle Road area is a successful high technology business park.
- Multiple business and commercial centers exist within Bettendorf at downtown, Duck Creek, I/80 Middle Road and along major corridors.
- Medical businesses provide the best local healthcare.
- Quality retail businesses provide convenient shopping opportunities.
- City government is friendly to small business by being responsive and supportive.

Pride in our great community

- Citizens trust city government and community leaders.
- Residents, businesses, schools and the city work together as partners by sharing resources for the benefit of the community.
- Residents and businesses give to the community by contributing time and resources.
- Community and neighborhood events pull residents together building a strong sense of community.
- Citizens are well informed and are involved in shaping Bettendorf's future.
- People are friendly, welcome new ideas and respect others.
- Citizens are proud to say, "We are from Bettendorf, Iowa."

City Council Agenda
Targets for Action 2006

TOP PRIORITY

- I-80/Middle Road Development and Business Park
- Life Fitness Center Resolution: Subsidy not to exceed $800.000.
- Economic Development Strategy: Phase II Marketing and Action

HIGH PRIORITY

- Subsidy and Collaboration Policy Framework and Direction
- Volunteer Program Development
- Annexation Study, Strategy and Action Plan

Management Agenda - 2006

1. "Suggestion Box" Program for Employees
2. Website Upgrade
3. IT Department Head Creation
4. Succession Planning
5. Electronic Records Management, Storage and Retrieval
6. Payroll System: Update
7. Recruitment Process Streamlining and Incorporating Core Beliefs
8. Mass Transit Study and Direction
9. Libraries Together Study and Strategic Plan
10. Family Museum Strategic Plan: Update
11. Century Height Out Lot A: Resolution
12. Cell Siting at Palmer Hills
13. Business Retention: Performance Monitoring and Report

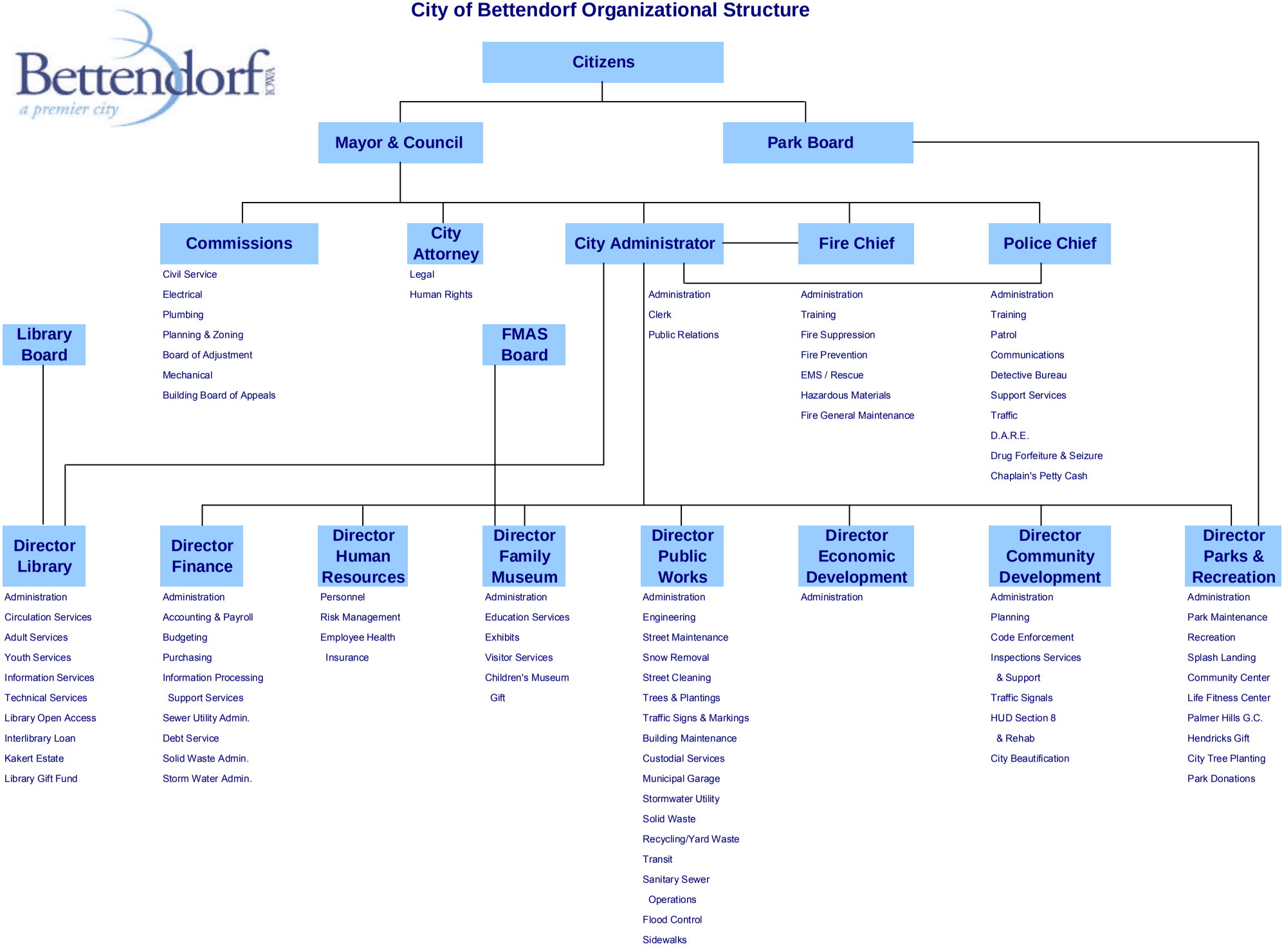
Goals to Guide Our Future Through 2010

Goal 1 Financially Sound City Providing quality City Services

Objectives

- Services provided in customer-friendly manner
- Having a "Premier Workforce" that is well trained and has competitive compensation
- Balanced budget with adequate resources for services and reserves
- Services delivered in most cost-effective manner
- Continuous Management and services improvement process
- Aligning the organization with Vision, Mission, and Beliefs
- Adjusting services and service levels to our changing community market
- Adequate revenues to support defined services and service levels
- City running like a business

City of Bettendorf Organizational Structure



Fiscal year 2006/2007 Budget

Michael J. Freemire, **Mayor**

Lisa M. Brown
Alderman at Large

Timothy A. Stecker
Alderman at Large

Norman P. Voelliger
First Ward Alderman

Joseph H. Douglas
Second Ward Alderman

Debe L. LaMar
Third Ward Alderman

Patricia A. Malinee
Fourth Ward Alderman

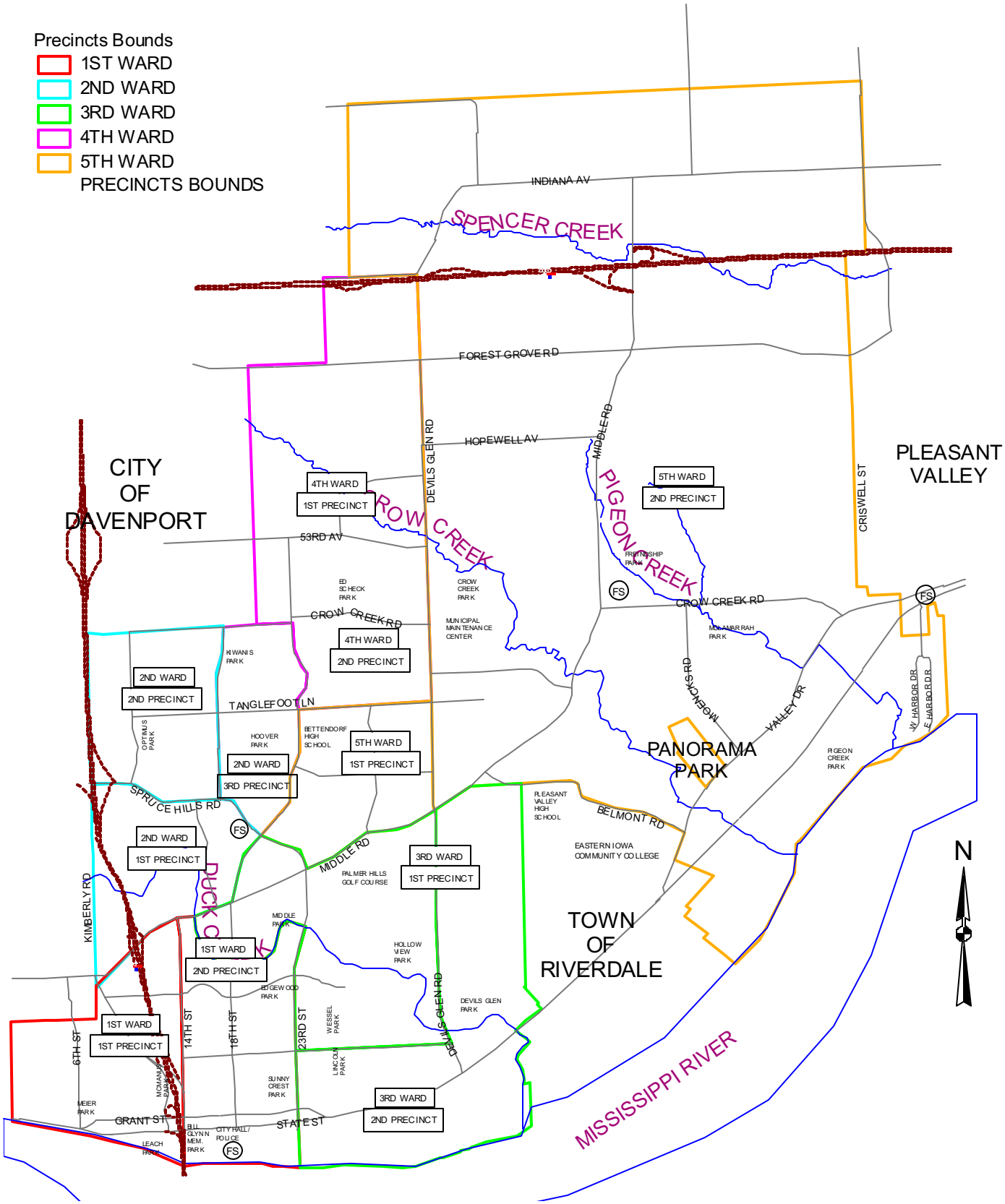
Carolyn R. Koos
Fifth Ward Alderman

Decker P. Ploehn, City Administrator

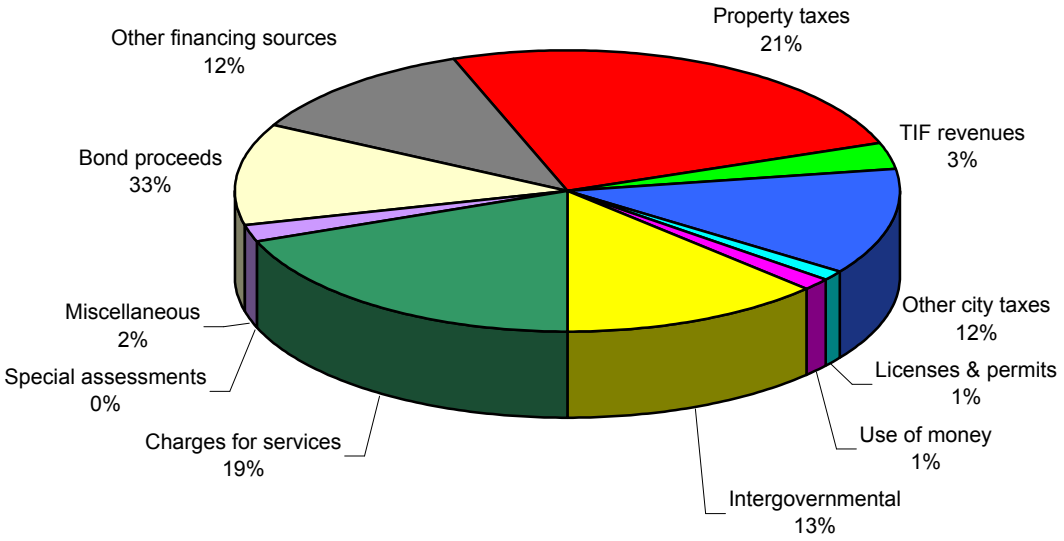
DEPARTMENT HEADS

Carol A. Barnes ..... Finance Director
Faye E. Clow ..... Library Director
William M. Connors ..... Community Development Director
Steven M. Grimes ..... Parks & Recreation Director
Gregory S. Jager ..... City Attorney
Tracey K. Kuehl ..... Family Museum of Arts & Science Director
Wallace C. Mook ..... Public Works Director
Philip J. Redington ..... Police Chief
Steven J. Van Dyke ..... Economic Development Director
Gerald A. Voelliger, Jr. ..... Fire Chief
Kathleen M. Eisbrener ..... Human Resources Director

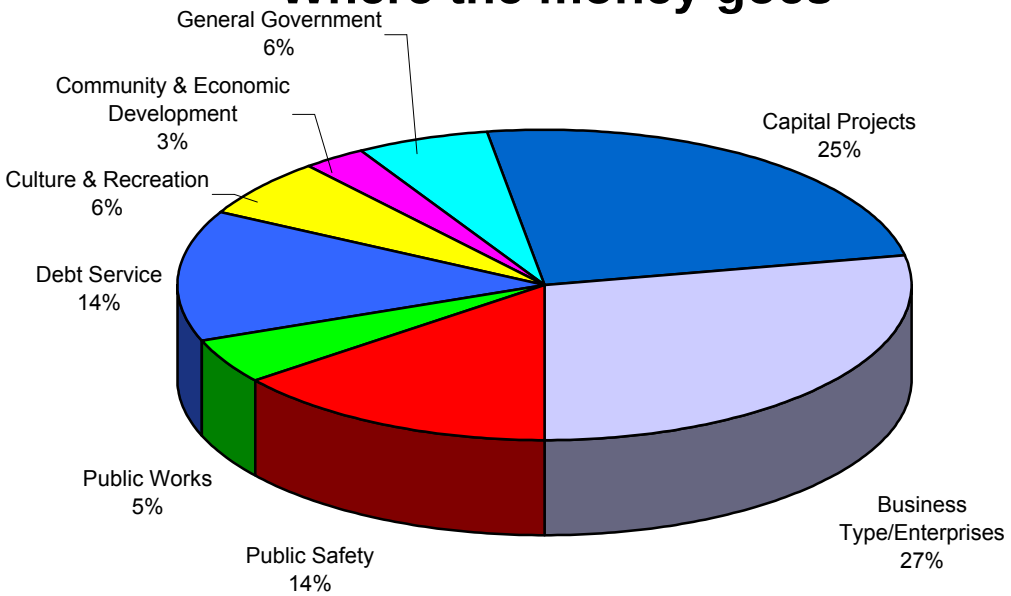
City of Bettendorf
Ward and Precinct Map



Fiscal Year 2006/07
Where the money comes from



Fiscal Year 2006/07
Where the money goes



City of Bettendorf, Iowa
Fund Equity Statement
Fiscal Year 2006/07 Budget

Major Governmental Funds:	Estimated Fund Equity Balance 7/1/2006	FY 06/07 Revenues*	FY 06/07 Expenditures*	Estimated Fund Equity Balance 6/30/2007	Inc. (Dec.) Fund Equity
General Fund	4,591,883	19,190,262	19,224,010	4,558,135	(33,748)
Tax Increment Financing Districts	276,104	2,009,154	1,925,038	360,220	84,116
Debt Service	1,219,382	6,127,105	6,577,019	769,468	(449,914)
Capital Projects Reserve	3,721,844	12,296,000	13,151,000	2,866,844	(855,000)
Total Major Governmental Funds	**9,809,213**	**39,622,521**	**40,877,067**	**8,554,667**	**(1,254,546)**
Nonmajor Governmental Funds:					
Road Use Tax	604,790	2,691,775	2,637,031	659,534	54,744
HUD Section 8	118,902	557,744	557,744	118,902	0
Economic Development	258,131	350,688	441,210	167,609	(90,522)
Police	84,776	9,500	9,500	84,776	0
Library	545,610	156,100	168,999	532,711	(12,899)
Parks	179,647	98,200	101,868	175,979	(3,668)
Police Pension Excess	1,113,480	30,000	643,484	499,996	(613,484)
Old Fashioned Fourth of July	21,924	60,050	60,000	21,974	50
Employee Benefits	0	1,570,673	1,570,673	0	0
Vehicle Replacement	830,534	454,000	461,250	823,284	(7,250)
Electronic Equipment	743,682	383,000	307,125	819,557	75,875
Riverboat Gaming	642,201	2,470,000	2,923,987	188,214	(453,987)
CIP/LOT & Interest	2,083,200	1,600,600	1,450,725	2,233,075	149,875
Geo Thuenen overpass/Subdiv Dep/Future Projects	444,418	68,000	7,053	505,365	60,947
Total Nonmajor Governmental Funds	**7,671,295**	**10,500,330**	**11,340,649**	**6,830,976**	**(840,319)**
Business-Type Activities Funds:					
Sewer Utility Enterprise	16,808,022	3,176,100	3,038,179	16,945,943	137,921
Solid Waste Mgmt./Recycling Enterprise	1,827,653	1,736,000	1,658,849	1,904,804	77,151
Family Museum for Arts & Science Enterprise	2,323,525	1,948,778	1,739,479	2,532,824	209,299
Palmer Hills Golf Course Enterprise	2,862,447	1,072,750	1,153,804	2,781,393	(81,054)
Recreation Enterprise	3,057,778	814,860	836,433	3,036,205	(21,573)
Aquatic Enterprise	3,512,921	205,100	455,784	3,262,237	(250,684)
Stormwater Utility	870,506	698,200	747,475	821,231	(49,275)
Transit	643,419	1,154,080	1,053,553	743,946	100,527
Educational Center	435,883	1,337,000	434,632	1,338,251	902,368
Events Center	150,000	6,795,000	45,000	6,900,000	6,750,000
Employee Health Insurance	952,522	2,526,755	2,514,748	964,529	12,007
Risk Management	567,036	848,571	848,571	567,036	0
Information Services	284,692	660,000	685,189	259,503	(25,189)
Municipal Garage	700,221	1,114,816	1,108,901	706,136	5,915
Total Business-Type Activities Funds	**34,996,625**	**24,088,010**	**16,320,597**	**42,764,038**	**7,767,413**
Total All Funds	***52,477,133***	***74,210,861***	***68,538,313***	***58,149,681***	***5,672,548***

* Includes interfund transfers.

City of Bettendorf

Revenues by Fund

FY 2006/07 Budget

Fund	Actual 02/03	Actual 03/04	Actual 04/05	Budget 05/06	Budget 06/07	$ change from 05/06	% change from 05/06
Major Governmental Funds:							
General Fund	16,815,645	17,111,204	17,883,439	19,339,455	19,190,262	(149,193.00)	-0.77%
Tax Increment Financing Districts	2,537,171	2,187,937	1,745,602	1,955,268	2,009,154	53,886.00	2.76%
Debt Service	8,019,507	9,753,040	5,606,506	5,824,290	6,127,105	302,815.00	5.20%
Capital Projects Reserve	5,414,242	4,188,795	5,716,427	6,478,514	12,296,000	5,817,486.00	89.80%
Total Major Governmental Funds	**32,786,565**	**33,240,976**	**30,951,974**	**33,597,527**	**39,622,521**	**6,024,994.00**	**17.93%**
Non-major Governmental Funds:						-	
Road Use Tax	2,571,728	2,657,247	2,644,636	2,723,563	2,691,775	(31,788.00)	-1.17%
HUD Section 8	486,904	517,997	555,393	487,879	557,744	69,865.00	14.32%
Economic Development	471,610	201,870	632,267	1,304,158	350,688	(953,470.00)	-73.11%
Police	65,592	16,886	31,733	111,260	9,500	(101,760.00)	-91.46%
Library	339,712	131,535	162,490	184,691	156,100	(28,591.00)	-15.48%
Parks	102,398	103,008	103,266	112,589	98,200	(14,389.00)	-12.78%
Police Pension Excess	83,782	84,664	62,171	75,000	30,000	(45,000.00)	-60.00%
Old Fashioned Fourth of July	52,110	42,874	52,757	61,200	60,050	(1,150.00)	-1.88%
Employee Benefits	1,376,076	1,402,141	1,504,306	1,579,738	1,570,673	(9,065.00)	-0.57%
Subdivision Deposits	-	-	56,652	35,000	12,000	(23,000.00)	-65.71%
Vehicle Replacement	317,582	462,975	368,112	397,858	454,000	56,142.00	14.11%
Electronic Equipment	218,291	201,287	243,539	274,500	383,000	108,500.00	39.53%
Riverboat Gaming	2,172,116	2,281,371	2,254,256	2,135,000	2,470,000	335,000.00	15.69%
Eagles Building remodel	39,395	-	250,000	-	-	-	0.00%
CIP/LOT & Interest	1,503,199	1,534,498	1,846,670	1,603,000	1,600,600	(2,400.00)	-0.15%
Other Capital funds	134,916	73,645	55,881	111,850	56,000	(55,850.00)	-49.93%
Total Non-major Governmental Funds	**9,935,411**	**9,711,998**	**10,824,129**	**11,197,286**	**10,500,330**	**(696,956.00)**	**-6.22%**
Business-Type Activities Funds:						-	
Sewer Utility Enterprise	2,525,176	3,780,363	3,369,542	3,032,808	3,176,100	143,292.00	4.72%
Family Museum for Arts & Science Enterprise	1,810,406	1,920,805	2,026,306	2,085,652	1,948,778	(136,874.00)	-6.56%
Stormwater Utility	558,105	644,965	604,509	707,654	698,200	(9,454.00)	-1.34%
Solid Wast Mgmt./Recycling Enterprise	1,337,836	1,788,504	2,090,605	1,653,700	1,736,000	82,300.00	4.98%
Palmer Hills Golf Course Enterprise	877,285	827,205	1,195,596	2,008,282	1,072,750	(935,532.00)	-46.58%
Life Fitness Center Enterprise	694,318	714,443	573,922	618,737	814,860	196,123.00	31.70%
Aquatic Enterprise	1,263,874	258,091	183,024	205,962	205,100	(862.00)	-0.42%
Transit	756,941	1,460,872	904,506	1,191,093	1,154,080	(37,013.00)	-3.11%
Educational Center	-	-	-	435,883	1,337,000	901,117.00	206.73%
Events Center				150,000	6,795,000	6,645,000.00	4430.00%
Employee Health Insurance	2,229,966	2,214,275	2,434,245	2,347,066	2,526,755	179,689.00	7.66%
Risk Management	692,225	757,063	904,491	901,852	848,571	(53,281.00)	-5.91%
Information Services	530,700	507,366	595,291	647,179	660,000	12,821.00	1.98%
Municipal Garage	799,806	801,360	926,870	1,104,250	1,114,816	10,566.00	0.96%
Total Business-Type Activities Funds	**14,076,638**	**15,675,312**	**15,808,907**	**17,090,118**	**24,088,010**	**6,997,892.00**	**40.95%**
Total All Funds*	**56,798,614**	**58,628,286**	**57,585,010**	**61,884,931**	**74,210,861**	**12,325,930.00**	**19.92%**

* Includes interfund transfers.

City of Bettendorf

Expenditures by Fund

FY 2006/07 Budget

Fund	Actual 02/03	Actual 03/04	Actual 04/05	Budget 05/06	Budget 06/07	$ change from 05/06	% change from 05/06
Major Governmental Funds:							
General Fund	16,742,169	17,067,046	17,596,955	19,561,900	19,224,010	(337,890)	-1.73%
Tax Increment Financing Districts	3,278,051	1,641,957	1,744,138	1,794,102	1,925,038	130,936	7.30%
Debt Service	5,280,754	8,347,835	10,392,788	6,210,360	6,577,019	366,659	5.90%
Capital Projects Reserve	5,180,221	4,993,124	4,870,772	6,845,867	13,151,000	6,305,133	92.10%
Total Major Governmental Funds	**30,481,195**	**32,049,962**	**34,604,653**	**34,412,229**	**40,877,067**	**6,464,838**	**18.79%**
Non-major Governmental Funds:							
Road Use Tax	2,387,208	2,627,040	2,830,292	2,800,572	2,637,031	(163,541)	-5.84%
HUD Section 8	484,332	526,682	562,921	463,811	557,744	93,933	20.25%
Economic Development	117,442	740,292	704,715	1,661,075	441,210	(1,219,865)	-73.44%
Police	66,515	27,125	27,782	66,440	9,500	(56,940)	-85.70%
Library	297,199	92,402	122,027	216,855	168,999	(47,856)	-22.07%
Parks	87,068	75,225	71,546	106,550	101,868	(4,682)	-4.39%
Police Pension Excess	313,105	282	331,326	712,321	643,484	(68,837)	-9.66%
Old Fashioned Fourth of July	37,915	45,219	48,425	70,615	60,000	(10,615)	-15.03%
Employee Benefits	1,376,076	1,402,141	1,504,306	1,579,738	1,570,673	(9,065)	-0.57%
Subdivision Deposits	-	-	6,043	20,400	7,053	(13,347)	-65.43%
Vehicle Replacement	405,876	501,714	1,130,705	1,036,279	461,250	(575,029)	-55.49%
Electronic Equipment	343,497	134,009	224,614	486,950	307,125	(179,825)	-36.93%
Riverboat Gaming	1,464,119	2,290,640	1,628,000	2,941,819	2,923,987	(17,832)	-0.61%
Eagles Building remodel	39,394	-	430,000	173,883	-	(173,883)	-100.00%
CIP/LOT & Interest	1,638,375	743,743	1,198,445	1,457,292	1,450,725	(6,567)	-0.45%
Other Capital funds	142,775	154,625	75,479	61,228	-	(61,228)	-100.00%
Total Non-major Governmental Funds	**9,200,896**	**9,361,139**	**10,896,626**	**13,855,828**	**11,340,649**	**(2,515,179)**	**-18.15%**
Business-Type Activities Funds:							
Sewer Utility Enterprise	2,753,610	2,519,598	2,733,727	2,908,940	3,038,179	129,239	4.44%
Family Museum for Arts & Science Enterprise	1,810,638	1,726,604	1,953,598	1,713,392	1,739,479	26,087	1.52%
Stormwater Utility	26,747	120,840	716,528	783,694	747,475	(36,219)	-4.62%
Solid Waste Mgmt./Recycling Enterprise	1,379,026	1,358,067	1,955,668	1,637,680	1,658,849	21,169	1.29%
Palmer Hills Golf Course Enterprise	1,029,772	871,244	905,401	1,098,739	1,153,804	55,065	5.01%
Life Fitness Center Enterprise	904,113	757,830	771,254	825,988	836,433	10,445	1.26%
Aquatic Enterprise	208,605	388,598	418,962	440,208	455,784	15,576	3.54%
Transit	741,792	817,734	1,019,272	1,171,243	1,053,553	(117,690)	-10.05%
Educational Center	-	-	-	-	434,632	434,632	100.00%
Events Center	-	-	-	-	45,000	45,000	100.00%
Employee Health Insurance	2,207,189	1,908,904	2,252,920	2,341,936	2,514,748	172,812	7.38%
Risk Management	747,713	756,325	905,392	895,493	848,571	(46,922)	-5.24%
Information Services	554,087	560,079	600,400	677,364	685,189	7,825	1.16%
Municipal Garage	786,940	803,878	956,131	1,104,250	1,108,901	4,651	0.42%
Total Business-Type Activities Funds	**13,150,232**	**12,589,701**	**15,189,253**	**15,598,927**	**16,320,597**	**721,670**	**4.63%**
Total All Funds*	**52,832,323**	**54,000,802**	**60,690,532**	**63,866,984**	**68,538,313**	**4,671,329**	**7.31%**

* Includes interfund transfers.

City of Bettendorf

Statement of Revenues, Expenditures and Changes in Fund Balance

All Funds

FY 2002/03 through FY 2006/07

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Budget	FY 2006/07 Budget	$ Inc(Dec) From 05/06	% Inc(Dec) From 05/06
Revenues & Other Financing Sources:							
Property taxes	12,868,877	13,084,732	14,631,169	15,432,661	15,689,630	107.23%	0.00%
TIF Revenues	1,959,951	2,096,940	1,684,641	1,894,308	1,948,194	53,886	2.84%
Other city taxes	5,061,655	7,568,647	7,564,060	7,514,791	7,645,990	131,199	1.75%
Licenses and permits	684,315	701,542	718,915	788,712	743,560	(45,152)	-5.72%
Use of Money & Property	819,735	505,806	838,439	992,141	811,960	(180,181)	-18.16%
Intergovernmental	6,623,034	4,808,680	4,343,744	4,852,189	8,061,614	3,209,425	66.14%
Charges for services	9,068,095	9,753,492	11,044,430	11,481,654	12,195,541	713,887	6.22%
Special Assessments	36,385	25,975	5,388	20,330	7,800	(12,530)	-61.63%
Miscellaneous	2,585,207	2,798,335	1,132,167	1,603,971	1,197,850	(406,121)	-25.32%
Bond Proceeds	6,890,333	8,058,371	4,557,934	4,590,000	7,340,000	2,750,000	59.91%
Other financing sources	-	-	1,249,040	842,470	7,288,450	6,445,980	765.13%
Transfers In	10,201,027	9,225,766	9,815,083	11,871,704	11,280,272	(591,432)	-4.98%
Total Revenues & Other Sources	**56,798,614**	**58,628,286**	**57,585,010**	**61,884,931**	**74,210,861**	**12,325,930**	**19.92%**
Expenditures & Other Financing Uses:							
Public Safety	6,617,400	6,914,003	7,487,118	8,136,525	8,255,759	119,234	1.47%
Public Works	2,309,379	2,557,007	2,660,482	2,878,433	2,691,368	(187,065)	-6.50%
Culture & Recreation	2,826,225	2,965,014	3,153,672	3,378,667	3,446,407	67,740	2.00%
Community & Economic Development	1,048,973	1,218,663	1,412,845	1,356,584	1,657,836	301,252	22.21%
General Government	2,809,009	2,790,248	2,798,173	3,249,874	3,225,858	(24,016)	-0.74%
Debt service	6,508,207	9,540,758	11,637,960	7,483,075	7,885,230	402,155	5.37%
Capital Projects	7,490,945	6,199,642	6,835,946	9,963,195	14,074,986	4,111,791	41.27%
Total Governmental Activities Exp.	**29,610,138**	**32,185,335**	**35,986,196**	**36,446,353**	**41,237,444**	**4,791,091**	**13.15%**
Business Type/Enterprises	13,021,158	12,589,701	14,889,255	15,548,927	16,020,597	471,670	3.03%
Total Gov. Activities & Business Exp.	**42,631,296**	**44,775,036**	**50,875,451**	**51,995,280**	**57,258,041**	**5,262,761**	**10.12%**
Transfers Out	10,201,027	9,225,766	9,815,083	11,871,704	11,280,272	(591,432)	-4.98%
Total all Expenditures/Transfers out	**52,832,323**	**54,000,802**	**60,690,534**	**63,866,984**	**68,538,313**	**4,671,329**	**7.31%**
Excess of Revenues & Other Sources over (under)Expenditures & Other Uses	3,966,291	4,627,484	(3,105,524)	(1,982,053)	5,672,548	7,654,601	-386.20%
Fund balance, beginning	48,970,935	52,937,226	57,564,710	54,459,186	52,477,133	(1,982,053)	-3.64%
Fund balance, ending	**52,937,226**	**57,564,710**	**54,459,186**	**52,477,133**	**58,149,681**	**5,672,548**	**10.81%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

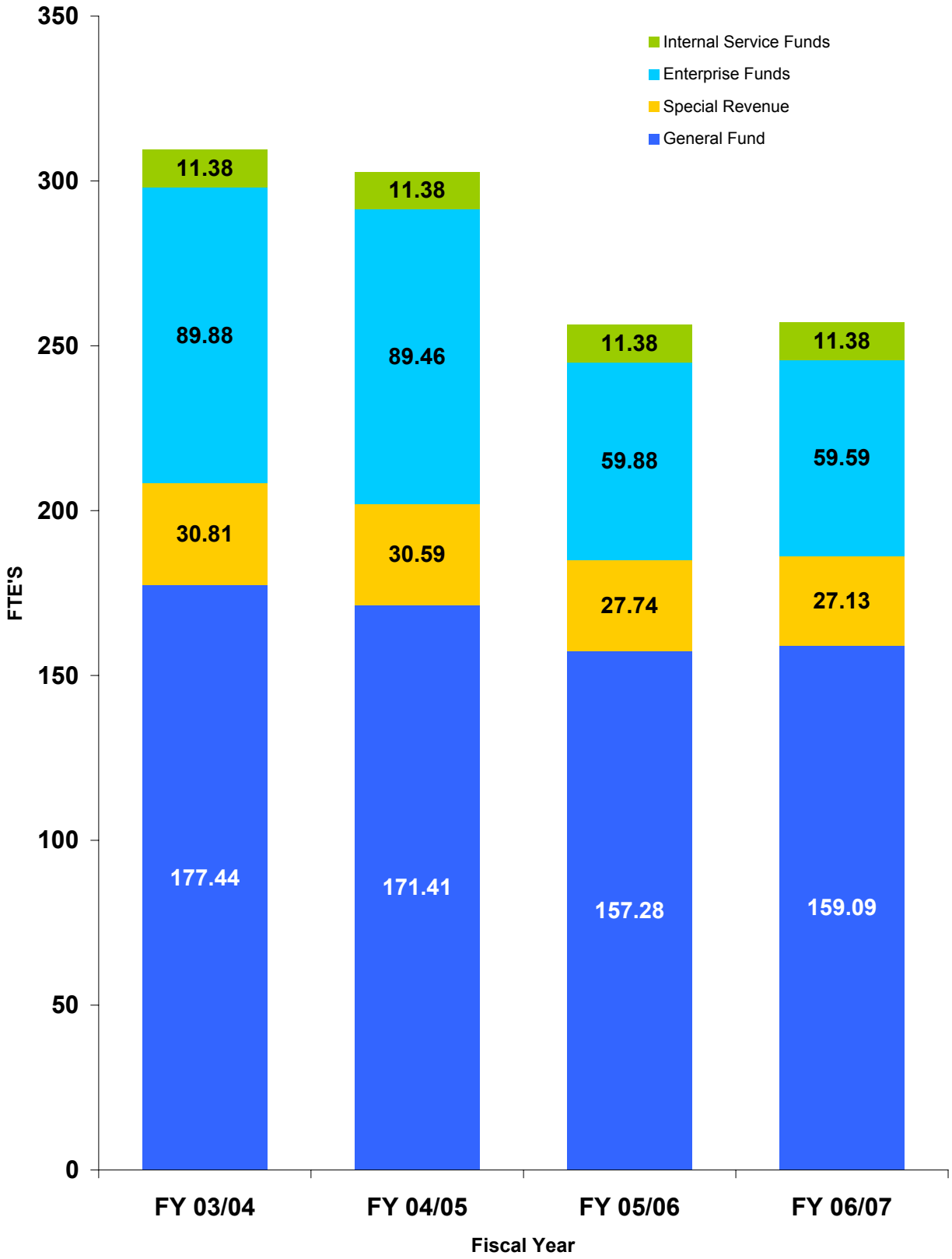
	General	Total Spec. Rev.	Debt Service	Total Capital Funds	Total Enterprise	Total Internal Serv.	Total All Funds
Revenues & Other Financing Sources:							
Property Taxes	8,941,796	1,500,340	5,247,494	0	0		15,689,630
TIF Revenues		1,948,194		0	0		1,948,194
Other City Taxes	5,149,586	69,195	227,209	2,200,000	0		7,645,990
Licenses & Permits	645,960	0		0	97,600		743,560
Use of Money & Property	182,700	151,060	75,000	158,000	199,200	46,000	811,960
Intergovernmental	562,850	3,251,657	3,527	3,480,000	763,580	0	8,061,614
Charges for Services	336,419	200		0	6,827,780	5,031,142	12,195,541
Special Assessments	6,800	0		1,000	0	0	7,800
Miscellaneous	175,300	319,750		100,000	576,800	26,000	1,197,850
Bond Proceeds		0		7,340,000	0	0	7,340,000
Other financing sources		0		10,000	7,278,450		7,288,450
Transfers In	3,188,851	305,488	573,875	3,970,600	3,194,458	47,000	11,280,272
Total Revenues & Other Sources	**19,190,262**	**7,545,884**	**6,127,105**	**17,259,600**	**18,937,868**	**5,150,142**	**74,210,861**
Expenditures & Other Financing Uses:							
Public Safety	8,246,259	9,500		0	0	0	8,255,759
Public Works	54,337	2,637,031		0	0	0	2,691,368
Culture & Recreation	3,278,654	167,753		0	0	0	3,446,407
Community & Economic Development	354,262	1,303,574		0	0	0	1,657,836
General Government	3,225,583	275		0	0	0	3,225,858
Debt Service	50,000	1,701,739	6,133,491	0	0	0	7,885,230
Capital Projects	218,315	61,246		13,795,425	0	0	14,074,986
Total Government Activities Exp.	**15,427,410**	**5,881,118**	**6,133,491**	**13,795,425**	**0**	**0**	**41,237,444**
Business Type/Enterprises		0		0	10,863,188	5,157,409	16,020,597
Total Gov Activities & Business Exp.	**15,427,410**	**5,881,118**	**6,133,491**	**13,795,425**	**10,863,188**	**5,157,409**	**57,258,041**
Transfers Out	3,796,600	2,241,482	443,528	4,498,662	300,000	0	11,280,272
Total ALL Expenditures/Transfers Out	**19,224,010**	**8,122,600**	**6,577,019**	**18,294,087**	**11,163,188**	**5,157,409**	**68,538,313**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(33,748)	(576,716)	(449,914)	(1,034,487)	7,774,680	(7,267)	5,672,548
Estimated Beginning Fund Balance	**4,591,883**	**3,268,573**	**1,219,382**	**8,400,670**	**32,492,154**	**2,504,471**	**52,477,133**
Ending Fund Balance June 30	**4,558,135**	**2,691,857**	**769,468**	**7,366,183**	**40,266,834**	**2,497,204**	**58,149,681**
Fund Balance as a % of expenditures & transfers out	23.71%						

FULL TIME EQUIVALENTS BY FUND

	FY 03/04	FY 04/05	FY 05/06	FY 06/07	Inc(Dec)
GENERAL FUND					
Administration	1.57	1.92	1.92	1.78	-0.15
Community Development	10.30	9.30	9.60	9.50	-0.10
Elected Officials	13.00	13.00	13.00	13.00	0.00
Fire	20.50	20.50	20.50	20.50	0.00
Finance	4.72	4.73	5.09	4.80	-0.30
Human Resources	1.77	1.77	1.77	1.80	0.03
Library	30.21	29.63	25.36	28.71	3.35
Legal	1.40	1.05	1.05	1.07	0.02
Police	63.60	61.10	62.10	61.81	-0.29
Parks & Recreation	23.06	22.40	10.78	9.84	-0.94
Public Works	7.31	6.01	6.11	6.29	0.18
TOTAL	**177.44**	**171.41**	**157.28**	**159.09**	**1.81**
SPECIAL REVENUE FUNDS					
Administration	0.05	0.05	0.05	0.20	0.15
Community Development	2.40	2.40	2.40	2.50	0.10
Economic Development	0.00	0.00	1.00	1.00	0.00
Finance	0.59	0.37	0.37	0.36	-0.01
Human Resources	0.10	0.10	0.10	0.10	0.00
Legal	0.02	0.02	0.02	0.02	0.00
Parks & Recreation	0.54	0.54	0.00	0.00	0.00
Public Works	27.11	27.11	23.80	22.95	-0.85
TOTAL	**30.81**	**30.59**	**27.74**	**27.13**	**-0.61**
ENTERPRISE FUNDS					
Administration	0.03	0.03	0.03	0.03	-0.01
Finance	1.68	1.65	1.53	1.59	0.06
Human Resources	0.13	0.13	0.13	0.10	-0.03
Legal	0.07	0.07	0.07	0.05	-0.02
Museum	19.13	18.94	16.72	16.72	0.00
Parks & Recreation	35.51	35.01	9.89	9.92	0.03
Public Works	33.33	33.63	31.51	31.19	-0.33
TOTAL	**89.88**	**89.46**	**59.88**	**59.59**	**-0.29**
INTERNAL SERVICE FUNDS					
Finance	5.02	5.02	5.02	5.02	0.00
Legal	0.01	0.01	0.01	0.01	0.00
Public Works	6.35	6.35	6.35	6.35	0.00
TOTAL	**11.38**	**11.38**	**11.38**	**11.38**	**0.00**
TOTAL FTE'S	***309.50***	***302.83***	***256.27***	***257.18***	***0.90***

TOTAL FTE'S BY DEPARTMENT	**FY 03/04**	**FY 04/05**	**FY 05/06**	**FY 06/07**	**Inc(Dec)**
Administration	1.65	2.00	2.00	2.00	0.00
Community Development	12.70	11.70	12.00	12.00	0.00
Economic Development	0.00	0.00	1.00	1.00	0.00
Elected Officials	13.00	13.00	13.00	13.00	0.00
Fire	20.50	20.50	20.50	20.50	0.00
Finance	12.00	11.76	12.00	11.76	-0.25
Human Resources	2.00	2.00	2.00	2.00	0.00
Library	30.21	29.63	25.36	28.71	3.35
Legal	1.50	1.15	1.15	1.15	0.00
Museum	19.13	18.94	16.72	16.72	0.00
Police	63.60	61.10	62.10	61.81	-0.29
Parks & Recreation	59.11	57.95	20.67	19.76	-0.91
Public Works	74.10	73.10	67.77	66.77	-1.00
TOTAL FTE'S	***309.50***	***302.83***	***256.27***	***257.18***	***0.90***

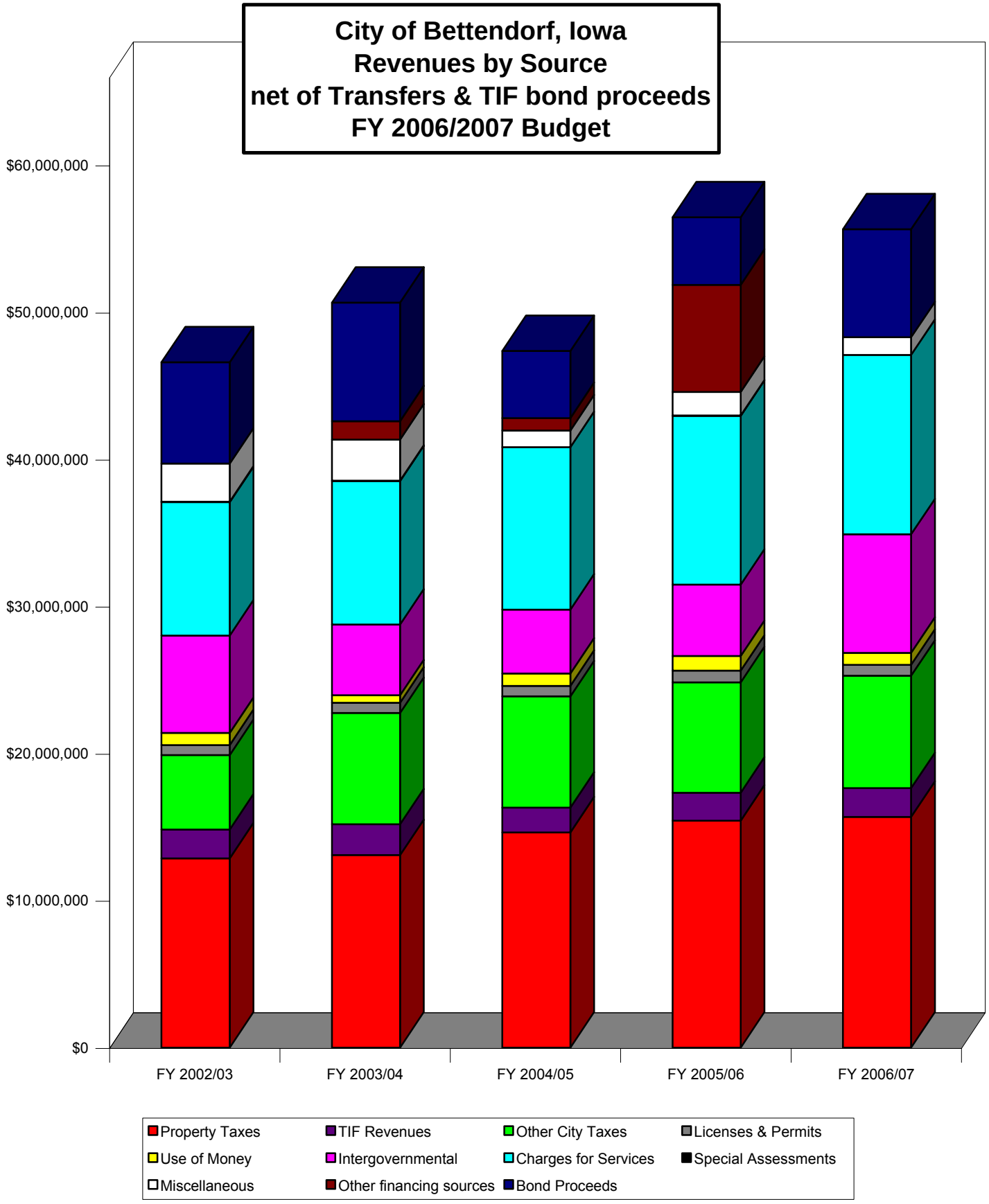
Full Time Equivalents by Fund Type
4 Year History



Beginning January 1, 2005, part-time and seasonal employees are contracted through an employment agency and are not included in the FTE count.

City of Bettendorf
Total Revenue by Source
All Funds, net of Transfers & TIF bond proceeds
FY 2006/07 Budget

Source	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Budget	FY 2006/07 Budget	Percent of total
Property Taxes	12,868,877	13,084,733	14,631,169	15,432,661	**15,689,630**	**24.93%**
TIF Revenues	1,959,951	2,096,940	1,684,641	1,894,308	**1,948,194**	**3.10%**
Other City Taxes	5,061,655	7,568,647	7,564,061	7,514,791	**7,645,990**	**12.15%**
Licenses & Permits	684,315	701,542	718,915	788,712	**743,560**	**1.18%**
Use of Money	819,735	505,806	838,439	992,141	**811,960**	**1.29%**
Intergovernmental	6,623,034	4,808,680	4,343,743	4,852,189	**8,061,614**	**12.81%**
Charges for Services	9,068,095	9,753,492	11,044,430	11,481,654	**12,195,541**	**19.38%**
Special Assessments	36,385	25,975	5,388	20,330	**7,800**	**0.01%**
Miscellaneous	2,585,207	2,798,335	1,132,167	1,603,971	**1,197,850**	**1.90%**
Other financing sources	0	0	1,249,040	842,470	**7,288,450**	**11.58%**
TIF Bond Proceeds	0	0	0	0	**0**	**0.00%**
Bond Proceeds	6,890,333	8,058,370	4,557,934	4,590,000	**7,340,000**	**11.66%**
Total Revenues	**46,597,587**	**49,402,520**	**47,769,927**	**50,013,227**	**62,930,589**	
Total Net of Bond Proceeds	**39,707,254**	**41,344,150**	**43,211,993**	**45,423,227**	**55,590,589**	

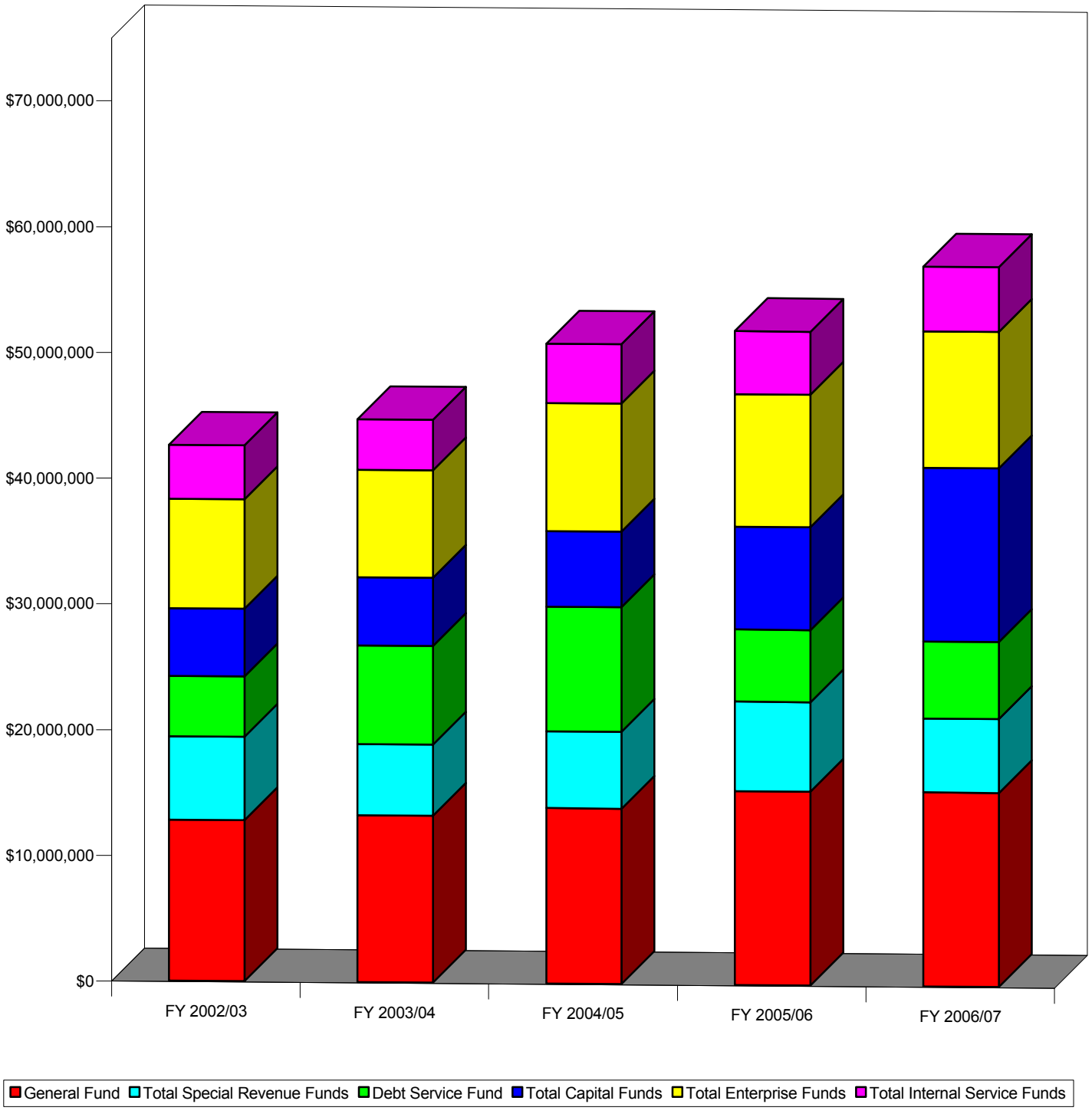


This graph, which excludes transfers & non-budgeted funds, shows that the major source of revenue for the City of Bettendorf continues to be property taxes, followed by charges for services, intergovernmental revenue and other city taxes. For FY 2006/07 revenue from 1% local option sales tax, 7% hotel/motel tax, garbage collection fees and cable franchise fees are projected to reduce the city's dependency on property taxes by more than $6.5 million. The city aggressively reviews charges for services to aid in reducing property taxes where appropriate.

City of Bettendorf, Iowa
Expenditures by Fund, net of Transfers & TIF projects
FY 2006/07 Budget

Fund	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Budget	FY 2006/07 Budget	From 05/06 Budget % Change	From 05/06 Budget $ Change
General Fund	**12,796,831**	**13,275,941**	**13,948,734**	**15,393,160**	**15,427,410**	**0.22%**	**34,250**
Road Use Tax	2,272,208	2,517,040	2,830,292	2,792,572	2,637,031	(5.57%)	(155,541)
HUD Section 8	484,332	526,682	562,921	463,811	557,744	20.25%	93,933
Economic Development	73,625	540,504	661,289	1,599,904	411,210	(74.30%)	(1,188,694)
Bettendorf Fund/Bechtel Trust	43,817	199,788	43,426	12,550	5,000	(60.16%)	(7,550)
Subdivision deposits	0	0	6,043	20,400	7,053	(65.43%)	(13,347)
Chaplain's Petty Cash	5,196	5,005	8,755	7,000	7,000	0.00%	0
D.A.R.E.	5,939	2,459	0	0	500	100.00%	500
City Drug/Seizure	1,000	912	14,027	5,000	2,000	(60.00%)	(3,000)
Federal Drug/Seizure	0	0	0	50,796	0	0.00%	(50,796)
Police/LLEBG Grant	54,380	14,271	0	0	0	0.00%	0
Police & Fire Pension Excess	184	282	250	250	275	10.00%	25
Library Open Access	34,150	17,110	45,335	63,474	45,359	(28.54%)	(18,115)
Interlibrary Loan	1,636	1,761	1,951	3,000	3,000	0.00%	0
Enrich Iowa	32,397	16,783	18,479	37,366	16,418	(56.06%)	(20,948)
Kakert Estate	1,684	2,115	202	8,000	2,222	(72.23%)	(5,778)
Library Gift Fund	227,332	54,633	56,060	105,015	102,000	(2.87%)	(3,015)
City Tree Planting Program	13,512	11,856	5,906	16,350	8,200	(49.85%)	(8,150)
City Beautification	70,961	60,789	63,460	87,600	91,068	3.96%	3,468
Old Fashioned 4th of July	37,915	45,219	48,425	70,615	60,000	(15.03%)	(10,615)
TIF Districts	3,278,051	1,641,957	1,744,138	1,794,102	1,925,038	7.30%	130,936
Total Special Revenue Funds	**6,638,319**	**5,659,166**	**6,110,959**	**7,137,805**	**5,881,118**	**(17.61%)**	**(1,256,687)**
Debt Service Fund	**4,798,535**	**7,851,030**	**9,898,864**	**5,733,647**	**6,133,491**	**6.97%**	**399,844**
Capital Projects	4,630,221	4,963,086	4,870,772	6,845,867	13,151,000	92.10%	6,305,133
Vehicle Replacement	380,876	201,664	590,009	994,160	438,300	(55.91%)	(555,860)
Electronic Equipment	321,747	79,823	136,858	338,200	206,125	(39.05%)	(132,075)
Eagles Bldg Remodel	39,394	0	430,000	0	0	0.00%	0
Geo Thuenen Dr. Overpass	2,991	141,892	0	3,514	0	0.00%	(3,514)
Future projects	1,224	12,733	0	0	0	0.00%	0
Total Capital Funds	**5,376,453**	**5,399,198**	**6,027,639**	**8,181,741**	**13,795,425**	**68.61%**	**5,613,684**
Sewer Utility	2,753,610	2,519,598	2,733,727	2,908,940	3,038,179	4.44%	129,239
Recycling/Solid Waste Management	1,379,026	1,358,067	1,955,668	1,637,680	1,658,849	1.29%	21,169
Family Museum for Arts & Science	1,810,638	1,726,604	1,953,598	1,713,392	1,739,479	1.52%	26,087
Palmer Hills Golf Course	962,458	871,244	905,401	1,048,739	1,103,804	5.25%	55,065
Life Fitness Center	842,353	757,830	771,254	825,988	836,433	1.26%	10,445
Aquatic Center	208,605	388,598	418,962	440,208	455,784	3.54%	15,576
Stormwater Utility	26,747	120,840	416,528	783,694	747,475	(4.62%)	(36,219)
Transit	741,792	817,734	1,019,274	1,171,243	1,053,553	(10.05%)	(117,690)
Educational Center	0	0	0	0	184,632	100.00%	184,632
Events Center	0	0	0	0	45,000	100.00%	45,000
Total Enterprise Funds	**8,725,229**	**8,560,515**	**10,174,412**	**10,529,884**	**10,863,188**	**3.17%**	**333,304**
Employee Health Insurance	2,207,189	1,908,904	2,252,920	2,341,936	2,514,748	7.38%	172,812
Risk Management	747,713	756,325	905,392	895,493	848,571	(5.24%)	(46,922)
Information Services	554,087	560,079	600,400	677,364	685,189	1.16%	7,825
Municipal Garage	786,940	803,878	956,131	1,104,250	1,108,901	0.42%	4,651
Total Internal Service Funds	**4,295,929**	**4,029,186**	**4,714,843**	**5,019,043**	**5,157,409**	**2.76%**	**138,366**
Total net of Transfers	**42,631,296**	**44,775,036**	**50,875,451**	**51,995,280**	**57,258,041**	**10.12%**	**5,262,761**
Total net of Transfers, Economic Development, Debt Service and Capital projects	**28,514,703**	**28,775,718**	**33,479,352**	**32,904,432**	**34,713,316**	**5.50%**	**1,808,884**

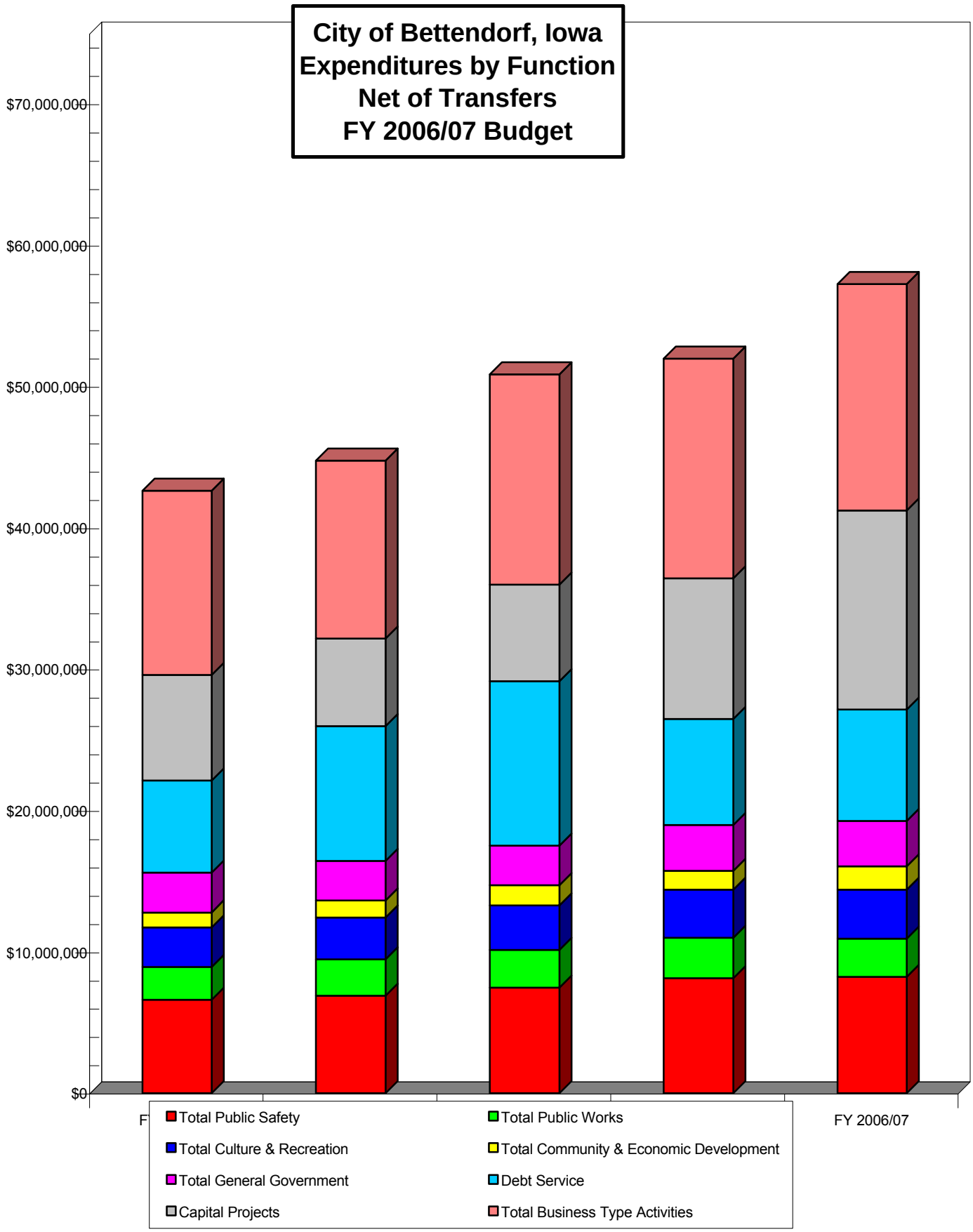
City of Bettendorf, Iowa
Expenditures by Fund, net of Transfers & TIF projects
FY 2006/07 Budget



This chart, which excludes transfers, shows that the majority of expenditures are in the General Fund, the City's main operating fund and in the Capital Projects Funds. The City Council has established Enterprise Funds for programs that operate similar to a private business including the Golf Course, Family Museum, Life Fitness Center, Recycling/Solid Waste, Stormwater, Sewer ,Aquatic Center, Learning Center, and Events Center funds.

City Expenditures by Function, Net of Transfers, FY 2006/07 Budget

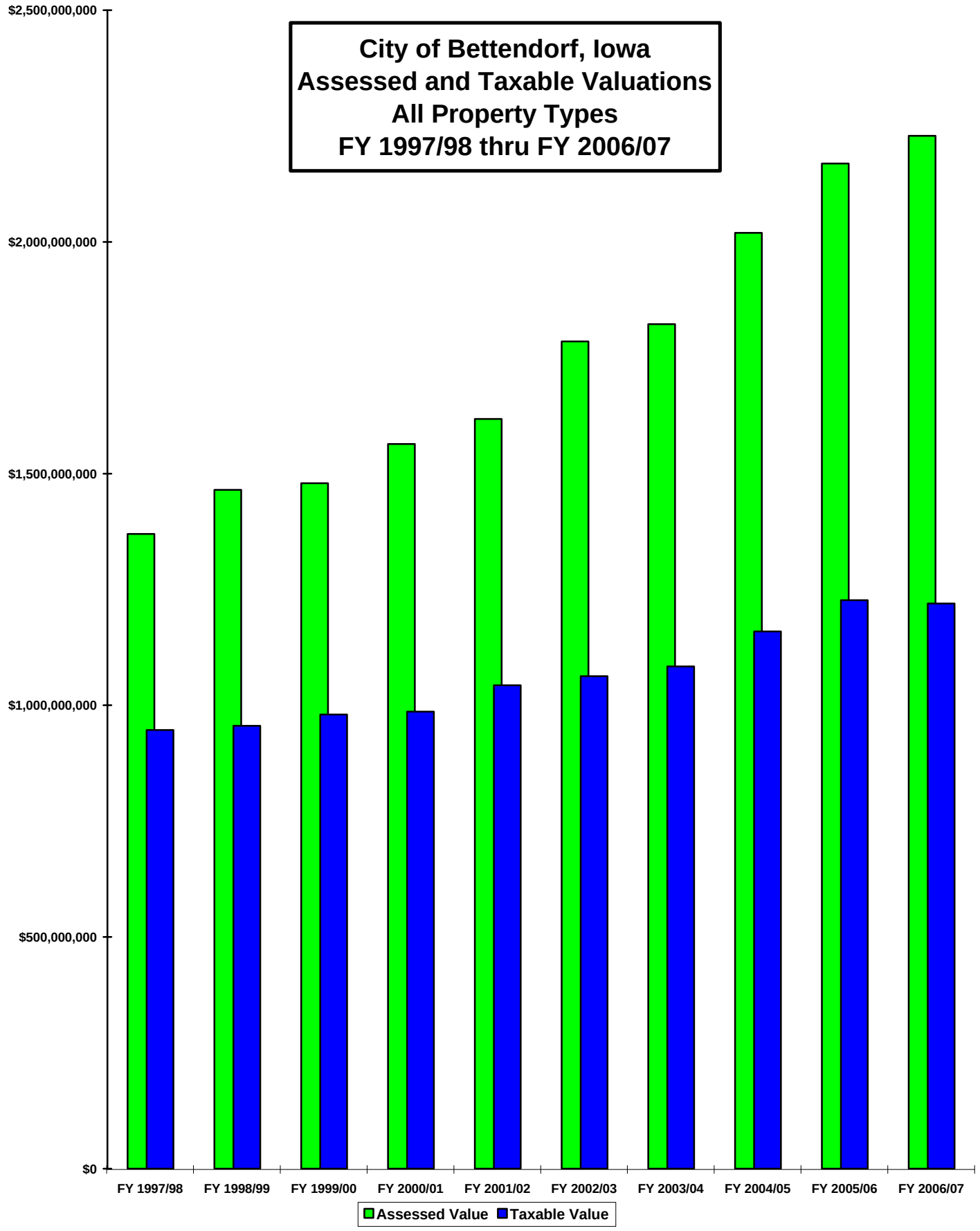
	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Budget	FY 2006/07 Budget	From 2005/06 Projected % Change	From 2005/06 Projected $ Change
Government Activities:							
Police Department	4,611,939	4,791,275	5,201,791	5,637,669	5,666,157	0.51%	28,488
Flood Control	19,558	21,061	27,425	39,106	60,098	53.68%	20,992
Fire Department	1,655,660	1,757,868	1,886,212	2,120,421	2,127,048	0.31%	6,627
Department of Inspections	330,243	342,638	351,315	335,944	372,342	10.83%	36,398
Other Public Safety	0	1,161	20,375	3,385	30,114	789.63%	26,729
Total Public Safety	**6,617,400**	**6,914,003**	**7,487,118**	**8,136,525**	**8,255,759**	**1.47%**	**119,234**
Roads, Bridges & Sidewalks	611,403	582,920	694,314	766,607	801,036	4.49%	34,429
Street Lighting	87,777	211,169	215,000	219,500	215,000	(2.05%)	(4,500)
Traffic Control & Safety	423,828	310,327	327,114	356,278	358,889	0.73%	2,611
Snow Removal	264,246	453,405	373,378	617,377	404,221	(34.53%)	(213,156)
Highway Engineering	421,337	478,822	509,818	462,060	505,569	9.42%	43,509
Street Cleaning	101,962	97,759	123,062	0	0	#DIV/0!	0
Other Public Works	398,826	422,605	417,796	456,611	406,653	(10.94%)	(49,958)
Total Public Works	**2,309,379**	**2,557,007**	**2,660,482**	**2,878,433**	**2,691,368**	**(6.50%)**	**(187,065)**
Library Services	1,614,132	1,698,283	1,735,652	1,971,424	2,057,354	4.36%	85,930
Parks	874,770	887,465	924,699	944,463	915,893	(3.02%)	(28,570)
Recreation	270,414	287,812	301,295	318,394	336,558	5.70%	18,164
Community Center	28,994	46,235	70,270	73,771	76,602	3.84%	2,831
Other Culture & Recreation	37,915	45,219	121,756	70,615	60,000	(15.03%)	(10,615)
Total Culture & Recreation	**2,826,225**	**2,965,014**	**3,153,672**	**3,378,667**	**3,446,407**	**2.00%**	**67,740**
Community Beautification	84,473	72,645	69,366	198,624	193,188	(2.74%)	(5,436)
Economic Development	117,441	252,609	462,903	334,467	545,589	63.12%	211,122
Housing & Urban Renewal	484,332	526,684	562,922	463,811	557,744	20.25%	93,933
Planning & Zoning	170,732	180,131	194,444	208,590	201,843	(3.23%)	(6,747)
Other Community & Economic Development	191,995	186,594	123,210	151,092	159,472	5.55%	8,380
Total Community & Economic Development	**1,048,973**	**1,218,663**	**1,412,845**	**1,356,584**	**1,657,836**	**22.21%**	**301,252**
Mayor, Council & City Administration	958,436	777,792	676,811	849,420	789,094	(7.10%)	(60,326)
Clerk & Finance Administration	574,268	616,230	617,138	684,140	667,241	(2.47%)	(16,899)
Elections	0	12,549	0	8,457	0	(100.00%)	(8,457)
Legal services/City Attorney	160,302	164,489	169,070	194,177	212,316	9.34%	18,139
City Hall & General Buildings	592,418	659,656	694,052	717,734	756,755	5.44%	39,021
Tort Liability	303,989	322,551	404,582	535,492	500,711	(6.50%)	(34,781)
Other General Government	219,596	236,981	236,520	260,454	299,741	15.08%	39,287
Total General Government	**2,809,009**	**2,790,248**	**2,798,173**	**3,249,874**	**3,225,858**	**(0.74%)**	**(24,016)**
Debt Service	**6,508,207**	**9,540,758**	**11,637,960**	**7,483,075**	**7,885,230**	**5.37%**	**402,155**
Capital Projects	**7,490,945**	**6,199,642**	**6,835,946**	**9,963,195**	**14,074,986**	**41.27%**	**4,111,791**
Total Government Activities	**29,610,138**	**32,185,335**	**35,986,196**	**36,446,353**	**41,237,444**	**13.15%**	**4,791,091**
Business Type Activities/Enterprises:							
Sewer Utility	2,753,610	2,519,598	2,733,727	2,908,940	3,038,179	4.44%	129,239
Recycling/Solid Waste Management	1,379,026	1,358,067	1,955,668	1,637,680	1,658,849	1.29%	21,169
Family Museum	1,810,638	1,726,604	1,953,598	1,713,392	1,739,479	1.52%	26,087
Palmer Hills Golf Course	962,458	871,244	905,401	1,048,739	1,103,804	5.25%	55,065
Life Fitness Center	842,353	757,830	771,254	825,988	836,433	1.26%	10,445
Splash Landing Aquatic Center	208,605	388,598	418,962	440,208	455,784	3.54%	15,576
Stormwater Utility	26,747	120,840	416,528	783,694	747,475	(4.62%)	(36,219)
Transit	741,792	817,734	1,019,274	1,171,243	1,053,553	(10.05%)	(117,690)
Educational Center	0	0	0	0	184,632	100.00%	184,632
Events Center	0	0	0	0	45,000	0.00%	45,000
Employee Insurance	2,207,189	1,908,904	2,252,920	2,341,936	2,514,748	7.38%	172,812
Risk Management	747,713	756,325	905,392	895,493	848,571	(5.24%)	(46,922)
Information Services	554,087	560,079	600,400	677,364	685,189	1.16%	7,825
Municipal Garage	786,940	803,878	956,131	1,104,250	1,108,901	0.42%	4,651
Total Business Type Activities	**13,021,158**	**12,589,701**	**14,889,255**	**15,548,927**	**16,020,597**	**3.03%**	**471,670**
Total All Expenditures, net of transfers	**42,631,296**	**44,775,036**	**50,875,451**	**51,995,280**	**57,258,041**	**10.12%**	**5,262,761**
Total Net of Transfers, Economic Development, Debt Service and Capital projects	28,514,703	28,775,718	33,479,352	32,904,432	34,713,316	**5.50%**	**1,808,884**



This graph, which excludes transfers, shows that the majority of City expenditures are for Business Type Activities and Capital Projects. The capital budget includes an aggressive $14 million budget for FY 2006/07, consisting largely of TIF and instrastructure projects.

City of Bettendorf, Iowa
Assessed and Taxable Valuations, All Property Types
Fiscal Years 1997/98 through 2006/07

Property Type	Assessed Value	Taxable Value	Percent of Assessed	Assessed Value	Taxable Value	Percent of Assessed
	FY 1997/98			**FY 1998/99**		
Residential	1,013,029,476	595,816,787	58.83%	1,101,578,914	604,678,851	54.89%
Commercial	239,447,226	238,719,032	99.70%	247,821,390	240,381,645	97.00%
Industrial	16,025,351	16,025,351	100.00%	13,575,439	13,575,439	100.00%
Machinery & Equipment	17,588,585	17,588,585	100.00%	15,484,842	15,484,842	100.00%
Public Utility	83,561,077	83,561,077	100.00%	86,345,631	86,340,825	99.99%
Less Military Exemptions	0	(4,836,498)	N/A	0	(4,810,570)	N/A
Total	**1,369,651,715**	**946,874,334**	**69.13%**	**1,464,806,216**	**955,651,032**	**65.24%**
Agricultural	5,363,968	5,352,607	99.79%	5,803,763	5,583,914	96.21%
	FY 1999/00			**FY 2000/01**		
Residential	1,132,752,657	639,273,709	56.44%	1,257,127,893	688,903,166	54.80%
Commercial	235,782,064	235,221,225	99.76%	259,201,601	254,756,580	98.29%
Industrial	14,550,585	14,550,585	100.00%	14,957,233	14,957,233	100.00%
Machinery & Equipment	16,395,098	16,395,098	100.00%	14,496,736	14,496,736	100.00%
Public Utility	79,579,606	79,579,606	100.00%	18,125,035	18,122,912	99.99%
Less Military Exemptions	0	(4,744,824)	N/A	0	(4,703,154)	N/A
Total	**1,479,060,010**	**980,275,399**	**66.28%**	**1,563,908,498**	**986,533,473**	**63.08%**
Agricultural	5,667,869	5,658,430	99.83%	6,140,542	5,905,592	96.17%
	FY 2001/02			**FY 2002/03**		
Residential	1,300,890,182	731,310,002	56.22%	1,466,869,955	756,758,149	51.59%
Commercial	268,816,253	268,413,408	99.85%	278,725,560	271,135,475	97.28%
Industrial	16,997,563	16,997,563	100.00%	15,396,453	15,396,453	100.00%
Machinery & Equipment	11,491,644	11,491,644	100.00%	6,746,181	6,746,181	100.00%
Public Utility	19,916,751	19,916,751	100.00%	17,534,839	17,533,490	99.99%
Less Military Exemptions	0	(4,680,004)	N/A	0	(4,651,525)	N/A
Total	**1,618,112,393**	**1,043,449,364**	**64.49%**	**1,785,272,988**	**1,062,918,223**	**59.54%**
Agricultural	6,078,144	6,071,887	99.90%	5,954,158	5,954,158	100.00%
	FY 2003/04			**FY 2004/05**		
Residential	1,508,179,680	773,898,748	51.31%	1,652,161,490	799,053,188	48.36%
Commercial	274,969,629	274,969,629	100.00%	338,690,940	335,897,927	99.18%
Industrial	17,287,710	17,287,710	100.00%	13,400,078	13,400,078	100.00%
Machinery & Equipment	4,505,732	4,505,732	100.00%	0	0	0.00%
Public Utility	17,670,824	17,670,824	100.00%	15,445,981	15,445,981	100.00%
Less Military Exemptions	0	(4,574,440)	N/A	0	(4,517,028)	N/A
Total	**1,822,613,575**	**1,083,758,203**	**59.46%**	**2,019,698,489**	**1,159,280,146**	**57.40%**
Agricultural	5,878,051	5,878,051	100.00%	4,700,968	4,700,968	100.00%
	FY 2005/06			**FY 2006/07**		
Residential	1,798,988,393	861,119,222	47.8669%	1,851,303,035	849,673,860	45.8960%
Commercial	341,209,113	341,209,113	100.00%	347,801,087	344,386,888	99.02%
Industrial	13,455,769	13,455,769	100.00%	14,809,173	14,809,173	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	15,613,994	15,613,994	100.00%	15,077,966	15,076,278	99.99%
Less Military Exemptions	0	(4,457,764)	N/A	0	(4,397,469)	N/A
Total	**2,169,267,269**	**1,226,940,334**	**56.56%**	**2,228,991,261**	**1,219,548,730**	**54.71%**
Agricultural	4,529,273	4,529,273	100.00%	4,459,440	4,459,440	100.00%



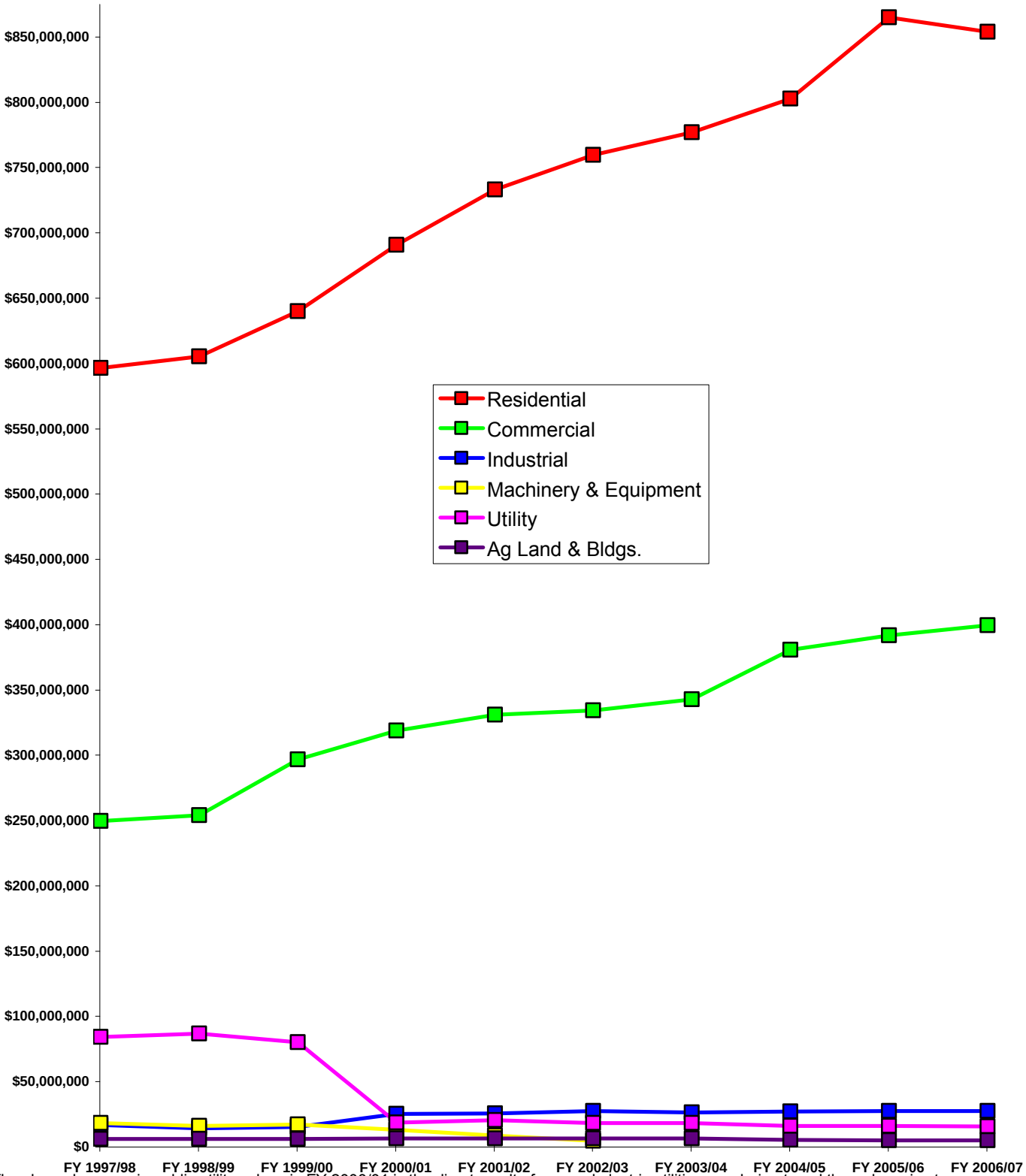
This chart displays that although the City's total assessed value has increased a healthy 62% over the past ten years, taxable valuations have increased only 28.7% over the same period. The state mandated roll-back on residential property accounts for the reduced increase in taxable values.

City of Bettendorf, Iowa
Taxable Valuations by Property Type
(including TIF increment values)
FY 1997/98 through FY 2006/07

Fiscal Year	Residential Property	Commercial Property	Industrial Property	Machinery & Equip.(3)	Public Utility (1)	Less Military Exemptions	Agricultural Land & Bldgs.	Total	$ Change Prior Year	% Change Prior Year
FY 1997/98	595,816,787	249,011,544	16,025,351	17,588,585	83,561,077	(4,836,498)	5,352,607	962,519,453	23,064,868	2.46%
FY 1998/99	604,678,851	253,273,675	13,575,439	15,484,842	86,340,825	(4,810,570)	5,583,914	974,126,976	11,607,523	1.21%
FY 1999/00	639,273,709	295,966,144	14,550,585	16,395,098	79,579,606	(4,744,824)	5,658,430	1,046,678,748	72,551,772	7.45%
FY 2000/01	690,243,436	318,067,900	24,790,477	12,440,783	18,122,912	(4,703,154)	5,905,592	1,064,867,946	18,189,198	1.74%
FY 2001/02	732,631,732	330,178,121	25,083,070	8,282,956	19,916,751	(4,680,004)	6,071,887	1,117,484,513	52,616,567	4.94%
FY 2002/03	759,113,649	333,571,430	26,824,310	3,921,295	17,533,490	(4,651,525)	5,954,158	1,142,266,807	24,782,294	2.22%
FY 2003/04	776,193,328	342,137,241	25,606,857	0	17,670,824	(4,574,440)	5,878,051	1,162,911,861	20,645,054	1.81%
FY 2004/05	801,991,975	379,879,217	26,663,640	0	15,528,075	(4,517,028)	4,700,968	1,224,246,847	61,334,986	5.27%
FY 2005/06	864,484,439	391,126,833	26,839,000	0	15,613,994	(4,457,764)	4,529,273	1,298,135,775	73,888,928	6.04%
FY 2006/07	853,102,375	398,679,601	27,043,950	0	15,076,278	(4,397,572)	4,459,440	1,293,964,072	(4,171,703)	(0.32%)

(1) The sharp decrease in public utility values in FY 2000/01 is the direct result of gas and electric utilities now being taxed through exise taxes as opposed to property taxes.
(2) Taxable values for gas & electric utilities total $59,058,894 for FY 03/04, $59,302,866 for FY 04/05, $55,391,133 for FY 05/06, & $55,434,338 for FY 06/07.
(3) Effective fiscal year 2003/04, machinery & equipment assessments were phased out by the State of Iowa.

City of Bettendorf, Iowa
Taxable Valuations by Property Type
(including TIF increment)
FY 1997/98 thru FY 2006/07



The sharp decrease in public utility values in FY 2000/01 is the direct result of gas and electric utilities now being taxed through excise taxes as opposed to property taxes.

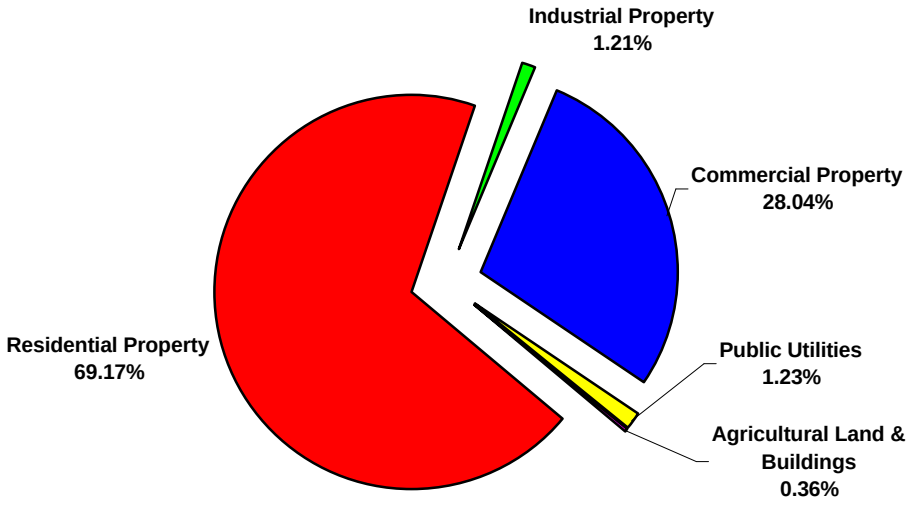
City of Bettendorf, Iowa
FY 2006/07 Assessed Valuations
vs.
Taxable Valuations
by Property Type

	100% Assessed Valuation	Percent of Total	Taxable Valuation	Percent of Total
Residential Property	$1,851,303,035	82.89%	$849,673,860	69.17%
Industrial Property	14,809,173	0.66%	14,809,173	1.21%
Commercial Property	347,801,087	15.57%	344,386,888	28.04%
Public Utilities	15,077,966	0.68%	15,076,278	1.23%
Agricultural Land & Buildings	4,459,440	0.20%	4,459,440	0.36%
Total Valuations	$2,233,450,701	100.00%	$1,228,405,639	100.00%
Less Military Exemptions	0		4,397,469	
Total Net Valuation	**$2,233,450,701**		**$1,224,008,170**	

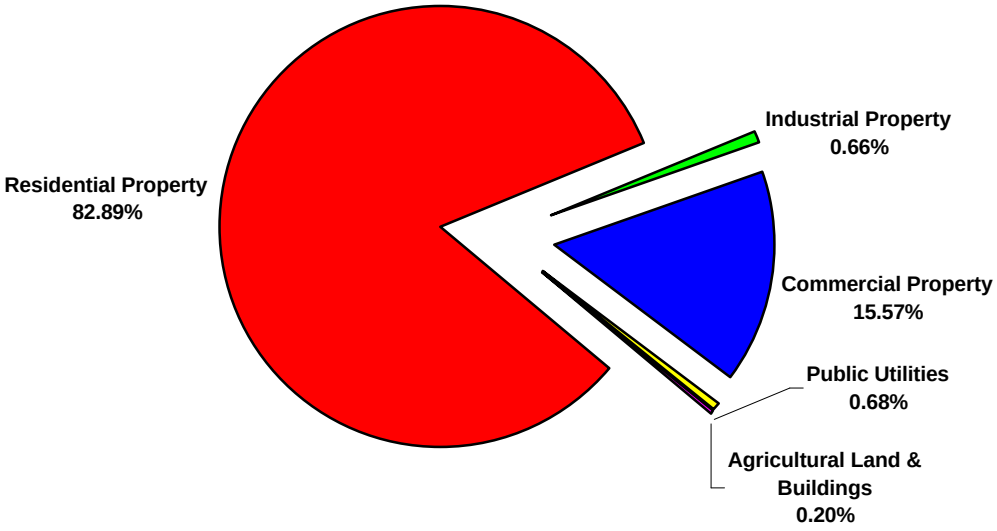
TIF Increment Values(for Debt Service levy only):

Downtown TIF	$49,485,912
NEPCO District	$1,234,620
Duck Creek	$6,106,828
Olympic Steel	$5,825,945
GRAFCO	$1,925,776
Spruce Hills(Trinity)	$5,185,291
Greystone	$191,530
Total TIF	**$69,955,902**

City of Bettendorf, Iowa
Taxable Valuations
by Property Type for FY 2006/07



City of Bettendorf, Iowa
100 % Assessed Valuations
by Property Type for FY 2006/07



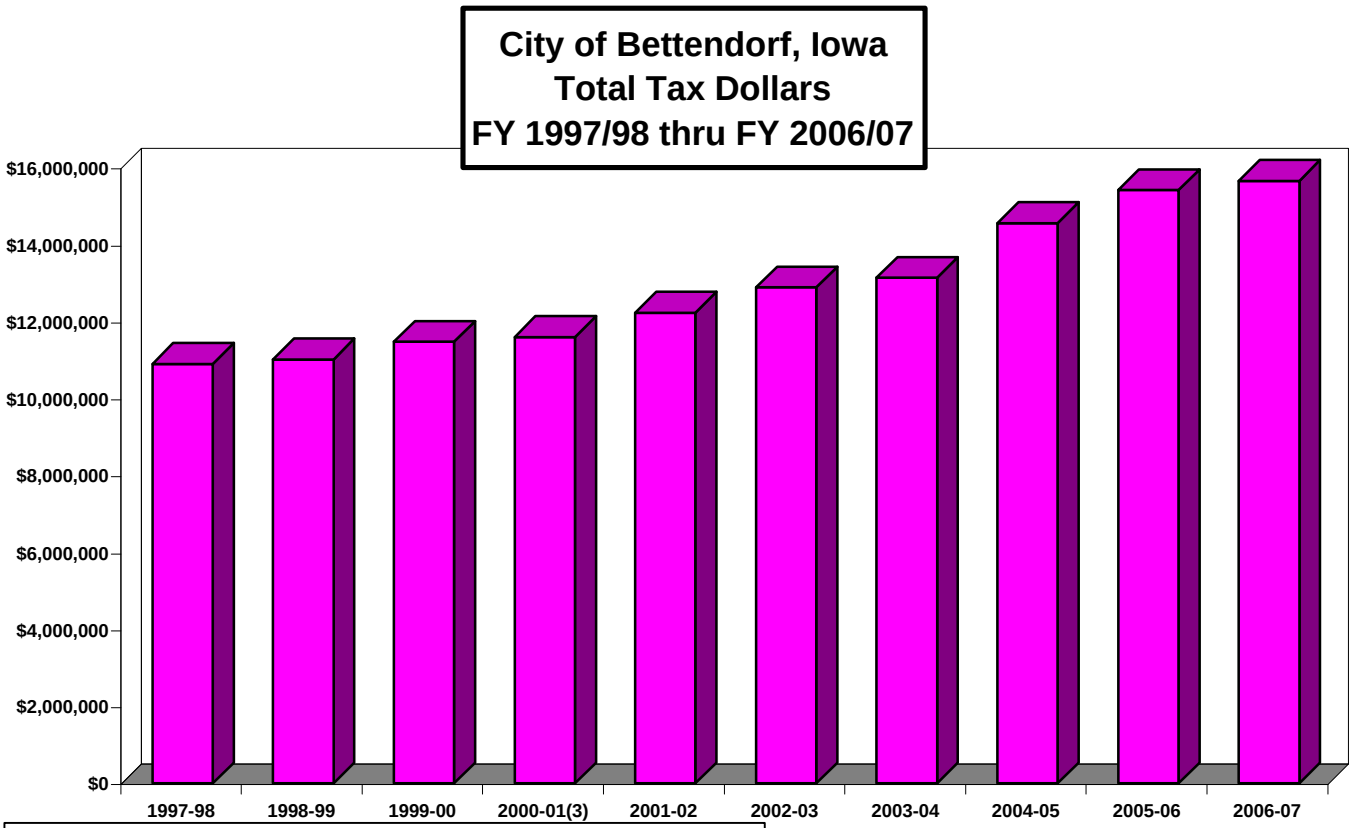
City of Bettendorf, Iowa
Total Tax Dollars and Tax Rates
FY 1997/98 through FY 2006/07

Fiscal Year	Gross Tax Levy(1)	City Levy Rate(2)	Ag Land Levy Rate(2)	$ Inc(Dec)) from Prior Year	% Inc(Dec)) from Prior Year
1997-98	10,902,156	11.45555	3.00375	202,867	1.90%
1998-99	11,013,269	11.45555	3.00375	111,113	1.02%
1999-00	11,477,426	11.45555	3.00375	464,157	4.21%
2000-01(3)	11,601,946	11.46317	3.00375	124,520	1.08%
2001-02	12,229,784	11.45555	3.00375	627,838	5.41%
2002-03	12,892,364	11.85000	3.00375	662,580	5.42%
2003-04	13,138,638	11.85000	3.00375	246,274	1.91%
2004-05	14,559,407	12.34932	3.00375	1,420,769	10.81%
2005-06	15,419,061	12.34952	3.00375	859,654	5.90%
2006-07	15,663,030	12.60000	3.00375	243,969	1.58%

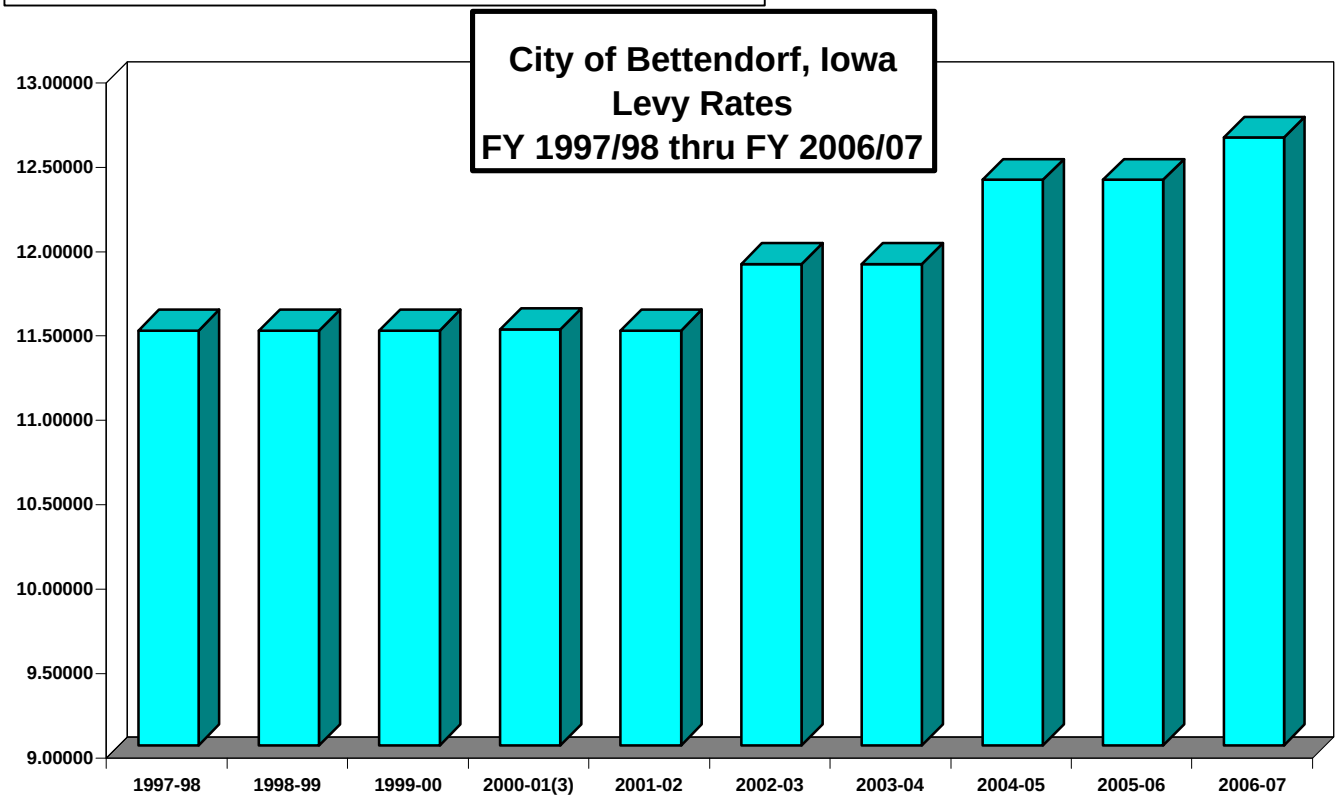
(1) Includes state replacement credits against levied taxes.

(2) Levy rate per $ 1,000 taxable valuation.

(3) Effective fiscal year 2000/2001, property taxes on utility valuations are collected through excise taxes.



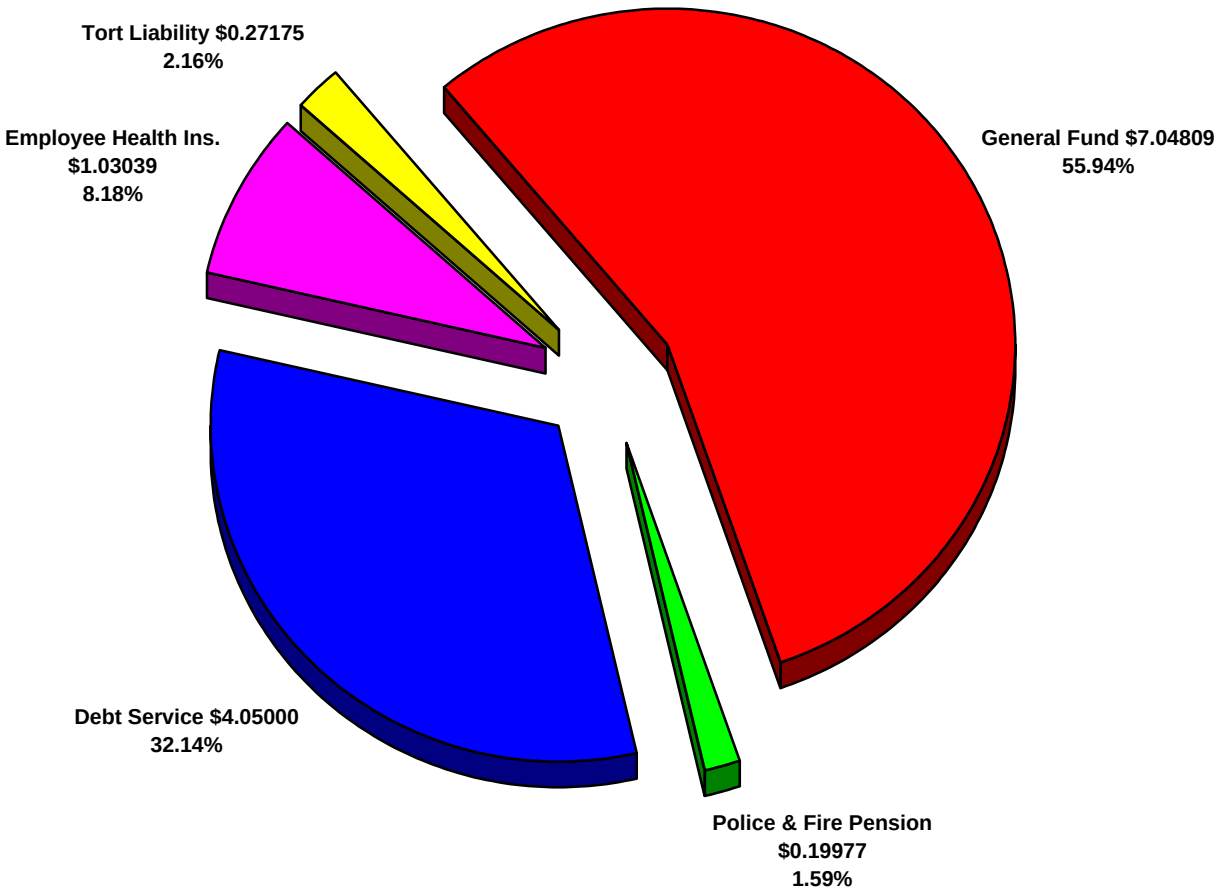
Total dollars collected from property taxes have increased 44% over the last ten years due to significant growth in taxable valuations. As a result, the city has been able to limit increases in the levy rate to 9.99% over the last ten years.



City of Bettendorf, Iowa
Property Tax Levy by Fund
FY 2006/2007 Budget

	2005/06 Budget		2006/07 Budget		
Fund	**Collections**	**Levy per $1,000 of Assessed Valuation**	**Collections**	**Levy per $1,000 of Assessed Valuation**	**Change in Collection $**
General Fund	$8,646,997	$7.04761	$8,595,489	$7.04809	($51,508)
Tort Liability	$333,421	$0.27175	$331,412	$0.27175	($2,009)
Trust & Agency:					
Employee Health Ins.	$1,264,227	$1.03039	$1,256,611	$1.03039	($7,616)
Police & Fire Pension	$245,106	$0.19977	$243,629	$0.19977	($1,477)
Total Trust & Agency	$1,509,333	$1.23016	$1,500,240	$1.23016	($9,093)
Debt Service	$4,915,705	$3.80000	$5,222,494	$4.05000	$306,789
Total Levy Rate	$15,405,456	**$12.34952**	$15,649,635	**$12.60000**	$0
Agricultural Land Levy Rate	$13,605	**$3.00375**	$13,395	**$3.00375**	($210)
Grand Total	**$15,419,061**		**$15,663,030**		$243,969

City of Bettendorf, Iowa
Property Tax Levy by Fund
Fiscal Year 2006/2007 Budget
$12.60000 per $1,000 Valuation



Although the General Fund levy accounts for 55.94% of the total levy rate, the City still has levying capacity of 13% before the General fund rate reaches the state mandated maximum limit of $8.10 per $1,000 of taxable valuation.

City of Bettendorf FY 2006/07, Transfers between funds

	From General	From Employee Benefits	From Park Donations	From Economic Dev.	From Police Pension	From Debt	From Vehicle	From Electronic	From Gaming	From CIP/ LOT	From Palmer Hills	From Educational Center	Total Transfers In
To General Fund		1,570,673	2,600		643,209			36,000	836,369	50,000	50,000		**3,188,851**
To Road Use								8,000					**8,000**
To City Beautification									85,000				**85,000**
To July 4th									40,000				**40,000**
To Economic Development									172,488				**172,488**
To Debt Service	500,000									73,875			**573,875**
To Capital Projects				25,000					435,000	905,000			**1,365,000**
To Vehicle Replacement	190,000								180,000	50,000			**420,000**
To Electronic Equipment	160,000								150,000	50,000			**360,000**
To Gaming												250,000	**250,000**
To CIP/LOT & Interest	1,575,600												**1,575,600**
To Reyccling/Solid Waste									220,000				**220,000**
To Family Museum	880,000					443,528		10,000		56,850			**1,390,378**
To Palmer Hills Golf													**0**
To Life Fitness Center										190,000			**190,000**
To Transit Enterprise	491,000						22,950						**513,950**
To Learning Center									550,000	75,000			**625,000**
To Events Center									105,130				**105,130**
To Risk Management									150,000				**150,000**
To Information Services								47,000					**47,000**
Total Transfers Out	**3,796,600**	**1,570,673**	**2,600**	**25,000**	**643,209**	**443,528**	**22,950**	**101,000**	**2,923,987**	**1,450,725**	**50,000**	**250,000**	**11,280,272**

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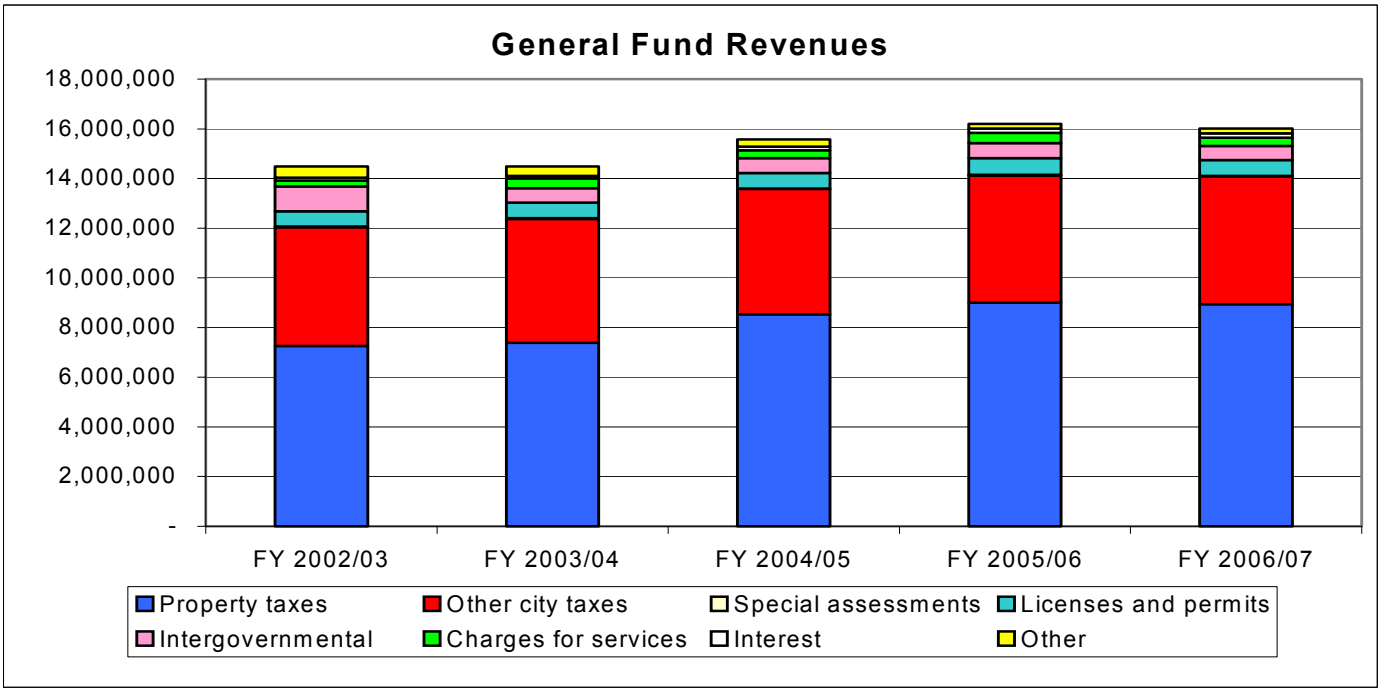
The General Fund for the City of Bettendorf accounts for all transactions of the City which pertain to the general administration and services traditionally provided to citizens, except those specifically accounted for elsewhere. Services within the General Fund include police and fire protection, library, parks and recreation, engineering, community development, and general administration. The General Fund is the primary source of appropriations to fund costs of providing these services. Consequently, considerable importance is placed upon the fund's financial condition. The City Council and staff's objective is to maintain an acceptable level of service for its citizens within the limitations of revenue sources that are available to support these activities.

To attain the objective of maintaining the General Fund as a self-funding entity, revenues and/or available balances must be provided to support expenditures during the entire fiscal year. Consequently, the City Council adopted a fund balance policy in May of 1992 that establishes a minimum General Fund Balance of 20%-25% of net annual operating expenses. The following is a ten-year history of General Fund balances:

Fiscal Year	June 30 Fund Balance	Operating Expenditures	Fund Balance as a Percent of Operating Expenditures
97/98	4,696,366	14,436,341	32.53%
98/99	4,841,138	13,950,496	34.70%
99/00	4,436,242	15,483,911	28.65%
00/01	4,182,423	16,051,375	26.06%
01/02	4,311,664	16,355,753	26.36%
02/03	4,483,686	16,742,169	26.78%
03/04	4,527,844	17,067,046	26.53%
04/05	4,814,328	17,596,955	27.36%
05/06 Budget	4,591,883	19,561,900	23.47%
06/07 Budget	4,558,135	19,224,010	23.71%

Major Revenue Sources

The fiscal year 2006/07 budget projects a decrease in general fund operating revenue of approximately 1.29% over fiscal year 2005/06. The City of Bettendorf has had growth in property valuations, however, some of the new growth is located in Tax Increment Financing (TIF) districts. The growth in these districts does not contribute to general fund property taxes until after the district expires; generally three to twenty years following inception. The following sections discuss the sources of general fund revenue, along with assumptions behind the budget projections.



Property Taxes

The general fund directly finances the majority of the City's day to day operations. Property tax revenue constitutes 55.9% of all general fund revenue and has a major influence on City operations. The General Fund has two direct tax levies along with two other levies that are transferred from another fund. These are the General Fund levy, the Tort Liability Levy, the Employee Benefits Levy and the Police and Fire Pension Levy. The General Fund levy is the City's primary operating levy and is limited by State of Iowa to a maximum of $8.10 per $1,000 of assessed valuation. The Tort Liability levy funds the General Funds' share of the liability insurance and claims of the City. The Employee Benefits Levy finances the health insurance costs for employees and the Police & Fire Pension Levy funds the City's share of the Police & Fire department's pension costs. There is no limitation on the Tort Liability, Employee Benefits or the Police and Fire Pension levy. The City's total combined levy in the General Fund for the four levies described is $8.55 per $1,000 of taxable property valuation for fiscal year 2006/07.

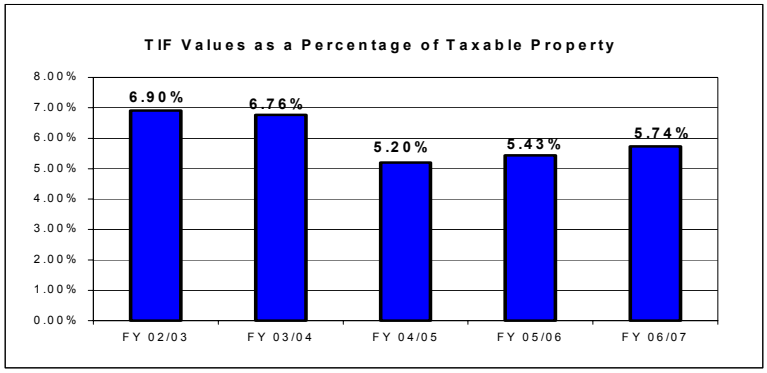
Tax levy analysis

Property tax revenues are projected to decrease by .63% due to the following:

- Property values have increased due to revaluation of existing property and new construction of approximately $21 million in taxable value.
- In fiscal year 2006/07 the residential rollback percentage decreased the amount of property tax valuations that are taxable in comparison to the fiscal year 2005/06 state rollback percentage. The following list shows the history of the state rollback percentages, or the percentage of a property's value that is taxable.

Fiscal Year	Residential property	Commercial property
1997/98	58.83%	100.00
1998/99	54.91%	97.36%
1999/2000	56.48%	100.00%
2000/01	54.85%	98.35%
2001/02	56.27%	100.00%
2002/03	51.67%	97.77%
2003/04	51.39%	100.00%
2004/05	48.46%	99.26%
2005/06	47.96%	100.00%
2006/07	45.996%	99.1509%

- The portion of the City included in TIF districts has increased $3.3 million in valuation due to the improvement districts in Duck Creek Plaza as well as Trinity Hospital. The ability to tax the incremental property valuation in these districts is lost by the general fund until the districts expire. Taxes generated by the incremental valuations in these districts are captured in a special revenue fund for the financing of public improvements within the district. For fiscal year 2006/07, based on the values, the dollar amount lost to the General Fund is estimated at $598,123. The chart at the right is a five year history of TIF valuations as a percentage of taxable property.



Other City Taxes

Effective April 1, 1989, voters approved 1% Local Option Sales Tax. The purpose of the tax is to use it for capital projects (40%) and for property tax relief (60%). Therefore, the City transfers 40% of the tax to the Capital Projects Fund. The City estimates approximately $3.9 million in Local Option Sales Tax collections in fiscal year 2006/07 with an increase of approximately 1% over FY 2005/06. $1.58 million will be transferred to the Capital Projects Fund.

The City also has a voted hotel/motel tax of 7% on the rental of hotel rooms. The annual estimate for this tax is $800,000. There is an agreement to forward 23% of this tax to the Quad City Convention and Visitors Bureau. This year that amount will be $184,000.

All utilities providing service in the State of Iowa pay an excise tax based on profits. The City's share of the tax for FY 06/07 is estimated at $405,771.

The City also collects a small amount of mobile home taxes, the estimate for FY 06/07 is $4,815.

Other City Taxes	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 05/06 Budget	FY 06/07 Budget	$ Inc (Dec) from 06	% Inc (Dec) from 06
Local Option Sales Tax	3,651,869	3,781,620	3,813,950	3,900,000	3,939,000	39,000	1.00%
Hotel/Motel Tax	752,456	814,230	811,858	816,000	800,000	(16,000)	-1.96%
Utility Excise Tax	373,158	397,486	412,013	405,428	405,771	343	0.08%
Mobile Home Tax	5,141	5,162	5,474	4,815	4,815	-	0.00%
Total Other City Taxes	**4,782,624**	**4,998,498**	**5,043,295**	**5,126,243**	**5,149,586**	**23,343**	**0.46%**

Special Assessments

Special assessments are for sidewalk repair, weed cutting and snow removal if a homeowner does not comply with City Code. These collections are estimated at $6,800 for FY 06/07.

Licenses and Permits

Licenses and permits revenues are expected to be down in FY 06/07 by approximately $25,000 mainly due to fluctuations in building permits.

Licenses & Permits	FY 02/03 Actual	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Budget	FY 06/07 Budget	$ Inc (Dec) from 06	% Inc (Dec) from 06
Liquor, Beer & Cigarette permits	8,180	6,941	7,126	7,000	7,000	-	0.00%
Building permits	320,915	359,129	371,163	400,000	375,000	(25,000)	-6.25%
Electrical permits	65,149	39,075	44,800	40,000	40,000	-	0.00%
Mechanical permits	78,488	67,978	71,850	77,000	77,000	-	0.00%
Plumbing permits	66,887	58,595	70,661	75,000	75,000	-	0.00%
Right of way permits	2,465	2,858	3,376	4,002	4,000	(2)	-0.05%
Business licenses	54,376	85,033	65,581	66,000	66,000	-	0.00%
Miscellaneous licenses	2,024	1,856	1,645	1,960	1,960	-	0.00%
Total licenses & permits	**598,484**	**621,465**	**636,202**	**670,962**	**645,960**	**(25,002)**	**-3.73%**

Intergovernmental

Franchise taxes includes Bank Franchise passed through the State of Iowa and Cable Television Franchise which is remitted on a quarterly basis from Mediacom, the local cable provider.

State replacement credits include monies & credits, military exemption revenues and machinery & equipment replacement that has been phased out.

State shared revenues include Liquor licenses and property tax replacement that was been phased out in FY 2003/04.

State, Federal and Local grants include a number of federal grants related to the Police Department, local funding for covering additional fire districts and a Police Liaison Officer at the local schools, and a state grant for enforcing traffic safety. Federal grants are reduced from the 05/06 budget due to a one time reimbursement grant for fire department assistance in New Orleans for the Katrina hurricane disaster.

Intergovernmental	FY 02/02 Actual	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Budget	FY 06/07 Budget	$ Inc (Dec) from 06	% Inc (Dec) from 06
Franchise taxes	362,452	352,434	321,427	330,000	335,000	5,000	1.52%
State replacement credits	16,943	14,750	14,773	17,670	17,750	80	0.45%
State shared revenues	414,297	26,730	27,640	30,000	30,000	-	0.00%
State grants	3,977	6,518	932	-	-	-	0.00%
Federal grants	99,931	67,615	108,099	130,540	70,000	(60,540)	-46.38%
Other governments revenue	104,720	107,575	113,536	109,373	110,100	727	0.66%
Total Intergovernmental	**1,002,320**	**575,622**	**586,407**	**617,583**	**562,850**	**(54,733)**	**-8.86%**

Charges for Services

Several city departments charge fees for various services and programs offered. There are filing and application fees such as rental and subdivision inspections. There are recreation fees offered through the parks department with programs including tennis lessons, t-ball, soccer, volleyball and day camp. The Community Center offers room and park shelter rentals as well as gymnastics. There are also miscellaneous charges for police & fire report copies, hazardous materials clean-up charges, and other special event fees. Charges for services are reduced from FY 05/06 mainly due to fluctuations of subdivision inspection fees, which can vary widely from year to year.

Charges for Services	FY 02/03 Actual	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Budget	FY 06/07 Budget	$ Inc (Dec) from 06	% Inc (Dec) from 06
Filing & application fees	52,376	179,533	99,629	165,373	105,000	(60,373)	-36.51%
Recreation fees	110,438	137,685	147,422	144,361	143,100	(1,261)	-0.87%
Community Center	59,570	62,888	64,147	71,500	71,500	-	0.00%
Miscellaneous	18,291	21,647	15,558	20,130	16,819	(3,311)	-16.45%
Total Charges for Services	**240,675**	**401,753**	**326,756**	**401,364**	**336,419**	**(64,945)**	**-16.18%**

Use of Money

Interest is earned on invested idle public funds. Interest revenue can fluctuate due to variable interest rates and the amount of cash balances available to invest. Interest revenue increased in FY 05/06 due to increased interest rates, and is budgeted to increase in FY 06/07.

Other use of money is for rental of buildings. The Spruce Hills Fire Station rents a portion of their building to Medic Ambulance Service and the City collects rent from the small business that runs the coffee and snack shop inside the Library.

Penalty and interest is charged to property owners who fail to pay their special assessments timely.

Use of Money	FY 02/03 Actual	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Budget	FY 06/07 Budget	$ Inc (Dec) from 06	% Inc (Dec) from 06
Interest	81,307	41,468	78,894	113,500	121,500	8,000	7.05%
Rents and leases	34,698	49,482	58,744	56,620	57,600	980	1.73%
Penalty and interest	5,219	3,561	2,166	3,600	3,600	-	0.00%
Total Use of Money	**121,224**	**94,511**	**139,804**	**173,720**	**182,700**	**8,980**	**5.17%**

Miscellaneous Revenues

All other types of revenues that do not fit into the categories above are considered miscellaneous. The FY 2006/07 budget is estimated at $175,300 down from the current year due to the unpredictability of some of these types of revenues. These include:

- Fines and forfeitures such as traffic violations, library late book fines and violations of cigarette permit fines.
- Donations of any kind other than intergovernmental are included here.
- Other grants from local agencies, such as from the riverboat agencies for various departmental needs.
- Refunds and reimbursements of any kind to any department are included.
- Miscellaneous one-time categories not included in any of the above categories.

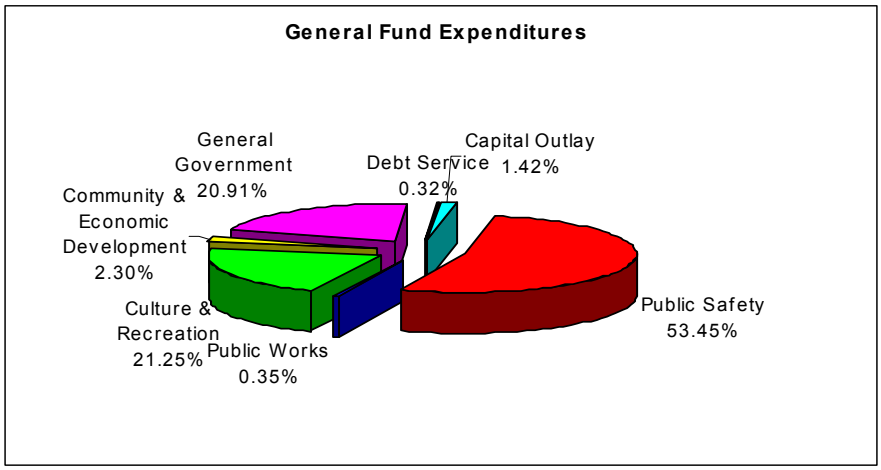
Miscellaneous	FY 02/03 Actual	FY 03/04 Actual	FY 04/05 Actual	FY 05/06 Budget	FY 06/07 Budget	$ Inc (Dec) from 06	% Inc (Dec) from 06
Fines and forfeitures	161,491	143,716	125,807	136,500	136,500	-	0.00%
Donations	87,204	35,212	8,744	2,133	2,000	(133)	-6.24%
Other grants	30,408	49,217	89,500	32,500	20,000	(12,500)	-38.46%
Refunds and reimbursements	45,931	49,894	64,785	21,292	16,800	(4,492)	-21.10%
Miscellaneous	121,107	109,499	5,833	4,289	-	(4,289)	-100.00%
Total Miscellaneous	**446,141**	**387,538**	**294,669**	**196,714**	**175,300**	**(21,414)**	**-10.89%**

Transfers In

Other funds transfer in to the General Fund on a regular basis. The following is the budget for FY 2006/07 and the reasons for the transfer.

Transfer in from	Amount	Reason
Employee Benefits Fund	$ 1,570,673	Property tax collections to cover employee health insurance and Police and Fire pension amounts.
Parks Special Revenue Fund	$ 2,600	Special projects in the Parks department.
Electronic Equipment Fund	$ 36,000	Scheduled replacements of computer equipment and copiers with individual costs below the fixed asset capitalization limit of $5,000.
Gaming Fund	$ 836,369	$111,369 to fund the Public Information program $175,000 to fund the commitment to the YMCA for its new building within the City. $550,000 to supplement the operating budget in the General Fund.
Capital Improvement/Local Option Tax Fund	$ 50,000	To reimburse the General Fund for bonding costs.
Palmer Hills Golf Course Fund	$ 50,000	Payment on the loan from the General Fund to cover the costs of building a new clubhouse.
Pension Excess Fund	$ 643,209	To fund the employer share of the pension costs for police and fire employees that is not currently covered by the property tax levy.

Expenditure Highlights



General Fund expenditures (excluding transfers out) for FY 2006/07 are projected to increase only 0.22% from FY 2005/06. The primary reason for this decrease is due to the capital equipment budget reduced by over $185,000. Projected increases in employee's salaries and benefits include a 3.75% cost of living increase for existing staff. Operating expenditures are reduced by 3.44% due to budgeting closer to historical actuals rather than requests made by departments.

Public Safety

One of the main services the City provides is police and fire protection. Public safety represents the largest expenditure budget category, accounting for over 53% of the General Fund budget. Also included in Public safety are the building inspections division and flood control.

Public Works

In the General Fund, the Public Works department provides Engineering services such as design and construction of new roads and sewers, review and inspection of new subdivisions, traffic engineering and oversees the construction and contract administration for all public improvements within the City. The engineering budget in the General Fund has decreased by $31,524 mainly due to the scheduled replacement of the division's computers in FY 05/06. This amount is funded through a transfer in from the Electronic Equipment Fund.

Culture and Recreation

Bettendorf citizens value the cultural and recreational opportunities provided by the City. The Library provides access to informational, educational and recreational resources to the community, and encourages people of all ages to develop and sustain a lifelong appreciation for the rewards of self-directed reading and learning. The budget in this function includes $218,315 in library materials.

The Parks department provides long term planning of park facilities as well as the maintenance of the City's parklands, the recreation programs provided at various parks throughout the City, and the Community Center facility operations.

Community and Economic Development

This function provides for City planning and Community Development administration services which includes processing development related applications and providing assistance to developers and the general public in explaining code requirements and development expectations/standards, establishing a basis to support staff recommendations and subsequent City Council actions and preparing standards, policies, and ordinances and conducting special studies.

General Government

General Government includes the following:

- The Mayor and City Council provide policy direction and leadership on behalf of the citizens. City Administration serves as the principal advisor to the Mayor and City Council on matters relating to the overall operations of the City.
- Finance Administration coordinates and administers all City financial services including accounting, payroll, budgeting, purchasing, information processing and customer service billing and collection. Finance also provides financial advice to the Mayor, City Council, City Administrator and other department heads.
- The City Clerk maintains records as required by state law.
- Legal represents the City in litigation, regulatory, or union matters and provides advice, reviews resolutions, ordinances, contracts and other documents.
- City Hall & General Buildings provides for the utilities, maintenance and repair of all city buildings.
- Tort Liability provides for administration of the risk management and liability insurance functions of the City

- Other General Government includes the Human Resources Department which provides personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues and discipline.

General government expenditures are decreasing from FY 05/06 by 0.74%.

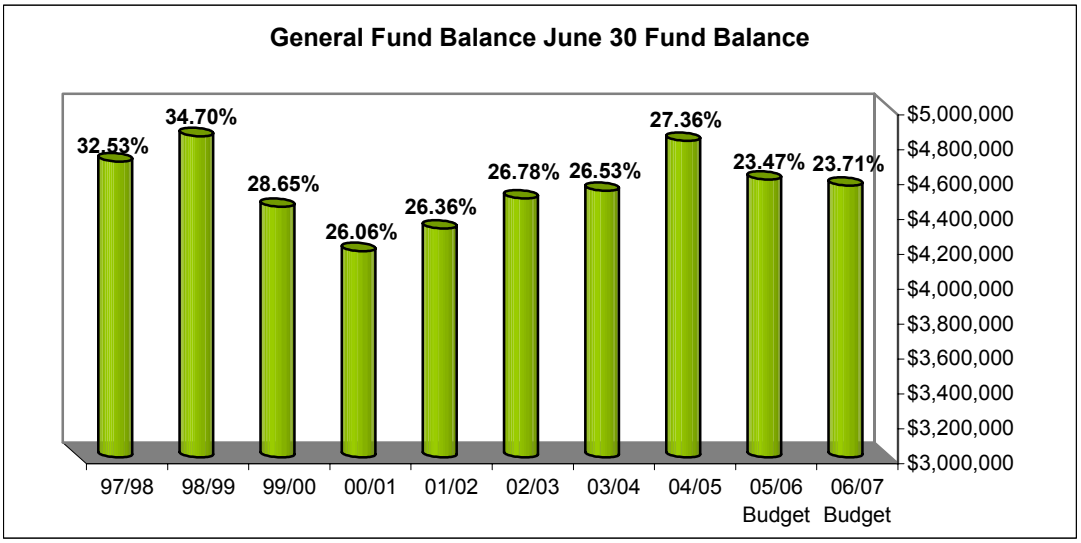
Transfers Out

The General Fund transfers out to several other funds on a regular basis. The following schedule shows the budgeted transfers out for FY 2006/07:

Transfer out to:	Amount	Reason
Debt Service Fund	$ 500,000	Local option tax transferred out to assist in reducing property taxes.
Vehicle Replacement Fund	$ 190,000	To supplement funding of replacement of vehicles for police, fire, parks & inspection departments.
Electronic Equipment Fund	$ 160,000	To supplement the replacement of city-wide computers & software, copiers, radios, & telephone systems.
CIP/Local Option Tax Fund	$ 1,575,600	Funds the community improvement plan with 40% of the local option tax collected.
Family Museum of Arts & Science	$ 880,000	Funds approximately 55% of the operating expenditures of the Family Museum.
Transit Fund	$ 491,000	Funds the portion of the operating expenditures of the City's mass transit system not covered by earned revenue and state or federal grants.

Ending Fund Balance

One measure of a City's financial strength is the level of fund balance. Fund balance is the accumulated revenues in excess of expenditures. In order for the City to operate from July 1 through October 10th, when our first substantial tax payment is received, a 20-25% of annual operating expenses in the fund balance is necessary. The 20-25% range has been adopted as a policy to follow by the City Council. The City's bond rating agency, Moody's Investors Service, also strongly recommends a fund balance close to that level. The budgeted fund balance at June 30, 2007 is projected to be $4,591,883 which is approximately 24% of fiscal year 2006/07 operating expenditures.



Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Budget	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Public Safety:							
Police Department	4,545,411	4,769,789	5,199,384	5,601,054	5,686,771	85,717	1.53%
Flood Control	19,558	21,061	27,425	39,106	60,098	20,992	53.68%
Fire Department	1,655,660	1,757,868	1,886,212	2,120,421	2,127,048	6,627	0.31%
Department of Inspections	330,243	342,638	351,315	335,944	372,342	36,398	10.83%
Public Safety	**6,550,872**	**6,891,356**	**7,464,336**	**8,096,525**	**8,246,259**	**149,734**	**1.85%**
Public Works:							
Highway Engineering	37,171	39,967	43,904	85,861	54,337	(31,524)	-36.72%
Public Works	**37,171**	**39,967**	**43,904**	**85,861**	**54,337**	**(31,524)**	**-36.72%**
Culture & Recreation:							
Library Services	1,587,496	1,679,902	1,735,075	1,838,625	1,949,601	110,976	6.04%
Parks	874,770	887,465	924,699	944,463	915,893	(28,570)	-3.02%
Recreation	270,414	287,812	301,295	318,394	336,558	18,164	5.70%
Community Center	28,994	46,235	70,270	73,771	76,602	2,831	3.84%
Culture & Recreation	**2,761,674**	**2,901,414**	**3,031,339**	**3,175,253**	**3,278,654**	**103,401**	**3.26%**
Community & Economic Development:							
Planning & Zoning	170,732	180,131	194,444	208,590	201,843	(6,747)	-3.23%
Other Community & Economic Development	190,773	173,863	117,167	130,692	152,419	21,727	16.62%
Community & Economic Development	**361,505**	**353,994**	**311,611**	**339,282**	**354,262**	**14,980**	**4.42%**
General Government:							
Mayor, Council & City Administration	958,436	845,024	642,677	849,420	789,094	(60,326)	-7.10%
Clerk & Finance Administration	574,268	548,716	651,029	683,890	666,966	(16,924)	-2.47%
Elections	-	12,549	-	8,457	-	(8,457)	-100.00%
Legal services/City Attorney	160,302	164,489	169,070	194,177	212,316	18,139	9.34%
City Hall & General Buildings	592,229	661,464	694,045	717,734	756,755	39,021	5.44%
Tort Liability	303,989	322,551	404,582	535,492	500,711	(34,781)	-6.50%
Other General Government	219,596	235,173	236,520	260,454	299,741	39,287	15.08%
General Government	**2,808,820**	**2,789,966**	**2,797,923**	**3,249,624**	**3,225,583**	**(24,041)**	**-0.74%**
Debt Service	**51,890**	**47,771**	**33,780**	**50,000**	**50,000**	**-**	**0.00%**
Capital Outlay	**224,899**	**251,473**	**265,841**	**396,615**	**218,315**	**(178,300)**	**-44.96%**
Total Expenditures by Function	**12,796,831**	**13,275,941**	**13,948,734**	**15,393,160**	**15,427,410**	**34,250**	**0.22%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	6,120,182	6,242,606	6,457,089	6,649,599	6,903,439	253,840	3.82%
Part-time/Temporary Employees	515,178	543,890	603,379	449,953	466,378	16,425	3.65%
Contract help	-	-	-	202,592	235,392	32,800	16.19%
Overtime	169,167	270,097	272,611	340,611	286,610	(54,001)	-15.85%
Holiday pay	92,924	87,828	82,119	105,200	91,000	(14,200)	-13.50%
Retirement contributions	1,027,690	1,166,726	1,430,951	1,585,506	1,628,282	42,776	2.70%
Health, Dental, Life Insurance	1,144,343	1,266,555	1,394,734	1,322,905	1,394,875	71,970	5.44%
Other pay	101,173	74,482	82,591	87,812	95,188	7,376	8.40%
Total Salaries & Benefits	**9,170,657**	**9,652,184**	**10,323,474**	**10,744,178**	**11,101,164**	**356,986**	**3.32%**
Operating expenditures							
Staff development (Conferences, travel & trainir	204,380	173,956	193,132	278,258	262,267	(15,991)	-5.75%
Repair, maintenance & utilities	671,688	674,658	780,016	831,133	863,370	32,237	3.88%
Risk Management	303,989	322,551	404,582	535,492	500,711	(34,781)	-6.50%
Payment to other agencies	298,921	393,405	409,183	564,910	543,919	(20,991)	-3.72%
Contractual services	1,208,574	1,148,177	986,466	1,220,395	1,217,248	(3,147)	-0.26%
Operating expenditures	566,701	506,635	414,205	594,486	504,941	(89,545)	-15.06%
Minor equipment	95,132	105,131	138,048	177,693	165,475	(12,218)	-6.88%
Total Operating expenditures	**3,349,385**	**3,324,513**	**3,325,632**	**4,202,367**	**4,057,931**	**(144,436)**	**-3.44%**
Debt Service	**51,890**	**47,771**	**33,780**	**50,000**	**50,000**	**-**	**0.00%**
Capital Outlay							
Library materials	224,899	215,002	220,832	210,415	218,315	7,900	3.75%
Miscellaneous equipment	-	36,471	45,016	186,200	-	(186,200)	-100.00%
Total Capital Outlay	**224,899**	**251,473**	**265,848**	**396,615**	**218,315**	**(178,300)**	**-44.96%**
Total Expenditures by Category	**12,796,831**	**13,275,941**	**13,948,734**	**15,393,160**	**15,427,410**	**34,250**	**0.22%**

CITY OF BETTENDORF

STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES

GENERAL FUND

FY 2002/03 THROUGH FY 2006/07

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Budget	FY 2006/07 Budget	$ Inc(Dec) From 05/06	% Inc(Dec) From 04/05
Revenue:							
Property taxes	7,257,551	7,380,246	8,540,195	8,995,523	8,941,796	(53,727)	-0.63%
Other city taxes	4,782,624	4,998,498	5,043,295	5,126,243	5,149,586	23,343	0.46%
Special assessments	34,205	25,975	5,388	20,330	6,800	(13,530)	-251.11%
Licenses and permits	598,484	621,466	636,202	670,962	645,960	(25,002)	-3.93%
Intergovernmental	1,002,320	575,622	586,407	617,583	562,850	(54,733)	-9.33%
Charges for services	240,675	401,753	326,756	401,364	336,419	(64,945)	-19.88%
Interest	121,224	94,511	139,804	173,720	182,700	8,980	6.42%
Other	446,141	387,538	294,669	196,714	175,300	(21,414)	-7.27%
Total revenue	**14,483,224**	**14,485,609**	**15,572,716**	**16,202,439**	**16,001,411**	**(201,028)**	**-1.29%**
Expenditures:						-	
Public Safety	6,550,872	6,891,356	7,464,336	8,096,525	8,246,259	149,734	2.01%
Public Works	37,171	39,967	43,904	85,861	54,337	(31,524)	-71.80%
Culture & Recreation	2,761,674	2,901,414	3,031,339	3,175,253	3,278,654	103,401	3.41%
Community & Economic Devleopment	361,505	353,994	311,611	339,282	354,262	14,980	4.81%
General Government	2,860,710	2,789,966	2,797,923	3,249,624	3,225,583	(24,041)	-0.86%
Debt service		47,771	33,780	50,000	50,000	-	0.00%
Capital Projects	224,899	251,473	265,841	396,615	218,315	(178,300)	-67.07%
Total expenditures	**12,796,831**	**13,275,941**	**13,948,734**	**15,393,160**	**15,427,410**	**34,250**	**0.25%**
Revenue over(under) expenditures	1,686,393	1,209,668	1,623,982	809,279	574,001	(235,278)	-14.49%
Financing sources (uses):						-	
Operating transfers in	2,332,421	2,625,595	2,310,723	3,137,016	3,188,851	51,835	2.24%
Operating transfers out	(3,945,338)	(3,791,105)	(3,648,221)	(4,168,740)	(3,796,600)	372,140	-10.20%
Proceeds from bonds						-	
Financing sources (uses), net	(1,612,917)	(1,165,510)	(1,337,498)	(1,031,724)	(607,749)	423,975	-31.70%
over (under) expenditures and other	**73,476**	**44,158**	**286,484**	**(222,445)**	**(33,748)**	**188,697**	**65.87%**
Fund balance, beginning	4,311,664	4,483,686	4,527,844	4,814,328	4,591,883	(222,445)	-4.91%
Adjustment for restatement	98,546					-	
Fund balance, ending	4,483,686	4,527,844	4,814,328	4,591,883	4,558,135	(33,748)	-0.70%
Fund balance as a % of expenditures	26.78%	26.53%	27.36%	23.47%	23.71%		



Crossing Guards at their end of the school year breakfast.



Sgt. Kent Keeshan and Dan the drug dog.



Bettendorf ERU Team during training.

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Management of the Police Department in an efficient and effective manner toward the accomplishment of the goals and objectives within the framework of staffing and budget constraints.

ANALYSIS:

The Administration Program provides management and personnel services, planning, budgeting, and community services.

In FY 05/06, the department hired three officers to fill its three vacancies due to retirements. This gives us a total of 44 officers.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Donations	833	0	0	0
General Fund	350,189	394,560	368,725	401,189
TOTAL REVENUES	**351,022**	**394,560**	**368,725**	**401,189**
APPROPRIATION SUMMARY:				
Salaries & Wages	240,169	258,601	212,936	228,441
Employee Benefits & Costs	62,053	87,848	83,902	89,847
Staff Development	506	1560	2150	2150
Services & Commodities	48,294	46,551	69,737	80,751
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**351,022**	**394,560**	**368,725**	**401,189**
AUTHORIZED POSITIONS:				
Chief of Police	1.00	1.00	1.00	1.00
Captain	0.00	0.00	0.00	0.00
Administrative Assistant	0.50	0.50	0.50	0.50
Lieutenant	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**2.50**	**2.50**	**2.50**	**2.50**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Maintain actual expenditures within budgeted guideline.
2. Accomplish 83% of all department objectives.
3. Maintain administrative costs at 8% of total budget.
4. Maintain administrative personnel at 4.46% of total FTEs.
5. Traffic Problems: Police Response.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	56.00	57.96	57.15	57.15
2. Departmental budget (General Fund)	$4,769,788	$5,246,788	$5,628,118	$5,628,118
3. City of Bettendorf population	31,275	31,275	31,275	33,000
WORKLOAD:				
1. % of time spent on personnel administration	50%	50%	50%	50%
2. % of time spent on fiscal management	10%	10%	10%	10%
3. % of time spent on community-wide police service	10%	10%	10%	10%
4. % of time spent on community involvement	30%	30%	30%	30%
5. Administration through subordinates (number)	3.5	3.5	3.5	3.5
PRODUCTIVITY:				
1. Administration costs as a % of total department budget	7.36%	7.52%	6.55%	7.13%
2. Administration personnel as a % of departmental personnel	4.46%	4.31%	4.37%	4.37%
3. Departmental cost per capita	$152.51	$167.76	$179.96	$170.55
EFFECTIVENESS:				
1. Total operating costs and capital outlay for the department (General Fund)	$609,763	$599,662	$599,662	$599,662
2. Total revenue generated (donations)	$0	$0	$0	$0
3. % of program performance objectives accomplished	90%	90%	90%	90%
4. Actual department appropriations compared to budget (%)	98%	100%	100%	100%
5. % of departmental objectives accomplished	90%	90%	90%	90%

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To ensure the continued professionalism of its organization through an established training program, with a flexible approach which takes into consideration a constantly changing environment.

ANALYSIS:

Provide training to ensure professional personnel, enhancing skills of the individuals while meeting the needs of the community.

This program provides on-going training, which includes training mandated by the State of Iowa.

In-service training is provided through the respective programs overtime budget, as well as on-duty training during shift overlaps.

Our training program is one of the best in the State with our employees receiving hours of training above what is mandated by the State of Iowa.

PROGRAM FINANCIAL INFORMATION	ACTUAL	ACTUAL	AMENDED	BUDGET
REVENUE SUMMARY:				
General Fund	79,274	135,941	152,663	35,000
TOTAL REVENUES	**79,274**	**135,941**	**152,663**	**35,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	37,281	71,640	73,500	0
Employee Benefits & Costs	17,059	32,734	34,163	0
Staff Development	24934	31567	45000	35000
Services & Commodities	0	0	0	0
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**79,274**	**135,941**	**152,663**	**35,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Meet the state mandated training requirements of 36 hours of training over a three year period
2. Meet the state mandated training requirements on weapons qualifications.
3. Maintain and enhance the levels of expertise within the department.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of employees receiving training (FTE)	56.00	56.00	56.00	56.00
2. Yearly classroom training hours required by state per employee	12	12	12	12
3. Hours of weapon training mandated per employee annually	8	8	8	8
WORKLOAD:				
1. Weapons training hours provided annually per employee	8	8	12	12
2. # of classroom training hours provided per emp/annually	80	80	80	80
PRODUCTIVITY:				
1. Average cost of training per employee	$454	$454	$454	$454
EFFECTIVENESS:				
1. Average shooting score per employee (200/250 min. passing)	240	240	240	240
2. % of employees meeting state requirements on weapon qualifications	100%	100%	100%	100%
3. % of employees achieving state classroom training requirements	100%	100%	100%	100%

PROGRAM NAME: PATROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide for the safety and welfare of the community through response to calls for service, enforcement, and preventive patrol, taking into consideration a constantly changing environment.

ANALYSIS:

The Patrol Division is responsible for the majority of all police related activities to include citizen contacts, response to requests for service, and other maintenance and enforcement action. Response time to all requests for services, especially emergency calls, has a direct correlation on arrest and apprehension, as well as the citizens perception of police services. Patrol officers work four 10-hour days each week. This allows for overlapping shift coverage three times a day. During this time officers work on traffic and crime issues, as well as the completion of reports and training. This schedule helps provide needed manpower at busy times throughout the day, as well as assist in the management of overtime.

Our new K-9 drug dog "Dan" is assigned to our Special Operations Unit. Dan will assist in drug investigations in our community.

Code enforcement is now under the supervision of the Police Department. This enforcement activity has been combined with our Community Service Officer.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Cops More Grants	0	0	0	0
Court Fines/Surcharges	112,432	97,699	105,000	105,000
Parking Tickets	1,240	1,160	1,500	1,500
Car Unlocking	2,020	1,865	2,000	2,000
Reimbursements	6,527	2,131	5,000	5,000
General Fund	2,197,009	2,460,345	2,648,864	2,840,220
TOTAL REVENUES	**2,319,228**	**2,563,200**	**2,762,364**	**2,953,720**
APPROPRIATION SUMMARY:				
Salaries & Wages	1,525,837	1,628,036	1,739,575	1,866,179
Employee Benefits & Costs	612,791	762,027	800,637	877,620
Staff Development	806	1600	1390	1390
Services & Commodities	179,794	171,537	205,762	208,531
Capital Expenditures	0	0	15,000	0
TOTAL APPROPRIATIONS	**2,319,228**	**2,563,200**	**2,762,364**	**2,953,720**
AUTHORIZED POSITIONS:				
Captain	1.00	1.00	1.00	1.00
Lieutenant	3.00	3.00	3.00	3.00
Sergeant	3.00	3.00	3.00	3.00
Police Officer	21.00	19.00	23.00	25.00
Community Service Officer	1.00	1.00	1.00	0.50
Code Enforcement Officer				0.50
TOTAL POSITIONS	**29.00**	**27.00**	**31.00**	**33.00**

PROGRAM NAME: PATROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Respond to 90% of all emergency calls for service within 3 minutes.
2. Respond to 90% of all non-emergency calls within 20 minutes.
3. Maintain a 40% non-committed patrol time.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of calls for service	40,000	40,000	40,000	40,000
2. # of budgeted overtime hours	550	550	550	550
3. # of patrol vehicles	14	14	14	14
WORKLOAD:				
1. Dispatched calls responded to	34,000	34,000	34,000	34,000
2. # of Group A offenses (criminal)	2,032	2,100	2,100	2,100
3. # of non-emergency calls	35,400	35,400	35,400	35,400
4. # of emergency calls (911)	4,600	4,600	4,600	4,600
5. # of Group B offenses (HOMO, public order offenses, etc.)	855	855	855	855
6. # of traffic enforcement actions (stops)	6,400	6,500	6,500	6,500
7. Actual $ of overtime worked	$78,000	$81,000	$81,000	$81,000
8. Officer initiated calls	19,200	19,200	19,200	19,200
PRODUCTIVITY:				
1. Total program cost per capita	$74.16	$81.96	$88.32	$94.44
2. Average response time - emergency calls	3.00	3.00	3.00	3.00
3. Average response time - non-emergency calls	4.00	4.00	4.00	4.00
4. # of citations issued as a % of traffic stops	56%	56%	56%	56%
EFFECTIVENESS:				
1. % of emergency calls responded to within 3 minutes	90%	90%	90%	90%
2. % of non-emergency calls responded to within 20 minutes	95%	95%	95%	95%
3. Clearance rate of Group A offenses	35%	35%	35%	35%
4. Total of overtime	100%	100%	100%	100%
5. % of non-committed patrol time (national standard-40%)	40%	40%	40%	40%
6. Crime rate per 1,000 population (Group A)	67.79	67.79	67.79	67.79

PROGRAM NAME: COMMUNICATIONS **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide an effective system for relaying citizens requests for service to the appropriate personnel, responding to requests from police, fire and EMS personnel and recording these activities, and handling walk-ins 24 hours per day seven days per week.

ANALYSIS:

The Communications Division is the central location for all requests for service for police, fire, and EMT responses, in addition to being the only after hours contact point for citizen assistance from other city departments. Without an effective communications center, all departments within our agency would be unable to operate. The need to ensure that two communication/computer specialists are constantly on duty is reflected in our OT request for the program. Other increases in personnel expenditures are the result of contractual increases.

This program will need to be reevaluated if a decision is made to consolidate dispatch centers in Scott County.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	545,484	605,641	613,665	650,649
TOTAL REVENUES	**545,484**	**605,641**	**613,665**	**650,649**
APPROPRIATION SUMMARY:				
Salaries & Wages	395,827	429,944	444,113	462,761
Employee Benefits & Costs	139,041	157,022	146,574	165,584
Staff Development	419	772	600	600
Services & Commodities	10,197	17,903	22,378	21,704
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**545,484**	**605,641**	**613,665**	**650,649**
AUTHORIZED POSITIONS:				
Communications/Computer Specialist	9.00	8.50	8.50	8.50
Lead Dispatcher	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**10.00**	**9.50**	**9.50**	**9.50**

PROGRAM NAME: COMMUNICATIONS **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Dispatch 90% of all emergency calls for service within 1 minute.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of non-emergency calls received	35,400	35,400	35,400	35,400
2. # of 911 calls received	4,600	4,600	4,600	4,600
3. # of walk-ins	950	950	950	950
4. # of cases requiring court processing	6,000	6,000	6,000	6,000
5. City of Bettendorf population	31,275	31,275	31,275	33,000
WORKLOAD:				
1. # of 911 calls dispatched, entered in computer	4,600	4,600	4,600	4,600
2. # of non-emergency calls dispatched, entered in computer	35,400	35,400	35,400	35,400
3. # of documents prepared for court	12,000	12,000	12,000	12,000
4. $ of actual overtime hours worked	$25,000	$25,000	$25,000	$25,000
5. # of officer initiated calls entered in computer	19,200	19,200	19,200	19,200
6. # of fire calls	2,200	2,300	2,300	2,300
PRODUCTIVITY:				
1. # of 911 calls dispatched within 1 minute	3,600	3,600	3,600	3,600
2. # of non-emergency calls dispatched within 1 minute	19,000	19,000	19,000	19,000
3. % of total incoming calls actually dispatched	33%	33%	33%	33%
4. Average calls for service per hour (patrol)	4.80	4.80	4.80	4.80
EFFECTIVENESS:				
1. % of 911 calls dispatched within 1 minute	90%	90%	90%	90%
2. % of non-emergency calls dispatched within 1 minute	50%	50%	50%	50%
3. % of actual overtime hours/budget hours	100%	100%	100%	100%
4. Program cost per capita	$17.44	$19.37	$19.62	$19.72

PROGRAM NAME: INVESTIGATIVE SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Conduct follow-up investigations, when appropriate, on reported crime and maintain liaison with other law enforcement agencies. This program also includes the drug related enforcement.

ANALYSIS:

Investigative Services is responsible for conducting follow-up investigations on all assigned cases. Follow-up includes interviews and interrogations, crime scene processing, evidence collection, case submission, courtroom preparation and short-term counseling and referrals when juveniles are involved.

Officers provide crime prevention information to citizens and businesses.

The department continues to work with the Bettendorf Community School District on the new anti-drug program called "Too Good for Drugs." This program targets 5th grade students in Bettendorf and Lourdes Catholic School.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Bettendorf Schools Reimbursement		74,016	74,000	75,000
Scott County Task Force Grant	53,472	594,778	50,000	50,000
General Fund	829,108	239,943	1,010,443	1,020,458
TOTAL REVENUES	**882,580**	**908,737**	**1,134,443**	**1,070,458**
APPROPRIATION SUMMARY:				
Salaries & Wages	607,861	577,714	694,000	710,607
Employee Benefits & Costs	234,136	246,454	303,708	303,443
Staff Development	1271	1895	4900	4900
Services & Commodities	39,312	52,674	56,835	51,508
Capital Expenditures	0	30,000	75,000	0
TOTAL APPROPRIATIONS	**882,580**	**908,737**	**1,134,443**	**1,070,458**
AUTHORIZED POSITIONS:				
Captain	0.50	0.50	0.50	1.00
Lieutenant	1.00	1.00	1.00	1.00
Sergeant	2.00	2.00	2.00	2.00
Police Officer	3.00	3.00	3.00	7.00
Secretary II	0.50	0.50	1.00	1.00
TOTAL POSITIONS	**7.00**	**7.00**	**7.50**	**12.00**

PROGRAM NAME: INVESTIGATIVE SERVICES | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Maintain a crime clearance rate of 10% on assault, theft and burglary.
2. Maintain a crime clearance rate of 50% on sex offenses and robberies.
3. Clear 100% of all reported homicides.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Total of cases screened	2,100	2,100	2,100	2,100
2. # of Group A offenses reported	2,100	2,000	2,000	2,000
3. # of personnel	7.00	7.00	7.00	9.00
4. City of Bettendorf population	31,275	31,275	31,275	33,000
5. # of employee background checks requested	30	30	30	30
6. Requests or referrals for social worker assistance	260	260	260	260
7. School system student population	4,062	4,100	4,100	4,100
WORKLOAD:				
1. Investigations conducted	700	900	900	900
2. Average # of cases assigned per detective (month/year)	150	150	150	150
3. # of crimes against property	1,391	1,380	1,380	1,380
4. # of crimes against person	457	446	446	446
5. # of crimes against society	184	174	174	174
6. Cases assigned to social worker	260	260	260	260
7. # of background checks conducted	30	30	30	30
PRODUCTIVITY:				
1. Average cost per case (combined FY01)	$1,500.00	$1,500.00	$1,500.00	$1,500.00
2. Program cost per capita	$28.22	$29.06	$36.27	$32.44
EFFECTIVENESS:				
1. Crime clearance rate of Group A offenses	35%	35%	35%	35%
2. Total $ of overtime (%)	100%	100%	100%	100%
3. Crime rate per 1,000 population	67.79	67.79	67.79	67.79
4. % of cases submitted for prosecution that result in same	90%	90%	90%	90%

PROGRAM NAME: SUPPORT SERVICES | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide department support by providing reports, information, identification, function, evidence and property storage and evidence processing.

ANALYSIS:

Support Services provides a staff function for the department's mission by providing equipment, supplies, and information.

Information about department activities is achieved by the records clerks.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Report Copies	5,561	7,490	5,400	5,000
General Fund	306,326	327,771	379,692	411,063
TOTAL REVENUES	**311,887**	**335,261**	**385,092**	**416,063**
APPROPRIATION SUMMARY:				
Salaries & Wages	73,854	80,035	87,350	94,032
Employee Benefits & Costs	18,034	22,869	23,208	25,118
Staff Development	26	0	295	295
Services & Commodities	219,973	226,674	274,239	296,618
Capital Expenditures	0	5,683	0	0
TOTAL APPROPRIATIONS	**311,887**	**335,261**	**385,092**	**416,063**
AUTHORIZED POSITIONS:				
Captain	0.00	0.00	0.00	0.00
Records Clerk	1.50	1.50	1.50	1.50
Senior Records Clerk	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**2.50**	**2.50**	**2.50**	**2.50**

PROGRAM NAME: SUPPORT SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Make available information within 72 hours by data input.
2. Provide all requests for evidence processing in a timely manner.
3. Inventory all recovered/found/seized property (72 hours).
4. Submit all necessary reports, records in a timely manner (72 hours).
5. Maintain accuracy of 99% of 25,000 records.
6. Respond to all record requests from the public within 48 hours.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of officer generated reports requiring data entry	12,000	12,000	12,000	12,000
2. # of reports on arrested/cited individuals (warning)	3,700	3,700	3,700	3,700
3. # of arrested individuals	1,800	1,800	1,800	1,800
4. Bettendorf population	31,275	31,275	31,275	33,000
WORKLOAD:				
1. # of officer generated reports entered	12,000	120,000	120,000	120,000
2. # of mug shots and fingerprints	750	750	750	750
PRODUCTIVITY:				
1. Program cost per capita	$9.97	$10.72	$12.31	$12.61
EFFECTIVENESS:				
1. # of offense & arrest reports entered within five working days	40%	40%	40%	40%
2. Inventory placed in storage within three working days	80%	80%	80%	80%
3. $ of revenues generated	$6,000	$6,000	$6,000	$6,000

PROGRAM NAME: TRAFFIC **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide for the safety of the motoring public and pedestrians by a selective program of enforcement, control and direction at designated locations.

ANALYSIS:

Traffic Bureau continues to provide the community with a proactive approach to the enforcement of traffic laws within the city.

Traffic control is provided at selected intersections by school crossing guards, which when combined with safety lectures and enforcement by traffic officers, facilitates the safe passage of our children.

Investigations are conducted on selected categories of accidents.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Governor's Traffic Safety Grant	9,363	48,242	33,100	20,000
IDOT Traffic Safety Project Grant	6,518	0	0	0
General Fund	230,687	225,674	219,530	88,048
TOTAL REVENUES	**246,568**	**273,916**	**252,630**	**108,048**
APPROPRIATION SUMMARY:				
Salaries & Wages	174,271	182,852	174,625	74,756
Employee Benefits & Costs	50,458	59,182	52,632	10,539
Staff Development	1587	0	1720	1720
Services & Commodities	22,381	26,199	23,653	21,033
Capital Expenditures	0	5,683	0	0
TOTAL APPROPRIATIONS	**248,697**	**273,916**	**252,630**	**108,048**
AUTHORIZED POSITIONS:				
Sergeant	1.00	1.00	1.00	0.00
Police Officer	2.00	2.00	1.00	0.00
Captain/Crossing Guards	0.40	0.40	0.40	0.47
Crossing Guards/part-time	2.20	2.20	2.20	1.84
TOTAL POSITIONS	**5.60**	**5.60**	**4.60**	**2.31**

PROGRAM NAME: TRAFFIC **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Maintain current accident rate through enforcement action.
2. Solve 50% of all hit and run accidents.
3. Maintain school crossing as requested.
4. Conduct a minimum of 3 traffic safety checks
5. Oversee traffic red light camera program.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of accidents occurring city-wide	1,200	1,200	1,200	1,200
2. School children (ages 5-12)	2,750	2,750	2,750	2,750
3. Average of traffic stops (app programs)	6,400	6,400	6,400	6,400
WORKLOAD:				
1. # of citations given	5,900	6,000	6,000	6,000
2. # of investigations performed on traffic accidents	450	450	450	450
3. # of children crossing at controlled intersections	625	625	625	625
4. # of hit and run accidents	190	190	190	190
PRODUCTIVITY:				
1. Program cost per capita	$7.95	$8.76	$8.08	$3.45
EFFECTIVENESS:				
1. Reduction in accidents reported from prior year	0%	0%	0%	0%
2. % of hit and run accidents solved	60%	60%	60%	60%
3. % of investigations resulting in enforcement action	90%	90%	90%	90%

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Manage, coordinate and enhance the performance and quality of services provided by the Prevention, Suppression, EMS, Hazardous Materials and Training Divisions through planning, writing and evaluating policies and operational guidelines, allocating resources, budget preparation and implementation, and personnel administration and management.

ANALYSIS:

The department's primary objective shall be to continue to provide emergency response to the public in the most cost-effective manner. It takes a minimum of two personnel on EMS calls, four personnel in vehicle extrication situations, 18 personnel on structure fires involving only room and contents, and 24 personnel on structure fires beyond room and contents and hazardous materials incidents to safety and effectively handle the situation.

All department operations shall be conducted safety and in compliance with OSHA rules and regulations.

The department is the first Iowa fire department to join Illinois Mutual Aid Box Alarm System (MABAS). This is a systematic approach to mutual aid whereas no departments are overtaxed or overutilized. Members include Moline, East Moline, Rock Island, and the Rock Island Arsenal.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	244,917	232,700	283,608	280,460
Fire District #1	31,943	33,950	33,860	33,600
Panorama Park Fire District	1,466	1,573	1,513	1,500
Spruce Hills Fire Station Rent	4,800	4,800	4,800	4,800
Fire Hydrant Installation	22,880	1,421	1,000	0
Donations	0	7,042	1,619	1,500
Burn permits	635	580	650	650
Report Copies	85	160	150	150
Pleasant Valley Fire Station Rent	125	125	0	200
TOTAL REVENUES	**306,851**	**282,351**	**327,200**	**322,860**
APPROPRIATION SUMMARY:				
Salaries & Wages	173,415	173,612	189,749	199,579
Employee Benefits & Costs	42,988	45,809	46,674	40,708
Staff Development	1,649	1,844	4,500	4,500
Services & Commodities	88,799	61,086	86,277	78,073
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**306,851**	**282,351**	**327,200**	**322,860**
AUTHORIZED POSITIONS:				
Fire Chief	1.00	1.00	1.00	1.00
Firefighter	0.00	0.00	0.00	0.00
Administrative Assistant	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**1.50**	**1.50**	**1.50**	**1.50**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Serve as liaison between the Department and Mayor, City Council and City Administrator.
2. Develop, implement, and enforce policies and procedures and to increase efficiency and effectiveness of all programs.
3. Provide personnel management to the career and volunteer membership.
4. Recruit and maintain qualified volunteer personnel.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	20.5	20.5	20.5	20.5
2. # of volunteer members	30	30	30	30
3. Total population served	50,345	50,345	50,345	50,345
4. Departmental Budget	$1,856,343	$1,944,911	$1,944,911	$1,944,911
5. Assessed valuation				
a. FD #1	$136,000,000	$136,000,000	$136,000,000	$136,000,000
b. Panorama Park	$2,400,000	$2,400,000	$2,400,000	$2,400,000
6. Mill Levy				
a. FD#1	$0.6075	$0.6075	$0.6075	$0.6075
WORKLOAD:				
1. % of time spent on: (based on 40 hour week)				
a. Personnel	24%	24%	24%	24%
b. Budgeting/Accounting	7%	7%	7%	7%
c. Purchasing	6.5%	6.5%	6.5%	6.5%
d. Planning	25%	25%	25%	25%
e. Community Relations	12.5%	12.5%	12.5%	12.5%
f. Meetings	12.5%	12.5%	12.5%	12.5%
g. Emergency Response	12.5%	12.5%	12.5%	12.5%
PRODUCTIVITY:				
1. Administration cost as a % of total departmental Budget (net of transfers)	16.53%	14.52%	16.82%	16.60%
2. Administrative personnel as a % of departmental personnel	7.32%	7.32%	7.32%	7.32%
EFFECTIVENESS:				
1. Annual departmental cost per capita (net of revenues)	$59.36	$62.19	$62.19	$62.19

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To promote personal career development by providing regular, quality, progressive in-house educational programs. To support participation in local, state and national conferences and seminars, and to encourage advanced certifications in fire suppression, prevention, EMS and hazardous materials.

ANALYSIS:

The provision of quality, professional, and up-to-date training is essential in preparing a staff comprised of paid and volunteer members to respond to and handle diverse types of emergencies.

The firefighting team of the City of Bettendorf maintains the highest level of professionalism through in-house training in both basic and advanced skills in firefighting, emergency medicine, and rescue. Specialized training is provided to all members through the use of recognized training programs and institutions nationwide.

Emphasis will continue to be placed on the completion of the training center located at the city Maintenance Annex to insure a safe controlled training atmosphere.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	35,670	37,454	52,874	52,477
NFA, Training Funds	683	110	1,000	1,000
TOTAL REVENUES	**36,353**	**37,564**	**53,874**	**53,477**
APPROPRIATION SUMMARY:				
Salaries & Wages	18,817	19,617	25,900	24,586
Employee Benefits & Costs	7,611	9,098	11,847	12,681
Staff Development	1,360	4,594	5,900	5,900
Services & Commodities	8,565	4,255	10,227	10,310
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**36,353**	**37,564**	**53,874**	**53,477**
AUTHORIZED POSITIONS:				
Lieutenant	0.10	0.10	0.10	0.10
Firefighter	0.40	0.40	0.40	0.40
TOTAL POSITIONS	**0.50**	**0.50**	**0.50**	**0.50**

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Conduct three regularly scheduled in-house training sessions per month emphasizing progressive, recognized fire suppression, rescue, emergency medical services, and Haz-Mat operations.
2. Prepare personnel for successful completion of the State of Iowa advanced certifications in Firefighter I & II, Instructor I, and Emergency Medical Technician, Basic through Intermediate.
3. Conduct special in-house training sessions in Engineering, Officer Development, Incident Command, Hazardous Materials, confined space and live fire training.
4. Require and conduct in-house certification as a Recruit Firefighter for all paid and volunteer recruits.
5. Send officers to the International Association of Fire Chiefs and Fire Department Instructor's Conferences.
6. Send personnel to the Iowa State Fire Schools.
7. Maintain the burn building, which includes the confined space training module.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of paid members requiring training	20	20	20	20
2. # of volunteer members requiring training	30	25	25	25
3. # of paid and volunteer candidate firefighters requiring training	15	15	15	15
WORKLOAD:				
1. Annual OSHA training requirements for hazardous materials, confined space, infections disease - provided per member	54	54	54	54
2. Annual required State Emergency Medical Services recertification provided per member (hours)	24	24	24	24
3. Annual required CPR recertifications provided per member	13	13	13	13
4. Annual required rapid defibrillation recertification per member	0	0	0	0
5. Annual Firefighter I, Firefighter II certifications	12	12	12	12
PRODUCTIVITY:				
1. # of regularly scheduled training man-hours annually	1,280	1,280	1,280	1,280
2. # of specialty courses attended annually (NFA, IA fire school)	14	14	14	14
3. # of recruit firefighter courses annually	1	1	1	1
4. # of in-house special training sessions (sort team)	2	2	2	2
5. # of live structure burns	2	2	2	2
EFFECTIVENESS:				
1. # of members certified as Firefighter I, Firefighter II	50	45	45	45
2. # of Emergency Medical Technician certified members	47	40	44	44
3. # of CPR certified members	50	45	45	45
4. % of paid membership certified as Firefighter I, II	100%	100%	100%	100%
5. % of paid membership certified as EMT-A, EMT-I	100%	100%	100%	100%
6. % of volunteer membership certified as EMT-A, EMT-I, FR	70%	70%	70%	70%
7. % of volunteer membership certified as Firefighter I, II	70%	100%	100%	100%
8. % of membership certified as Instructor I	8%	5%	5%	5%

PROGRAM NAME: FIRE SUPPRESSION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To immediately respond to, confine, and extinguish fires. To immediately respond to and provide coordination and rescue during man made and natural disasters, and to respond to and assist the public in non-emergency situations.

ANALYSIS:

Provide an efficient, effective firefighting force while accomplishing all services essential to a professional, progressive, and innovative department.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	264,978	275,685	368,770	324,214
TOTAL REVENUES	**264,978**	**275,685**	**368,770**	**324,214**
APPROPRIATION SUMMARY:				
Salaries & Wages	117,805	121,620	130,500	132,662
Employee Benefits & Costs	72,747	80,019	95,874	98,164
Staff Development	5,533	4,648	8,950	8,950
Services & Commodities	68,893	69,398	93,446	84,438
Capital Expenditures	0	0	40,000	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**264,978**	**275,685**	**368,770**	**324,214**
TOTAL NET OF TRANSFERS	**264,978**	**275,685**	**368,770**	**324,214**
AUTHORIZED POSITIONS:				
Lieutenant	0.45	0.45	0.45	0.45
Firefighter	2.10	2.25	2.25	2.25
TOTAL POSITIONS	**2.55**	**2.70**	**2.70**	**2.70**

PROGRAM NAME: FIRE SUPPRESSION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Immediately respond to all structural fires with a first alarm assignment of two engines, one truck and one rescue.
2. Employ modern, progressive tactics and strategies in the suppression of fires.
3. Upgrade and enhance the safety of personnel by striving towards compliance with National Fire Protection Association Standard 1500.
4. Provide immediate response by a minimum staffing of three on-duty paid personnel and one officer with a volunteer response of a minimum of fourteen volunteer personnel on all working structural fires.
5. Employ thermal imaging devices in all structural fires.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. City of Bettendorf (square miles of service area)	21.3	21.3	21.3	21.3
2. Fire District #1 & Panorama Park (sq. miles of service area)	13.3	13.3	13.3	13.3
3. Total population served (Bett, Panorama Pk, Fire Dist. #1)	50,345	50,345	50,345	50,345
4. Assessed property valuation to preserve (excluding FD#1)	$1,791,227,146	$1,791,227,146	$1,791,227,146	$1,791,227,146
WORKLOAD:				
1. # of actual fires	90	92	96	96
2. # of fire alarms	228	221	212	200
3. # of public assists	126	250	292	295
4. Call volume - Spruce Hills response area	288	242	262	165
5. Call volume - State Street response area	246	427	223	250
6. Call volume - Pleasant Valley response area	68	64	68	68
7. Call volume - Panorama Park response area	1	2	0	0
8. Call volume - Fire District #1 response area	5	6	8	8
9. # of structure fires	35	29	45	35
PRODUCTIVITY:				
1. Total $ of fire loss	$25,600,000	$500,000	$894,288	$500,000
EFFECTIVENESS:				
1. Average response time provided (minutes)	4.00	4.00	4.00	4.00
2. Insurance Service Office rating	4	4	3	3
3. Paid shift personnel on duty				
6 on duty	63	65	58	50
5 on duty	123	112	114	114
4 on duty	179	188	193	201
3 on duty	0	0	0	0
2 on duty	0	0	0	0
4. Personnel on scene at working structure fires (average)	18	18	18	18
5. Paid 40 hour employees on duty (days)				
7 on duty	0	0	0	0
6 on duty	0	0	0	0
5 on duty	0	0	0	0
4 on duty	0	0	0	0
3 on duty	0	0	8	0
2 on duty	195	163	174	182
1 on duty	65	83	67	67
0 on duty	0	119	116	116

PROGRAM NAME: FIRE PREVENTION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Prevention of fires and personal loss through inspection of property, investigation of fires to determine cause and origin, public education and training in fire safety, review of construction plans of all new buildings for fire safety, injury prevention programs. The identification and counseling of juvenile firesetters and the preplanning of buildings to provide for efficient and effective response to fire emergencies.

ANALYSIS:

Fire prevention is the cornerstone to which this department revolves.

Inspections and preplans remain a primary focus in this department.

The department conducts the following inspections: rental property, liquor license, new business, and State mandated inspections of schools, hospitals, nursing homes, day care centers, and motels/hotels.

Each shift conducts rental property inspections. C-shift is assigned to all other types.

FY 05/06, the department received an improved Insurance Service Office (ISO) rating of 3.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund Property Tax	159,860	174,484	216,402	196,987
TOTAL REVENUES	**159,860**	**174,484**	**216,402**	**196,987**
APPROPRIATION SUMMARY:				
Salaries & Wages	107,251	113,068	123,200	124,525
Employee Benefits & Costs	39,242	47,479	52,940	55,882
Staff Development	2,389	2,828	4,800	4,800
Services & Commodities	10,978	11,109	12,962	11,780
Capital Expenditures	0	0	22,500	0
TOTAL APPROPRIATIONS	**159,860**	**174,484**	**216,402**	**196,987**
AUTHORIZED POSITIONS:				
Captain	1.00	1.00	1.00	1.00
Lieutenant	0.10	0.10	0.10	0.10
Firefighter	0.80	0.80	0.80	0.80
TOTAL POSITIONS	**1.90**	**1.90**	**1.90**	**1.90**

PROGRAM NAME: FIRE PREVENTION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Conduct annual fire/life safety inspections on assembly, business, educational, hotel/apartment, hazardous, and City owned occupancies.
2. Conduct annual fire/life safety inspections on all occupancies licensed by State Fire Marshal (i.e. preschools, schools, nursing homes, health care facilities).
3. Investigate all fires to determine cause and origin and assist in the prosecution of arson cases.
4. Develop new and update existing preplans for assembly, business, industrial, educational, hotel/apartment, and hazardous occupancies.
5. Review and follow up on all new construction projects.
6. Present fire safety education primarily to the young and old through innovative programs such as puppet shows and Channel 9.
7. Provide fire safety educational materials to all nursery and pre-schools and grades K-2.
8. Provide employee fire safety training and education to the workplace.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Certificate of occupancy inspections	48	48	48	48
2. # of juvenile firesetters	5	5	5	5
3. State mandated fire/life safety inspections				
a. preschools/school	35	62	65	65
b. nursing homes	2	2	2	2
c. Rental		758	760	760
4. # of State mandated liquor license inspections	60	49	60	60
WORKLOAD:				
1. # of annual business inspections	110	98	100	100
2. # of tours, presentations, special demonstrations	60	60	60	60
3. # of investigations	50	55	55	55
4. # of new construction building and site plan reviews	110	110	110	110
5. # of private fire hydrant inspections	80	80	80	80
PRODUCTIVITY:				
1. Average man-hours per building plan review	5	5	5	5
2. Average man-hours per inspection	1	1	1	1
3. Average man-hours per site plan review, storage tank	3	3	3	3
4. # of man-hours spent on public education	1,700	1,700	1,700	1,700
EFFECTIVENESS:				
1. # of articles written in newspapers, etc.	0	0	0	0
2. # of permits issued	65	65	65	65
3. # of adults educated	800	800	800	800
4. # of children educated	3,000	3,300	3,300	3,300
5. # of citations	2	0	0	0

PROGRAM NAME: EMS/RESCUE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide immediate first response emergency medical services at the emergency medical technician-intermediate level including rapid defibrillation and respond to incidents requiring specialized, technical rescue operations by properly trained and certified personnel.

ANALYSIS:

EMS/rescue calls comprise a high percentage of the department's calls. The greatest staff allocation is towards providing this essential, often times, lifesaving program.

Staff provides immediate first response EMS at the EMT-paramedic provisional level and responds to incidents requiring specialized technical rescue operations by properly trained and certified personnel.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	766,523	863,727	961,893	985,741
TOTAL REVENUES	**766,523**	**863,727**	**961,893**	**985,741**
APPROPRIATION SUMMARY:				
Salaries & Wages	516,600	532,819	594,500	603,449
Employee Benefits & Costs	219,610	261,667	293,385	310,792
Staff Development	1,959	2,637	4,200	2,700
Services & Commodities	28,354	66,604	69,808	68,800
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**766,523**	**863,727**	**961,893**	**985,741**
AUTHORIZED POSITIONS:				
Lieutenant	1.40	1.40	1.40	1.40
Firefighter	10.10	10.90	10.90	10.90
TOTAL POSITIONS	**11.50**	**12.30**	**12.30**	**12.30**

PROGRAM NAME: EMS/RESCUE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Respond to all emergency and non-emergency medical requests immediately with a minimum of two certified EMT's.
2. Provide rapid defibrillation to victims of sudden cardiac arrest.
3. Provide paramedic level care to medical and trauma victims.
4. Provide vehicle extrication (victim removal) in situations of victim entrapment from vehicle accidents in under 10 minutes.
5. Maintain and purchase equipment and supplies as needed.
6. Provide personnel with an infectious disease prevention program.
7. Write reports and maintain records on all victims and calls as required by the State of Iowa Health Department.
8. Provide CPR training programs to city staff.
9. Provide immediate response with trained and certified personnel to incidents requiring swiftwater, underwater (dive), high angle, farm, confined space and other types of specialized rescue.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. City of Bettendorf (square miles of service area)	21.3	21.3	21.3	21.3
2. Panorama Park & Fire Dist. #1 (square miles of service area)	13.3	13.3	13.3	13.3
3. Population served	50,345	50,345	50,345	50,345
WORKLOAD:				
1. Call volume	1,795	1,520	1,611	1,700
2. # of ALS calls	229	212	229	235
3. # of victims treated	1,414	1,439	1,471	1,650
4. # of MVA's PI's	165	155	120	120
5. # of extrications	7	7	5	6
6. # of high angle/technical rescues	1	1	0	1
7. # of rapid defibrillations	0	0	0	0
8. # of water rescues	6	3	7	7
PRODUCTIVITY:				
EFFECTIVENESS:				
1. Average response time provided (minutes)	4 minutes	4 minutes	4 minutes	4 minutes

PROGRAM NAME: HAZARDOUS MATERIAL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide trained personnel and adequate resources to safely and effectively mitigate hazardous materials incidents of a chemical, biological, or radiological nature posing a threat to life, property and the environment.

ANALYSIS:

Revenues from the hazardous materials program are derived from both response charges and the General Fund, which pays salaries, benefits, and operating and capital expenses. With this system, the spiller pays the actual cost of the response.

Bettendorf Fire is one of 16 designated haz mat teams in the state of Iowa.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	71,101	91,239	107,115	104,853
Haz-mat Response Charges	0	2,609	5,780	2,869
TOTAL REVENUES	**71,101**	**93,848**	**112,895**	**107,722**
APPROPRIATION SUMMARY:				
Salaries & Wage	39,266	40,539	43,700	44,155
Employee Benefits & Costs	16,646	19,898	22,994	23,691
Staff Development	100	3,691	3,500	3,500
Services & Commodities	15,089	29,720	42,701	36,376
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**71,101**	**93,848**	**112,895**	**107,722**
AUTHORIZED POSITIONS:				
Lieutenant	0.15	0.15	0.15	0.15
Firefighter	0.70	0.75	0.75	0.75
TOTAL POSITIONS	**0.85**	**0.90**	**0.90**	**0.90**

PROGRAM NAME: HAZARDOUS MATERIAL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Detect, establish concentration levels, and identify through lab analysis known materials and wastes.
2. Plug, cap, and seal leaks due to punctures, cracks, tears or corrosion in containers, drums, pipes, and tanks from pin hole size to 12" x 12" in diameter.
3. Contain and store the products of a clean-up operation, disposal of damaged or leaking containers that cannot be stopped, and contaminated equipment and clothing in securable drums up to 85 gallons prior to approved disposal.
4. Neutralize petroleum based product spills.
5. Contain spills up to 100 gallons through the use of diking, blocking, and absorbing materials.
6. Provide the trained personnel with appropriate levels of protective equipment during hazardous materials exposure and handling.
7. Provide decontamination and first aid for personnel and victims exposed to hazardous materials.
8. Provide technical expertise, liaison with local state, federal agencies, and support to the incident commander during incidents.
9. Further organize and administer the Superfund Amendments & Reorganization Act Title III Program. (federal regulations)
10. Provide bulk storage of firefighting foam and hazardous materials containment supplies.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. City of Bettendorf (square miles of service area)	21.3	21.3	21.3	21.3
2. Panorama Park & Fire District #1 (square miles of service area)	13.3	13.3	13.3	13.3
3. Scott County East of Highway 61 (sq. miles of service area)	83	83	83	83
4. # of reporting industries/businesses	42	42	42	42
WORKLOAD:				
1. # of hazardous materials calls	80	89	122	125
PRODUCTIVITY:				
1. Hourly response rate charged	$700	$700	$700	$700
EFFECTIVENESS:				
1. Total program revenue from fees and charges	$0	$1,000	$5,000	$5,000

PROGRAM NAME: GENERAL MAINTENANCE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To purchase, inspect, inventory, maintain, repair, and manage Fire Department's equipment, apparatus and station/grounds, resources.

ANALYSIS:

Funds are allocated to small equipment and vehicle repair provided by on-duty staff, maintenance of four fire stations, and general department operating supplies.

To meet the Insurance Services Office (ISO) requirements for certification, department staff annually tests all ladders, hose, and pumps.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	152,203	158,552	141,887	136,047
TOTAL REVENUES	**152,203**	**158,552**	**141,887**	**136,047**
APPROPRIATION SUMMARY:				
Salaries & Wages	54,682	56,284	33,550	34,394
Employee Benefits & Costs	22,617	27,807	17,456	17,620
Staff Development	0	0	0	0
Services & Commodities	74,904	74,461	90,881	84,033
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**152,203**	**158,552**	**141,887**	**136,047**
AUTHORIZED POSITIONS:				
Lieutenant	0.10	0.10	0.10	0.10
Firefighter	0.60	0.60	0.60	0.60
TOTAL POSITIONS	**0.70**	**0.70**	**0.70**	**0.70**

PROGRAM NAME: GENERAL MAINTENANCE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Purchase National Fire Protection Association compliant equipment and apparatus.
2. Maintain apparatus and equipment to acceptable industry standards.
3. Maintain stations and grounds to a clean, functional, aesthetically pleasing, safe level.
4. Maintain up-to-date inventories and use logs for all equipment.
5. Immediately repair or replace damaged equipment and apparatus.
6. Maintain all apparatus and equipment to be functional and safe.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of fire stations and grounds to maintain	5	5	5	5
2. # of rescue boats to maintain	3	3	3	3
3. # of administrative vehicles to maintain	3	3	3	3
4. # of trailers to maintain	4	4	5	5
5. # of rescue squads to maintain	3	3	3	3
6. # of trucks to maintain	2	2	1	1
7. # of brush trucks to maintain	0	0	0	0
8. # of engines to maintain	4	4	5	5
9. # of tankers to maintain	2	2	1	1
10. Square feet of buildings to maintain	27,900	27,900	27,900	27,900
WORKLOAD:				
1. Annual pump service tests (hours spent)	32	32	32	32
2. Annual hose tests (length of hose in feet tested)	19,200	19,200	19,200	19,200
3. Square feet of buildings maintained	27,300	27,300	27,300	27,300
PRODUCTIVITY:				
1. Average cost of maintenance per square foot	2.90	2.90	2.90	2.90
EFFECTIVENESS:				
1. % of performance objectives completed	100%	100%	100%	100%

PROGRAM NAME: BUILDING INSPECTION SERVICES AND SUPPORT **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PROGRAM DESCRIPTION:

Inspect all construction and demolition of private property; inspect residential rental properties and new businesses for licenses; inspect for all electrical, plumbing, heating and ventilation, building and zoning code violations. Investigate and issue flood plain development permits. Perform plan review of all projects prior to the issuance of building permits. Maintain accurate records of current and archival projects and issues.

ANALYSIS:

We expect a continuation of brisk construction activity through the first half of FY 2006/07. Several commercial projects, including the Events Center and the former Eagle building on 18th Street, are due to start or continue through the period. Current residential construction starts are strong, and it appears it will remain strong through 2006.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Building Permits	359,129	371,162	400,000	375,000
Electrical Permits	39,075	44,800	40,000	40,000
Mechanical Permits	67,978	71,850	77,000	77,000
Plumbing Permits	58,595	70,661	75,000	75,000
Contractor Licenses	40,865	34,520	35,000	35,000
Rental Inspections	18,411	15,529	20,000	20,000
TOTAL REVENUES	**584,053**	**608,522**	**647,000**	**622,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	242,722	242,616	205,500	250,857
Employee Benefits & Costs	84,980	90,853	80,533	96,371
Staff Development	2,138	1,573	7,050	7,050
Services & Commodities	12,797	16,273	42,861	18,064
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**342,637**	**351,315**	**335,944**	**372,342**
AUTHORIZED POSITIONS:				
Chief Building Official	1.00	1.00	1.00	0.00
Senior Building Inspector				1.00
Building Inspector	1.00	1.00	1.00	1.00
Plumbing/Heating Inspector	1.00	1.00	1.00	1.00
City Electrician	0.50	0.50	0.50	0.50
Building Technician	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**5.50**	**5.50**	**5.50**	**5.50**

PROGRAM NAME: BUILDING INSPECTION SERVICES AND SUPPORT **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Inspect all new and renovated commercial construction projects within eight hours of request.
2. Inspect all new and renovated residential property within eight hours of request.
3. Inspect/investigate all Flood Plain construction applications, within 48 hours of application.
4. Inspect all miscellaneous construction work (fences, decks, concrete, etc.)
5. Field all private property owner and contractor construction and maintenance questions.
6. Complete plan review on all building permit applications.
7. Review all site plans for code compliance.
8. Field complaints only on rental units.
9. Collect, receipt and deposit funds for licenses and permits on a bi-weekly basis.
10. Schedule and staff monthly board meeting for four boards, prepare agendas, staff reports and minutes.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Total requests for inspections - all types	5,100	5,100	5,100	6,300
2. Pre-construction interviews	35	35	35	40
3. # of liquor permits/safety inspections per year	30	30	30	
4. Flood plain permit applications processed annually	15	15	15	15
5. Permit applications	3,600	3,600	3,600	3,400
6. # of rental inspections	650	650	650	25
7. # of annual board and commission meetings	48	48	48	48
WORKLOAD:				
1. Total inspections conducted - all types	500	500	500	6,300
2. Total hours on inspections	3,500	3,500	3,500	4,725
3. Inspector hours on pre-construction interviews	80	80	80	100
4. Inspector hours conducting business/safety inspections	200	200	200	12
5. Inspector hours on flood plain permits	25	25	25	25
6. Building permits issued	3,300	3,300	3,300	3,400
7. # of annual bank deposits made.	110	110	110	110
8. # of seminars and conferences scheduled for staff	8	8	8	8
9. # of licenses issued annually	400	400	400	400
PRODUCTIVITY:				
1. Cost per inspection conducted	$22.55	$22.55	$22.55	$25.00
2. Average hours per inspection	0.75	0.75	0.75	0.75
3. Inspection hours spent per rental unit	0.50	0.50	0.50	0.50
4. Hours spent per pre-construction interview	2.00	2.00	2.00	2.00
5. Hours spent per business/safety inspection	0.75	0.75	0.75	0.75
6. Hours spent per flood plain permit	2.00	2.00	2.00	2.00
7. Staff hours per deposit preparation	1.50	1.50	1.50	1.50
8. Staff hours per rental inspection	1.00	1.00	1.00	1.00
9. Hours of staff support per board/commission meeting	4.00	4.00	4.00	4.00
10. Staff hours for licenses issued, bonds processed per each	0.50	0.50	0.50	0.50
EFFECTIVENESS:				
1. % of commercial/industrial permits issued within 10 days of application	90%	90%	90%	90%
2. % of new residential building permits issued within 72 hours of receipt	98%	98%	98%	98%
3. Average response time per inspection request (hours)	6	6	6	6
4. Time of inspections completed to results posted (hours)	4	4	4	4
5. % of rental inspections made within 4-year standard	90%	90%	90%	
6. Total revenue generated from permits	$445,000	$417,000	$417,000	$560,000
7. Revenue generated from license fees	$33,000	$33,000	$33,000	$41,000

PROGRAM NAME: FLOOD CONTROL | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Maintain the City's folding floodwall, flood control stations and Mississippi River Levee.

ANALYSIS:

Repairs and maintenance to the levee floodwalls and equipment are completed in accordance to the annual levee inspection with staff and the Corps of Engineers.
The difference in actual expenses and the budget depends on threat of flooding along the Mississippi River.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	21,060	27,425	39,106	60,098
TOTAL REVENUES	**21,060**	**27,425**	**39,106**	**60,098**
APPROPRIATION SUMMARY:				
Salaries & Wages	1,563	1,334	17,000	23,619
Employee Benefits & Costs	209	1,022	7,742	8,886
Staff Development	0	0	0	0
Services & Commodities	19,288	25,069	14,364	27,593
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**21,060**	**27,425**	**39,106**	**60,098**
AUTHORIZED POSITIONS:				
Lead Equipment Operator	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**0.50**	**0.50**	**0.50**	**0.50**

PROGRAM NAME: FLOOD CONTROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Maintain all facilities at a level required by the Corps of Engineers, as a result of the required annual inspection.
2. Contract chemical spraying for vegetation control on the Rip. Rap Levee.
3. Contract "Animal Control" trapping, to prevent damage to the levee from the result of burrowing animals.
4. Maintenance records to be documented periodically by staff on all mechanical pumps, 21st and 35th street pumping stations.
5. React in a timely manner in the event of a flood.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Miles of Mississippi River levee to maintain	3.5	3.5	3.5	3.5
2. # of flood control stations to maintain	2	2	2	2
3. # sections folding floodwall to maintain	12	12	12	12
4. Feet of Duck Creek floodwall to maintain	1,300	1,300	1,300	1,300
WORKLOAD:				
1. # hours spent maintaining Mississippi River levee	300	300	300	300
2. Hours spent maintaining flood control stations	200	200	200	200
3. Hours spent maintaining folding floodwall including removable gat	10	10	10	10
4. Hours spent maintaining Duck Creek floodwall	10	10	10	10
PRODUCTIVITY:				
1. Program cost per capita	$1.39	$1.30	$1.45	$1.41
EFFECTIVENESS:				
1. Annual review from Corps of Engineers completed	Yes	Yes	Yes	Yes
2. Condition of levy - rating from Corps of Engineers	Very Good	Very Good	Very Good	Very Good

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PROGRAM DESCRIPTION:

Manage the library's human, physical and financial resources in accordance with the Board of Trustees policy.

ANALYSIS:

The Administration Program provides management services, budgeting, public relations, planning, development and community representation. The major initiatives for 2007 will be replacing chairs, updating the video security system, working with Libraries Together and replacing the Senior Manager who retires in December.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Refunds & Reimbursements	0	41	1,000	1,000
General Fund	247,468	245,767	267,059	310,266
TOTAL REVENUES	**247,468**	**245,808**	**268,059**	**311,266**
APPROPRIATION SUMMARY:				
Salaries & Wages	132,308	134,903	146,223	157,426
Employee Benefits & Costs	40,366	46,158	42,820	49,163
Staff Development	1,300	3,882	4,681	5,681
Services & Commodities	73,494	60,865	74,335	98,996
Capital Expenditures	0	0	0	0
Property Taxes	0	0	0	0
TOTAL APPROPRIATIONS	**247,468**	**245,808**	**268,059**	**311,266**
AUTHORIZED POSITIONS:				
Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Page	0.66	0.41	0.41	0.88
TOTAL POSITIONS	**2.66**	**2.41**	**2.41**	**2.88**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To continue implementation of a new strategic plan for 2006-2008.
2. Provide at least one continuing education experience for each staff person.
3. Provide monthly financial and statistical reports for review by Library Board.
4. Maintain library program attendance at 11,000 or above.
5. Provide a funded public relations program that uses at least four approaches.
6. Fund and publicize 500 library programs.
7. Ensure that the library receives at least two grants annually.
8. Provide at least seven Brown Bag Lunch programs.
9. Replace seating for adults and children

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	29.63	28.28	28.28	28.28
2. Departmental Budget (General Fund)	$1,903,910	$2,047,324	$2,085,373	$2,167,916
3. # of objectives to be met (Action Plan)	14	14	14	14
4. # of programs to be publicized and funded	500	500	500	500
5. Requests for meeting rooms	1,300	974	980	980
WORKLOAD:				
1. Hours of in-service attended by staff	645	200	200	200
2. # of publications produced	40	20	20	20
3. Hours spent fundraising	150	125	200	200
4. % of time spent on:				
a) Personnel	14%	14%	14%	14%
b) Budgeting	14%	9%	14%	14%
c) Planning	50%	55%	50%	50%
d) Community Relations	7%	7%	7%	7%
e) Board, Council, etc.	10%	10%	10%	10%
f) Fundraising	5%	5%	5%	5%
5. # of news releases	98	120	100	100
6. # of meeting room bookings	793	881	800	850
PRODUCTIVITY:				
1. Administrative cost as % of departmental budget	13.0%	12.0%	12.9%	14.4%
2. Administrative personnel as % of departmental personnel	9.0%	9.0%	9.0%	9.0%
3. Departmental cost per capita (net of revenues)	$60.88	$65.46	$66.68	$65.69
4. Revenue from meeting room fees	$9,415	$9,545	$9,000	$9,000
EFFECTIVENESS:				
1. % of objectives met	95%	95%	95%	95%
2. % of performance objectives met	95%	95%	95%	95%
3. $ raised through Friends, Library Fund, Grants	$100,000	$100,000	$100,000	$100,000
4. % of meeting room requests filled	94%	91%	90%	90%
5. Total program attendance	11,088	10,972	11,000	11,000

PROGRAM NAME: CIRCULATION SERVICES | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides an efficient system of lending and retrieving library materials.

ANALYSIS:

The Circulation Program is the hub of library service. It registers customers for cards, checks materials in and out, collects overdue fines, mails overdue notices and bills, processes interlibrary loan requests, schedules public computers and meeting rooms and answers thousands of directional questions. This year's initiatives are funded from sources outside of the budget: update of the QuadLinc circulation system, program for new card holders, introduction to our website for new patrons.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Library Fines	30,026	26,946	30,000	30,000
General Fund	439,501	464,775	467,080	465,773
TOTAL REVENUES	**469,527**	**491,721**	**497,080**	**495,773**
APPROPRIATION SUMMARY:				
Salaries & Wages	303,470	322,376	321,900	307,748
Employee Benefits & Costs	79,758	88,228	82,099	91,664
Staff Development	1875	690	2475	2475
Services & Commodities	84,424	80,427	90,606	93,886
Capital Expenditures	0	0		
TOTAL APPROPRIATIONS	**469,527**	**491,721**	**497,080**	**495,773**
AUTHORIZED POSITIONS:				
Manager	1.00	1.00	1.00	1.00
Lead Library Assistant	1.00	1.00	1.00	1.00
Library Assistant	0.75	0.75	0.00	0.00
Public Relations Assistant	0.00	0.00	0.00	0.00
Library Clerk	3.88	3.65	4.40	4.40
Page	3.13	3.23	3.36	3.36
Reception Aide	1.61	2.11	1.48	1.48
1,000 Supplemental part-time hours				
TOTAL POSITIONS	**11.37**	**11.74**	**11.24**	**11.24**

PROGRAM NAME: CIRCULATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Purge all cards which have been inactive for three years.
2. Provide a minimum collection of 150,000 titles.
3. Maintain a turnover rate of three of more.
4. Maintain a circulation per capita of 12 or more.
5. Increase use of e-mail for patron notification (holds for example).
6. Evaluate staffing levels and duties at circulation desk, reception desk, pick-up window.
7. Evaluate service hours at pick-up window.
8. Evaluate program's procedures and recommend desired changes.
9. Conduct a minimum of six circulation staff meetings and/or "mini" training sessions.
10. Increase number of library card holders by 5%

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of registered borrowers	23,280	21,866	22,000	22,000
2. Patron count	314,788	324,373	300,000	300,000
3. Computer reservation requests				
a - Internet	15,302	17,309	10,000	15,000
b - Personal computers	1,598	1,612	2,000	2,000
c - Connie's Corner & BOB	4,317	5,259	4,800	4,800
4. Directional questions asked	48,000	48,000	48,000	48,000
5. Interlibrary loan requests	15,959	20,782	19,000	19,000
6. Non-resident circulation	158,292	152,832	160,000	160,000
7. Bettendorf population	31,275	31,275	31,275	33,000
8. Size of collection	146,699	144,699	144,000	144,000
9. Hours open per week	65	65	68	68
WORKLOAD:				
1. # of materials circulated	450,000	524,487	530,000	530,000
2. # of overdue handled	21,299	24	23,000	23,000
3. New cards issued	4,000	3,362	3,000	3,000
4. # of cards updated (including withdrawals)	4,113	5,168	5,000	5,000
PRODUCTIVITY:				
1. Program cost per material circulated	$ 1.04	$ 0.94	$ 0.94	$ 0.94
2. Staff hours per interlibrary loan	8 min.	8 min.	8 min.	8 min.
EFFECTIVENESS:				
1. $ of fines collected	$30,026	$41,636	$40,000	$40,000
2. % of population as registered borrower	74%	69.90%	70%	67%
3. Circulation per capita	14	17	17	16
4. Library visits per capita	10	10	9	10
5. Turnover rate of materials	3.4	3.6	3.4	3.5
6. Personal computer reservations				
a - Internet	15,302	16,888	16,000	15,000
b - Personal computer	1,598	1,555	1,500	1,400
c - Connie's Corner and Bob	4,317	5,138	5,000	5,000
7. Items circulated per hour	145	145	145	145
8. Collection size per capita	4.69	4.00	4.00	4.00
9. Interlibrary loan requests filled	17,173	26,820	20,000	20,000
10. % of materials checked out by patron	n/a	43%	43%	43%

PROGRAM NAME: ADULT SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides library materials and programs to meet needs and interests of adult residents.

ANALYSIS:

The Adult Services Program includes the magazine and newspaper subscriptions, fiction and non-fiction collections, outreach to the elderly and homebound, volunteer coordination, adult programming, audio and video collections, management of Internet and other computer services, Channel 18 and the ICN. The major initiatives this year will be the change in management of this program and a new major program theme: Global Gathering, India.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	384,155	345,909	363,166	345,151
TOTAL REVENUES	**384,155**	**345,909**	**363,166**	**345,151**
APPROPRIATION SUMMARY:				
Salaries & Wages	163,423	127,246	141,100	138,168
Employee Benefits & Costs	52,266	52,035	50,174	48,687
Staff Development	15,828	19,953	22,400	22,400
Services & Commodities	16,113	14,122	20,207	18,251
Capital Expenditures	136,525	132,553	129,285	117,645
TOTAL APPROPRIATIONS	**384,155**	**345,909**	**363,166**	**345,151**
AUTHORIZED POSITIONS:				
Manager	0.70	0.70	0.70	0.70
Library Assistant	1.25	1.00	1.00	1.00
Librarian	1.08	1.08	1.08	1.08
Special Projects Librarian	0.00	0.00	0.00	0.00
Library Clerk		0.35	0.35	0.00
40 Supplemental part-time hours				
TOTAL POSITIONS	**3.03**	**3.13**	**3.13**	**2.78**

PROGRAM NAME: ADULT SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Conduct a summer and winter adult reading program.
2. Provide monthly senior citizen activity.

3. 90% percent of people who look for something to read, listen to or view and leave saying their needs were met.
4. Provide at least 300 programs for adults.
5. Complete at least 200 outreach visits.
6. Schedule the ICN Room.
6. Promote the use of the web page and its resources.
7. Conduct three series of adult book discussions.
8. Maintain total number of volunteer hours at or above 4,500.
9. Weed and update one-third of non-fiction collection.
10. Conduct an annual themed program involving another culture.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Bettendorf population over 18 years of age	23,075	23,075	23,075	23,075
2. Nursing home population/elderly housing population	518	518	518	518
3. Hearing and visually impaired population	930	930	930	930
WORKLOAD:				
1. # of programs	331	384	350	350
2. Channel 18 programs broadcast	1,775	265	200	200
3. Outreach visits	247	287	270	270
4. Circulation of adult materials	284,545	316,855	300,000	300,000
5. # of materials selected	6,376	6,464	5,000	5,000
6. # of ICN meetings	42	83	60	60
PRODUCTIVITY:				
1. Staff hours/programs conducted	2.39	2	2	2
2. Staff hours/homebound persons served	0.8	0.8	0.8	0.8
3. Staff hours/broadcast hours	0.08	0.08	0.08	0.08
4. Staff time per person toured	NA	NA	0.025	0.025
EFFECTIVENESS:				
1. Program attendance	2,878	3,050	2,000	2,750
2. Adult circulation per capita	12	13.73	12	12
3. Summer reading program participation	NA	270	200	200

PROGRAM NAME: YOUTH SERVICES | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides library materials, services and programs to meet needs and interests of Bettendorf's children and young adults - ages 12 to 18 and their parents or caregivers.

ANALYSIS:

Youth Services encompasses the children's and young adult collections, services and programs. One major initiative will be the creation of an area for parents and babies in the Youth area. This will be funded by grants. Another initiative will the implementation of Live Homework Help on the library website for students.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	260,306	279,833	285,831	320,097
TOTAL REVENUES	**260,306**	**279,833**	**285,831**	**320,097**
APPROPRIATION SUMMARY:				
Salaries & Wages	160,830	175,905	179,100	193,596
Employee Benefits & Costs	52,857	59,053	56,860	63,626
Staff Development	2,059	1,752	3,050	7,550
Services & Commodities	10,734	9,829	12,691	11,555
Capital Expenditures	33,826	33,294	34,130	43,770
TOTAL APPROPRIATIONS	**260,306**	**279,833**	**285,831**	**320,097**
AUTHORIZED POSITIONS:				
Manager	1.00	1.00	1.00	1.00
Librarian	1.24	1.24	1.24	1.24
Library Assistant	1.00	1.00	1.00	1.00
Page (Seasonal)	0.00	0.00	0.00	0.00
Aide	0.90	0.45	0.45	0.45
TOTAL POSITIONS	**4.14**	**3.69**	**3.69**	**3.69**

PROGRAM NAME: YOUTH SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide summer and winter reading programs for children with summer participation being at least 1,600.
2. Maintain number of contacts with schools at a minimum of 35.
3. Reach a tour and program attendance of 5,000.
4. Provide a young adult reading program with participation of at least 250.
5. Provide at least one program for each age level served.
6. Coordinate a minimum of six meetings with Teen Advisory Board.
7. Provide at least 250 programs for children and young adults.
8. Have at least ten "community contacts".
9. Pursue offsite programming
10. Provide at least one children and young adult readers' advisory program.
11. Create an area for babies and parents.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Bettendorf population 18 and under	8,200	8,200	8,200	8,200
2. Requests for tours	41	40	52	52
3. Information requests asked	9,000	9,000	9,000	9,000
4. Bettendorf/Pleasant Valley school enrollment	7,600	7,600	7,600	7,600
WORKLOAD:				
1. Number of programs and activities offered	314	329	280	300
2. Tours conducted	41	50	50	50
3. Number of materials selected	2,649	3,275	3,000	3,000
4. Circulation of youth materials (check out)	184,531	196,936	195,000	195,000
PRODUCTIVITY:				
1. Total staff hours spent on programs/activities	450	343.5	340	340
2. Staff hours per program and/or activity	1.3	1.04	1.3	1.2
3. % of programming and other activities paid by City budget	15%	15%	15%	15%
4. % of programming and other activities paid by other sourc	85%	85%	85%	85%
EFFECTIVENESS:				
1. Program and activities attendance	7,137	7,922	5,800	6,000
2. Reading program participation	3,023	3,004	2,500	2,900
3. Reference fill rate	95.0%	95.0%	95.0%	95.0%
4. Program attendance per capita	0.8	0.8	0.8	0.8
5. % of information questions answered	97%	97%	97%	97%
6. # of on-line program registrations	n/a	50	50	50

PROGRAM NAME: INFORMATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides a variety of library materials and services to meet the informational needs of the residents of Bettendorf.

ANALYSIS:

Information Services is a busy center of activity providing professional staff to answer information requests that arrive in person, by phone, email, fax or through our website. Initiatives for this year include increasing use of web site and adding products available on-line.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	296,869	331,106	346,816	395,762
TOTAL REVENUES	**296,869**	**331,106**	**346,816**	**395,762**
APPROPRIATION SUMMARY:				
Salaries & Wages	160,211	175,946	187,300	215,459
Employee Benefits & Costs	54,855	61,630	60,621	69,178
Staff Development	11465	21554	33025	36025
Services & Commodities	16,681	16,991	18,870	18,200
Capital Expenditures	53,657	54,985	47,000	56,900
TOTAL APPROPRIATIONS	**296,869**	**331,106**	**346,816**	**395,762**
AUTHORIZED POSITIONS:				
Manager	0.30	0.30	0.30	0.30
Librarian	3.16	3.16	3.16	3.16
98 additional hours (28 Sundays)				
TOTAL POSITIONS	**3.46**	**3.46**	**3.46**	**3.46**

PROGRAM NAME: INFORMATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide information for updating the community profile.
2. Index Bettendorf News on Procite software.
3. Maintain a core collection of reference materials selected to suit library's chosen roles.
4. Provide two trained reference staff during all open hours.
5. Maintain a reference fill rate of 90%.
6. Conduct at least 20 training sessions for the public on use of QuadLinc and LAN.
7. Assess need for changes in electronic resources and material format.
8. Conduct at least 8 training sessions for the public on use of the Internet.
9. Update WWW home page monthly.
10. Conduct at least 8 training sessions on the use of remotely accessed indexes and databases.
11. Increase use of web site, databases and reference service.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Information questions asked	49,972	57,044	50,000	50,000
2. Book lists requested	40	40	40	40
3. Bibliographic verification and interlibrary loan requests	15,959	20,782	19,000	19,000
4. Number of times remote (web based) information resourc are used.	41,657	51,003	50,000	50,000
WORKLOAD:				
1. # of indexes generated in-house	2	2	2	2
2. # of items added to vertical file	388	300	400	400
3. # of items selected	165	150	230	230
4. Number of e-mail reference questions	133	100	80	80
5. # of book list generated	50	50	50	50
6. # of on-line/Internet searches by staff	17,500	17,000	17,000	17,000
PRODUCTIVITY:				
1. Average staff hours per information request	10 min.	10 min.	10 min.	10 min.
2. Program cost per information request	$6.40	$5.80	$6.94	$7.92
EFFECTIVENESS:				
1. Information transactions per capita (annually)	1.6	1.82	1.6	1.6
2. Reference fill rate	96%	96%	96%	96%

PROGRAM NAME: TECHNICAL SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PROGRAM DESCRIPTION:

Acquires library materials, prepares them for circulation and keeps collection in usable condition. Provides access to collection through QuadLinc system and maintains accurate shelf list of holdings.

ANALYSIS:

Technical Services is responsible for the acquisition and processing of all materials and for technical/automation functions. This area will continue to implement QuadLinc upgrades into their work processes.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	245,586	261,525	288,088	299,867
TOTAL REVENUES	**245,586**	**261,525**	**288,088**	**299,867**
APPROPRIATION SUMMARY:				
Salaries & Wages	150,614	164,612	177,520	187,230
Employee Benefits & Costs	58,424	64,549	67,746	73,431
Staff Development	246	2076	1050	2050
Services & Commodities	36,302	30,288	41,772	37,156
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**245,586**	**261,525**	**288,088**	**299,867**
AUTHORIZED POSITIONS:				
Manager	1.00	1.00	1.00	1.00
Lead Library Clerk	1.00	1.00	1.00	1.00
Library Clerk	2.72	2.70	2.70	2.70
300 Supplemental part-time hours				
TOTAL POSITIONS	**4.72**	**4.70**	**4.70**	**4.70**

PROGRAM NAME: TECHNICAL SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Process 348 periodical titles.
2. Provide materials in formats suitable to needs of population (captioned video, large print, children's materials, etc.).
3. Maintain up-to-date collection by withdrawing 3% annually and adding at least 5% new material.
4. Make 80% of items selected available to public within 30 days of receipt.
5. Fully implement the QuadLinc automated serials system.
6. Monitor and evaluate tasks and staffing levels in light of increased purchasing.
7. Update procedures manual.
8. Provide computer consulting/advice to staff.
9. Maintain the use of OCLC for cataloging.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Size of materials budget	$170,000	$289,262	$250,000	$250,000
2. Number of material formats	12	12	12	12
WORKLOAD:				
1. Number of materials added	12,426	13,195	13,000	13,000
2. Number of materials mended	4,032	3,803	3,000	3,000
3. Number of materials discarded	10,664	9,783	6,000	6,000
4. Number of periodical subscriptions	353	360	348	350
PRODUCTIVITY:				
1. Staff cost per materials processed	$12.00	$12.00	$12.00	$12.00
2. Staff cost per materials mended	$0.90	$0.88	$0.88	$0.88
3. Staff cost per periodical processed	$1.64	$1.64	$1.64	$1.64
EFFECTIVENESS:				
1. Average number of days from receipt to shelf:				
Adult items	2.1	2.7	3	2.7
Youth items	4.3	3.2	5	4
Information items	4.2	3.1	3	3
Juvenile items	1.7	1.9	3	3
2. Items processed per FTE (all materials including periodica	3,449	3,900	3,900	3,900

PROGRAM NAME: PARKS ADMINISTRATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

Principal advisor to the Park Board in regard to the goals and policy setting. Implements and reviews goals and policies and directs personnel. Performs accounting, budget preparation, payroll, monitors functions, and coordinates with outside agencies and departments. Oversees and assists in the implementation of the Capital Improvement Program.

ANALYSIS:

Board Meetings, functions and reporting continue each year. The Parks Administration Program coordinates activities of all divisions and strives to improve and manage all the policies and procedures implemented by the City and Park Board. Special effort will be placed on coordinating the implementation of the Master Plan and completing CIP projects that we have funding for. No significant changes for the Administration program are anticipated.

Efforts on securing alternative funds through grants and foundations will continue.

Significant time will also be spent in coordinating planning efforts for the Riverfront Recreation Trail and other miscellaneous CIP projects.

Accommodations to manage the retirement of the Business Office Manager have been made at the administration level. Implementation of the new software package that will allow online registration will begin in the fall of 2005.

Implementation of the new software package for online registration has begun. Efforts will be made to expand the email database to better utilize it for registration and marketing purposes.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	223,777	223,522	189,204	143,670
TOTAL REVENUES	**223,777**	**223,522**	**189,204**	**143,670**
APPROPRIATION SUMMARY:				
Salaries & Wages	156,324	150,851	115,925	78,149
Employee Benefits & Costs	46,714	50,745	38,852	37,191
Staff Development	5,723	7,332	9,925	9,925
Services & Commodities	15,016	14,594	23,302	18,405
Capital Expenditures	0	0	1,200	0
TOTAL APPROPRIATIONS	**223,777**	**223,522**	**189,204**	**143,670**
AUTHORIZED POSITIONS:				
Park Board Officials	5.00	5.00	5.00	5.00
Parks & Recreation Director	0.84	0.84	0.84	0.16
Finance Coordinator	0.86	0.86	0.46	0.40
Administrative Assistant	0.65	0.65	0.35	0.65
Clerk	0.00	0.00	0.00	0.18
Clerk	0.41	0.41	0.41	0.41
TOTAL POSITIONS	**7.76**	**7.76**	**7.06**	**6.80**

PROGRAM NAME: PARKS ADMINISTRATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To complete 100% of department target issues assigned.
2. To keep administrative costs below 7% of total department's budget.
3. To oversee daily operations of program elements of the Parks & Recreation Department.
4. To provide administrative support to the Board of Park Commissioners.
5. To provide an annual review of the Master Plan document and CIP.
6. To seek alternative funding sources that will enhance program and facility development and average over $200,000 annually.
7. To oversee and assist in the implementation of CIP.
8. To assist with the supervision of construction of a new clubhouse at Palmer Hills Golf Course.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Departmental budget (General Fund)	$1,257,073	$1,296,261	$1,370,328	$1,329,053
2. Palmer Hills budget	$871,246	$903,738	$1,098,739	$1,153,804
3. LFC budget	$757,830	$771,253	$825,988	$836,433
4. Pool budget	$388,599	$418,963	$440,208	$455,784
5. Authorized personnel (FTE's)*	62.96	62.96	62.15	60.93
6. # of outside organizations requiring liaison and coordination	20	20	20	20
7. City of Bettendorf population	31,275	31,275	31,275	33,000
8. Department programs supervised	10	10	10	10
9. Funds budgeted for CIP in fiscal year	$435,000	$852,182	$1,905,765	$340,000
*2002/03 FTE down in 2002/03 , due to Splash Landing being closed.				
WORKLOAD:				
1. Performance indicators analyzed	169	168	168	174
2. % of time spent on personnel administration	20%	20%	20%	20%
3. % of time spent on fiscal management	30%	30%	25%	25%
4. % of time spent on Board functions	25%	25%	25%	25%
5. % of time spent on outside organizations	10%	10%	15%	15%
6. % of time spent on accomplishing target issues assigned	15%	15%	15%	15%
7. # of Park Board functions attended	25	26	26	26
8. # of agenda items reviewed by Board	300	209	233	250
9. # of grant applications submitted	8	8	8	8
10. # of CIP projects coordinated	11	13	9	6
PRODUCTIVITY:				
1. Administrative cost as a % of total departmental budget	6.83%	6.59%	5.07%	3.81%
2. Administration personnel as a % of total departmental personne	10.66%	11.14%	11.14%	11.16%
EFFECTIVENESS:				
1. % of program performance budget objectives accomplished department wide	90%	90%	90%	90%
2. % of program performance budget objectives accomplished in division	100%	100%	100%	100%
3. Division cost per capita (net of revenue)	$7.16	$7.15	$6.05	$4.35
4. Total revenue generated - all park programs	$2,000,312	$2,164,110	$3,048,842	$2,307,310
5. % of department budget brought in by revenue (including CIP)	54%	51%	54%	56%
6. Total revenue generated by grants	$342,816	$363,955	$300,000	$300,000
7. # of CIP projects completed	11	3	3	3

PROGRAM NAME: PARK MAINTENANCE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL/ROAD USE**

PROGRAM DESCRIPTION:

This program covers the general maintenance of: developed and undeveloped parks; baseball, soccer, football and volleyball fields; public shelters and rest rooms; outdoor ice skating rink; playground equipment; tennis courts; and all park equipment. Maintenance includes mowing, litter control, equipment operation, service to other departments, snow removal, facility maintenance, repairs, and special projects.

ANALYSIS:

The Park Maintenance Division continues to maintain a seven-day-a-week service. The Field Sike Park construction was finished this summer and we have taken over most maintenance this past season, which stretches our staff even more than last season. We have taken back some of the contract mowing. This has been done in the past couple of years due to price increases on the new mowing contract. This has also stretched our staff. We have been fortunate in securing qualified seasonal help to assist with many ongoing projects and responsibilities.

Major projects will include assisting with the installation of a new disc golf course at Middle and Veterans Memorial Parks. The smaller projects will be to continue updating playgrounds at Sunnycrest Park, along with re-roofing shelters, painting restrooms and installing a gazebo Meier Park.

Assistance will be provided for the updating of the Park & Recreation Master Plan and Field Sike Park plan.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	685,990	701,174	788,959	772,223
Road Use Fund	43,255	28,709	32,766	35,299
Grants	0	0	0	0
TOTAL REVENUES	**729,245**	**729,883**	**821,725**	**807,522**
APPROPRIATION SUMMARY:				
Salaries & Wages	311,397	324,859	356,686	367,733
Employee Benefits & Costs	84,328	90,920	87,617	91,797
Staff Development	875	2,283	2,170	2,170
Services & Commodities	310,345	311,821	342,752	345,822
Capital Expenditures	22,300	0	32,500	0
TOTAL APPROPRIATIONS	**729,245**	**729,883**	**821,725**	**807,522**
AUTHORIZED POSITIONS:				
Parks Manager	1.00	1.00	1.00	1.00
Maintenance Foreman	1.00	1.00	1.00	1.00
Seasonal/Part-Time Groundskeeper	1.79	1.79	1.79	1.79
Equipment Operator	3.00	3.00	3.00	3.00
Seasonal PT Equipment Operator	1.62	1.62	1.20	1.20
Seasonal PT Heavy Equipment Operator	0.50	0.50	0.50	0.50
In Road Use Budget/Heavy Equipment Operator	0.54	0.54	1.00	1.00
Park Ambassadors Director	0.00	0.00	0.00	0.00
TOTAL POSITIONS	**9.45**	**9.45**	**9.49**	**9.49**

PROGRAM NAME: PARK MAINTENANCE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL/ROAD USE**

PERFORMANCE OBJECTIVES:

1. To maintain a seven day mowing schedule.
2. To maintain the undeveloped areas in the parks by a biweekly inspection.
3. To inspect all playground equipment on a weekly basis.
4. To maintain all athletic fields on a daily basis, weather permitting, during their respective seasons.
5. To assist in snow removal and ice skating maintenance with completion in eight hours on a minor storm and 24 hours on a major storm.
6. To complete all CIP projects funded.
7. To complete all other special projects and repairs throughout the entire Parks system, as needed.
8. To contract out City Beautification Project and maintain landscaped areas.
9. To contract out mowing of city buildings and some city right-of-ways and parks.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Total acres of park land	523	523	535	540
2. Developed acres of park land and City property maintained	563	568	568	573
3. City of Bettendorf population	31,275	31,275	31,275	33,000
4. Total miles of sidewalks and bike path snow plowed	13	13	13	14
5. Total # of parking lots snow plowed	12	12	12	12
6. Total miles of park roads plowed	4	4	4	4
7. # of special projects assigned	7	7	6	7
WORKLOAD:				
1. Acres maintained	563	568	580	585
2. Mowing frequency in parks per year	26	26	26	26
3. Mowing frequency on athletic fields per year	60	60	60	60
4. Mowing frequency on City right-of-ways per year*	25	25	25	25
5. # of times snow plowed	25	25	25	25
6. # of hours spent maintaining ice at lagoon	50	150	200	50
7. # of hours spent completing special projects	2,000	2,000	1,700	1,900
PRODUCTIVITY:				
1. Average cost per acre maintained	$1,295	$1,285	$1,417	$1,380
2. # of park acres maintained per FTE	59.58	60.11	61.12	61.64
3. # of days ice skating facility was open	5	14	17	4
4. # of projects completed	7	7	7	6
EFFECTIVENESS:				
1. % of park acres developed	75%	75%	75%	75%
2. Program cost per capita	$23	$23	$26	$24
3. Cost/day to maintain ice	$352	$363	$374	$389
4. Total # of CIP projects completed.	3	3	2	3
5. Total # of special projects completed	7	7	7	7

* City right-of-ways were allocated to road use, but the Parks Department maintains them.

PROGRAM NAME: RECREATION | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

The Recreation Program is responsible for the implementation and administration of a comprehensive offering of leisure programs that reflect the needs of the Bettendorf community. The division provides the Board of Park Commissioners with recommendations on new programs, fees and proposals for future programming trends.

ANALYSIS:

The demand for team sports has remained strong. There were 330 teams participating in a variety of athletic leagues that were offered for both youth and adults. This number of teams should remain relatively stable based on the maximization of available fields and gym space.

The summer programs are strongly supported by the community. Programs are available for children 3 years of age through high school. The past summer over 12,000 children participated in all of our programs. Our summer day camp and playground program provide all day or all afternoon activities for children. Both of these programs are popular and heavily used by parents.

Staff continues to aggressively seek sponsorship assistance in an effort to help reduce tax support for the recreation programs. This year the Park Foundation has increased their sponsorship assistance, which will help offset equipment and supply costs for summer programs.

Staff has continued to support and expand special populations programming. Six major events are hosted in cooperation with Davenport Parks and Recreation and Handicap Development Center. Our summer Camp Lagoon Program provides a day camp program for children with special needs. This program also receives sponsorship assistance to help offset costs.

Modest fee increases have been approved for various leagues and programs, and day camp program to help keep pace with increasing operating costs. Operating costs will continue to increase based simply on step increases for summer staff, IS charges and charges associated with Master Card and Visa administration. Adjustments have been made utilizing full time staff and sponsorship assistance to supplement the programs.

The retirement of the Recreation Manager has necessitated the need to rearrange responsibilities among staff. Additional realignment will be investigated and passed to maximize efficiency and the ability to provide quality services.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Recreation Fees	146,248	154,870	151,361	150,100
General Fund/Property Taxes	146,734	146,425	167,033	186,458
TOTAL REVENUES	**292,982**	**301,295**	**318,394**	**336,558**
APPROPRIATION SUMMARY:				
Salaries & Wages	161,632	178,531	178,192	213,209
Employee Benefits & Costs	37,899	36,253	32,438	31,018
Staff Development	0	0	400	400
Services & Commodities	88,280	86,511	107,364	91,931
Capital Expenditures	5,171	0	0	0
TOTAL APPROPRIATIONS	**292,982**	**301,295**	**318,394**	**336,558**
AUTHORIZED POSITIONS:				
Recreation Supervisor (2)	1.05	1.05	1.05	1.05
Recreation Manager / Director	0.35	0.35	0.35	0.15
Seasonal/Part-Time	7.84	7.84	7.84	7.72
Clerk	0.30	0.30	0.30	0.30
Administrative Assistant	0.20	0.20	0.20	0.20
Band Director	0.12	0.12	0.12	0.12
TOTAL POSITIONS	**9.86**	**9.86**	**9.86**	**9.54**

PROGRAM NAME: RECREATION | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide recreational league opportunities for 330 teams.
2. Continue to seek out opportunities and partnerships to expand leisure programming.
3. Continue to provide a quality level of service, while attempting to hold the per capita cost at or under $8.06.
4. Continue to seek sponsorship donations and support for programs and events.
5. Provide an effective avenue of communication on programs and events to the community.
6. Continue to assist other communities, individuals, and organizations by providing athletic or recreation opportunities for children and adults. (ASA/HDC/USA Volleyball/Swim Teams/Tennis)

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Population of Bettendorf	31,275	31,275	31,275	33,000
2. # of youth programs offered	42	44	44	44
3. # of athletic league teams	270	330	330	330
4. # of open gym activities	2	1	1	1
5. # of special events and activities held	12	14	14	14
WORKLOAD:				
1. # of registrants in youth programs	4,700	4,800	4,800	4,800
2. Attendance at open gym program (Middle)	1,400	0	0	0
3. # of participants in adult and high school leagues	4,500	4,600	4,600	4,600
4. # of brochures & newspaper inserts	6	9	9	9
5. Attendance at special events/programs	48,000	50,000	50,000	50,000
6. Attendance at playgrounds and tot lot	10,000	10,200	10,200	10,200
7. # of registrations for Day Camp programs	670	700	700	700
8. # of ball field and soccer field reservations	190	210	210	210
PRODUCTIVITY:				
1. Total # of league activity hours.	990	1000	1000	1000
2. Total # of open gym activity hours.	50	0	0	0
3. Total # of youth program activity hours.	2,000	2,200	2,200	2,200
4. Total # of special population program activity hours	260	265	275	275
5. Total # of special events/tournaments	10	11	11	11
EFFECTIVENESS:				
1. Total revenue for all programs	$146,248	$154,870	$151,361	$150,100
2. Total operating expenses	$292,982	$301,295	$318,394	$336,558
3. Program cost per capita (net of revenues)	$4.69	$4.68	$5.34	$5.65
4. Total tax based support	$146,734	$146,425	$167,033	$186,458
5. % of performance objectives achieved	100%	100%	100%	100%

PROGRAM NAME: COMMUNITY CENTER | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To maintain the HDG Community Center building and grounds, which provides a facility for programs and meeting rooms for the residents of the community and the Bettendorf Park Board.

ANALYSIS:

The Recreation program will continue to use the Community Center facility. The HDG Community Center is essentially for recreation programs and community programming.

The building was constructed in 1954 and still needs to be upgraded in some areas. CIP funds will be used to accomplish the renovation.

Planned capital improvements include remodeling the restrooms on the main floor. This and other improvements will be completed as funding is available.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Community Center Fees	54,324	56,700	64,500	64,500
Donations/Misc.	0	0	0	0
General Fund	0	13,570	9,271	12,102
TOTAL REVENUES	**54,324**	**70,270**	**73,771**	**76,602**
APPROPRIATION SUMMARY:				
Salaries & Wages	18,650	24,411	25,552	27,041
Employee Benefits & Costs	9,239	13,978	13,724	14,665
Staff Development	0	0	0	0
Services & Commodities	18,346	31,881	34,495	34,896
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**46,235**	**70,270**	**73,771**	**76,602**
AUTHORIZED POSITIONS:				
Building Supervisor	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.00**	**1.00**	**1.00**	**1.00**

PROGRAM NAME: COMMUNITY CENTER | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To maintain the # of programs at the HDG Community Center.
2. To maintain or increase the current level of facility requests.
3. To increase the current level of attendance.
4. To continue to renovate and upgrade the mechanical, structural, and physical appearance of the HDG Community Center by completing at least one major improvement.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Population of Bettendorf	31,275	31,275	31,275	33,000
2. # of facility rental requests	1,369	1,549	1,550	1,560
3. # of programs offered	450	352	430	350
4. # of facility requests, non-rentals	211	120	160	100
5. Square footage of Community Center	17,944	17,944	17,944	17,944
WORKLOAD:				
1. # of hours facility rentals	3,003	3,251	3,275	3,370
2. Total program activity attendance*	64,581	61,274	63,700	64,000
3. # of hours facility non-rentals	410	348	300	100
4. # of program hours	2,111	1,599	2,000	1,400
PRODUCTIVITY:				
1. Annual operating costs of facility	$108,370	$129,275	$134,326	$146,261
2. Annual operating costs per square foot of facility	$6.04	$7.20	$7.49	$8.15
3. # of CIP projects completed at HDG Community Center	0	2	2	0
4. Building maintenance and custodial costs.	$62,135	$59,005	$60,555	$69,659
EFFECTIVENESS:				
1. Revenue generated from facility rentals	$25,118	$28,129	$35,000	$35,000
2. Total operating revenue	$54,324	$56,700	$64,500	$64,500
3. Operating cost for facility (less revenue)	$54,046	$72,575	$69,826	$81,761
4. Per capita cost/operating HDG Comm. Center (net of revenue)	$1.73	$2.32	$2.23	$2.48
5. Total # of hours of facility usage	5,524	5,197	5,500	5,000

*Includes recreation programs offered at site

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To manage and provide administrative direction and support to the Community Development Department, including the Building Inspection, Section 8 Rental Assistance, and Traffic Control Divisions. Long and Short Range Planning.

ANALYSIS:

The department continues to process large volumes of work as commercial and residential development remains strong. We remain dedicated to providing superior customer service by staying focused on the core beliefs which includes a prompt and accurate response to all issues.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	140,964	117,167	130,692	152,419
TOTAL REVENUES	**140,964**	**117,167**	**130,692**	**152,419**
APPROPRIATION SUMMARY:				
Salaries & Wages	77,751	64,772	59,500	80,099
Employee Benefits & Costs	17,711	16,941	17,261	29,135
Staff Development	1,539	153	2,150	2,150
Services & Commodities	43,963	35,301	51,781	41,035
Capital Expenditures	0	0	0	
TOTAL APPROPRIATIONS	**140,964**	**117,167**	**130,692**	**152,419**
AUTHORIZED POSITIONS:				
Community Development Director	0.80	0.80	0.80	0.80
Executive Secretary	0.00	0.00	0.00	0.00
Secretary	0.25	0.25	0.40	0.40
TOTAL POSITIONS	**1.05**	**1.05**	**1.20**	**1.20**

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To provide staff support, assistance and coordination among the three divisions.
2. To process payroll accounts, requisitions, employee evaluations for 12 employees.
3. To provide direction to move projects and work forward through weekly meetings.
4. To prepare council agenda material within established deadlines.
5. To develop annual budget, staffing needs and programs.
6. To provide coordination of long-range planning.
7. Zoning Revision
8. More retail, services and quality jobs in Bettendorf
9. Orderly growth and quality development
10. Comprehensive Plan: Committee
11. Eagle building renovation (18th Street)
12. 18th Street and 53rd Avenue development
13. Devils Glen Road and Middle Road development (The Glen)
14. Downtown Events Center

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Authorized personnel (FTEs)	11.70	11.70	13.00	12.00
2. Departmental Budget (General Fund)(Salary & Operations)	$698,438	$739,402	$739,274	-
3. # of organizations requiring liaison and coordination	15	15	15	15
4. # of programs in departmental budget	7	7	7	5
5. # of Council and Committee of the Whole meetings	48/year	48/year	48/year	51/year
6. # of Planning/Zoning and Board of Adjustment meetings (Comprehensive Plan)	24/year	24/year	24/year	24/year
WORKLOAD:				
1. % of time spent on personnel administration	35	35	35	35
2. % of time spent on fiscal management	10	10	10	10
3. % of time spent on liaison activities and coordination	40	40	40	40
4. % of time spent on miscellaneous activities	15	15	15	15
5. # of agenda items prepared for Council action	Avg. 8/Meeting	Avg. 8/Meeting	Avg. 8/Meeting	Avg. 8/meeting
6. # of scheduled meetings attended	315	315	315	400
PRODUCTIVITY:				
1. # of agenda items acted on by Council	8/Meeting	8/Meeting	8/Meeting	8/meeting
2. Administration cost as a % of departmental budget	20%	16%	18%	10%
3. Administration personnel as a % of departmental personnel	9%	9%	9%	8%
EFFECTIVENESS:				
1. % of all scheduled meetings attended	98%	98%	98%	98%
2. % of council items acted on by City Council	100%	100%	100%	100%
3. Program performance budget objectives accomplished	95%	95%	95%	95%
4. % of total budget dollars expended	99%	99%	99%	99%

PROGRAM NAME: PLANNING **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PROGRAM DESCRIPTION:

Carry out current planning activities to include processing development related applications and provide assistance to developers and the general public in explaining code requirements and development expectations/standards. Provide thorough and professional staff reports establishing a firm basis to support staff recommendations and subsequent City Council action. Prepare new standards, policies and ordinances an conduct special studies. Add long range planning functions.

ANALYSIS:

Staff has seen a significant increase in developer activity since July 2002. Developer inquiries and submittals have continued to rise every year since that time. Staff has processed rezonings, land use change amendments, preliminary plats, final plats, site development plans, vacations of right-of-way, zoning ordinance changes, and variance and special use permits needed to process development reports. Staff meets with developers prior to the submittal of many of these requests to facilitate the development process and resolve issues prior to the project's presentation to the Planning and Zoning Commission or City Council. Staff also disseminates information to numerous walk-in customers, callers, and people who submit written inquiries over a broad range of development topics such as zoning restrictions, flood plain boundaries, design standards, questions regarding development processes and timetables, and many other issues. Staff also undertakes studies that lead to zoning ordinance revisions. New standards for the zoning, subdivision, storm water detention, and other ordinance provisions are undertaken as a part of the planning function of the department. A Zoning Summit was held in April 2006 to gather input from members of the City Council, Board of Adjustment, Planning and Zoning Commission, and staff regarding the Comprehensive Plan, issues facing the Board and Commission, and general planning issues. A committee was formed to review the Comprehensive Plan and to incorporate the input received at the Summit. Long-term planning activities will continue with further implementation of provisions of the Comprehensive Plan through ordinance changes.

Staff responds to Zoning Ordinance violations by working with non-compliant parties to reach a solution.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	180,131	194,444	208,590	201,843
TOTAL REVENUES	**180,131**	**194,444**	**208,590**	**201,843**
APPROPRIATION SUMMARY:				
Salaries & Wages	133,639	141,691	145,650	144,305
Employee Benefits & Costs	44,708	50,220	51,440	51,623
Staff Development	368	334	2,000	1,500
Services & Commodities	1,416	2,199	9,500	4,415
Capital Expenditures	0	0		
TOTAL APPROPRIATIONS	**180,131**	**194,444**	**208,590**	**201,843**
AUTHORIZED POSITIONS:				
Community Development Director	0.20	0.20	0.20	0.20
City Planner	1.00	1.00	2.00	2.00
Executive Secretary	0.00	0.00	0.00	0.00
Secretary	0.45	0.45	0.60	0.60
Senior Planner	1.00	1.00	0.00	0.00
Grant Administrator	0.10	0.10	0.00	0.00
TOTAL POSITIONS	**2.75**	**2.75**	**2.80**	**2.80**

PROGRAM NAME: PLANNING | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To process information requests within three days.
2. To return 100% of all phone calls by end-of-day.
3. To process all development applications within standard time frame.
4. To handle requirements of Planning and Zoning Commission and Board of Adjustment within required time.
5. To process ordinance amendments within legally required time frame.
6. To learn and apply the requirements of the Geographic Information System.
7. Implement Comprehensive Plan by integrating zoning issues
8. Respond to zoning ordinance violations.
9. Research all phone requests and other inquiries.
10. Meet with walk-in inquiring parties.
11. Meet with developers on proposals.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Requests for planning information (walk-ins)	6/day	6/day	6/day	6/day
2. Planning Commission/Board of Adjustment meetings	30	30	30	30
3. Development applications	92	92	92	105
4. Requests for planning information - phone	15/day	15/day	25/day	30/day
5. Grant applications or TIF requests developed	4/year	4/year	4/year	2/year
6. Development of amendments to various codes	15	15	15	30
7. Update element of Comprehensive Plan	50%	50%	50%	100%
8. Number of City Council meetings/C.O.W	36/year	44/year	44/year	51/year
WORKLOAD:				
1. Planning information requests handled (walk-ins)	6/day	6/day	6/day	6/day
2. Planning Commission/Board of Adjustment meetings attended	30	30	30	30
3. # of development applications processed	92	92	92	105
4. # of planning information requests handled (phone)	15/day	15/day	15/day	30/day
5. # of applications filed for grants or TIF requests developed	4/year	4/year	4/year	2/year
6. # of code amendments prepared for Council action	15/year	15/year	15/year	30/year
7. # Board of Adjustment meetings	60/year	60/year	60/year	13/year
PRODUCTIVITY:				
1. Time spent meeting with requesting party	2 hrs.	2 hrs.	4 hrs.	4 hrs.
2. Time spent preparing for and meeting with Commission/Board	164 hrs./month	164 hrs/month	224 hrs/month	224 hrs/month
3. Time spent processing development applications	20 hrs./month	20 hrs/month	20 hrs/month	20 hrs/month
4. Time spent responding to telephone inquiries	80 minutes/day	80 minutes/day	80 minutes/day	80 minutes/day
5. Time spent preparing and processing grant applications	41 hrs./year	41 hrs/year	41 hrs/year	41 hrs/year
6. Time spent updating Land Use Plan	101 hrs.	101 hrs.	101 hrs.	101 hrs.
7. Cost per plan review	$550	$550	$550	$550
8. Time spent Board of Adjustment	60 hrs./month	60 hrs/month	60 hrs/month	60 hrs/month
EFFECTIVENESS:				
1. % of information requests handled within two days	98%	98%	98%	98%
2. % of all daily phone calls - returned same day	99%	99%	99%	99%
3. % of development apps. processed within standard time frame	95%	95%	95%	95%
4. % of ordinance amendments completed within minimum legal required time	95%	95%	95%	95%
5. Average time from plan submission to completion of review-commercial	30 days	30 days	30 days	30 days
6. Average time from plan submission to completion of review-residential	30 days	30 days	30 days	30 days

PROGRAM NAME: MAYOR & COUNCIL | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide policy direction and leadership, on behalf of the citizens, to the City government function. To serve as a City liaison between a variety of committees, boards, commissions and citizen groups on community issues.

ANALYSIS:

Budget changes reflect differences in the amount paid to Quad Cities Convention & Visitors Bureau and the one time payment during the previous fiscal year to CASI.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	615,584	447,963	640,137	584,491
TOTAL REVENUES	**615,584**	**447,963**	**640,137**	**584,491**
APPROPRIATION SUMMARY:				
Salaries & Wages	51,375	51,760	55,887	55,054
Employee Benefits & Costs	3,647	4,785	7,221	7,377
Staff Development	58,175	28,780	36,621	35,500
Services & Commodities	502,387	358,988	540,408	486,560
Capital Expenditures	0	3,650		
TOTAL APPROPRIATIONS	**615,584**	**447,963**	**640,137**	**584,491**
AUTHORIZED POSITIONS:				
Mayor	1.00	1.00	1.00	1.00
Ward Aldermen	5.00	5.00	5.00	5.00
At-Large Aldermen	2.00	2.00	2.00	2.00
Administrative Assistant			0.05	0.05
TOTAL POSITIONS	**8.00**	**8.00**	**8.05**	**8.05**

PROGRAM NAME: MAYOR & COUNCIL | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

2007 Mayor and Council Action Agenda

JoeVan Redevelopment (On-Going)
Downtown Vision (On-Going)
Sustainable Development (On-Going)
BDC Fundraising (On-Going)
Communications (On-Going)
I-80/Middle Road Development & Business Park
Life Fitness Center Resolution
Economic Development Strategy Phase II, Marketing & Action
Subsidy & Collaborate Policy Framework Discussion
Volunteer Program Development
Annexation Study, Strategy & Action Plan

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Population served	31,275	31,275	31,275	33,000
2. # of registered voters	21,621	21,621	21,621	21,621
3. Council meetings scheduled	60	60	60	60
4. Requests for liaison: boards, commissions, committees	5	5	5	10
5. # of adopted target issues	12	12	12	11
6. # of outside agencies requesting financial support from City	10	8	8	7
WORKLOAD:				
1. # of Council meetings, excluding special Council meetings	48	60	60	60
2. # of resolutions deliberated	350	394	394	330
3. # of ordinances deliberated	35	52	52	19
4. Total hours spent on boards, commissions, committees	120	120	120	120
5. Formal agenda items considered	600	800	800	700
6. # of annual budget issues discussed	25	25	25	25
7. # of budget programs reviewed	79	79	79	79
8. # of outside agencies obtaining financial support from City	10	8	8	8
PRODUCTIVITY:				
1. Program cost per citizen	$19.68	$14.32	$20.47	$17.71
2. Program expenditures as a % of total City expenditures	1.032%	0.592%	0.741%	0.772%
3. # of CIP projects adopted	302	341	341	293
EFFECTIVENESS:				
1. # of resolutions adopted	350	394	394	330
2. # of ordinances adopted	35	52	52	19
3. Average # of citizens attending Council meetings	10	25	25	20
4. CIP projects completed/work in progress	70%	70%	70%	70%
5. # of targets assigned/completed	4	8	20	14

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

Principal advisor to the Mayor/City Council in matters relating to overall City government operations. To provide professional leadership in the administration and execution of policies and objectives formulated by City Council. Develop and recommend alternative solutions to community problems for Council consideration. To develop employees potential to solve problems and enable them to make informed decisions that result in improved services that will enhance the quality of life for our citizens.

ANALYSIS:

No significant change in workload or projects that affect budget in notable amounts.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	174,755	197,881	217,740	204,603
TOTAL REVENUES	**174,755**	**197,881**	**217,740**	**204,603**
APPROPRIATION SUMMARY:				
Salaries & Wages	112,740	120,410	128,850	132,525
Employee Benefits & Costs	29,059	30,400	30,765	34,485
Staff Development	12,941	14,021	24,350	12,350
Services & Commodities	20,015	33,050	33,775	25,243
Capital Expenditures	0	0	0	
TOTAL APPROPRIATIONS	**174,755**	**197,881**	**217,740**	**204,603**
AUTHORIZED POSITIONS:				
City Administrator	0.83	0.83	0.91	0.90
Administrative Assistant	0.45	0.25	0.25	0.25
TOTAL POSITIONS	**1.28**	**1.08**	**1.16**	**1.15**

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide administrative support to the Mayor and City Council.
2. Responsible for the implementation of Council policies.
3. Council agenda.
4. Provide one leadership workshop to establish Council Agenda
5. Update the Council's Vision Statement.
6. Oversee program performance objectives.
7. Review City operations and service levels
8. I-74 Bridge Project.
9. Downtown/Riverfront Residential Development: Discussion, Feasibility, Actions.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. target agenda (# of issues)	12	8	20	11
2. Program performance objectives	8	10	8	9
3. # of departments	10	10	11	11
4. City of Bettendorf population	31,275	31,275	31,275	33,000
5. Value of City budget, net of transfers	$49,371,128	$65,427,851	$73,668,784	
6. Total department budget - General Fund	$237,480	$228,605	$272,673	$252,080
WORKLOAD:				
1. Individual contacts with Mayor, Council, City Treasurer	800	800	800	1000
2. % of time spent on:				
a. Organization Management	N/A	25%	25%	25%
b. Fiscal management	N/A	30%	30%	30%
c. Council Relationships	N/A	20%	20%	20%
d. Planning	N/A	15%	15%	15%
e. Public Interaction	N/A	10%	10%	10%
PRODUCTIVITY:				
1. Administration personnel as a % of total City personnel	0.44%	0.37%	0.40%	0.40%
2. Departmental cost as a % of City budget	0.481%	0.349%	0.370%	0.370%
3. Department cost per capita	$7.59	$7.31	$8.72	$8.72
4. City employees per 1,000 population	9.24	9.26	9.31	9.27
EFFECTIVENESS:				
1. % of target issues accomplished	75%	80%	80%	70%
2. % of dept. program performance objectives accomplished	80%	80%	80%	70%

PROGRAM NAME: CITY CLERK | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Maintain the office of City Clerk as required by law.

ANALYSIS:

Budget reduction due to slight relocation of time to Economic Development.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Beer Permits	4,279	3,226	4,000	4,000
Liquor Licenses	26,732	27,640	30,000	30,000
Business Licenses	44,168	31,061	31,000	31,000
General Fund		1,518		
TOTAL REVENUES	**75,179**	**63,445**	**65,000**	**65,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	24,732	36,279	30,700	27,746
Employee Benefits & Costs	7,462	10,813	11,683	8,061
Staff Development	0	2492	50	50
Services & Commodities	18,426	13,861	12,500	11,620
Capital Expenditures	0	0	0	
TOTAL APPROPRIATIONS	**50,620**	**63,445**	**54,933**	**47,477**
AUTHORIZED POSITIONS:				
City Administrator	0.09	0.09	0.09	0.09
Administrative Assistant	0.35	0.40	0.40	0.40
TOTAL POSITIONS	**0.44**	**0.49**	**0.49**	**0.49**

PROGRAM NAME: CITY CLERK | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Record, transcribe and publish notices/minutes of Council meetings required by law.
2. Maintain all permanent Council records.
3. Record documents as legally required.
4. Maintain records as legally required.
5. Prepare Council Packet and provide Mayor and Council with pertinent information.
6. Provide information to citizens upon request.
7. Process and issue annual cigarette permits.
8. Process and issue new liquor licenses and renewal liquor licenses.
9. Process and issue new and renewal business licenses.
10. Handle all inquiries, walk in and phone for all license information
11. Further improve, update and streamline records keeping processes.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of Council meetings, Committee of the Whole meetings	48	48	48	48
2. # of special Council meetings	6	6	6	6
3. # of Council meetings requiring roll call	54	54	54	54
4. # of formal agenda items compiled for Council	650	800	800	800
5. # of public hearing notices published	75	87	87	90
6. Beer, cigarette, liquor permit requests	250	105	105	200
7. # of regular Council meetings	24	48	48	48
WORKLOAD:				
1. # of Council meetings requiring minutes	54	54	54	54
2. New and/or revised ordinances published	35	67	67	37
3. New and/or revised resolutions	350	394	394	330
4. Public hearings held	75	87	87	87
5. # of annual publications	130	130	130	130
6. # of beer and liquor licenses processed (total)	150	105	105	115
7. # of cigarette processed	70	34	34	55
8. # of special assessments projects	2	2	2	2
9. # of requests for special assessment deficiencies	0	0	0	2
10. # of requests for agricultural deferments	2	2	2	2
11. Record keeping/filing	1,000	750	750	1,500
12. Responding to information requests	500	1000	1000	1,200
13. Codifying of ordinances	75	67	67	67
14, #Business Licenses issued		359	359	375
PRODUCTIVITY:				
1. Total hours at Council, Committee of Whole meetings	72	60	60	60
2. Average hours of preparation per Council meeting	4	4	4	120/Hours Per Year
3. Time spent on transcribing and proofing minutes (hours)	24	12	12	30/Hours Per Year
4. Time spent updating municipal code (hours)	4	2	2	4/Hours Per Year
5. Time spent preparing and compiling Council packets (hours)	70	24	24	24/Yhours Per Year
6. Record keeping and filing	400	250	250	365/Hours Per Year
7. Responding to information requests	500	750	750	900/Hours Per Year
8. Processing/recording legal documents	75	50	50	75/Hours Per Year
EFFECTIVENESS:				
1. % of public hearing notices published within 4 days/hearing	100%	100%	100%	100%
2. % of Council minutes published within 14 days/mtg. held	100%	100%	100%	100%
3. % of performance objectives achieved	100%	100%	100%	100%

PROGRAM NAME: FINANCE ADMINISTRATION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To coordinate and administer all City financial services including accounting and payroll, budgeting, purchasing and fixed assets, information processing, and customer service billing and collection. To provide sound financial advice to the City Administrator, Mayor, City Council and all department heads; to establish and implement financial policies and procedures; to issue and monitor the City's debt, to demonstrate sound cash management skills while prudently investing idle City funds; to coordinate special projects with the City's financial advisors and bond council; to provide "hands-on" management support to finance divisions. The office is directly responsible for budget preparation, financial reporting, and analysis.

ANALYSIS:

The continuing objective of the Finance Department is to maximize the use of technology to improve the effectiveness and efficiency of accounting procedures citywide. We have assisted the Parks department in implementing internet registrations for summer recreation programs such as swimming lessons. We expect to implement internet payments for sewer, storm water and garbage billings during FY 2006/07. We will also be upgrading to paying vendors through ACH, as well as adopting a plan for purchasing cards for specific employees throughout the City. Streamlining these processes will require a commitment from staff throughout the organization and additional training.

The primary objectives of the department will be to continue to provide accurate and timely financial statements and assistance to all city departments and city management; enhanced training to all of our computer users; maximizing the City's GIS system capabilities; and strengthening our internal control procedures. Continuing compliance with new pronouncements from GASB will be another major objective for the department.

The department will continue to prudently invest idle City funds and will strive to maximize interest revenue as interest rates fluctuate in the current market.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	210,934	216,008	235,603	245,253
TOTAL REVENUES	**210,934**	**216,008**	**235,603**	**245,253**
APPROPRIATION SUMMARY:				
Salaries & Wages	89,426	82,734	89,000	92,124
Employee Benefits & Costs	21,006	21,552	21,251	27,637
Staff Development	1,042	1,152	7,700	7,700
Services & Commodities	51,689	76,790	67,652	67,792
Debt Service	47,771	33,780	50,000	50,000
TOTAL APPROPRIATIONS	**210,934**	**216,008**	**235,603**	**245,253**
AUTHORIZED POSITIONS:				
Finance Director	0.38	0.84	0.84	0.84
Manager of Accounting	0.05	0.05	0.05	0.05
Administrative Assistant	0.20	0.00	0.00	0.00
TOTAL POSITIONS	**0.630**	**0.885**	**0.885**	**0.885**

PROGRAM NAME: FINANCE ADMINISTRATION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To submit and receive the Certificate of Achievement Award for Excellence in Financial Reporting from GFOA for FY ended 6/30/06.
2. To submit and receive the Distinguished Budget Award from GFOA for the FY 2005/06 Budget Book.
3. To enhance program performance budgeting.
4. To maintain departmental cost per capita below $21.50.
5. Marketing - website development
6. E - governance strategy.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	11.75	11.75	11.75	11.75
2. Departmental budget - general fund only	$545,869	$587,230	$678,957	$669,489
3. # of programs to manage - all funds	91	91	91	94
4. $ amount available for investment annually	$87,500,000	$87,500,000	$87,500,000	$87,500,000
5. Bond size of new issues	$14,810,000	$4,590,000	$7,125,000	$33,050,000
6. # of new bond issues	2	1	5	4
7. City of Bettendorf population	31,275	31,275	31,275	31,275
WORKLOAD:				
1. % of time spent on personnel administration	10%	10%	10%	10%
2. % of time spent on fiscal management	50%	50%	50%	50%
3. % of time spent on IS management	20%	20%	10%	10%
4. % of time spent on special projects with financial advisors	20%	20%	30%	30%
5. # of investment transactions annually	230	230	150	150
PRODUCTIVITY:				
1. Administration cost as % of departmental budget (Gen. Fund)	38.64%	36.78%	34.70%	36.63%
2. Administration personnel as a % of departmental personnel	5.36%	7.53%	7.53%	7.53%
3. Departmental cost per capita	$17.45	$18.78	$21.71	$21.41
EFFECTIVENESS:				
1. % of program performance budget objectives accomplished	100%	100%	100%	100%
2. Total interest revenue - all funds	$462,470	$838,439	$992,141	$811,960
3. Average return on investments	1.45%	1.50%	1.50%	1.50%

PROGRAM NAME: ACCOUNTING & PAYROLL **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To prepare accurate and timely financial statements for the Mayor, City Council, City Management and citizens of the community. Responsible for the recording, auditing, processing and reporting of all financial transactions for the City including receipts, disbursements, payables, payroll, purchase orders, and journal entries. To monitor compliance with internal accounting and budgeting controls while meeting fiduciary responsibilities of the City's government. Oversee the City's annual audit and prepare the City's comprehensive annual financial report for submission to G.F.O.A.'s certificate of achievement program.

ANALYSIS:

Providing accurate and timely monthly financial statements and assistance to City management continues to be a top priority of the department. An ongoing objective of the department will be to distribute financial statements within six to eight weeks of the end of the month to allow for 30 day accruals (E4).

The workload in this program continues to remain very high and is currently being maintained due to the dedication and experience of the existing staff.

The main goal for FY 06/07 for this division will be to implement e-commerce where possible. We plan to accept payments for sewer, garbage and storm water billings over the internet, we will be moving to pay vendors electronically and we continually encourage all employees to sign up for direct deposit for their paychecks.

The department is very proud to have received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association for the thirteenth year in a row.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	256,573	280,264	311,102	291,310
TOTAL REVENUES	**256,573**	**280,264**	**311,102**	**291,310**
APPROPRIATION SUMMARY:				
Salaries & Wages	116,985	138,505	146,612	128,893
Employee Benefits & Costs	36,607	50,444	53,290	48,319
Staff Development	2,240	3,521	4,350	4,350
Services & Commodities	100,741	87,794	106,850	109,748
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**256,573**	**280,264**	**311,102**	**291,310**
AUTHORIZED POSITIONS:				
Finance Director	0.15	0.00	0.00	0.00
Manager of Accounting	0.40	0.38	0.38	0.38
Accountant	0.63	0.61	0.61	0.61
Account Clerk	0.95	1.60	1.60	1.60
Administrative Assistant	0.20	0.00	0.00	1.00
TOTAL POSITIONS	**2.330**	**2.590**	**2.590**	**3.590**

PROGRAM NAME: ACCOUNTING & PAYROLL **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To maintain program cost as a % of departmental budget at not more than 45%.
2. To distribute monthly financial reports within 60 days of month end.
3. To offer payroll direct deposit to all City employees.
4. To receive the Certificate of Achievement for Excellence in Financial Reporting for the thirteenth consecutive year.
5. Financially sound city providing quality city services

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Total City budget including transfers: revenues	$54,267,706	$75,486,056	$61,884,931	$74,210,861
2. Total City budget including transfers: expenditures	$59,675,569	$75,666,246	$63,866,984	$68,538,313
3. # of City vendors	13,822	13,900	14,500	14,900
4. # of employees on City payroll	410	420	285	285
5. # of account numbers	5,400	5,400	5,749	5,800
6. # of cash receipts issued	4,000	3,291	3,300	3,300
WORKLOAD:				
1. # of time cards processed	8,680	7,358	7,547	7,600
2. # of manual journal entries	837	812	830	840
3. Accounts payable checks written	9,100	7,957	8,122	8,200
4. Payroll checks/direct deposits	5,800/7,400	4485/4603	2701/4986	2000/5600
5. # of capital projects tracked	320	342	342	345
6. # of dog licenses issued	800	252	222	250
7. # of bicycle licenses issued	50	12	14	25
8. # of wire transfers	240	144	300	350
PRODUCTIVITY:				
1. Program cost as a % of departmental budget (General fund only)	47.00%	47.73%	45.82%	43.51%
EFFECTIVENESS:				
1. Payrolls processed on time	100%	100%	100%	100%
2. Date of annual auditor's report	30-Oct	30-Oct	30-Oct	30-Oct
3. # of management comments in audit report	1	1	1	1
4. Average # of days from month end to financial statement distribution	60	45	60	60
5. # of checks & ACH transactions returned	140	78	75	70
6. # of A/R accounts over 90 days delinquent	3	3	3	3

PROGRAM NAME: BUDGETING **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide accurate and timely financial management guidance and services to the Mayor, City Council, City Administrator and all department heads for budget preparation, budget management and measurement of the financial performance of the City. To properly train department heads and division heads on submitting their annual budgets "on-line", and utilizing "on-line" internal budget reports to properly manage the financial performance of their departments throughout the year.

ANALYSIS:

Enhancing Program Performance Budgeting will continue to be a priority this year. Educating department heads and management staff on how to utilize program performance budgeting to enhance the budget process and to answer the increasing number of requests from departments for accounting support and budget assistance will also be a priority.

Staff continues to monitor and report revenue and expenditure trends throughout the year and to train and educate other staff on using computer on-line reports to manage their departmental budgets more effectively.

The City has received the Government Finance Officer's Association's Distinguished Budget Award since FY 1994/95.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	36,958	42,138	46,879	70,318
TOTAL REVENUES	**36,958**	**42,138**	**46,879**	**70,318**
APPROPRIATION SUMMARY:				
Salaries & Wages	26,188	26,621	28,766	46,482
Employee Benefits & Costs	7,152	7,804	10,163	15,343
Staff Development	350	350	400	400
Services & Commodities	3,268	7,363	7,550	8,093
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**36,958**	**42,138**	**46,879**	**70,318**
AUTHORIZED POSITIONS:				
Finance Director	0.30	0.00	0.00	0.00
Manager of Accounting	0.30	0.30	0.30	0.30
Accountant	0.08	0.08	0.08	0.08
Account Clerk	0.00	0.00	0.00	0.00
Administrative Assistant	0.24	0.00	0.00	0.00
TOTAL POSITIONS	**0.92**	**0.38**	**0.38**	**0.38**

PROGRAM NAME: BUDGETING **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To maintain program costs at an amount not to exceed .10% of the City budget certified to the State of Iowa.
2. To budget total City expenditures within 3% +/- of actual.
3. To budget total City revenues within 3% +/- of actual.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. City budget, net of transfers: revenues	$49,402,520	$47,854,392	$50,013,227	$62,930,589
2. City budget, net of transfers: expenditures	$44,775,036	$53,525,676	$51,995,280	$57,258,041
3. Budget programs to be analyzed	90	90	94	94
4. Performance indicators to be analyzed	1,392	1,392	1,404	1,404
5. Departments requiring budget liaison	10	10	10	11
6. # of funds budgeted and monitored	52	50	54	55
7. $ value of Adopted CIP Plan - all funds	$8,193,373	$7,476,012	$10,139,152	$43,547,850
8. City of Bettendorf taxable valuation	$1,089,636,254	$1,163,913,545	$1,231,469,607	$1,224,008,170
WORKLOAD:				
1. # of funds with minimum fund balance policy	12	12	12	12
2. Budget issues reviewed during workshop sessions	23	25	25	25
3. # of projects on current 5-year CIP Plan	299	341	292	294
4. Volume of budget document produced	582	592	425	425
PRODUCTIVITY:				
1. Program cost as a % of departmental budget (Gen. Fund)	6.77%	7.18%	6.90%	10.50%
2. Program cost as a % of City budget (expenditures net of transfers)	0.08%	0.08%	0.09%	0.12%
EFFECTIVENESS:				
1. # of funds meeting minimum fund balance policy	12	12	12	12
2. % of budgeted General Fund revenue received, net of transfe	99%	100%	99%	99%
3. % of budgeted General Fund expenditures spent, net of transf	99%	97%	98%	98%
4. $ of projects completed on current year Adopted CIP Plan	$6,541,141	$4,870,772	$10,139,152	$43,547,850
5. Total budget amendment certified to State of Iowa, revenues	($4,214,968)	($17,794,437)	($20,890,565)	n/a
6. Total budget amendments certified to State, expenditures	$722,701	($12,303,373)	($22,402,379)	n/a
7. % of actual expenditures to budget, all governmental funds net of transfers(all fund types, beginning FY 02/03)	95.00%	96.57%	96.00%	95.00%
8. % of actual revenue to budget-all governmental funds, net of transfers (all fund types beginning FY 02/03)	96.00%	95.06%	95.00%	95.00%
9. Levy rate/$1,000 assessed valuation	$11.85000	$12.35000	$12.35000	$12.60000

PROGRAM NAME: PURCHASING & FIXED ASSETS **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide competitive and timely purchase of quality goods, materials and equipment and services from responsive and responsible vendors, which meet the needs of the City Council, City Departments and their respective foundations and boards in accordance with City policy. To effectively manage all additions and deletions to the City's general and proprietary fixed assets, maintain registration and titling for all City vehicles, and maintain a comprehensive fixed asset list for insurance and audit purposes.

ANALYSIS:

The City's purchasing policy and procedural manual requires all departments to utilize purchase orders more consistently which enhances internal control. During FY 06/07, this division will continue to work with all departments on this requirement.

We plan to continue its efforts in selecting a division each year to verify the physical inventory of its fixed assets.

The division will also continue to work with the Engineering division on inventorying and recording the additions and improvements of al infrastructure in accordance with the Governmental Accounting Standards Board.

Through the Joint Purchasing Council the City, along with 25 other local entities, united to purchase all types of items collectively. During 05/06 the city purchased copier paper, computer paper, janitorial supplies, printer/fax supplies and calendars with this group.

Another project for FY 06/07 is to write a policy and implement purchasing cards throughout the city.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	41,402	48,820	85,373	62,608
TOTAL REVENUES	**41,402**	**48,820**	**85,373**	**62,608**
APPROPRIATION SUMMARY:				
Salaries & Wages	32,386	32,590	54,000	40,424
Employee Benefits & Costs	12,575	13,544	17,723	15,472
Staff Development	887	3,899	1,600	1,400
Services & Commodities	-4,446	-1,213	12,050	5,312
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**41,402**	**48,820**	**85,373**	**62,608**
AUTHORIZED POSITIONS:				
Finance Director	0.025	0.000	0.000	0.000
Manager of Accounting	0.04	0.04	0.04	0.04
Account Clerk	0.835	0.835	0.835	0.835
TOTAL POSITIONS	**0.895**	**0.870**	**0.870**	**0.870**

PROGRAM NAME: PURCHASING & FIXED ASSETS **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Compile a comprehensive purchasing policy and procedure manual for Council's review and adoption.
2. Maintain a bar coding system (tagging) for tracking all fixed asset inventory.
3. Implement program to expand current vendor list and encourage minority vendors to compete for City business.
4. Compile and implement an asset disposal policy and procedure.
5. Implement the issuance of purchase orders through e-mail whenever possible in accordance with the City Council High Priority Management Agenda

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Requisitions received	441	405	415	410
2. # of vehicles	220	344	379	385
3. # of pieces of equipment	2,700	586	606	630
4. # of pieces of land	106	118	124	130
5. # of buildings and structures	802	207	207	210
6. # of interceptor sewers (miles beginning FY 03/04)	40	110	110	110
WORKLOAD:				
1. Formal bids, quotes, RFP's	50	50	50	50
2. Purchase orders issued	420	398	399	400
3. $ of additions and deletions to general fixed asset list	$7,959,458	$8,728,845	$10,000,000	$10,000,000
4. $ of additions and deletions to proprietary fixed asset list	$3,051,272	$2,590,657	$3,000,000	$3,000,000
PRODUCTIVITY:				
1. Qualified bidders per bid	3	3	3	3
2. Total dollar amount of purchase orders issued	4,479,964	6,357,281	6,230,945	7,300,000
3. Total $ of purchases made through purchasing department through Bi-State's joint purchasing group	$ 50,000.00	$ 55,000.00	$ 49,214.00	$ 50,000.00
EFFECTIVENESS:				
1. $ value of City's general fixed assets (excluding depreciation)	$116,271,155	$121,021,309	$131,021,309	$141,021,309
2. $ value of City's proprietary fixed assets (excluding depreciatic	$56,409,343	$37,210,430	$40,210,430	$43,210,430

PROGRAM NAME: LEGAL AND HUMAN RIGHTS | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: LEGAL | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Administration of legal services encompasses the representation of the City in litigation/regulatory/union matters, updating staff and elected officials on changes in the law, drafting and review of resolutions, ordinances, contracts and other documents, and providing advice on an as requested basis. In January 2003, the City reestablished the Human Rights Commission. The Legal Department provides staffing for this function, except for initial investigation, which is contracted out.

ANALYSIS:

Legal remains the only department in the City which has not had a staffing increase since 1985.
Workload continues to increase.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	164,323	164,006	174,177	187,316
TOTAL REVENUES	**164,323**	**164,006**	**174,177**	**187,316**
APPROPRIATION SUMMARY:				
Salaries & Wages	122,379	118,249	120,600	127,433
Employee Benefits & Costs	31,594	32,470	28,311	28,994
Staff Development	3,234	5,121	5,600	5,600
Services & Commodities	7,116	8,166	19,666	25,289
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**164,323**	**164,006**	**174,177**	**187,316**
AUTHORIZED POSITIONS:				
City Attorney	0.90	0.90	0.90	0.92
Assistant City Attorney	0.15	0.15	0.15	0.15
Administrative Assistant	0.20	0.10	0.10	0.00
TOTAL POSITIONS	**1.25**	**1.15**	**1.15**	**1.07**

PROGRAM NAME: LEGAL AND HUMAN RIGHTS **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: LEGAL **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Keeping staff, Council and self informed on changes in the law and the appropriate response thereto.
2. To draft and review the drafts of contracts, ordinances, resolutions and other documents.
3. To administer the department - watch the budget, prepare invoices, update the law library, answer citizen concerns.
4. To confer with elected officials and respond to their requests for services.
5. To confer with staff and respond to their requests for services.
6. To attend Council, Park Board and Commission meetings.
7. To prosecute misdemeanors/municipal infractions.
8. Utility and Franchise Policy and Actions (including Cable)
9. Miscellaneous/Projects

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Departmental budget	$164,323	$164,006	$174,177	$187,316
2. Authorized personnel (FTE's)	1.25	1.15	1.15	1.07
3. # of boards, commissions, public service organizations requesting periodic service	21	21	21	21
4. City of Bettendorf population	31,275	31,275	31,275	33,000
5. Human Rights inquiries	12	24	24	18
WORKLOAD:				
1. Time spent on performance objective #1 above	5%	2%	2%	2%
2. Time spent on performance objective #2 above	15%	15%	15%	15%
3. Time spent on performance objective #3 above	7%	7%	7%	7%
4. Time spent on performance objective #4 above	9%	9%	9%	9%
5. Time spent on performance objective #5 above	30%	35%	35%	35%
6. Time spent on performance objective #6 above	15%	17%	17%	17%
7. Time spent on performance objective #7 above	10%	10%	10%	10%
8. Time spent on performance objective #8 above	5%	3%	3%	3%
9. Time spent on other items	2%	2%	2%	2%
PRODUCTIVITY:				
1. Program cost per capita	$5.25	$5.24	$5.57	$5.68
EFFECTIVENESS:				
1. Program cost calculated on hourly basis (2,392 hours)	$68.70	$68.56	$72.82	$78.31
2. Average private legal service hourly rate	$150.00	$165.00	$165.00	$175.00
3. Full departmental cost as a % of private legal rates	45.80%	41.55%	44.13%	44.75%

PROGRAM NAME: BUILDING MAINTENANCE **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL/RECREATION/PALMER HILLS/GARAGE/MUSEUM**

PROGRAM DESCRIPTION:

To provide in-house maintenance service to the following buildings: City Hall, Maintenance Center/Annex, Library, Family Museum of Arts and Science, Community Center, Surrey Heights Fire Station, Spruce Hills Fire Station, and Pleasant Valley Fire Station. Also assist directors in maintaining all other City owned facilities including the Life Fitness Center, Palmer Hills Golf Course Clubhouse and maintenance garage, Splash Landing, Parks maintenance building, two salt domes, Eagles building, sewage lift stations, and other small out buildings. The staff presently maintains all the building flags and banner, flags at Bill Glynn Park and the two downtown points and the seasonal banners on the downtown light poles.

ANALYSIS:

As with every year, building maintenance will maintain all the city buildings and respond to all requests for repairs and projects. We will keep all the HVAC equipment well maintained and repair, modify, abandon and install various pieces of the mechanical, electrical and plumbing equipment. In some cases we will help out the Parks maintenance people with issues they are having problems with.

City Hall: This year we solved the boiler problem when we discovered the boiler was too large for the application. Second stage was abandoned and a new controller installed.

Evidence Building: We installed an eye wash station, an emergency chemical shower and anew lighting for fingerprint analysis.

Library: In the circulation room, we installed 2 ceiling fans to get the heat from the ceiling to the floor. This room was very comfortable this winter for the first time. The banner poles will be removed and replaced with strap on ones. This will make hanging the banners easier and will help to keep the banners from tearing up.

Family Museum: Two cooling compressors need replacing this year; one for the exhibit area and one for the main system. This year we plan to re-lamp the florescent lighting in the great hall.

Community Center: This building received all new tile this year. The Banquet, Crimson, and Canteen rooms were painted. Next year we plan to paint the upstairs kitchen, around the staircase and start remodeling the downstairs restrooms.

Life Fitness Center: All the hot water piping and the hot water storage tank were insulated this year. This will result in a significant savings in natural gas. A new 20 ton condenser was installed for aerobic unit. The new one has a very high efficiency rating and will use less electricity than the old one. The old maintenance center generator will be installed at the Fitness Center; this building could then be better used as an emergency shelter in the case of a city disaster. The 10, 16 ft. long electric heating elements in the aerobic unit will be replaced next year.

Maintenance Center: All the thermostats were replaced this year so we have better control of the buildings' temperature. Three sections of trench drains were replaced in the truck bays. We plan to replace a couple of sections each year due to corrosion. A new generator was installed this year. This generator powers the entire facility in the case of a power outage. Its diesel tank holds enough fuel to keep the facility running for 4 days. Next year we plan to install 2 new parking lot light poles, install new maintenance garage lighting and repair some more trench drains.

Splash Landing: The internal components of the small pool's heater were replaced this year due to corrosion. The big pool's heater received a new pump bearing assembly and one of its six gas valves replaced. Next year we plant to disassemble the big heater as was done last year to the small one and repair any problems that may be arising.

General: On State Street, new banners were hung. These banners are similar to the old ones except they also have our new city logo. The 3 flag poles t the East Point were replaced due to a traffic accident knocking down the old ones.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	481,256	501,558	514,402	544,314
Family Museum Fund	70,680	65,415	84,300	71,953
Palmer Hills Enterprise Fund	13,071	18,108	17,600	19,913
Recreation Enterprise Fund	87,839	93,982	104,754	117,428
Municipal Garage Fund	3,084	1,802	6,000	1,980
Aquatic Center	42,079	57,406	50,300	66,142
TOTAL REVENUES	**698,009**	**738,271**	**777,356**	**821,730**
APPROPRIATION SUMMARY:				
Salaries & Wages	114,228	119,067	121,141	128,450
Employee Benefits & Costs	38,585	42,897	40,922	44,482
Staff Development	0	0	0	0
Services & Commodities	545,196	576,307	615,293	648,798
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**698,009**	**738,271**	**777,356**	**821,730**
AUTHORIZED POSITIONS:				
Building Maintenance Manager	0.96	0.96	0.96	0.96
Maintenance Worker	0.40	0.40	0.40	0.40
Lead Maintenance Worker	0.92	0.90	0.90	0.90
Public Works Coordinator	0.10	0.10	0.10	0.10
Deputy Director Public Works, Operations				0.10
TOTAL POSITIONS	**2.38**	**2.36**	**2.36**	**2.46**

PROGRAM NAME: BUILDING MAINTENANCE | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL/RECREATION/PALMER HILLS/GARAGE/MUSEUM**

PERFORMANCE OBJECTIVES:

1. To repair in-house a majority of maintenance problems.
2. To evaluate large jobs to determine if outside contractor should be used.
3. Assure all buildings provide a safe and comfortable working environment.
4. Find ways to make buildings more energy efficient.
5. Provide 24 hours/7 days a week emergency service.
6. Maintain and repair all HVAC systems.
7. Provide labor and direction for various projects in all buildings.
8. Install flags and banners, keep poles in operation.
9. Maintain the city car wash.
10. New lighting in vehicle maintenance.
11. Two new light poles in maintenance center parking lot.
12. Renovate Community Center restrooms.
13. New car wash.
14. Move maintenance center generator to Life Fitness Center.
15. Relamp Great Hall fluorescents at the museum.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of buildings to be maintained	14	14	14	14
2. Service requests received	2,300	2,300	2,300	2,300
WORKLOAD:				
1. # of outside contractual services coordinated	13	13	13	13
2. Square feet of all buildings maintained	355,000	355,000	355,000	355,000
3. # of generators maintained	6	6	6	6
4. Service requests completed	2,300	2,300	2,300	2,300
5. # of fire alarms maintained	9	9	9	9
6. # of building automation systems maintained	5	6	6	6
7. # of garage door openers maintained	74	74	74	74
8. # of air compressors maintained	6	6	6	6
9. # of boilers maintained	9	9	9	9
10. # of tube heaters maintained	88	88	88	88
11. # of heating and/or cooling systems maintained	62	62	62	62
12. # of city car wash maintained	1	1	1	1
13. Approximate # of projects per year	15	15	15	20
PRODUCTIVITY:				
1. Total cost of outside maintenance contractors	$125,000	$125,000	$51,750	$50,438
2. Total building maintenance cost per square foot	$1.97	$2.08	$2.19	$2.45
Community Center	23,400	23,400	24,400	29,688
City Hall	145,871	151,779	155,028	177,867
Family Museum	71,200	71,200	71,200	71,983
Garage	7,000	7,000	7,000	1,980
Palmer Hills Clubhouse	15,200	15,200	15,200	19,913
Library	106,430	107,820	110,178	133,739
Life Fitness Center	101,100	101,100	111,100	71,953
Maintenance Center	147,681	148,616	153,242	171,333
Splash Landing	50,300	50,300	50,300	66,142
Other Buildings	37,900	10,000	7,600	12,206
Parks Maintenance Building	2,600	15,500	18,900	19,481
Total	708,682	701,915	724,148	776,285
EFFECTIVENESS:				
1. % of service requests completed	100%	100%	100%	100%
2. % of service requests completed in less than 10 days	95%	90%	90%	90%

PROGRAM NAME: CUSTODIAL SERVICES **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide janitorial service and supplies to adequately clean the following buildings: City Hall, Maintenance Center/Annex, Family Museum, Community Center, Life Fitness Center, Library, Splash Landing.

ANALYSIS:

Currently there are six buildings with a custodian. The custodians are responsible for the cleanliness of the building and minor maintenance tasks such as light bulb replacement.

All the buildings got new soap dispensing systems this year. The old ones worked poorly and were prone to breakdown. In the new dispensing systems, we are using environmentally friendly chemicals when possible. Also new this year is the use of a new hand foamy soap dispenser. This dispenser injects air into the soap creating lathery foam and has the benefit of using less soap. Installing these at the learning campus may be difficult because they use stainless steel built in soap dispensers. We re-negotiated an agreement with G & K to supply our mops and floor mats for, in some cases, half of what we were paying. City Hall and the Police station are getting a new application of the floor coasting that was applied two years ago. This coating has the benefit of never needing stripping, waxing, or buffing. All the downstairs floors at the Community Center were stripped and waxed this year. Next year we will strip and wax the upstairs. We have a propane burnisher that we keep at the Community Center. Currently it is trucked between the Community Center and the Museum for use. I plan to purchase another one so one can be kept at each building.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	178,400	192,494	203,332	212,441
Family Museum Fund	50,308	52,854	53,314	54,285
Palmer Hills Enterprise Fund	5,293	5,374	5,650	5,911
Recreation Enterprise Fund	85,654	79,449	78,811	81,319
Aquatic Center	2,479	2,256	4,150	2,481
TOTAL REVENUES	**322,134**	**332,427**	**345,257**	**356,437**
APPROPRIATION SUMMARY:				
Salaries & Wages	145,693	150,130	157,829	162,590
Employee Benefits & Costs	74,081	78,490	79,453	85,271
Staff Development	0	0	0	0
Services & Commodities	102,360	103,807	107,975	108,576
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**322,134**	**332,427**	**345,257**	**356,437**
AUTHORIZED POSITIONS:				
Building Maintenance Supervisor	0.04	0.04	0.04	0.04
Maintenance Worker	0.60	0.60	0.60	0.60
Custodian	6.00	5.00	5.00	5.00
Lead Maintenance Worker	0.08	0.10	0.10	0.10
TOTAL POSITIONS	**6.72**	**5.74**	**5.74**	**5.74**

PROGRAM NAME: CUSTODIAL SERVICES **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To acceptably clean buildings at lower cost per square foot than contractual.
2. Develop a "Hit List" and a questionnaire on building cleaning and follow-up to be used by Department Heads and building occupants.
3. Develop ways to more efficiently use custodial work time through scheduling and the purchase of time saving equipment.
4. Purchase equipment to cut down on floor care time.
5. Purchase propane burnisher for the Museum.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Buildings to be cleaned	6	6	6	6
2. Special service requests	6	6	6	6
WORKLOAD:				
1. Square footage of buildings cleaned	315,000	315,000	315,000	315,000
2. Annual man hours available for custodial services	11,899	11,899	11,899	11,899
3. Special service requests completed	100%	100%	100%	100%
PRODUCTIVITY:				
1. Man hours available per square foot per year (2,080 hours X positions)/total square footage	0.040	0.040	0.040	0.040
2. Total custodial cost per square foot	$1.02	$1.06	$1.10	$1.13
Community Center	38,735	35,605	37,170	39,971
City Hall	53,928	47,874	50,449	53,909
Family Museum	52,372	56,573	64,509	54,285
Palmer Hills Clubhouse	3,850	3,850	5,650	5,911
Library	66,505	68,126	70,085	79,194
Life Fitness Center	80,500	74,126	87,550	81,319
Maintenance Center	30,903	36,277	36,776	39,267
Splash Landing	9,650	9,650	4,150	2,481
Park Maintenance Building	100	100	100	100
Total	336,543	332,181	356,439	356,437
EFFECTIVENESS:				
1. Average contractual custodial service hourly rate	$17.00	$17.00	$17.00	$17.00
2. % of special service requests completed	100%	100%	100%	100%
3. % of special service requests completed in less than 10 days	95%	90%	90%	90%

PROGRAM NAME: HUMAN RESOURCES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: HUMAN RESOURCES | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues, training and discipline.

ANALYSIS:

The Human Resources Department provides support to each department in a day-to-day operational role and a more strategic global role. The day-to-day functions include 1) recruitment and selection; 2) orientation for new employees; 3) administrating all benefits to include the health plan; 4) processing and managing all work comp claims; 5) administrating the performance appraisal system; 6) investigating and solving employee grievances and 7) administrating the four union contracts.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	132,680	146,571	153,707	200,150
TOTAL REVENUES	**132,680**	**146,571**	**153,707**	**200,150**
APPROPRIATION SUMMARY:				
Salaries & Wages	59,680	65,928	50,200	103,314
Employee Benefits & Costs	15,441	17,401	16,190	23,449
Staff Development	7,667	11,229	10,000	10,000
Services & Commodities	49,892	52,013	77,317	63,387
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**132,680**	**146,571**	**153,707**	**200,150**
AUTHORIZED POSITIONS:				
Executive Secretary	0.00	0.20	0.20	0.20
Human Resources Director	0.77	0.77	0.80	0.80
TOTAL POSITIONS	**0.77**	**0.97**	**1.00**	**1.00**

PROGRAM NAME: HUMAN RESOURCES **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide support on employee related matters including recruitment, testing, selection, screening, benefits, discipline, etc.
2. Administer the performance management, position classification and pay systems.
3. Provide two employee training session per year.
4. Provide one employee picnic per year.
5. Labor Negotiations.
6. Health Insurance: plan design and cost containment
7. Work Comp claims management, accident prevention and cost containment
8. Mission, Vision, Core Beliefs implementation
9. Implement Suggestion Box Program
10. Establish internal and external communications plan

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Position vacancies	5	12	5	5
2. # of vacant positions requiring civil service testing	5	11	5	4
3. Authorized personnel (FTE's) full-time, part-time, seasonal	301.98	302.73	304.23	312.65
4. Employee bargaining units	4	4	4	4
5. # of new authorized positions (FTE's)	3.91	0.75	1.50	8.42
6. Civil service appeals	0	0	0	0
7. # of grievances filed	1	0	0	0
WORKLOAD:				
1. Jobs posted/applications received	20/500	25/500	20/500	20/500
2. # of civil service tests administered/applicants tested	1/58	2/58	2/15	2/15
3. Training sessions conducted/# of employees in attendance	2/400	2/400	2/400	2/400
4. # of job classification reviews	8	2	3	2
5. Employee orientations	10	12	10	10
6. Performance evaluation reviews processed/non-union/union	250	250	250	250
7. Employment interviews	10	16	10	10
8. Time spent on hiring process for new positions (hours)	200	200	150	150
9. # of employees utilizing EAP services	28	28	28	28
10. Revision of job descriptions	10	8	10	8
PRODUCTIVITY:				
1. % of time spent on labor relations administration and union negotiations	25%	20%	20%	10%
2. % of time spent on filling vacancies	5%	5%	5%	10%
3. % of time spent on processing personnel actions	20%	20%	20%	20%
4. % of time spent on pay and benefit administration	20%	20%	20%	25%
5. % of time spent on employee development and training	10%	10%	10%	10%
6. % of time spent on insurance issues	25%	25%	25%	25%
EFFECTIVENESS:				
1. % of performance objectives achieved	100%	100%	100%	100%
2. # of days from position vacancy to position filled	60 days	50 days	40 days	60 days

PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

A liaison between the City and the community. Duties include operating the City's cable access channel, managing video production of monthly show, informational videos and special projects, providing public information materials to citizens, assisting in the promotion of special events and maintaining open communications with area news media in order to promote City programs and services. Provide support to administration via printed materials including press releases, newsletters, etc. Provide support to all City departments by preparation of marketing materials including flyers, posters, etc. Assist with updating City's webpage with text and videos. Producing promotional videos to air on Channel 9 to promote special events in the City. Liaison for police and fire during emergency situations.

ANALYSIS:

The Public Information Officer serves the community by producing, writing, and hosting Bettendorf Now, writing, videotaping, and scheduling council meetings and other meetings for Channel 9 and the City's webpage. The Public Information Officer is also in charge of Bettendorf's government Channel 9 programming, coordinating events for the community and City staff and reporting public information through Channel 9, media, print materials, City's webpage, and mail.

The Public Information Officer serves the City departments by taping and editing department and city-wide workshops, producing brochures, newsletters, posters, flyers, map books, and other written materials and assisting in special events, which includes making arrangements taking pictures, etc. Other duties include archiving video and photos of City events, handling the media for police and fire, producing editing and writing scripts for promotional videos for City events to air on Channel 9 and/or webpage. The Public Information Officer services on several committees including 4th of July, Crisis Communication Committee, etc.

Public Information has many other duties as assigned.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	0	0	0	0
Transfer In/Gaming Revenue	102,493	89,949	106,747	99,591
TOTAL REVENUES	**102,493**	**89,949**	**106,747**	**99,591**
APPROPRIATION SUMMARY:				
Salaries & Wages	46,989	48,458	51,528	50,728
Employee Benefits & Costs	15,852	17,286	17,199	18,243
Staff Development	760	106	3,150	3,150
Services & Commodities	38,892	24,099	34,870	27,470
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**102,493**	**89,949**	**106,747**	**99,591**
AUTHORIZED POSITIONS:				
Public Information Officer	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.00**	**1.00**	**1.00**	**1.00**

PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

Produce between 12-20 Bettendorf Now programs that air on Channel 9 and the City's webpage. Each program is approximately 30 minutes and will communicate to the community events, job openings, programs and services the City offers the community.

2. Produce 6 video to promote city events or projects.
3. Print and distribute 12 Employee Newsletters.
4. Maintain and add information and video to Channel 9 and webpage..
5. Produce print materials for departments including brochures, programs and flyers.
6. Oversee taping of approximately 52 City Council meetings and/or live broadcast.
7. Oversee the video production equipment in the Council Chambers.
8. Archive video and photographs of special events or projects involving City departments.
9. Handle media for police and fire. Work with City Administrator, City Attorney, Mayor and City Council on sensitive issues.
10. Plan or assist in City or in-house events.
11. Produce plaques, shirts, mugs, etc. for events and give-a-ways.
12. Produce and distribute Resident's Guide.
13. Oversee approximately 26 Park Board Meetings
14. Produce and distribute 2 Citizen's newsletters.
15. Send citizens informational emails.
16. Handle other duties as assigned.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. City of Bettendorf population	31,275	31,275	31,275	33,000
2. Public inquiries for information	150	150	150	150
3. Public presentation requests	2	2	2	2
4. Council meetings scheduled for Channel 9 coverage	52	52	52	52
5. Special events scheduled for Channel 9 coverage	4	4	4	4
6. Channel 9 information graphic request from depts.	75	75	75	75
7. Request to tape department training				6
WORKLOAD:				
1. # of special events photographed/videotaped	20	20	20	50
2. # of employee trainings videotaped	2	2	2	6
3. # of Bettendorf Now Programs produced	6	6	12	15
4. # of annual employee newsletters produced	12	12	12	12
5. # of Council/special meetings aired on Channel 9	52	52	52	52
6. # of Board of Adjustment/Planning & Zoning Meetings aired or	24	24	24	24
7. # of special events sponsored or promoted	5	5	5	5
8. # of special programs or promotional videos produced	4	4	4	10
9. # of requests for information graphics on Channel 9	75	75	75	100
10. # of press releases sent	70	70	70	75
11. # of special community projects (not related to Channel 9)	10	10	10	20
12. # of major print projects	3	3	3	5
13. # of minor requests from employees (scanning, letter-head, dubbing tapes, etc.)	55	55	75	85
14. # of Park Board Meeting aired on Channel 9	26	26	26	26
15. Other duties as assigned				50
PRODUCTIVITY:				
1. Program cost per citizen	$3.28	$2.88	$3.41	$3.02
2. Average cost of special program production	$2,500	$2,500	$2,500	$2,800
3. Average # of times special programs aired	50 x per month	50 x per month	50 x per month	50 x per month
EFFECTIVENESS:				
1. % of performance objectives accomplished	100%	100%	100%	100%





Top: Officer Jeff Nelson, one of the members of the Bettendorf Police Bike Patrol, shares a piece of candy during the 4th of July Parade.

Bottom: Citizen Academy member learns about self defense from Officers Bruce Schwarz and Ryan Thompson.

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The Special Revenue Funds account for revenue derived from specific sources that are legally restricted to expenditures for specified purposes. The funds in this category and their purpose are as follows:

Tax Increment Financing Funds – These funds account for revenues generated by the City's TIF districts, which are used for urban renewal and development. Tax increment financing is a means of financing public improvement projects or economic development incentives for cities, counties and community colleges. Cities may utilize TIF for commercial, industrial and residential development. Local government investment in TIF areas enhances development and ultimately reaps additional property tax revenue for all local taxing jurisdictions. How does TIF work? A base year for the purposes of assessing taxable valuation is established in the year prior to issuing bonds for debt associated with the district. Any taxes imposed on this base valuation are still directed to the local taxing jurisdictions. In other words if the property in the pre-development is assessed at $10,000, the local jurisdictions may continue to collect taxes based on the $10,000 assessment. If improvements to the development add an additional $10,000 in value, taxes are still collected on the added value but the taxes are directed towards the project rather than going to jurisdictions.
TIF development districts within Bettendorf include:

-NEPCO District
-GRAFCO District
-RiversEdge District
-Isle of Capri District
-Greystone Plastics District
-The Daly Group District
-Quad City Realtor District
-Olympic Steel District
-Downtown Storm Sewer District
-Home Depot District
-Trinity Hospital District
-Eyesurgeons Associates District
-State St/Windmiller District
-Autotech Technologies District

Road Use Tax Fund – This fund accounts for all revenues received from the State of Iowa from gasoline taxes, license fees and weight taxes. These funds are distributed to cities on a per capita basis as Road Use Taxes.

Housing and Urban Development Section 8 Fund - Accounts for the US Department of Housing and Urban Development Block Grant programs.

Economic Development Funds - Accounts for the proceeds to be used for general economic development purposes of the city, including low interest loans the city makes to private companies for economic development purposes, as well as, acquisition and sale of land. They include the Bettendorf Fund and the Bechtel Trust fund.

Police Funds – These funds account for the Police Department's share of federal and state forfeited/seized assets; and donations to the Police Department. They include: Chaplain's Petty Cash, D.A.R.E, Drug/Seizure and the Police Local Law Enforcement Block Grant (LLEBG) funds.

Library Funds – These funds account for the gift trust donations and fund raising efforts by the Library. They include: Library Open Access, Enrich Iowa, Inter-library Loan, Kakert Estate and Library Gift funds.

Park Funds – These funds account for revenues received from park donations and funding of beautification projects. They include: City Tree Planting Program, Park Donations, City Beautification Program and the Hendrick's Gift funds.

Police Pension Excess Funds - Accounts for the remaining balances of the self-administered pension plans after a transfer to the state administered plan which may be used by the City to meet future pension funding requirements as prescribed by law.

Old Fashioned Fourth of July – Accounts for the revenues and expenditures for the annual Independence Day celebration in the City of Bettendorf.

Employee Benefits – Accounts for the property tax revenues collected to be used for the City's employee health insurance and pension costs.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
SPECIAL REVENUE FUNDS
FY 2002/03 THROUGH FY 2006/07

	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	Inc (Dec) over FY 2005/06	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes	1,305,975	1,328,154	3,117,614	1,509,433	1,500,340	(9,093)	-0.60%
Other city taxes	2,028,193	2,169,570	70,167	1,963,448	2,017,390	53,942	2.75%
Special assessments	980	-	-	-	-	-	
Licenses and permits	-	-	-	-	-	-	
Intergovernmental	3,171,018	3,214,749	3,352,134	3,168,678	3,251,657	82,979	2.62%
Charges for services	-	-	-	200	200	-	
Interest	243,409	200,278	201,826	216,869	151,060	(65,809)	-30.35%
Fines & forfeitures	-	-	-	-	-	-	
Other	1,220,751	281,537	333,167	571,300	319,750	(251,550)	-44.03%
Total Revenue	**7,970,326**	**7,194,288**	**7,074,908**	**7,429,928**	**7,240,397**	**(189,531)**	**-2.55%**
Expenditures:							
Public Safety	66,515	22,647	22,780	40,000	9,500	(30,500)	-76.25%
Public Works	2,272,208	2,517,040	2,616,577	2,792,572	2,637,031	(155,541)	-5.57%
Culture & Recreation	64,552	63,600	122,333	203,414	167,753	(35,661)	-17.53%
Community & Economic Development	686,247	851,936	1,062,410	1,017,302	1,303,574	286,272	28.14%
General Government	184	282	250	250	275	25	10.00%
Debt service	1,657,781	1,641,957	1,744,137	1,699,428	1,701,739	2,311	0.14%
Capital Projects	1,890,832	561,704	542,467	1,384,839	61,246	(1,323,593)	-95.58%
Total Expenditures	**6,638,319**	**5,659,166**	**6,110,954**	**7,137,805**	**5,881,118**	**(1,256,687)**	**-17.61%**
Revenue over(under) expenditures	1,332,007	1,535,122	963,954	292,123	1,359,279	1,067,156	365.31%
Financing sources (uses):							
Operating transfers in	144,921	151,871	176,363	1,200,418	305,488	(894,930)	-74.55%
Operating transfers out	(1,832,022)	(1,519,205)	(1,842,562)	(2,354,674)	(2,241,482)	113,192	-4.81%
Proceeds from sale of capital assets			300,000				
Proceeds from bonds	-	-	-	-	-	-	#DIV/0!
Financing sources (uses) net	(1,687,101)	(1,367,334)	(1,366,199)	(1,154,256)	(1,935,994)	(781,738)	67.73%
sources over (under) expenditures	**(355,094)**	**167,788**	**(402,245)**	**(862,133)**	**(576,715)**	**285,418**	**-33.11%**
Fund balances, beginning	4,785,707	4,365,162	4,532,950	4,130,705	3,268,572	(862,133)	-20.87%
Residual equity transfer in (out)	-	-	-	-	-	-	
Adjustment for restatement	(65,451)	-	-	-	-	-	
Fund balances, ending	4,365,162	4,532,950	4,130,705	3,268,572	2,691,857	(576,715)	-17.64%
Fund Balance % of Expenditures	65.76%	80.10%	67.60%	45.79%	45.77%		

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

	Employee Benefits	Road Use Tax	HUD Section 8	Subdivision Deposits	Economic Dev. Funds	Police Funds
Revenues & Other Financing Sources:						
Property Taxes	1,500,340					
TIF Revenues						
Other City Taxes	69,195					
Licenses & Permits						
Use of Money & Property		14,000	2,400		23,200	1,500
Intergovernmental	1,138	2,664,775	542,744			
Charges for Services			200			
Special Assessments						
Miscellaneous		5,000	12,400	12,000	155,000	8,000
Bond Proceeds						
Other financing sources						
Transfers In		8,000			172,488	
Total Revenues & Other Sources	**1,570,673**	**2,691,775**	**557,744**	**12,000**	**350,688**	**9,500**
Expenditures & Other Financing Uses:						
Public Safety						9,500
Public Works		2,637,031				
Culture & Recreation						
Community & Economic Development			557,744	7,053	416,210	
General Government						
Debt Service						
Capital Projects						
Total Government Activities Exp.	**0**	**2,637,031**	**557,744**	**7,053**	**416,210**	**9,500**
Business Type/Enterprises						
Total Gov Activities & Business Exp.	**0**	**2,637,031**	**557,744**	**7,053**	**416,210**	**9,500**
Transfers Out	1,570,673	0		0	25,000	
Total ALL Expenditures/Transfers Out	**1,570,673**	**2,637,031**	**557,744**	**7,053**	**441,210**	**9,500**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	54,744	0	4,947	(90,522)	0
Estimated Beginning Fund Balance July	**0**	**604,790**	**118,902**	**65,209**	**258,131**	**84,776**
Ending Fund Balance June 30	**0**	**659,534**	**118,902**	**70,156**	**167,609**	**84,776**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

	Pension Excess	Library Funds	Old Fashioned 4th of July	Parks Funds	TIF Funds	Total Spec. Rev.
Revenues & Other Financing Sources:						
Property Taxes						1,500,340
TIF Revenues					1,948,194	1,948,194
Other City Taxes						69,195
Licenses & Permits						
Use of Money & Property	30,000	13,100	700	5,200	60,960	151,060
Intergovernmental		43,000				3,251,657
Charges for Services						200
Special Assessments						
Miscellaneous		100,000	19,350	8,000		319,750
Bond Proceeds						
Other financing sources						
Transfers In			40,000	85,000		305,488
Total Revenues & Other Sources	**30,000**	**156,100**	**60,050**	**98,200**	**2,009,154**	**7,545,884**
Expenditures & Other Financing Uses:						
Public Safety						9,500
Public Works						2,637,031
Culture & Recreation		107,753	60,000			167,753
Community & Economic Development				99,268	223,299	1,303,574
General Government	275					275
Debt Service					1,701,739	1,701,739
Capital Projects		61,246				61,246
Total Government Activities Exp.	**275**	**168,999**	**60,000**	**99,268**	**1,925,038**	**5,881,118**
Business Type/Enterprises						
Total Gov Activities & Business Exp.	**275**	**168,999**	**60,000**	**99,268**	**1,925,038**	**5,881,118**
Transfers Out	643,209			2,600		2,241,482
Total ALL Expenditures/Transfers Out	**643,484**	**168,999**	**60,000**	**101,868**	**1,925,038**	**8,122,600**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(613,484)	(12,899)	50	(3,668)	84,116	(576,716)
Estimated Beginning Fund Balance July	**1,113,480**	**545,610**	**21,924**	**179,647**	**428,193**	**3,268,573**
Ending Fund Balance June 30	**499,996**	**532,711**	**21,974**	**175,979**	**512,309**	**2,691,857**

Tax Increment Financing Funds:

These funds have been established for the receipt of tax revenues from the City's TIF districts. A brief description of each of the districts follows:

Downtown Storm Sewer TIF District
The TIF was established to fund the Downtown Storm Sewer and was created in 1996. The City issued TIF Bonds to finance the the installation of storm sewers in the downtown. The TIF taxes fund the payments on the 5/1/96 Series 1996 B TIF Bonds and the last payment on these bonds will be made in FY 2006/07 The budget is projected to generate $193,695 in TIF receipts for FY 2006-07.

NEPCO TIF District
The TIF was established to fund economic development in the City's Riverside Industrial Park area. The project was created in 1997 and is set to expire in the year 2012. TIF receipts from this district are projected to be $33,635 in FY 2006-07, and expect to reimburse the City by FY 2010/11.

Isle of Capri TIF District
The TIF was established to fund the overpass over the railroad tracks and the parking ramp located at the Isle of Capri Riverboat Casino. TIF Bonds were issued on 7/1/1997, in the amounts $4.17 and $5.385 million. The TIF taxes fund the payments on both oth the bond issues and $1,145,942 in TIF receipts are projected from this district in FY 2006-07. The last payment on the bonds is scheduled for FY 6/1/2011.

Olympic Steel TIF District
The Olympic Steel TIF was created in 1997 to fund economic development in the Riverside Industrial Park area. TIF Bonds were issued on 11/1/1997 to fund the project. The TIF taxes fund the payments on the bond issue and TIF receipts are projected to generate $158,722 in FY 2006-07. The final payment on the bonds is schedules for 6/1/2009.

GRAFCO TIF District
The TIF was established to fund economic development in the City's Riverside Industrial Park area. This project was established in 1999 and is set to expire in the year 2007. FY 2006-07 TIF receipts are expected to be $52,466 in this district.

Trinity Hospital TIF District
The Trinity Hospital TIF District was established to fund the road, sewer and traiffic signal improvements in the district to increase capacity after the Trinity Hospital was built. TIF Bonds were issued to fund a portion of the improvements on 6/1/2002. The TIF taxes fund the payments on the bond issue and the budget is projected to generate $135,217 in TIF receipts in FY 2006-07. The final payment on the bonds is scheduled for 6/1/2018.

Home Depot TIF District
The TIF for this project was established to rebate the taxes paid by the Home Depot at Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2006/07 is year two. $93,920 in TIF receipts are expected from the Home Depot District in FY 2006-07.

Greystone Plastics TIF District
The TIF for this project was established to rebate the taxes paid by the Greystone Plasitcs on the improvements made to their building up to a maximum of $250,000 beginning in FY 2005/06 and ending in FY 2007/08. $5,218 in TIF receipts are projected in FY 2006-07 from this district.

Eyesurgeons Associates TIF District
The TIF for this project was established to reimburse the City for a portion of the improvements made to Tanglefoot Lane. The City will be reimbursed for the taxes paid by Eyesurgeons Associates through FY 2010/11 beginning in FY 2006/07. $2,628 in TIF receipts are projected in FY 2006-07 from this district

The Daly Group TIF District
The TIF for this project was established to rebate the taxes paid by the Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2006/07 is year two. $76,706 in TIF receipts are projected in FY 2006-07 from this district.

State Street Redevelopment/Windmiller TIF District
Phase I of the TIF for this project was established to rebate the taxes paid by State Street Redevelopment for the building at 1717 State St. for ten years beginning in FY 2006/07. FY 2006/07 is year one. $30,066 in TIF receipts are projected in FY 2006-07 from this district.

Phase II of the TIF for this project was established to rebate the taxes paid by Windmiller Design & Development Co. for the buildings at 1725, 1727, 1733, and 1737 State St. for ten years beginning in FY 2006/07. FY 2006/07 is year one. $30,066 in TIF receipts are projected in FY 2006-07 from this district.

QC Realtor Assocation TIF District
The TIF for this project was established to rebate the taxes paid by the Quad City Realtor Association for the building at 1900 State St. for six years beginning in FY 2006/07. FY 2006/07 is year. $5,121 in TIF receipts are projected in FY 2006-07 from this district.

Autotech Technologies TIF District

The TIF for this project was established to rebate the taxes paid for the improvements to the building at 4140 Utica Ridge Rd. for five years beginning in FY 2006/07. FY 2006/07 is year one. $7,033 in TIF receipts are projected in FY 2006-07 from this district.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
TIF FUNDS
FY 2002/03 THROUGH FY 2006/07

	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	Inc (Dec) over FY 2005-06	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes	1,959,951	2,096,938	1,684,641	1,894,306	1,948,194	53,888	2.84%
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	77,220	60,961	60,961	60,960	60,960	-	0.00%
Fines & forfeitures							
Other	500,000						
Total Revenue	**2,537,171**	**2,157,899**	**1,745,602**	**1,955,266**	**2,009,154**	**53,888**	**2.76%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development			38,822	94,674	223,299	128,625	135.86%
General Government							
Debt service	1,657,781	1,641,957	1,705,316	1,699,428	1,701,739	2,311	0.14%
Capital Projects	1,620,270						
Total Expenditures	**3,278,051**	**1,641,957**	**1,744,138**	**1,794,102**	**1,925,038**	**130,936**	**7.30%**
Revenue over(under) expenditures	(740,880)	515,942	1,464	161,164	84,116	(77,048)	-47.81%
Financing sources (uses):							
Operating transfers in		30,038					
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net		30,038					
sources over (under) expenditures	**(740,880)**	**545,980**	**1,464**	**161,164**	**84,116**	**(77,048)**	**-47.81%**
Fund balances, beginning	308,376	(432,504)	113,476	114,940	276,104	161,164	140.22%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	(432,504)	113,476	114,940	276,104	360,220	84,116	30.47%
Fund Balance % of Expenditures	-13.19%	6.91%	6.59%	15.39%	18.71%		

City of Bettendorf									
TIF Certification									
Due 12/1/05									
	Bal 7/1/05	Estimated Tax pyts, FY 05/06	pyts from schools for ppel	add bond payments, FY 06/07	add & adj	interest 5% thru 06/30/06	est bal 6/30/06	FY 06/07 certified 12/1/05	Notes
Nepco	178,481.56	(33,634.82)	-	-	-	7,242.34	152,089.08	152,089	
Olympic Steel	620,643.52	(158,721.70)	-	131,687.50	-	29,680.47	623,289.79	623,290	
Greystone	38,821.88	(5,217.98)	-	-	-	1,680.20	35,284.10	35,284	
GRAFCO	134,295.85	(84,328.12)	-	-	-	2,498.39	52,466.12	52,466	
GRAFCO phase ii	-	-	-	-	-	-	-	-	Begins FY 07/08, maximum of $150,000 to rebate.
Urban Renewal Area 2A:									
Trinity	130,595.00	(128,536.00)	-	133,157.50	-	-	135,216.50	135,217	
Autotech Technologies (U	-	-	-	-	7,033.00	-	7,033.00	7,033	
Eyesurgeons Assoc	-	-	-	-	2,628.00	-	2,628.00	2,628	This TIF pays the City back for Tanglefoot Lane improvements.
Total Urban Renewal A	**130,595**	**(128,536)**	**-**	**133,158**	**9,661**	**-**	**144,878**	**144,878**	
Downtown TIF	191,920.00	(191,920.00)	-	193,695.00	-	-	193,695.00	193,695	final year
Lady Luck bonds	1,196,602.99	(1,197,274.61)	-	1,146,614.00	-	-	1,145,942.38	1,145,942	
Lady Luck cash incentive	-	-	-	-	-	-	-	-	
Total Lady luck	**1,196,602.99**	**(1,197,274.61)**	**-**	**1,146,614.00**	**-**	**-**	**1,145,942.38**	**1,145,942**	
QC Realtor Assoc.	-	-			2,279.00	-	2,279.00	2,279	
QC Realtor Assoc.	-	-			2,842.00	-	2,842.00	2,842	
Total QC Realtor Asso	**-**	**-**	**-**	**-**	**5,121.00**	**-**	**5,121.00**	**5,121**	**year 1 of 6**
State Street Redev	-	-	-	-	30,066.00		30,066.00	30,066	year 1 of 10
Windmiller	-	-	-	-	7,825.00	-	7,825.00	7,825	year 1 of 10
State Street Redev	-	-	-	-	-	-	-	-	year 1 of 10
Total Downtown TIF	**1,388,523**	**(1,389,195)**	**-**	**1,340,309**	**43,012**	**-**	**1,382,649**	**1,382,649**	
Walgreens	-	-	-	-	23,443.00	-	23,443.00	23,443	
McDonalds	-	-	-	-	19,535.00	-	19,535.00	19,535	
existing office bldg/Taco Bell					-	-	-	-	
New main shopping center	-	-	-	-	22,740.00	-	22,740.00	22,740	
Daly Group	-	-	-	-	9,476.00	-	9,476.00	9,476	
Brueggers	-	-	-	-	1,512.00	-	1,512.00	1,512	
Total Daly Group	**-**	**-**	**-**	**-**	**76,706**	**-**	**76,706**	**76,706**	Year 2 of 11 years
Home Depot	94,674.00	(94,674.00)	-	-	93,920.00	-	93,920.00	93,920	Year 2 of 11 years
Total Duck Creek Plaza	**94,674**	**(94,674)**	**-**	**-**	**170,626**	**-**	**170,626**	**170,626**	
		-							
Total all TIF's	**2,586,034.80**	**(1,894,307.23)**	**-**	**1,605,154.00**	**223,299.00**	**41,101.38**	**2,561,281.95**	**2,561,282**	

City of Bettendorf
Outstanding receivables
on TIF incentives and TIF bonds

	6/30/06	6/30/07	6/30/08	6/30/09	6/30/10	6/30/11	6/30/12	6/30/13	6/30/14	6/30/15	6/30/16	6/30/17	6/30/18
Nepco District	152,089	124,377	95,279	64,726	32,646	(0)	(0)						
GRAFCO	52,466	-	-	-	-	-	-	-					
Downtown TIF Bonds	193,695	-	-	-	-	-	-	-					
Olympic Steel Bonds	394,017	262,330	130,875	-	-	-	-	-					
Olympic cash incentive	485,018	480,882	476,296	470,870	327,756	177,486	19,702	(0)					
Lady Luck Bonds	4,570,001	3,884,951	3,203,651	2,438,801	1,286,201	-	-	-					
Lady Luck Bonds	1,893,025	1,370,500	847,200	-									
Lady Luck cash incentive	-	-	-	-	-	-	-	-					
Trinity TIF bonds	1,601,183	1,468,025	1,337,668	1,205,310	1,071,353	936,085	804,808	672,615	539,823	406,756	273,804	136,371	-
Greystone	33,604	29,805	25,817	21,629	17,231	12,614	7,766	2,548	-				
Total	**9,375,098**	**7,620,870**	**6,116,785**	**4,201,336**	**2,735,186**	**1,126,184**	**832,275**	**675,162**	**539,823**	**406,756**	**273,804**	**136,371**	**-**

Road Use Tax Fund

This fund accounts for all revenues received from the State of Iowa who shares revenues accumulated through motor vehicle registration fees, motor vehicle fuel taxes, and exise tax imposed on the rental of automobiles and a use tax on trailers. These funds are distributed to cities on a per capita basis as Road Use Taxes. Economic instability and fluctuating fuel costs can result in immediate fluctuations in revenues. Cities are only entitled to receive their share of the amount actually collected. Road use funds are available to finance City operations dealing with street maintenance, snow removal, construction, as well as providing funding for capital improvements dealing with streets.

Major Revenue Sources

The City projects it will receive $2,664,775 in State shared revenues. These include the Road Use Tax and the Iowa Department of Transportation Bridge Maintenance Agreement. The Road Use Tax portion is allocated at a rate of $83.80 per capita. Census estimates place the population of Bettendorf around 31,275. Current estimates from the IDOT project the per capita rate increasing to approximately $85 in FY 2009-10. The increasing RUT receipts is part of a trend that was established by the state in 1989, when key legislation made numerous changes in the distribution and allocation of Road Use Taxes to cities, counties and the state. The most significant change was the percentage allocated to cities, which increased from 18 percent to 20 percent. This increase was gradually phased in, with full implementation occuring in FY 1991/92.

Expenditures

As in past years, in FY 2006-07 the City will continue to dedicate Road Use Tax receipts to improvement projects within the Road Use Fund. In FY 2006-07 budgeted expenditures are $2,637,031.

Estimated Ending Fund Balance

The City estimates an ending fund balance of the Road Use Tax Fund to be $659,534 or 25.01% of operating expenditures.

Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Public Works:							
Public Works Administration	327,826	351,985	365,600	352,914	340,269	(12,645)	-3.58%
Engineering	421,337	478,822	465,792	462,060	505,437	43,377	9.39%
Sidewalk Operations	73,546	78,431	67,902	81,237	68,692	(12,545)	-15.44%
Street Maintenance	511,212	461,233	626,537	652,604	697,045	44,441	6.81%
Snow Removal	264,246	453,405	373,380	617,377	404,221	(213,156)	-34.53%
Street Cleaning	101,962	97,759	123,060	-	-	-	
Traffic Signs & Markings	150,568	148,674	157,591	165,299	159,432	(5,867)	-3.55%
Street Drainage & Storm Sewers	18,227	-	-	-	-	-	
Trees & Plantings	15,600	30,656	23,482	17,836	12,179	(5,657)	-31.72%
Trees & Roadway Maintenance	26,647	43,256	28,708	32,766	35,299	2,533	7.73%
Traffic Signals	361,037	372,822	384,524	410,479	414,457	3,978	0.97%
Public Works	**2,272,208**	**2,517,043**	**2,616,576**	**2,792,572**	**2,637,031**	**(155,541)**	**-5.57%**
Capital Outlay	**-**	**-**	**213,714**	**-**		**-**	
Total Expenditures by Function	**2,272,208**	**2,517,043**	**2,830,290**	**2,792,572**	**2,637,031**	**(155,541)**	**-5.57%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	922,890	927,000	977,297	918,096	952,779	34,683	3.78%
Part-time/Temporary Employees	13,760	12,077	7,239	-	-	-	
Contract help	-	5,004	6,061	23,937	15,839	(8,098)	-33.83%
Overtime	35,036	42,181	37,604	47,220	42,750	(4,470)	-9.47%
Retirement contributions	134,817	138,403	155,715	142,370	158,428	16,058	11.28%
Health, Dental, Life Insurance	189,426	210,201	223,881	207,721	202,934	(4,787)	-2.30%
Other pay	46,914	58,284	69,550	74,080	55,200	(18,880)	-25.49%
Total Salaries & Benefits	**1,342,843**	**1,393,150**	**1,477,347**	**1,413,424**	**1,427,930**	**14,506**	**1.03%**
Operating expenditures							
Staff development (Conferences, travel & training)	12,763	12,737	10,062	17,653	18,373	720	4.08%
Repair, maintenance & utilities	415,042	423,807	426,490	449,084	447,736	(1,348)	-0.30%
Risk Management	40,676	45,770	49,021	54,600	54,600	-	0.00%
Contractual services	220,961	252,478	317,323	316,217	344,451	28,234	8.93%
Operating expenditures	236,341	381,845	332,174	531,112	339,371	(191,741)	-36.10%
Minor equipment	3,582	7,256	4,159	10,482	4,570	(5,912)	-56.40%
Total Operating expenditures	**929,365**	**1,123,893**	**1,139,229**	**1,379,148**	**1,209,101**	**(170,047)**	**-12.33%**
Capital Outlay						**-**	
Miscellaneous equipment	-	-	213,714	-	-	-	
Total Capital Outlay	**-**	**-**	**213,714**	**-**	**-**	**-**	
Total Expenditures by Category	**2,272,208**	**2,517,043**	**2,830,290**	**2,792,572**	**2,637,031**	**(155,541)**	**-5.57%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ROAD USE FUND
FY 2002/03 THROUGH FY 2006/07

	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	Inc (Dec) over FY 2005-06	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments	980						
Licenses and permits							
Intergovernmental	2,538,694	2,633,407	2,612,171	2,636,262	2,664,775	28,513	1.08%
Charges for services							
Interest	18,326	9,018	11,177	15,700	14,000	(1,700)	-10.83%
Fines & forfeitures							
Other	3,128	7,989	13,504	8,000	5,000	(3,000)	-37.50%
Total Revenue	**2,561,128**	**2,650,414**	**2,636,852**	**2,659,962**	**2,683,775**	**23,813**	**0.90%**
Expenditures:							
Public Works	2,272,208	2,517,040	2,616,578	2,792,572	2,637,031	(155,541)	-5.57%
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects			213,714				
Total Expenditures	**2,272,208**	**2,517,040**	**2,830,292**	**2,792,572**	**2,637,031**	**(155,541)**	**-5.57%**
Revenue over(under) expenditures	288,920	133,374	(193,440)	(132,610)	46,744	179,354	-135.25%
Financing sources (uses):							
Operating transfers in	10,600	6,833	7,784	63,600	8,000	(55,600)	-87.42%
Operating transfers out	(115,000)	(110,000)		(8,000)			
Proceeds from bonds							
Financing sources (uses), net	(104,400)	(103,167)	7,784	55,600	8,000	(47,600)	-85.61%
sources over (under) expenditures	**184,520**	**30,207**	**(185,656)**	**(77,010)**	**54,744**	**131,754**	**-171.09%**
Fund balances, beginning	652,728	837,248	867,455	681,800	604,790	(77,010)	-11.30%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	837,248	867,455	681,800	604,790	659,534	54,744	9.05%
Fund Balance % of Expenditures	36.85%	34.46%	24.09%	21.66%	25.01%		

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Provide general supervision, management and planning of all the functions of the department to ensure that services are provided effectively, efficiently, uniformly and courteously and that the infrastructure is properly maintained. Serve as principal advisor to the City Administrator and Council on Public Works issues.

ANALYSIS:

Provide general supervision, management and planning of all the functions of the department to ensure that services are provided effectively, uniformly and courteously and that the infrastructure is properly maintained. Serve as principal advisor to the City Administrator and Council on Public Works issues.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	0	0	0	0
Road Use Fund	351,985	365,603	352,914	340,269
TOTAL REVENUES	**351,985**	**365,603**	**352,914**	**340,269**
APPROPRIATION SUMMARY:				
Salaries & Wages	169,816	176,499	148,800	143,488
Employee Benefits & Costs	50,239	54,810	46,614	48,810
Staff Development	5,899	4,388	6,987	6,987
Services & Commodities	126,031	129,906	150,513	140,984
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**351,985**	**365,603**	**352,914**	**340,269**
AUTHORIZED POSITIONS:				
Public Works Director	0.70	0.50	0.30	0.50
Administrative Secretary	0.85	0.85	0.85	0.85
Public Works Coordinator	0.65	0.60	0.35	0.35
Operations Coordinator	0.25	0.25	0.25	0.00
Admin./Finance	0.67	0.50	0.50	0.50
TOTAL POSITIONS	**3.12**	**2.70**	**2.25**	**2.20**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. To maintain administrative cost at less than 6% of total department budget.
2. Coordinate the activities of the various divisions of the department.
3. Stormwater Management: Continue to implement and perform all requirements of the NPDES permit.
4. Solid Waste Collection: Continue to perform automated garbage collection and bulky waste pick-up as required by the program.
5. Tanglefoot Lane Extension to State Street
6. Stormwater Permits Action.
7. Street Improvement Program Revision.
8. Traffic Signal Warrants.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Authorized personnel (FTE's - estimated)	73	73	78.145	77.915
2. Total departmental budget - all funds	$7,947,858	$8,000,000	$9,712,816	$9,738,024
3. Departmental budget for capital improvement projects	$6,005,000	$7,500,000	$12,518,284	$13,464,000
WORKLOAD:				
1. % of time spent on personnel administration	20%	20%	20%	20%
2. % of time spent on fiscal management	15%	15%	15%	15%
3. % of time spent on liaison and coordination activities	20%	20%	20%	20%
4. % of time spent on CIP activities	15%	15%	15%	15%
5. % of time spent on miscellaneous activities	10%	10%	10%	10%
6. % of time spent on garage	20%	20%	20%	20%
PRODUCTIVITY:				
1. Administrative cost as a % of departmental budget	5.14%	4.57%	3.60%	3.50%
2. Administrative personnel as a % of departmental personnel	4.05%	3.50%	2.90%	2.90%
EFFECTIVENESS:				
1. % of program performance objectives accomplished	100%	100%	100%	100%

PROGRAM NAME: ENGINEERING **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL/ROAD USE/SEWER UTILITY/CAPITAL PROJECTS**

PROGRAM DESCRIPTION:

To perform administrative and engineering services and provide technical assistance for the Department of Public Works and for other departments of the City as may be required by code and policy.

ANALYSIS:

The Engineering Division's routine duties, as well as long and short-term objectives are listed in Performance Objectives. The long-term objectives listed, i.e. GIS Development, Pavement Management and Storm Water Management are extremely important to the City's overall development. However, the time input to these programs present staffing concerns within the division. For the GIS program, it is estimated to take one person seven to eight years to complete. It is anticipated that public requests for electronically formatted data may eventually require one person full time.

The Pavement Management Program has, at present, two people assigned to the field data collection during the winter months and one person performing data entry at approximately ¼ time. The field data assimilation should be done every three years to insure accurate pavement condition evaluation. The first complete field data assimilation took 4 years. With two people for training, staff is in line with our projected goal of a three year turnaround.

Public Works has manpower and equipment to provide storm sewer maintenance and repair services. An Erosion and Sediment Control Inspector is contracted to provide site plan reviews and enforcement of storm water ordinances in the field.

Engineering has requested one full-time draftsperson to help alleviate the staffing shortage.

In addition to the above workload, engineering performs the routine duties as listed under the Performance Objectives including CIP project design, project management for consultant design projects, inspection services for subdivisions and CIP projects, etc. Engineering also provides engineering and technical assistance for most city departments including Administration, Public Works, Police, Fire and Parks and Recreation. The assistance is in the form of project designs, construction administration, planning, code changes, maps, record information, etc.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	39,966	44,024	85,861	54,337
Road Use Fund	478,822	465,794	462,060	505,437
Sewer Utility Fund	92,573	106,030	137,829	117,332
Capital Projects Fund	225,214	222,971	0	0
Sewer Capital Projects	40,573	18,986	0	0
TOTAL REVENUES	**877,148**	**857,805**	**685,750**	**677,106**
APPROPRIATION SUMMARY:				
Salaries & Wages	534,227	528,857	346,330	366,536
Employee Benefits & Costs	175,521	178,410	106,886	124,479
Staff Development	7,019	7,201	7,953	7,953
Services & Commodities	160,381	143,337	224,581	178,138
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**877,148**	**857,805**	**685,750**	**677,106**
AUTHORIZED POSITIONS:				
City Engineer	0.96	0.96	0.96	0.96
Public Works Engineer	0.00	0.00	0.00	0.00
Public Works Construction Engineer Supervisor	1.00	1.00	1.00	1.00
Civil Engineer	1.00	1.00	1.00	1.00
Engineering Technician	1.00	1.00	1.00	1.00
Inspector	4.00	4.00	4.00	4.00
Chief Surveyor	0.00	0.00	0.00	0.00
Secretary	0.30	0.30	0.00	0.00
Surveyor	0.98	0.98	0.98	0.98
Seasonal Workers	2.23	2.23	2.23	2.23
Draftsperson	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**12.47**	**12.47**	**12.17**	**12.17**

PROGRAM NAME: ENGINEERING **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL/ROAD USE/SEWER UTILITY/CAPITAL PROJECTS**

PERFORMANCE OBJECTIVES:

1. Prepare construction plans.
2. Open bids and provide construction project inspection.
3. Inspect all City owned highway bridges and dams bi-annually.
4. Plan review of new developments.
5. Inspection of all paving, sanitary sewer and storm sewer improvements in new developments.
6. Provide maps, records and other documents to other departments and the public.
7. Review traffic operations and maintain records.
8. Infrastructure accounting for GASB#34 compliance.
9. Provide billing information for stormwater utility.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Subdivisions reviewed	30	20	20	20
2. City projects	20	18	20	20
3. Special assessment projects	2	2	0	1
4. Number of highway bridges and culverts	21	21	21	21
5. Number of dams	1	1	1	1
6. # of subdivision lots	555	325	350	250
WORKLOAD:				
1. Project design (hours)	3,000	2,000	2,000	2,000
2. Site plan reviews (hours) SubD and site plan review	420	500	550	500
3. Mapping and records (hours)	3,000	3,000	3,500	3,500
4. Subdivision inspection (hours)	3,000	3,000	3,000	3,000
5. Consultant contract administration (hours & #s)	1,500/15	2,000/20	2,000/20	2,000/20
6. Construction contract administration & inspection (hours & #s)	7,000/15	6,000/15	6,000/15	6,000/15
7. Sewer refunds (man-hours)	250	250	250	250
8. Traffic assistance & grants (hours)	250	250	250	250
PRODUCTIVITY:				
1. Design cost % of construction cost	3.5%	3.5%	3.5%	3.5%
2. Subdivision inspection hours/subdivision	300	250	250	250
3. Subdivision inspection cost/lot served	400	400	400	400
4. Project administration, inspection cost % of construction cost	7.5%	8.0%	8.5%	8.5%
EFFECTIVENESS:				
1. Square yards pavement constructed (consultant/in-house/subdivision)	115,000	100,000	200,000	300,000
2. Feet of sanitary sewer constructed	17,677	20,000	20,845	20,000
3. Feet of storm sewer constructed	14,500	10,000	19,000	15,000
4. Subdivisions inspected	12	10	13	15
5. Projects designed (consultant/in-house)	25	25	20	20
6. Projects constructed	20	20	9	20

PROGRAM NAME: SIDEWALKS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL/ROAD USE**

PROGRAM DESCRIPTION:

Provide a safe sidewalk surface during non-ice and snow seasons.

ANALYSIS:

City policy was changed to reflect no assessment for replacement of existing sidewalks. Construction of new sidewalks will still be the responsibility of the developer or builder with a two year warranty. After two years, responsibility rests with the City for repair and replacement of damaged sections. Conversion of most curbs to handicapped ramps was completed three years ago; however, several more years will be necessary to modify existing ramps to the 1:12 (one inch per foot) slope requirements. In the early years of the program, the 1:12 guidelines did not exist so depressed curbs were built at a steeper angle to better handle storm water in the gutter.

In addition, ADA requirements provides for placement of specific truncate domes for the detention surfacing instead of the roughened concrete as required in the past.
Notices mailed to property owners and repairs made for property owners now will consist of work where a plumber or homeowner damaged the sidewalk or did not backfill a trench properly. Utility companies are sent notices where their construction is involved and usually make the repairs themselves.
City policy is to inspect and repair, at a no cost to the resident, 1/5 of all sidewalks every year. However, resident call-ins are taken in throughout the year and are investigated and placed in the contract if bad enough. This is in lieu of waiting for the normal 5 year turnaround. Residents are required to control ice/snow on walks during winter. Program is working well.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Road Use Fund	78,431	67,903	81,237	68,692
TOTAL REVENUES	**78,431**	**67,903**	**81,237**	**68,692**
APPROPRIATION SUMMARY:				
Salaries & Wages	6,615	7,619	15,798	4,162
Employee Benefits & Costs	1,744	2,678	1,369	1,270
Staff Development	0	0	0	0
Services & Commodities	70,072	57,606	64,070	63,260
Capital Expenditures	0	0	0	0
*Increase of $18,000 for change in sidewalk policy				
TOTAL APPROPRIATIONS	**78,431**	**67,903**	**81,237**	**68,692**
AUTHORIZED POSITIONS:				
City Engineer	0.04	0.04	0.04	0.04
Chief Surveyor	0.00	0.00	0.00	0.00
Surveyor	0.02	0.02	0.02	0.02
Seasonal Workers	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**0.56**	**0.56**	**0.56**	**0.56**

PROGRAM NAME: SIDEWALKS **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL/ROAD USE**

PERFORMANCE OBJECTIVES:

1. Inspect 20% (1/5) of the sidewalks in the city every year.
2. Inspect all sidewalks in and along city property annually.
3. Construct or repair approximately 30 pedestrian ramps at intersections annually.
4. Notify developer of requirement for repair under warranty.
5. Repair defective sidewalks under city control.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Miles of sidewalks	105	106	107	100
2. # of intersections with sidewalks	715	740	760	800
3. # of complaints	10	12	20	10
WORKLOAD:				
1. Inspections - hours	135	120	100	160
2. # of sidewalk miles inspected	20	22	23	23
3. Administer contracts - hours	80	80	47	40
PRODUCTIVITY:				
1. Cost per ramp	$415.00	$700.00	$685.00	$700.00
2. Cost per square foot of repair	$8.00	$8.00	$8.15	$8.50
3. Average cost - repair & replace	$160.00	$165.00	$384.00	$350.00
4. Average cost - mud jacking	N/A	n/a	n/a	n/a
EFFECTIVENESS:				
1. # of pedestrian ramps constructed or reconstructed	25	30	28	38
2. # of notices mailed to property owners	0	0	0	0
3. # of repairs made for property owners	0	0	0	0
4. # of sidewalk injury claims	0	0	0	0
5. # of repairs made along city property	2	2	2	2
6. Square feet of sidewalk replaced	8,084	8,500	9,300	10,000
7. Square feet of sidewalk repaired by mud jacking	0	0	0	n/a

PROGRAM NAME: STREET MAINTENANCE | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Keep in good repair, the surface, curbs and shoulders of 180 miles of concrete, asphalt, seal coat roadways.
City policy is no crushed rock driving surfaces - all seal coat or better.

ANALYSIS:

Street Division staff will continue to complete approximately $25,000 of patching funded out of CIP street repair. Mudjacking of residential streets will be by a time and materials contract.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Road Use Fund	461,233	632,229	652,604	697,045
TOTAL REVENUES	**461,233**	**632,229**	**652,604**	**697,045**
APPROPRIATION SUMMARY:				
Salaries & Wages	247,210	284,031	301,500	327,759
Employee Benefits & Costs	92,754	112,168	121,712	135,505
Staff Development	273	169	30	1,000
Services & Commodities	120,996	230,171	229,362	232,781
Capital Expenditures	0	5,690	0	0
TOTAL APPROPRIATIONS	**461,233**	**632,229**	**652,604**	**697,045**
AUTHORIZED POSITIONS:				
Deputy Public Works Director, Operations	0.25	0.23	0.25	0.20
Lead Equipment Operator	0.50	0.50	0.50	0.50
Heavy Equipment Operator	1.50	0.75	2.00	2.00
Light Equipment Operator	4.15	4.15	5.35	5.35
Labor\Seasonal	2.00	2.00	2.00	2.00
Operations Coordinator	0.25	0.25	0.25	0.25
TOTAL POSITIONS	**8.65**	**7.88**	**10.35**	**10.30**

PROGRAM NAME: STREET MAINTENANCE **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Respond to documented requests for street repair in a prompt and efficient manner.
2. Continue working with the Engineering Division to upgrade concrete street repair and curb repair programs.
3. Administer mud-jack contract.
4. Inspect seal coat contract.
5. Upgrade alleys as needed.
6. Remove and replace bad concrete paving by staff.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Total linear street miles to maintain	180	187	195	195
2. Total miles of park roadway to maintain	4	4	4	4
3. Miles of alleys to maintain	17	17	17	17
4. Total # of City parking lots to maintain	40	40	40	40
5. Total miles of road shoulder to maintain	12	10	9	9
WORKLOAD:				
1. Miles of annual seal coating	16	16	14	14
2. Cubic yards of concrete applied (panel replacement by staff)	200	200	200	200
3. Miles of park roadway seal coated	2	2	2	2
4. Miles of alleys seal coated	3	3	3	3
5. Tons of rock applied	500	500	500	500
6. Contract mud-jack locations	30	35	35	35
7. Contract steel bridge painting	$0	$0	$0	$0
PRODUCTIVITY:				
1. Average cost per mile of seal coating	$7,500	$7,700	$7,700	$7,700
2. Average cost per mile of street patching	$220	$240	$240	$240
3. Average cost per mud-jack location	$1,000	$1,000	$1,000	$1,000
EFFECTIVENESS:				
1. Seal coating of rural roads as needed	100%	100%	100%	100%
2. Seal coating of Parks parking lots and roads	100%	100%	100%	100%
3. Completion of contracted mud-jack locations	100%	100%	100%	100%
4. Completion of pavement of patchwork delegated to Street Division by Engineering	100%	100%	100%	75%

PROGRAM NAME: SNOW REMOVAL **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Remove snow and ice in a timely manner to minimize hazardous driving conditions.

ANALYSIS:

There are not changes in policy for the Snow Removal program. Policy is bare pavement within 18 hours of an average snowfall event of 4"-6". During the winter of 06/07 Public Works crews will continue to perform anti-ice procedures before snow events when possible.

The Public Works Department provides snow and ice control on all City streets including US 67 within city limits. City receives reimbursement from IDOT for this effort. Portions of Belmont Road re maintained by Riverdale with Bettendorf providing reimbursement.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Road Use Fund	453,405	581,402	617,377	404,221
TOTAL REVENUES	**453,405**	**581,402**	**617,377**	**404,221**
APPROPRIATION SUMMARY:				
Salaries &Wages	128,559	120,295	142,364	121,015
Employee Benefits & Costs	41,083	41,277	49,761	27,609
Staff Development	1,262	831	1,950	1,950
Services & Commodities	282,501	210,975	423,302	253,647
Capital Expenditures	0	208,024	0	0
TOTAL APPROPRIATIONS	**453,405**	**581,402**	**617,377**	**404,221**
AUTHORIZED POSITIONS:				
Lead Equipment Operator	0.50	0.50	0.50	0.50
Heavy Equipment Operator	0.50	0.25	0.25	0.25
Light Equipment Operator	0.50	0.50	0.25	0.25
TOTAL POSITIONS	**1.50**	**1.25**	**1.00**	**1.00**

PROGRAM NAME: SNOW REMOVAL **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Remove snow accumulations up to six inches on all streets within 18 hours after snowfall stops.
2. Remove snow and achieve bare pavement policy as set by City Council.
3. Utilize Parks and Engineering staff for cul-de-sacs.
4. Plow alleys when accumulations are four inches or more.
5. Apply anti-icing chemicals prior to snow event when possible.
6. City Inter-governmental agreement with Riverdale has Belmont Road being done by contractor.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Miles of road cleared to bare pavement with each snow	180	187	195	195
2. Inches of snowfall (average)	32	32	32	32
3. # of storm days (average)	30	30	30	30
WORKLOAD:				
1. Total lane miles of snow plowing	400	414	428	428
2. Tons of salt applied	3,100	3,100	3,100	3,100
3. Apply anti-icing chemicals prior to event	10	10	10	10
PRODUCTIVITY:				
1. Cost per lane mile plowed and salted	$1,454	$1,400	$1,230	$944
EFFECTIVENESS:				
1. Average total cost per storm day	$13,500	$11,728	$11,920	$13,474
2. # of legitimate citizen complaints	30	30	30	30
3. Total hours to achieve snow policy	18	18	18	18

PROGRAM NAME: TRAFFIC SIGNALS | **SERVICE AREA: PUBLIC WORKS**
DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Install and maintain City owned traffic signals, street lighting and fiber optic communications. Provide a program of preventive maintenance.

ANALYSIS:

The continued installation and usage of cameras in conjunction with traffic signals will be ongoing. We will be upgrading over a five-year period to replace deteriorated traffic mast arms and poles. The installation of LED colors for our traffic lights continues to save a substantial amount on energy cost.

Budget year projects include: signal at 17th Street and Grant Streets, upgrade intersection at Middle Road and Devils Glen Road, and repair of poles and mast arms at Spruce Hills Drive and 18th Street and at 18th Street and Middle Road.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Road Use Fund	372,821	384,522	410,479	414,457
TOTAL REVENUES	**372,821**	**384,522**	**410,479**	**414,457**
APPROPRIATION SUMMARY:				
Salaries & Wages	84,680	87,600	96,580	96,629
Employee Benefits & Costs	25,668	27,897	28,335	30,421
Staff Development	807	1,049	4,027	3,777
Services & Commodities	261,666	267,976	281,537	283,630
Capital Expenditures	0	0		
TOTAL APPROPRIATIONS	**372,821**	**384,522**	**410,479**	**414,457**
AUTHORIZED POSITIONS:				
City Electrician	0.50	0.50	0.50	0.50
Electrician	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.50**	**1.50**	**1.50**	**1.50**

PROGRAM NAME: TRAFFIC SIGNALS — **SERVICE AREA: PUBLIC WORKS**
DEPARTMENT: COMMUNITY DEVELOPMENT — **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Upgrade poles and mast arms and replace signal heads because of age.
   a. Devils Glen Road and Middle Road (renovation of intersection)
   b. 17th Street and Grant Street
   c. Video Detection at I-74 and Middle Rd.
2. Maintain signals and street lights to assure proper operation.
3. Continue to install walk/don't walk count down signal heads
4. Install yellow LED lamps for all traffic signals (final year of project).
5. Install and update Opticom Systems (3rd year of project, finish this year).

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of traffic signals/street lights	265	270	290	290
2. # of traffic controllers	44	47	49	49
3. # of traffic boxes, poles and arms	239	252	262	262
4. # of signal maintenance requests annually	280	210	210	210
5. # of hours traffic signals inoperative	8	10	10	10
6. # of Opticom signals	44	47	49	49
7. # of street lights power company owned	1,850	2,000	2,175	2,175
WORKLOAD:				
1. # of signals/street lights repaired	365	460	470	470
2. # of traffic controllers replaced	2	2	2	2
3. # of traffic boxes, poles and arms painted	0	0	0	0
4. # of hours spent on signal maintenance	4,200	4,410	4,520	4,520
5. # of new opticom signals installed	0	3	0	0
6. Opticom signals maintained	44	47	49	49
PRODUCTIVITY:				
1. Program cost per capita	$11.92	$12.29	$13.12	$12.56
2. Cost per traffic controller replaced	$5.75	$5.25	$5.25	$5.25
3. Cost per traffic box, pole, arm painted	$0.00	$0.00	$0.00	$0.00
4. # of hours spent on emergency maintenance	200	190	210	210
EFFECTIVENESS:				
1. $ cost of overtime (excluding benefits)	$11,000	$11,000	$11,000	$11,000
2. % of time signals on-line and operating as programmed	99%	99.6%	99.6%	99.6%

PROGRAM NAME: TRAFFIC SIGNS & MARKINGS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Install, paint and maintain traffic signs, street name signs and pavement markings.

ANALYSIS:

Public Works continues to inventory signs that have been placed throughout the City with electronic software. Public Works is currently replacing old U-Posts with Square posts and anchor system. The painting of white and yellow lines throughout the City will be contracted as in the past. The process of changing over the old street names with new high intensity street names will continue one section at a time. Two parallel line crosswalks changing with paint to a continental crosswalk.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Road Use Fund	148,673	157,592	165,299	159,432
TOTAL REVENUES	**148,673**	**157,592**	**165,299**	**159,432**
APPROPRIATION SUMMARY:				
Salaries & Wages	53,852	56,516	60,739	56,043
Employee Benefits & Costs	18,187	20,195	19,566	18,214
Staff Development	287	0	651	651
Services & Commodities	76,347	80,881	84,343	84,524
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**148,673**	**157,592**	**165,299**	**159,432**
AUTHORIZED POSITIONS:				
Sign Technician	1.00	1.00	1.00	1.00
Summer Help	0.25	0.25	0.25	0.25
Manager	0.15	0.15	0.25	0.00
TOTAL POSITIONS	**1.40**	**1.40**	**1.50**	**1.25**

PROGRAM NAME: TRAFFIC SIGNS & MARKINGS **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Continue replacing faded 24" engineering grade stop signs with 30" V.I.P. grade stop signs.
2. Continue replacing street signs at residential streets with 9" signs in accordance with federal guidelines.
3. Paint long line pavement marking and crosswalks.
4. Paint all crosswalks at least once a year; some twice a year.
5. Install additional semi-permanent turn arrows, stop bars and crosswalks at three or more major intersections.
6. Recover data from the field to continue a computerized inventory of signs.
7. Keep up with demands from all City departments as requested.
8. Coordinate with department heads. Police to provide signs and traffic control for special events, i.e. Halloween, 4th of July, Homecoming, etc.
9. Snow removal.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Paint intersection with crosswalk	69	72	75	75
2. Painted miles to maintain	86	88	90	93
3. Stop signs to be maintained	1,580	1,600	1,620	1,622
WORKLOAD:				
1. Crosswalks painted (intersections)	276	276	280	280
2. Lane miles painted	80	82	84	93
3. Signs maintained/replaced	650	650	650	650
4. Semi-permanent markings (intersections)	14	14	14	14
5. Recover field data for sign inventory	50%	50%	95%	95%
6. Signs requested by other departments	150	175	175	180
PRODUCTIVITY:				
1. # of 24" stop signs replaced with 30"	75	30	15	20
2. # of replaced faded or knocked down signs	550	55	55	150
EFFECTIVENESS:				
1. % of stop signs replaced annually	5%	10%	10%	10%

PROGRAM NAME: TREES & PLANTINGS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Remove dead trees from City right-of-way and cut brush from City owned creek banks, ditches and near public buildings.

ANALYSIS:

Trees that are on City right-of-ways are the responsibility of Public Works for removal and hauling away. Smaller trees will be removed by staff. Larger diameter trees can be removed more cost efficient and safely by a contractor.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Road Use Fund	30,656	23,484	17,836	12,179
TOTAL REVENUES	**30,656**	**23,484**	**17,836**	**12,179**
APPROPRIATION SUMMARY:				
Salaries & Wages	11,790	9,606	6,552	0
Employee Benefits & Costs	5,732	3,268	2,034	0
Staff Development	0	0	0	0
Services & Commodities	13,134	10,610	9,250	12,179
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**30,656**	**23,484**	**17,836**	**12,179**
AUTHORIZED POSITIONS:				
Light Equipment Operator	0.20	0.20	0.00	0.00
TOTAL POSITIONS	**0.20**	**0.20**	**0.00**	**0.00**

PROGRAM NAME: TREES & PLANTINGS **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Remove dead and dangerous trees from the City right-of-way.
2. Remove down trees and branches from roadways and alleys after storms.
3. Clean ditches in rural areas.
4. Remove trees from culvert openings for proper drainage.
5. Remove trees fallen into creeks.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of tree removal requests	20	20	20	20
2. Miles of creek bank/ditches to be maintained	5	5	5	5
WORKLOAD:				
1. Hours spent on removing brush	416	420	420	420
2. Trees removed by contract	12	12	12	12
3. Trees removed by City crews	5	5	5	5
PRODUCTIVITY:				
1. Program cost per capita	$0.98	$0.75	$0.57	$0.37
EFFECTIVENESS:				
1. % of trees removed upon request	100%	100%	100%	100%

Housing and Urban Development / Section 8 Fund

Accounts for the US Department of Housing and Urban Development Block Grant programs.

Financial Summary

Projections for the HUD / Section 8 Fund have revenues including state and federal grants reaching $557,744. Budget requests will generate $557,744 in expenditures in FY 2006-07.

Estimated Ending Fund Balance

The HUD / Section 8 fund balance is expected to stay the same, at $118,902 by the end of FY 2006-07.

Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Community & Economic Development							
HUD Section 8 Rental Assistance Program	484,332	526,682	562,920	463,811	557,744	93,933	20.25%
Community & Economic Development	**484,332**	**526,682**	**562,920**	**463,811**	**557,744**	**93,933**	**20.25%**
Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	
Total Expenditures by Function	**484,332**	**526,682**	**562,920**	**463,811**	**557,744**	**93,933**	**20.25%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	34,800	36,764	38,541	42,600	44,911	2,311	5.42%
Retirement contributions	4,650	4,927	5,622	6,250	6,896	646	10.34%
Health, Dental, Life Insurance	8,132	9,425	10,534	10,063	10,815	752	7.47%
Other pay	-	-	13	59	-	(59)	-100.00%
Total Salaries & Benefits	**47,582**	**51,116**	**54,710**	**58,972**	**62,622**	**3,650**	**6.19%**
Operating expenditures							
Staff development (Conferences, travel & training)	730	628	528	5,050	5,050	-	0.00%
Repair, maintenance & utilities	500	500	500	500	550	50	10.00%
Risk Management	903	933	1,362	1,792	1,792	-	0.00%
Rental assistance payments	416,002	443,984	481,393	378,276	460,000	81,724	21.60%
Contractual services	16,080	26,561	22,415	16,721	25,117	8,396	50.21%
Operating expenditures	2,535	2,960	2,012	2,500	2,613	113	4.52%
Total Operating expenditures	**436,750**	**475,566**	**508,210**	**404,839**	**495,122**	**90,283**	**22.30%**
Capital Outlay							
Miscellaneous equipment	-	-	-	-		-	
Total Capital Outlay	**-**	**-**	**-**	**-**		**-**	
Total Expenditures by Category	**484,332**	**526,682**	**562,920**	**463,811**	**557,744**	**93,933**	**20.25%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
HUD SECTION 8
FY 2002/03 THROUGH FY 2006/07

	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	Inc (Dec) over FY 2005-06	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	480,905	510,847	545,051	463,759	542,744	78,985	17.03%
Charges for services				200	200		
Interest	1,095	555	415	5,500	2,400	(3,100)	-56.36%
Fines & forfeitures							
Other	4,904	6,595	9,927	18,420	12,400	(6,020)	-32.68%
Total Revenue	**486,904**	**517,997**	**555,393**	**487,879**	**557,744**	**69,865**	**14.32%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	484,332	526,682	562,921	463,811	557,744	93,933	20.25%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**484,332**	**526,682**	**562,921**	**463,811**	**557,744**	**93,933**	**20.25%**
Revenue over(under) expenditures	2,572	(8,685)	(7,528)	24,068	-	(24,068)	-100.00%
Financing sources (uses):							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net	-	-	-	-	-	-	
sources over (under) expenditures	**2,572**	**(8,685)**	**(7,528)**	**24,068**	**-**	**(24,068)**	**-100.00%**
Fund balances, beginning	108,475	111,047	102,362	94,834	118,902	24,068	25.38%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	111,047	102,362	94,834	118,902	118,902	-	0.00%
Fund Balance % of Expenditures	22.93%	19.44%	16.85%	25.64%	21.32%		

PROGRAM NAME: SECTION 8 RENTAL ASSISTANCE **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: SECTION 9**

PROGRAM DESCRIPTION:

Operation of the Section 8 Rental Assistance Program. All costs are 100% reimbursed from federal funds. The primary objective of the program is to provide decent, safe, sanitary, and affordable housing for very low and extremely low income households and to provide these households with housing choices and the opportunity to move to areas outside of poverty concentration with current budget limitations.

ANALYSIS:

It is still unknown what 2007 will bring. We made changes that would reduce our per unit cost in 2006.

At this point, to increase program utilization as encouraged by HUD, we have with a watchful eye raised our payment standards to 110% of approved area Fair Market Rents, as allowed by HUD

This increase in the payment standards will increase voucher utilization by bringing our current payment standards more in line with actual rents here in Bettendorf and will match our neighboring communities to open up portability options.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Lower Income Housing Assistance Grant	510,847	545,051	463,759	542,744
Interest	555	415	5,500	2,400
Miscellaneous	6,595	9,927	18,620	12,600
TOTAL REVENUES	**517,997**	**555,393**	**487,879**	**557,744**
APPROPRIATION SUMMARY:				
Salaries & Wages	36,764	38,554	42,659	44,911
Employee Benefits & Costs	14,352	16,156	16,313	17,711
Staff Development	628	528	5,050	5,050
Services & Commodities	474,939	507,683	399,789	490,072
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**526,683**	**562,921**	**463,811**	**557,744**
AUTHORIZED POSITIONS:				
Section 8 Coordinator	0.90	0.90	0.90	1.00
Account Clerk	0.00	0.00	0.00	0.00
Admin./Finance	0.09	0.04	0.04	0.03
TOTAL POSITIONS	**0.99**	**0.94**	**0.94**	**1.03**

PROGRAM NAME: SECTION 8 RENTAL ASSISTANCE | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: SECTION 9**

PERFORMANCE OBJECTIVES:

1. Balance lease-up rate within current budget limitations.
2. To assure that all persons participating on the program are qualified.
3. To recover 85% of funds obtained through fraud.
4. To assure that a minimum of 75% of new admissions will have income at or below 30% of area median income.
5. To meet reporting requirement of 85% to MTCS (Multi-Family Tenant Characteristics System).
6. To receive passing score on annual SEMAP (Section 8 Management Assessment Program) evaluation.
7. To comply with A-133 requirements for annual audit.
8. To complete annual examinations, inspections, and re-inspections in a timely manner.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Total vouchers allowed in Section 8 program	100	100	100	100
2. # of applications on file	180	216	216	208
3. # of applications processed	20	0	0	20
4. # of program violations investigated	20	18	18	20
WORKLOAD:				
1. Annual # of participants enrolled in Section 8 program	98	98	90	90
2. Hours spent on program violations	125	125	125	125
3. Total # of annual eligibility reviews	98	98	90	90
4. Total # of interim eligibility reviews	70	70	70	70
5. Total annual inspections of Section 8 units	98	98	90	90
6. Total site visits	150	150	150	90
PRODUCTIVITY:				
1. Program cost per participant enrolled (federally funded) (per m	$409	$480	$459	$465
2. Revenue recovered from fraud cases (actual numbers)	$5,062	$7,564	$7,564	$6,424
EFFECTIVENESS:				
1. Annual lease up rate	98%	98%	90%	94%
2. % of program violations prosecuted	N/A	1	1	1
3. % of funds recovered from fraud	85%	85%	85%	85%
4. # of tenant/landlord disputes resolved	10	5	5	5
5. # of rental units complying with HQS requirements on first inspection	45	45	45	45

Economic Development Funds

Accounts for the proceeds to be used for general economic development purposes of the city, including low interest loans the city makes to private companies for economic development purposes, as well as, acquisition and sale of land. They include the Bettendorf Fund and the Bechtel Trust fund.

Financial Summary

The Economic Development Funds are expected to generate $178,200 in revenues in FY 2006-07 and a transfer in from the Gaming Fund for $172,488 to cash flow the purchase of property in the City's downtown.

Estimated Ending Fund Balance

The remaining fund balance at the end of FY 2006-07 is estimated to be $167,609.
The following is an estimated cashflow for the fund:

	FY 2005/06 Projected	FY 2006//07 Admin Rec
Cash balance beginning July 1	457,132	(62,098)
Interest	2,500	500
Rents & leases	25,000	20,000
Sale of property (Ace Radiator)	-	200,000
Transfers in from TIF's	89,546	57,684
Transfer in from Gaming Econ Director salary	50,000	50,000
Transfer in from Gaming Lindquist property	953,818	172,488
Miscellaneous	20,981	5,000
Salaries & benefits	(129,362)	(142,210)
Travel & conferences	(3,505)	(50,000)
operating expenditures	(25,600)	(77,000)
Marketing expenses	-	(50,000)
Chamber of Commerce Business Retention	(30,000)	(30,000)
Property taxes	(23,500)	(12,000)
Underground Storage tank removal - Plaza bldg	(35,000)	(5,000)
Site clean-up - Koellner	(23,500)	-
Property acquisition Ace Radiator	(321,261)	-
Property acquisition Lindquist	(956,726)	-
Greystone TIF advance	(64,000)	(50,000)
Transfer out to CIP - Community Entrance signs	(48,621)	(25,000)
Cash balance ending June 30	**(62,098)**	**2,364**

Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Community & Economic Development							
Economic Development	43,817	52,821	380,956	321,917	411,210	89,293	
Subdivision Deposits	-	-	6,043	20,400	7,053	(13,347)	-65.43%
Bettendorf Fund	73,625	199,789	43,126	12,550	5,000	(7,550)	-60.16%
Community & Economic Development	**117,442**	**252,610**	**430,125**	**354,867**	**423,263**	**68,396**	**19.27%**
Capital Outlay	**-**	**487,683**	**280,634**	**1,277,987**	**-**	**(1,277,987)**	**-100.00%**
Total Expenditures by Function	**117,442**	**740,293**	**710,759**	**1,632,854**	**423,263**	**(1,209,591)**	**-74.08%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	11,102	9,344	30,888	104,700	109,827	5,127	4.90%
Retirement contributions	1,473	1,253	4,460	13,720	16,108	2,388	17.41%
Health, Dental, Life Insurance	2,724	2,476	3,267	10,942	12,075	1,133	10.35%
Other pay	-	-	-	-	4,200	4,200	
Total Salaries & Benefits	**15,299**	**13,073**	**38,615**	**129,362**	**142,210**	**12,848**	**9.93%**
Operating expenditures							
Staff development (Conferences, travel & training)	972	1,033	1,375	3,505	50,000	46,495	1326.53%
Repair, maintenance & utilities	466	896	366	1,250	800	(450)	-36.00%
Property Tax	18,142	6,192	40,331	23,500	12,000	(11,500)	-48.94%
Loans & community development programs	18,638	5,240	140,000	64,000	50,000	(14,000)	
Contractual services	63,162	225,176	209,363	132,050	162,053	30,003	22.72%
Operating expenditures	762	1,000	76	1,200	6,200	5,000	416.67%
Total Operating expenditures	**102,142**	**239,537**	**391,511**	**225,505**	**281,053**	**55,548**	**24.63%**
Capital Outlay							
Land acquisition	-	487,683	280,633	1,277,987		(1,277,987)	-100.00%
Total Capital Outlay	**-**	**487,683**	**280,633**	**1,277,987**	**-**	**(1,277,987)**	**-100.00%**
Total Expenditures by Category	**117,441**	**740,293**	**710,759**	**1,632,854**	**423,263**	**(1,209,591)**	**-74.08%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ECONOMIC DEVELOPMENT FUNDS
FY 2002/03 THROUGH FY 2006/07

	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	Inc (Dec) over FY 2005-06	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental			140,000				
Charges for services							
Interest	44,915	36,259	32,077	29,359	23,200	(6,159)	-20.98%
Fines & forfeitures							
Other	78,695	165,611	160,190	270,981	155,000	(115,981)	
Total Revenue	**123,610**	**201,870**	**332,267**	**300,340**	**178,200**	**(122,140)**	**-40.67%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	117,442	252,609	424,082	334,467	416,210	81,743	24.44%
General Government							
Debt service							
Capital Projects		487,683	280,633	1,277,987	-	(1,277,987)	-100.00%
Total Expenditures	**117,442**	**740,292**	**704,715**	**1,612,454**	**416,210**	**(1,196,244)**	**-74.19%**
Revenue over(under) expenditures	6,168	(538,422)	(372,448)	(1,312,114)	(238,010)	1,074,104	-81.86%
Financing sources (uses):							
Operating transfers in				1,003,818	172,488	(831,330)	
Operating transfers out			-	(48,621)	(25,000)	23,621	
Proceeds from sale of capital assets	348,000		300,000				
Financing sources (uses), net	348,000	-	300,000	955,197	147,488	(807,709)	-84.56%
sources over (under) expenditures	**354,168**	**(538,422)**	**(72,448)**	**(356,917)**	**(90,522)**	**266,395**	**-74.64%**
Fund balances, beginning	871,750	1,225,918	687,496	615,048	258,131	(356,917)	-58.03%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	1,225,918	687,496	615,048	258,131	167,609	(90,522)	-35.07%
Fund Balance % of Expenditures	1043.85%	92.87%	87.28%	16.01%	40.27%		

PROGRAM NAME: ECONOMIC DEVELOPMENT | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: ECONOMIC DEVELOPMENT**

PROGRAM DESCRIPTION:

Develop and implement marketing and assistance programs and work with prospective and existing firms to encourage their location or expansion within the City of Bettendorf. To give special emphasis to the Riverfront-Downtown, Kimberly Road, I-80 and Middle Road Corridors.

ANALYSIS:

The creation of a technology office park at I-80 & Middle Road is the #1 item on the Mayor and City Council Policy Agenda for 2006, while the drafting of an Economic Development Strategy for Marketing all of Bettendorf is #3 on that same Policy Agenda. To assist with this effort the Community Development Director's position has been split and a newly created position entitled Director of Economic Development has been created. A contract to totally redo the City's website has recently been signed and the project is underway. The marketing of the City will be a large part of what is expected to be accomplished. The promotion of the leased fiber optic network for business attraction has begun. A second Bettendorf Development Corporation fundraising effort will begin. The final agreement concerning a second 250 room Isle of Capri Hotel and a City owned 52,000 s.f. event center will be constructed.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Intergovernmental	0	140,000	0	0
Interest/Use of Money	34,418	31,543	28,759	22,600
Miscellaneous Revenue	0	5,440	1,253,818	322,488
Sale of Ground	155,000	300,000	0	0
Loan Repayments	8,111	149,750	0	0
TOTAL REVENUES	**197,529**	**626,733**	**1,282,577**	**345,088**
APPROPRIATION SUMMARY:				
Salaries & Wages	9,344	30,888	104,700	109,827
Employee Benefits & Costs	3,729	7,727	24,662	32,383
Staff Development	1,001	1,375	2,305	50,000
Services & Commodities	38,747	340,966	190,250	219,000
Capital Expenditures/Land Acquisition	487,683	280,633	1,277,987	0
Loans (RLF Origination)/Other	0	0		0
Transfers Out	0	0	48,621	25,000
TOTAL APPROPRIATIONS	**540,504**	**661,589**	**1,648,525**	**436,210**
AUTHORIZED POSITIONS:				
Economic Development Director	0.00	0.00	1.00	1.00
Executive Secretary	0.00	0.00	0.00	0.15
TOTAL POSITIONS	**0.00**	**0.00**	**1.00**	**1.15**

PROGRAM NAME: ECONOMIC DEVELOPMENT | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: ECONOMIC DEVELOPMENT**

PERFORMANCE OBJECTIVES:

1. To work with the QCDG and the BDC to attract prospects to Bettendorf through the Bettendorf Marketing Plan.
2. To bring 10 new business and 300 new jobs to Bettendorf over the next 5 years.
3. To develop 10 assistance package proposals per year that hopefully attract prospects to the City.
4. To provide "one stop" shopping for firms wishing to locate or expand in Bettendorf.
5. To assist with the second and third phases of the Riverfront/Downtown Development Plan.
6. To implement an Economic Development Strategy.
7. To acquire and market property within the I-80 and Middle Road Corridor.
8. To assist with redevelopment of the area surrounding Duck Creek Plaza within the Kimberly Road Corridor.
9. B.D.C. Fundraising
10. To undertake an Annexation Study including developing a strategy and action plan.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of industrial prospect inquiries received	5	5	5	5
2. # of commercial prospect inquiries received	30	30	30	30
3. # of requests for economic development loans and grants received	5	5	5	5
4. # of economic development urban renewal districts	6	6	6	6
5. Total # of acres of land owned by the City - available for development	10	10	0	0
6. Store fronts in commercial corridor needing improvements	12	12	12	12
WORKLOAD:				
1. # of economic development meetings attended	75	75	75	75
2. # of presentations made	40	40	40	40
3. # of prospects sent proposals	25	25	25	25
4. # of grant and loan applications prepared	2	2	2	2
5. # new economic development loans and grants approved	3	3	3	3
6. Total # of economic development loans outstanding	0	0	0	0
PRODUCTIVITY:				
1. Program cost per capita (Operating)	$1.69	$12.18	$11.85	$13.22
EFFECTIVENESS:				
1. # of new jobs created in Bettendorf	100	100	100	101
2. Commercial/Industrial property tax base increase over last year	$5.7M	$5.7M	$5.4M	$5.4M
3. Total $ of economic development loans outstanding	$250,000	$250,000	$250,000	$250,000
4. % of improvements to buildings completed	N/A	N/A	N/A	N/A
5. Total of$ Economic Development Accounts Receivable	$0	$0	$0	$0

Police Funds

These funds account for the Police Department's federal and state forfeiture program and miscellaneous donations to the Police Department. The primary purpose of the federal and state forfeiture program is to deter crime by depriving criminals of the profits and proceeds of their illegal activities and to weaken criminal enterprises by removing the mechanisms of crime. An ancillary purpose is to enhance cooperation among federal, state and local law enforcement agencies through the equitable sharing of forfeiture proceeds.

Financial Summary

Revenues in the Police Funds are projected to be $9,500 in FY 2006-07.

Estimated Ending Fund Balance

By the end of FY 2006-07 the fund is estimated to have a balance of $84,776.

Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Public Safety							
D.A.R.E.	5,939	2,459	-	-	500	-	
Drug Seizure	1,000	912	11,620	5,000	2,000	500	
Federal Drug Seizure	-	-	-	28,000	-	(3,000)	-60.00%
Chaplain's Petty Cash	5,196	5,005	8,755	7,000	7,000	-	0.00%
Public Safety	**12,135**	**8,376**	**20,375**	**40,000**	**9,500**	**(30,500)**	**-76.25%**
Capital Outlay	**-**			**22,796**		**(22,796)**	
Total Expenditures by Function	**12,135**	**8,376**	**20,375**	**62,796**	**9,500**	**(53,296)**	**-84.87%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees							
Part-time/Temporary Employees							
Contract help							
Overtime							
Retirement contributions							
Health, Dental, Life Insurance							
Other pay							
Total Salaries & Benefits	**-**	**-**	**-**	**-**	**-**	**-**	
Operating expenditures							
Staff development (Conferences, travel & training)	12,135	8,376	20,375	40,000	9,500	(30,500)	-76.25%
Repair, maintenance & utilities							
Risk Management							
Contractual services							
Operating expenditures							
Minor equipment							
Total Operating expenditures	**12,135**	**8,376**	**20,375**	**40,000**	**9,500**	**(30,500)**	**-76.25%**
Capital Outlay							
Miscellaneous equipment	-	-		22,796	-	(22,796)	-100.00%
Total Capital Outlay	**-**	**-**	**-**	**22,796**	**-**	**(22,796)**	**-100.00%**
Total Expenditures by Category	**12,135**	**8,376**	**20,375**	**62,796**	**9,500**	**(53,296)**	**-84.87%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
POLICE FUNDS
FY 2002/03 THROUGH FY 2006/07

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	43,681	14,022					
Charges for services							
Interest	1,537	555	430	3,500	1,500	(2,000)	-57.14%
Fines & forfeitures							
Other	6,053	2,309	31,303	107,760	8,000	(99,760)	-92.58%
Total Revenue	**51,271**	**16,886**	**31,733**	**111,260**	**9,500**	**(101,760)**	**-91.46%**
Expenditures:						-	
Public Safety	66,515	22,647	22,782	40,000	9,500	(30,500)	-76.25%
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects				22,796			
Total Expenditures	**66,515**	**22,647**	**22,782**	**62,796**	**9,500**	**(53,296)**	**-84.87%**
Revenue over(under) expenditures	(15,244)	(5,761)	8,951	48,464	-	(48,464)	-100.00%
Financing sources (uses):							
Operating transfers in	14,321						
Operating transfers out		(4,478)	(5,000)	(3,644)			
Proceeds from bonds							
Financing sources (uses), net	14,321	(4,478)	(5,000)	(3,644)	-		
sources over (under) expenditures	**(923)**	**(10,239)**	**3,951**	**44,820**	**-**	**(44,820)**	**-100.00%**
Fund balances, beginning	47,167	46,244	36,005	39,956	84,776	44,820	112.17%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	46,244	36,005	39,956	84,776	84,776	-	0.00%
Fund Balance % of Expenditure	69.52%	158.98%	175.38%	135.00%	892.38%		

PROGRAM NAME: CHAPLAIN'S PETTY CASH | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: CHAPLAIN'S PETTY CASH**

PROGRAM DESCRIPTION:

Provide short term assistance to needy individuals and families to deal with crisis situations.

ANALYSIS:

The Police Chaplain's fund is a vital fund to provide financial support to our chaplain program. This fund is used to provide financial assistance to individuals and families that need help during a crisis situation. A crisis situation could range from a family needing lodging due to a house fire or other family problem, to a citizen needing fuel to get them to another location for an emergency. Cash is never given to a person in need. A voucher is signed and approved by a police chaplain or our social worker, and then given to a pre-approved local business who then sends our department an invoice for those services.

All funds in this account are churches, civic groups, and businesses.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Donation	1,959	10,911	6,000	6,000
Interest	136	212	400	300
TOTAL REVENUES	**2,095**	**11,123**	**6,400**	**6,300**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	5005	8755	7000	7000
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**5,005**	**8,755**	**7,000**	**7,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: CHAPLAIN'S PETTY CASH | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: CHAPLAIN'S PETTY CASH**

PERFORMANCE OBJECTIVES:

1. Assist citizens in need with food, lodging, transportation or counseling.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. City of Bettendorf population (including transient)	31,275	31,275	31,275	33,000
2. Requests for assistance	42	45	45	45
3. # of chaplains	8	6	6	6
WORKLOAD:				
1. # of individuals and families assisted	70	70	70	70
2. # of meals provided	15	16	16	16
3. # of lodgings provided	15	16	16	16
4. # of motorists provided with fuel	10	11	11	11
5. Transportation (other)	10	10	10	10
6. Counseling	10	11	11	11
PRODUCTIVITY:				
1. Average $ of individual assistance	$35	$35	$35	$35
2. Donations	$1,959	$10,911	$6,000	$6,000
EFFECTIVENESS:				
1. % of requests for assistance filled	70%	70%	70%	70%

PROGRAM NAME: DRUG FORFEITURE & SEIZURE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: DRUG/SEIZURE**

PROGRAM DESCRIPTION:

Enhancement of the law enforcement function through the seizure and forfeiture of property and money.

ANALYSIS:

The Drug Forfeiture and Seizure fund is used to enhance law enforcement activities within the City of Bettendorf and not to be used to supplement funding normally budgeted within our fiscal budget.

These funds are obtained through seizure and forfeiture of property and money in connection with illegal activity.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Drug Control and System Improvement Grant	0	0	0	0
Interest	296	218	200	200
Seizure Revenue	0	1,628	1,753	1,500
Miscellaneous Revenue	0	0	0	0
TOTAL REVENUES	**296**	**1,846**	**1,953**	**1,700**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	912	11,620	5,000	2,000
Capital Expenditures	0	0	0	0
Transfer Out / General Fund		5,000		
TOTAL APPROPRIATIONS	**912**	**16,620**	**5,000**	**2,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: DRUG FORFEITURE & SEIZURE | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: DRUG/SEIZURE**

PERFORMANCE OBJECTIVES:

1. Enhancement of department functions.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. $ of unbudgeted equipment items needed by the department	$5,000	$50,000	$50,000	$50,000
WORKLOAD:				
1. $ of unbudgeted equipment funded by seizure	$0	$40,000	$40,000	$40,000
PRODUCTIVITY:				
1. Cost of equipment purchased	$0	$40,000	$40,000	$40,000
EFFECTIVENESS:				
1. $ value of seizures made this fiscal year	$65,000	$15,000	$75,000	$75,000
2. Current fund balance of drug seizure fund	$40,000	$20,000	$20,000	$20,000

Library Funds

These funds account for miscellaneous donations to and fund raising efforts by the Bettendorf Public Library.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2006/07 is $532,711.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
LIBRARY FUNDS
FY 2002/03 THROUGH FY 2006/07

	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	Inc (Dec) over FY 2005-06	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	73,695	54,118	52,745	65,491	43,000	(22,491)	-34.34%
Charges for services							
Interest	13,027	6,278	10,918	19,200	13,100	(6,100)	-31.77%
Fines & forfeitures							
Other	252,990	71,139	98,827	100,000	100,000	-	0.00%
Total Revenue	**339,712**	**131,535**	**162,490**	**184,691**	**156,100**	**(28,591)**	**-15.48%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation	26,637	18,381	73,908	132,799	107,753	(25,046)	-18.86%
Community & Economic Development							
General Government							
Debt service							
Capital Projects	270,562	74,021	48,119	84,056	61,246	(22,810)	-27.14%
Total Expenditures	**297,199**	**92,402**	**122,027**	**216,855**	**168,999**	**(47,856)**	**-22.07%**
Revenue over(under) expenditures	42,513	39,133	40,463	(32,164)	(12,899)	19,265	-59.90%
Financing sources (uses):							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net sources over (under) expenditures	**42,513**	**39,133**	**40,463**	**(32,164)**	**(12,899)**	**19,265**	**-59.90%**
Fund balances, beginning	455,665	498,178	537,311	577,774	545,610	(32,164)	-5.57%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	498,178	537,311	577,774	545,610	532,711	(12,899)	-2.36%
Fund Balance % of Expenditures	167.62%	581.49%	473.48%	251.60%	315.22%		

PROGRAM NAME: OPEN ACCESS **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: LIBRARY ACCESS**

PROGRAM DESCRIPTION:

Money received from the State of Iowa for loaning library materials to non-residents. Reimbursement is currently $.33 per item loaned.

ANALYSIS:

Open Access helps us recover the cost of serving non-residents. The program pays postage to return materials and a fluctuating amount per item loaned to Iowans who do note live in Bettendorf. The primary initiative of this fund is the purchase of materials to lend.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Iowa Open Access Reimbursement	19,072	22,557	24,622	20,000
Interest	3,439	5,204	8,400	5,000
TOTAL REVENUES	**22,511**	**27,761**	**33,022**	**25,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	1,981	1,629	0	0
Services & Commodities	0	28,509	42,474	31,359
Capital Expenditures	15,129	15,196	21,000	14,000
Transfers & Other	0	0		
TOTAL APPROPRIATIONS	**17,110**	**45,334**	**63,474**	**45,359**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: OPEN ACCESS **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Utilize funds to build the collection.
2. Replace all items lost by lending to non-residents.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Non-resident population (Iowa minus Bettendorf)	2,800,000	2,800,000	2,800,000	2,800,000
WORKLOAD:				
1. Non-resident circulation (Iowa)	158,292	129,590	140,000	140,000
PRODUCTIVITY:				
1. Average staff time to loan material (hours)	9,915	9,915	9,915	9,915
EFFECTIVENESS:				
1. Open access revenue received	27,358	22,000	30,000	30,000

PROGRAM NAME: LIBRARY GIFT FUND | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Contributions from library users, memorials and grants.
Money is invested by the City, interest earned is applied to account. Funds are used for the benefit of the library.

ANALYSIS:

The Gift Fund receives unsolicited donations, memorials and grants. Expenditures are for training, supplies, programming and grant purposes.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Donations/Grants	71,139	98,827	100,000	100,000
Interest	953	2,535	4,400	3,000
TOTAL REVENUES	**72,092**	**101,362**	**104,400**	**103,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	864	915	2015	2000
Services & Commodities	1,662	40,101	73,000	70,000
Capital Expenditures	52,107	15,043	30,000	30,000
TOTAL APPROPRIATIONS	**54,633**	**56,059**	**105,015**	**102,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: LIBRARY GIFT FUND | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Fund at least 10 programs.
2. Fund civic participation of two staff members.
3. Purchase at lease $2,000 of print materials.
4. Fund additional staff training.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
WORKLOAD:				
PRODUCTIVITY:				
1. Contributions received	$71,139	$98,827	$100,000	$90,000
2. Interest earned	$953	$2,535	$4,400	$2,000
EFFECTIVENESS:				
1. # of programs funded	30	30	30	30
2. $ value of items purchased and programs funded	$54,633	$56,059	$105,015	$57,000
3. # of items purchased	100	100	100	100

PROGRAM NAME: INTERLIBRARY LOAN | **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

The State Library of Iowa subsidizes each interlibrary loan at the rate of $1.50 per item.

ANALYSIS:

These funds from the State Library of Iowa help cover the cost of lending materials to other libraries. The funds are used to purchase materials for the collections.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Interlibrary Loan Reimbursement	4,537	0	3,000	3,000
Interest	206	336	600	400
TOTAL REVENUES	**4,743**	**336**	**3,600**	**3,400**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	0	0	0	0
Capital Expenditures	1,761	1,952	3,000	3,000
TOTAL APPROPRIATIONS	**1,761**	**1,952**	**3,000**	**3,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: INTERLIBRARY LOAN | **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Use interlibrary loan subsidy to fortify the juvenile, non-fiction, and fiction collection.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of interlibrary loan requests	15,959	20,782	20,000	20,000
WORKLOAD:				
1. # of items loaned	17,173	26,820	25,000	25,000
2. # of items borrowed	13,414	26,769	25,000	25,000
PRODUCTIVITY:				
1. Average staff time to loan materials	8 min.	8 min.	8 min.	8 min.
EFFECTIVENESS:				
1. Amount of subsidy received ($1.50 each)	$4,537	$3,000	$3,000	$3,000

PROGRAM NAME: KAKERT ESTATE **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: KAKERT ESTATE**

PROGRAM DESCRIPTION:

A bequest to the public library. The principle is invested by the City and the interest earned is expended with approval of Library Board of Trustees.

ANALYSIS:

The Kakert Fund is invested and the Board of Trustees expends the interest earned for special projects. Primary objectives are training, web support, staff recognition and small improvements.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Interest	1,555	2,314	4,200	3,500
Miscellaneous	0	0	0	0
TOTAL REVENUES	**1,555**	**2,314**	**4,200**	**3,500**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	840	0	2,000	2,000
Services & Commodities	1,275	202	6,000	222
Capital Expenditures	0	0	0	
TOTAL APPROPRIATIONS	**2,115**	**202**	**8,000**	**2,222**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: KAKERT ESTATE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: KAKERT ESTATE**

PERFORMANCE OBJECTIVES:

1. Fund at least one program for the public.
2. Fund at least one piece of equipment for the library.
3. Fund the staff recognition program.
4. Fund the Norman Kelison Scholarship.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
WORKLOAD:				
PRODUCTIVITY:				
1. Interest earned	$1,555	$2,314	$4,200	$3,500
EFFECTIVENESS:				
1. Programs funded	1	1	1	1
2. Equipment purchased	2	0	0	0
3. Staff recognition program held	1	1	1	1
4. Scholarship given	1	1	1	1

PROGRAM NAME: ENRICH IOWA | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: ENRICH IOWA**

PROGRAM DESCRIPTION:

Enrich Iowa is an appropriation from the state to public libraries based on services and population and intended to be used to improve the library.

ANALYSIS:

Enrich Iowa funds are direct aid to the library from the State of Iowa. The major initiatives are purchase of e-books, young adult materials and marketing.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Revenue	30,509	30,189	37,869	20,000
Interest	125	529	1,600	1,200
TOTAL REVENUES	**30,634**	**30,718**	**39,469**	**21,200**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	11,760	14,926	36,366	16,418
Capital Expenditures	5,023	2,977	1,000	0
TOTAL APPROPRIATIONS	**16,783**	**17,903**	**37,366**	**16,418**

AUTHORIZED POSITIONS:

TOTAL POSITIONS	**0.00**	**0.00**	**0.00**	**0.00**

PROGRAM NAME: ENRICH IOWA | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: ENRICH IOWA**

PERFORMANCE OBJECTIVES:

1. Purchase e-books
2. Support the marketing plan of the library

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Number of E-Books registrations		179	190	200
WORKLOAD:				
PRODUCTIVITY:				
1. Funds received	$8,479	$8,500	$37,869	$20,000
EFFECTIVENESS:				
1. Number of E-Books purchased				

Parks Funds

These funds account for revenues received from park donations and funding of beautification projects. They include: City Tree Planting Program, Park Donations, City Beautification Program and the Hendrick's Gift funds.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2006/07 is $175,979.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
PARK FUNDS
FY 2002/03 THROUGH FY 2006/07

	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	Inc (Dec) over FY 2005-06	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	4,020	1,000	1,000	2,000		(2,000)	-100.00%
Charges for services							
Interest	3,398	1,753	3,187	6,750	5,200	(1,550)	-22.96%
Fines & forfeitures							
Other	14,980	20,255	14,079	10,839	8,000	(2,839)	-26.19%
Total Revenue	**22,398**	**23,008**	**18,266**	**19,589**	**13,200**	**(6,389)**	**-32.62%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation						-	
Community & Economic Development	84,473	72,645	69,366	103,950	99,268	(4,682)	-4.50%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**84,473**	**72,645**	**69,366**	**103,950**	**99,268**	**(4,682)**	**-4.50%**
Revenue over(under) expenditures	(62,075)	(49,637)	(51,100)	(84,361)	(86,068)	(1,707)	2.02%
Financing sources (uses):							
Operating transfers in	80,000	80,000	85,000	93,000	85,000	(8,000)	-8.60%
Operating transfers out	(2,595)	(2,580)	(2,180)	(2,600)	(2,600)	-	0.00%
Proceeds from bonds							
Financing sources (uses), net	77,405	77,420	82,820	90,400	82,400	(8,000)	-8.85%
sources over (under) expenditures	**15,330**	**27,783**	**31,720**	**6,039**	**(3,668)**	**(9,707)**	**-160.74%**
Fund balances, beginning	98,775	114,105	141,888	173,608	179,647	6,039	3.48%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	114,105	141,888	173,608	179,647	175,979	(3,668)	-2.04%
Fund Balance % of Expenditures	135.08%	195.32%	250.28%	172.82%	177.28%		

Police Pension Excess Fund

Accounts for the remaining balances of the self-administered pension plans after a transfer to the state administered plan, which may be used by the City to meet future pension funding requirements as prescribed by law.

Estimated Ending Fund Balance

An ending fund balance of $499,996 is projected for the Police Pension Excess Fund in FY 2006/07.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
PENSION EXCESS FUND
FY 2002/03 THROUGH FY 2006/07

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	83,782	84,664	62,171	75,000	30,000	(45,000)	-60.00%
Fines & forfeitures							
Other							
Total Revenue	**83,782**	**84,664**	**62,171**	**75,000**	**30,000**	**(45,000)**	**-60.00%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government	184	282	250	250	275	25	10.00%
Debt service							
Capital Projects							
Total Expenditures	**184**	**282**	**250**	**250**	**275**	**25**	**10.00%**
Revenue over(under) expenditures	83,598	84,382	61,921	74,750	29,725	(45,025)	-60.23%
Financing sources (uses):							
Operating transfers in							
Operating transfers out	(312,921)	-	(331,076)	(712,071)	(643,209)	68,862	-9.67%
Proceeds from bonds							
Financing sources (uses), net	(312,921)	-	(331,076)	(712,071)	(643,209)	68,862	-9.67%
sources over (under) expenditures	**(229,323)**	**84,382**	**(269,155)**	**(637,321)**	**(613,484)**	**23,837**	**-3.74%**
Fund balances, beginning	2,164,897	1,935,574	2,019,956	1,750,801	1,113,480	(637,321)	-36.40%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	1,935,574	2,019,956	1,750,801	1,113,480	499,996	(613,484)	-55.10%

Old Fashioned Fourth of July Fund

Accounts for the revenues and expenditures for the annual Independence Day celebration in the City of Bettendorf.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2006/07 is $21,974.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
FOURTH OF JULY FUND
FY 2002/03 THROUGH FY 2006/07

	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	Inc (Dec) over FY 2005-06	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	109	235	401	900	700	(200)	-22.22%
Fines & forfeitures							
Other	12,001	7,639	17,356	20,300	19,350	(950)	-4.68%
Total Revenue	**12,110**	**7,874**	**17,757**	**21,200**	**20,050**	**(1,150)**	**-5.42%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation	37,915	45,219	48,425	70,615	60,000	(10,615)	-15.03%
Community & Economic Development							
General Government							
Debt service							
Capital Projects							
Total Expenditures	**37,915**	**45,219**	**48,425**	**70,615**	**60,000**	**(10,615)**	**-15.03%**
Revenue over(under) expenditures	(25,805)	(37,345)	(30,668)	(49,415)	(39,950)	9,465	-19.15%
Financing sources (uses):							
Operating transfers in	40,000	35,000	35,000	40,000	40,000	-	0.00%
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net	40,000	35,000	35,000	40,000	40,000	-	0.00%
sources over (under) expenditures	**14,195**	**(2,345)**	**4,332**	**(9,415)**	**50**	**9,465**	**-100.53%**
Fund balances, beginning	15,157	29,352	27,007	31,339	21,924	(9,415)	-30.04%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	29,352	27,007	31,339	21,924	21,974	50	0.23%
Fund Balance % of Expenditures	77.42%	59.72%	64.72%	31.05%	36.62%		

Employee Benefits Fund

Accounts for the property tax revenues collected to be used for the City's employee health insurance and pension costs.

Financial Summary

Cities are allowed to levy in a Special Revenue Fund, for contributions under the Federal Insurance Contributions Act (FICA), the Iowa Public Employees Retirement System (IPERS), the Municipal Fire and Police Retirement System of Iowa (MFPRSI) and certain other employee benefits. In FY 2006/07 the levy for employee benefits will be $1,570,673. The amount will then be transferred to the General Fund where the employee benefits are actually paid.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
EMPLOYEE BENEFITS
FY 2002/03 THROUGH FY 2006/07

	FY 2002/03	FY 2003/04	FY 2004/05	FY 2005/06	FY 2006/07	Inc (Dec) over FY 2005-06	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes	1,305,975	1,328,154	1,432,974	1,509,433	1,500,340	(9,093)	-0.60%
Other city taxes	68,242	72,632	70,165	69,140	69,195	55	0.08%
Special assessments							
Licenses and permits							
Intergovernmental	1,859	1,355	1,167	1,165	1,138	(27)	-2.32%
Charges for services							
Interest							
Fines & forfeitures							
Other							
Total Revenue	**1,376,076**	**1,402,141**	**1,504,306**	**1,579,738**	**1,570,673**	**(9,065)**	**-0.57%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects							
Total Expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	1,376,076	1,402,141	1,504,306	1,579,738	1,570,673	(9,065)	-0.57%
Financing sources (uses):							
Operating transfers in							
Operating transfers out	(1,376,076)	(1,402,141)	(1,504,306)	(1,579,738)	(1,570,673)	9,065	-0.57%
Proceeds from bonds							
Financing sources (uses), net	(1,376,076)	(1,402,141)	(1,504,306)	(1,579,738)	(1,570,673)	9,065	-0.57%
sources over (under) expenditures	**-**	**-**	**-**	**-**	**-**	**-**	
Fund balances, beginning		-		-	-	-	
Residual equity transfer in (out)	-	-	-	-			
Adjustment for restatement							
Fund balances, ending	-	-	-	-	-	-	

Subdivision Deposits Fund

Accounts for the deposits that developers and builders remit for incomplete subdivisions and/or buildings to assure their completion in a timely manner. The deposit is returned to the remitter upon completion of the unfinished project.

Financial Summary

For FY 2006/07 revenues are expected to be $12,000 and expenditures $7,053. The budgets can vary widely depending upon the projects and developments and also the weather.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
SUBDIVISION DEPOSITS
FY 2002/03 THROUGH FY 2006/07

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest							
Fines & forfeitures							
Other			8,073	35,000	12,000		
Total Revenue	**-**	**-**	**8,073**	**35,000**	**12,000**	**(23,000)**	**-65.71%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development			6,043	20,400	7,053	(13,347)	-65.43%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**-**	**-**	**6,043**	**20,400**	**7,053**	(13,347)	-65.43%
Revenue over(under) expenditures	-	-	2,030	14,600	4,947	(9,653)	-66.12%
Financing sources (uses):							
Operating transfers in			48,579				
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net	-	-	48,579	-	-		
sources over (under) expenditures	**-**	**-**	**50,609**	**14,600**	**4,947**	**(9,653)**	-66.12%
Fund balances, beginning		-		50,609	65,209	14,600	
Residual equity transfer in (out)	-	-	-	-			
Adjustment for restatement							
Fund balances, ending	-	-	50,609	65,209	70,156	4,947	



Ribbon cutting for Palmer Hills Clubhouse.



Clubhouse with Palmer Grill and Pro Shop.



Palmer Grill



Pro Shop

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Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of general obligation bonds. General obligation bonds are the most common type of bonds issued by a city. The taxable valuation of all real property located in the city is pledged to pay them.

There are two types of general obligation bonds: essential corporate purpose and general corporate purpose. Bonds issued for a general corporate purpose require a public election with a 60% majority vote. Examples of general corporate purpose bonds include those issued for swimming pools, libraries, city halls, fire stations, and police stations. Bonds issued for an essential corporate purpose need only the approval of a resolution by a majority of the city council at an official meeting, following a published notice and hearing. Examples of essential corporate purpose bonds include those issued for street and bridge construction, refinancing of debt, park improvements and flood control.

The Statement of Net Assets from the City's Comprehensive Annual Financial Report accounts for general obligation debt backed by the full faith and credit of the City of Bettendorf. As of July 1, 2006 total general obligation debt in the Governmental Activities amounts to $57,937,915.50

As of July 1, 2006 the City also has $1,860,000 of general obligation bonds and $740,000 of revenue bonds outstanding in the Sewer Enterprise Fund; $2,167,084.50 of general obligation bonds outstanding in the Family Museum Enterprise Fund and $1,860,000 of general obligation bonds outstanding in the Storm Water Enterprise Fund each of which are included in the Enterprise Funds section of the budget document.

The City currently has sixteen general obligation bond issues outstanding as of July 1, 2006. The bonds have interest rates ranging from 1.25% to 9.174% and mature in varying annual amounts, with the final maturities due in the year ending June 30, 2023. A brief description of these issues are listed below:

- **MAY 1, 1996 $3,060,000 SERIES 1996A PUBLIC IMPROVEMENTS GENERAL OBLIGATION BONDS:**

  Proceeds from these bonds were used primarily to finance $2,555,000 of street, storm sewer and drainage improvements. The two major street projects included in the bonding were for Crow Creek Road and Devils Glen widening. The balance of the proceeds financed a recreation trail, traffic signals and traffic controllers.

  These bonds were rated A from Moody's Investors Service.

- **MAY 1, 1996 $1,535,000 SERIES 1996B PUBLIC IMPROVEMENTS TIF GENERAL OBLIGATION BONDS:**

  Proceeds from these bonds were used to finance public improvements, including downtown storm sewer improvements and various downtown street and lighting improvements, within the City's Downtown Tax Increment Financing District.

  These bonds were rated A from Moody's Investors Service.

- **JANUARY 1, 1997 $1,310,000 SERIES 1997A LEARNING CENTER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds were used to finance the completion of the Learning Center project, which was approved by City voters on November 8, 1994. The Series 1997A Bonds represent the final issuance of the City's $10,500,000 total authorization.

  These bonds were rated A from Moody's Investors Service.

- **JANUARY 1, 1997 $1,640,000 SERIES 1997B GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds from these bonds will be used to refund in advance of maturity the 1997 through 2011 maturities of the City's $1,640,000 General Obligation Bonds, Series 1992B, dated April 1, 1992, which financed public improvements associated with the City's waterfront development.

  These bonds were rated A from Moody's Investors Service.

- **JULY 1, 1997 $4,170,000 SERIES 1997A URBAN RENEWAL TAX INCREMENT REVENUE BONDS**

  Proceeds from these bonds will be used to finance the construction of a bridge overpass from State Street to the Lady Luck Casino and Marina development site.

  These bonds were rated A from Moody's Investors Service.

- **JULY 1, 1997 $5,385,000 SERIES 1997B TAXABLE URBAN RENEWAL TAX INCREMENT REVENUE BONDS**

  Proceeds from these bonds will be used to finance the construction of a parking ramp and marina adjacent to the Lady Luck Casino and Hotel.

  These bonds were rated A from Moody's Investors Service.

- **NOVEMBER 1, 1997 $1,030,000 SERIES 1997C GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance a portion of the cost of construction of a new manufacturing facility for Olympic Steel, Inc. at the Riverside Development Park (Bettendorf Urban Renewal District #4).

  These bonds were rated A1 from Moody's Investors Service.

- **APRIL 1, 1998 $9,700,000 SERIES 1998A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects as specified in the City's Capital Improvement Plan.

  These bonds were rated A1 from Moody's Investors Service.

- **MAY 1, 2000 $6,560,000 SERIES 2000A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects as specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **MAY 15, 2001 $6,635,000 SERIES 2001A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **DECEMBER 1, 2001, $600,000 GENERAL OBLIGATION NOTE**

  Proceeds of these bonds will be used to finance an 85 foot fire aerial ladder truck.

- **JUNE 1, 2002 $4,620,000 SERIES 2002B GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2002 $1,360,000 SERIES 2002A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance a portion of the cost of construction of street, sewer and traffic improvements near the new Trinity Hospital construction site.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2003 $4,080,000 SERIES 2003A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2003 $2,860,000 SERIES 2003A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2004 through the June 1, 2008 maturities of the City's $6,500,000 General Obligation Bonds, Series 1993A, dated May 1, 1993. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2004, $3,570,000 SERIES 2004A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2004, $4,534,050 SERIES 2004B GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2005 through the June 1, 2012 maturities of the City's $10,074,033 General Obligation Bonds, Series 1995, dated July 1, 1995. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2005, $4,590,000 SERIES 2005A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2006, $4,580,000 SERIES 2006A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JULY 1, 2006, $6,300,000 SERIES 2006B GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2007 through the June 1, 2015 maturities of the City's $6,275,000 General Obligation Bonds, Series 1998A, dated April 1, 1998. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and TIF Debt outstanding as of July 1, 2006 consists of the following individual issues:

Descriptions	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2006
Various Public Improvements	May 1996	3,060,000	4.20 - 4.80%	670,000
Downtown Public Improvements – TIF (1)	May 1996	1,535,000	4.125 - 4.7%	185,000
Learning Center Campus(2)	Jan. 1997	1,310,000	4.05 - 4.70%	89,216
Refunding	Jan. 1997	1,640,000	3.90 - 4.80%	350,000
Lady Luck Overpass TIF (1)	July 1997	4,170,000	5.898%	1,675,000
Lady Luck Ramp & Marina TIF (1)	July 1997	5,385,000	9.174%	3,445,000
Olympic Steel TIF (1)	Oct. 1997	1,030,000	4.25-4.70%	360,000
Various Public Improvements	April 1998	9,700,000	4.50-4.60%	6,275,000
Various Public Improvements	May 2000	6,560,000	4.30-5.25%	4,525,000
Various Public Improvements	May 2001	6,635,000	4.00-5.00%	5,450,000
Fire Truck note	Dec. 2001	600,000	4.16%	300,000
Various Public Improvements	June 2002	4,620,000	2.00-5.00%	3,970,000
Trinity TIF (1)	June 2002	1,360,000	3.00-4.90%	1,210,000
Various Public Improvements	June 2003	4,080,000	1.25-3.85%	3,545,000
Refunding	June 2003	2,840,000	1.05-2.00%	1,180,000
Various Public Improvements(3)	June 2004	3,570,000	2.25-5.00%	3,260,000
Refunding(4)	June 2004	4,534,050	3.00-4.00%	3,623,700
Various Public Improvements	June 2005	4,590,000	3.00-4.50%	4,400,000
Various Public Improvements(5)	June 2006	4,580,000	4.125-4.50%	4,580,000
Total General Obligation Bonds				$49,092,916

(1) The bond principal and interest payments for these bonds are budgeted in the TIF funds.

(2) The portion of these G.O. bonds relating to the Family Museum Fund $75,786 are properly accounted for in the Enterprise Funds section of this document.

(3) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $1,860,000 and the Storm Water Enterprise Fund $1,860,000 are properly accounted for in the Enterprise Funds section of this document.

(4) The portion of these G.O. bonds relating to the Family Museum Fund. $2,091,300, are properly accounted for in the Enterprise Funds section of this document.

(5) The portion of these G.O. bonds relating to the Sewer Enterprise Fund. $2,545,000, are properly accounted for in the Enterprise Funds section of this document.

SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:

Annual debt service requirements to service all outstanding indebtedness accounted for in the Long Term Debt Account Group as of July 1, 2006 are as follows:

Bonds in Debt Service Funds		
Year ending June 30:	**Principal**	**Interest**
2007	5,494,215.50	2,304,927.99
2008	5,435,000.00	2,047,926.58
2009	4,315,400.00	1,821,736.58
2010	3,953,100.00	1,604,547.43
2011	4,289,300.00	1,391,821.63
2011-2016	13,805,900.00	4,413,868.19
2017-2021	9,480,000.00	1,850,361.96
2022-2024	2,320,000.00	169,943.83
Total	**49,092,915.50**	**15,605,134.19**

LEGAL DEBT MARGIN:

The State of Iowa limits the amount of general obligation and tax increment financing debt that a City may issue. This limitation amounts to 5% of actual valuation of all property within the city limits. The computation for the legal debt margin for the City of Bettendorf as of June 30, 2006 is computed as follows:

January 2004 100% assessed valuation	$2,173,796,542
Plus: Public Gas & Electric Utilities	60,744,311
Plus: Captured Tax Increment Value	66,666,168
Less: Military Exemption	(4,457,764)
Total assessed valuation of the property in the City of Bettendorf	**$2,296,749,257**
Debt Limit, 5% of total actual valuation	$114,837,463
Less debt applicable to debt limit:	
Debt service general obligation bonds & notes	42,217,916
Debt service TIF general obligation and TIF revenue bonds	6,875,000
Enterprise general obligation bonds	8,432,085
Legal debt margin	**$ 57,525,001**
Percent of legal debt margin used	**50.09%**

CURRENT TRENDS AND ISSUES:

Budgeted property tax collections in the Debt Service Fund are $5,247,494 for FY 2006/07 compared to $4,927,705 for FY 2005/06. This is an increase of 6.49% due to the increase in property valuations and an increase in the tax levy rate for debt service from $3.90 to $4.05 per $1,000 of taxable property value. Revenues from property taxes, TIF revenues, interest earnings, and local option sales tax transferred in from the General Fund total the amount necessary to support debt service principal and interest payments of $6,133,491. Debt Service payments are increasing $399,844 from FY 2005/06 due largely to the debt schedule for a few of the bonds being higher payments for FY 06/07. Six of the City's bond issues will be paid off in the next two years. Also, on July 1, 2006, the City will be issuing the 2006 B General Obligation Refunding Bonds that will pay off the 1998A General Obligation Bonds to achieve some interest savings.

The City's overall debt is structured with a rapid payout of principal and slightly increasing total annual debt service requirements annually through FY 2007/08. The Council plans to draw down the excess fund balance in this fund through FY 07/08 and maintain only a moderate balance. Tax base growth and a rapid payout continue to moderate the City's debt burden. Detailed debt analyses can be found throughout the remaining pages of this section.

CITY OF BETTENDORF

STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES

DEBT SERVICE FUND

FY 2002/03 through FY 2006/07

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 05/06	% Inc (Dec) from 05/06
Revenue:							
Property taxes	4,305,351	4,376,332	4,658,000	4,927,705	5,247,494	319,789	6.49%
Other city taxes	210,789	224,357	216,736	209,408	227,209	17,801	8.50%
Special assessments	-	-	-	-	-	-	
Licenses and permits	-	-	-	-	-	-	
Intergovernmental	5,759	4,327	3,613	3,527	3,527	-	0.00%
Charges for services	-	-	-	-	-	-	
Interest	101,098	46,441	148,732	107,000	75,000	(32,000)	-29.91%
Fines & forfeitures	-	-	-	-	-	-	
Other	-	-	-	-	-	-	
Total revenue	**4,622,997**	**4,651,457**	**5,027,081**	**5,247,640**	**5,553,230**	**305,590**	**5.82%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:	4,798,535	7,851,030	9,898,864	5,733,647	6,133,491	399,844	6.97%
Capital Projects							
Total expenditures	**4,798,535**	**7,851,030**	**9,898,864**	**5,733,647**	**6,133,491**	**399,844**	**6.97%**
Revenue over(under) expenditures	(175,538)	(3,199,573)	(4,871,783)	(486,007)	(580,261)	(94,254)	19.39%
Financing sources (uses):							
Operating transfers in	554,975	582,200	579,425	576,650	573,875	(2,775)	-0.48%
Operating transfers out	(482,219)	(496,805)	(493,924)	(476,713)	(443,528)	33,185	-6.96%
Proceeds from bonds	2,841,535	4,519,383					
Payment to bond escrow agent							
Financing sources (uses), net	2,914,291	4,604,778	85,501	99,937	130,347	30,410	30.43%
sources over (under) expenditures	**2,738,753**	**1,405,205**	**(4,786,282)**	**(386,070)**	**(449,914)**	**(63,844)**	**16.54%**
Fund balances, beginning	2,247,776	4,986,529	6,391,734	1,605,452	1,219,382	(386,070)	-24.05%
Residual equity transfer in (out)							
Fund balances, ending	4,986,529	6,391,734	1,605,452	1,219,382	769,468	(449,914)	-36.90%

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF BETTENDORF, IOWA that the City shall continually seek to maintain and improve current bond ratings so that borrowing costs are minimized and access to credit preserved.

BE IT FURTHER RESOLVED that the City shall maintain effective communication with bond rating agencies concerning its financial condition, in keeping with a policy of full disclosure on its annual financial reports and official statement.

BE IT FURTHER RESOLVED that several key debt indicators used by national credit ratings agencies when reviewing the City's creditworthiness will be calculated and reviewed by the City annually as part of adopting its Five Year Capital Improvements Program. During this annual review, a target number/range and ceiling/floor number, if applicable, will be established for each indicator. The target number/range establishes parameters the City intends to achieve overtime, through a prudent program of debt management.

A listing of the key debt indicators to be adopted annually as part of the City's Five Year Capital Improvements Program will include, but is not limited to the following:

	6/30/04 Actual	6/30/05 Actual	6/30/06 Projected	Target # Or Range	Ceiling or Floor
Debt Margin Ratio	65.44%	52.64%	50.09%	30-50%	100%(Ceiling)

As mandated by the State of Iowa this ratio calculates the percentage of the City's outstanding general obligation debt to debt applicable to the debt limit. The debt limit shall not exceed 5% of total actual assessed valuation. The Ceiling number is mandated by State Law

	6/30/04 Actual	6/30/05 Actual	6/30/06 Projected	Target # Or Median	Ceiling or Floor
G.O. Net Direct Debt as a % of full assessed value	2.44%	2.04%	2.33%	1.60%	5% (Ceiling)

This ratio indicates the relationship between the City's debt and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the source of the City's revenues used to repay debt. A small ratio is an indication that the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations. The target number is Moody's median level for Cities with a population range of 25,000 to 49,999. State Law mandates the Ceiling number.

	6/30/04 Actual	6/30/05 Actual	6/30/06 Projected	Target # Or Median	Ceiling or Floor
G.O. Indirect & Net Direct Debt as a % of Full Assessed Value	2.90%	2.36%	2.91%	3.20%	N/A

This ratio indicates the relationship between the debt burden of all governmental entities within the City of Bettendorf and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the primary source of revenues that governmental entities use to repay debt. A small ratio indicates the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations because the overall debt burden on taxpayers is lower. The target number is Moody's median level for Cities with a population range of 25,000 to 49,999.

	6/30/04	6/30/05	6/30/06	Target #	Ceiling or

	Actual	Actual	Projected	Or Median	Floor
G.O. Net Debt per Capita	$1,624	$1,498	$1,695	$696	N/A

This indicator indicates the per capita debt burden of the City of Bettendorf only and is a general indicator of the City's debt burden on individual taxpayers. A smaller ratio indicates a lighter burden. The target number is Moody's median level for Cities with a population range of 25,000 to 49,999.

	6/30/04 Actual	6/30/05 Actual	6/30/06 Projected	Target # Or Median	Ceiling or Floor
Overlapping Net Debt per Capita	$1,931	1,735	$2,116	$1,430	N/A

This indicator indicates the per capita debt burden of all governmental entities within the City of Bettendorf and is a general indicator of the overlapping debt burden on City taxpayers. A smaller ratio indicates a lighter burden on taxpayers. The target number is Moody's median level for cities with a population range of 25,000 to 49,999.

	6/30/04 Actual	6/30/05 Actual	6/30/06 Projected	Target # Or Range	Ceiling or Floor
Debt Per Capita as a % of Per Capita Income	6.88%	6.18%	7.54%	2.5-5.0%	N/A

This ratio is a measure of the capacity of citizens to finance tax-supported debt. A low ratio means that taxes required to repay debt represents a smaller portion of the average citizen's income. The target range is recommended by the Municipal Treasurer's Association, Debt Policy Handbook.

	6/30/04 Actual	6/30/05 Actual	6/30/06 Projected	Target # Or Range	Ceiling or Floor
Debt Service as a % of General Governmental Expenditures	18.95%	20.52%	12.87%	15-30%	N/A

This ratio is a measure of the City's ability to repay debt without hampering other City services. A small ratio indicates a lesser burden on the City's operating budget. The target ratio is recommended by Springsted Inc. for Cities with a population size comparable to the City of Bettendorf.

	6/30/04 Actual	6/30/05 Actual	6/30/06 Projected	Target # Or Range	Ceiling or Floor
Unreserved General Fund Balance as a % of General Fund Revenues	26.46%	26.92%	23.74%	20-40%	20%(Floor)

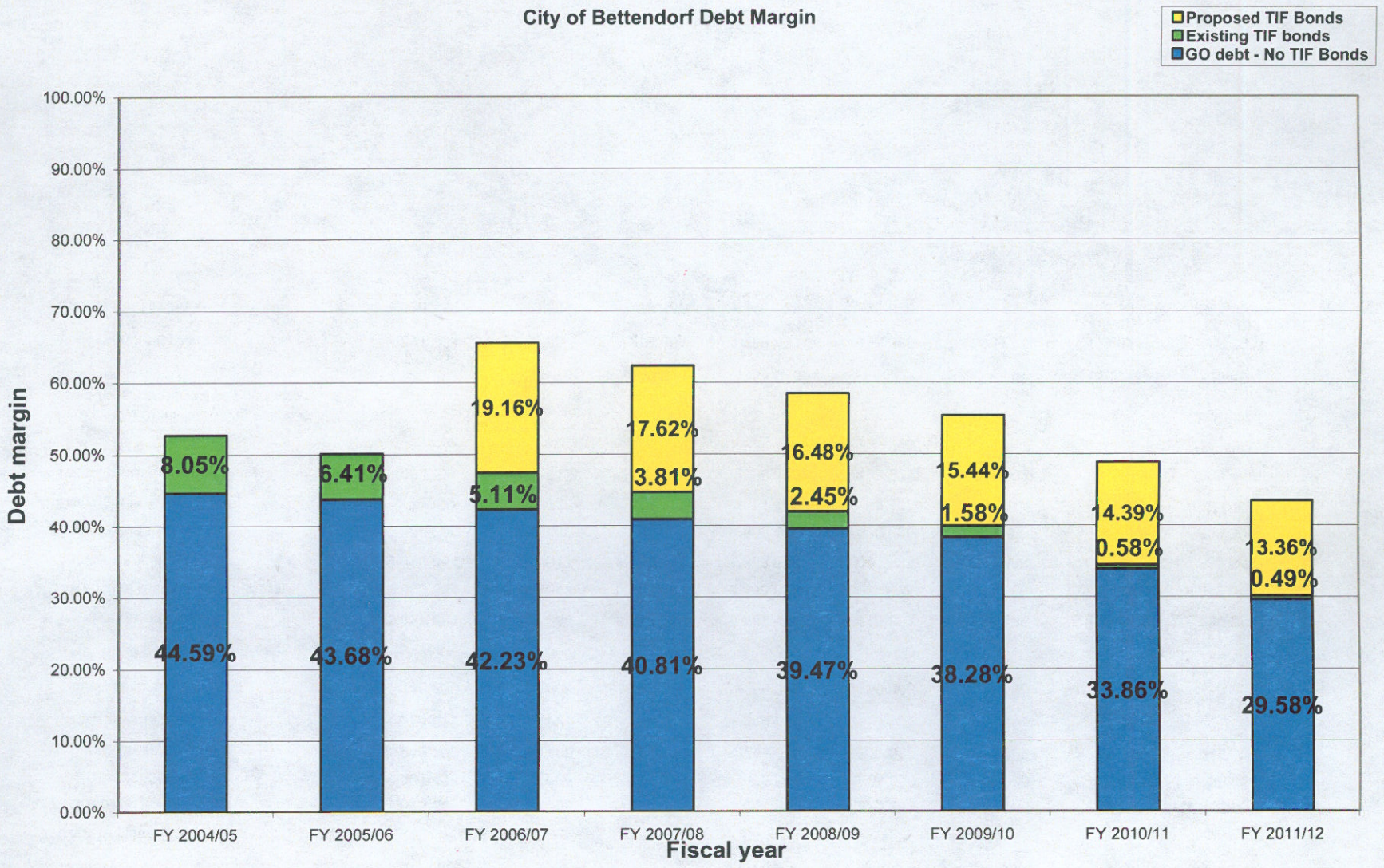
A high ratio suggests the presence of resources that can be used to overcome a temporary shortfall of revenues. Target and floor numbers recommended by GFOA in Government Finance Review publications.

Sources of Indicators:
Official Statement, City of Bettendorf, Series 2005A G.O. Bonds
Moody's Treasurer's Association, Debt Policy Handbook
Municipal Treasurer's Association, Debt Policy Handbook
Government Finance Officer's Association, GFOA

City of Bettendorf, Iowa
Debt Margin Analysis

Fiscal year	FY 2004/05	Projected FY 2005/06	Projected FY 2006/07	Projected FY 2007/08	Projected FY 2008/09	Projected FY 2009/10	Projected FY 2010/11	Projected FY 2011/12
Value as of Jan 1:	2003	2004	2005	2006	2007	2008	2009	2010
Fiscal year ended June 30:	2005	2006	2007	2008	2009	2010	2011	2012
Gross property value	2,138,035,961	2,296,749,257	2,364,462,799	2,435,396,683	2,533,458,583	2,609,462,341	2,687,746,211	2,768,378,598
Gross Property Value change froom previous year	9.29%	7.42%	2.95%	3.00%	4.03%	3.00%	3.00%	3.00%
Debt limit	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Legal debt limit	106,901,798	114,837,463	118,223,140	121,769,834	126,672,929	130,473,117	134,387,311	138,418,930
Outstanding bonds at June 30	56,275,000	50,400,000	38,820,000	33,655,000	29,620,000	25,990,000	22,045,000	19,220,000
Proposed bonds	0	7,125,000	38,606,051	42,144,470	44,357,788	46,162,005	43,577,680	40,899,669
Total outstanding debt	**56,275,000**	**57,525,000**	**77,426,051**	**75,799,470**	**73,977,788**	**72,152,005**	**65,622,680**	**60,119,669**
Debt margin used, GO, proposed and existing TIF	**52.64%**	**50.09%**	**65.49%**	**62.25%**	**58.40%**	**55.30%**	**48.83%**	**43.43%**
Total outstanding debt excluding TIF proposed bonds	**56,275,000**	**57,525,000**	**55,966,051**	**54,339,470**	**53,097,788**	**52,002,005**	**46,282,680**	**41,629,669**
Debt margin used, GO & existing TIF	**52.64%**	**50.09%**	**47.34%**	**44.62%**	**41.92%**	**39.86%**	**34.44%**	**30.08%**
Total outstanding debt excluding all TIF bonds	**47,670,000**	**50,165,000**	**49,926,051**	**49,699,470**	**49,992,788**	**49,947,005**	**45,502,680**	**40,944,669**
Debt margin used, Existing and proposed GO only	**44.59%**	**43.68%**	**42.23%**	**40.81%**	**39.47%**	**38.28%**	**33.86%**	**29.58%**
Legal debt margin available	**50,626,798**	**57,312,463**	**40,797,089**	**45,970,364**	**52,695,141**	**58,321,112**	**68,764,631**	**78,299,261**

The State of Iowa limits the amount of general obligation and tax increment financing debt which a city may issue. This limitation amounts to 5% of gross property across all property classes within the city limits. The above chart shows that the City of Bettendorf has been well under the limit and projects to stay under the limit.



This chart shows that the City's debt margin ratio excluding TIF bonds (blue bar) falls within the City's practice of keeping the debt margin ratio at approximately 50% or below. TIF bonds (green and yel council's practice of utilizing up to 50% of the debt margin.

City of Bettendorf

Debt Payment & Fund Balance Analysis by Fiscal Year

Fiscal Year:	FY 2004/05	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10	FY 2010/11	FY 2011/12
Fiscal year ended June 30:	**2005**	**2006**	**2007**	**2008**	**2009**	**2010**	**2011**	**2011**
Taxable property value (2%-3.5% annual growth)	1,219,545,879	1,293,606,502	1,289,504,632	1,300,952,155	1,338,961,677	1,359,046,102	1,372,636,563	1,393,226,111
Percentage increase from previous year	5.40%	6.07%	-0.32%	0.50%	1.00%	1.50%	1.00%	1.50%
Tax levy	3.80000	3.80000	4.05000	4.05000	3.60000	3.60000	3.60000	3.55000
Debt Service Fund:								
Property taxes levied	4,626,585	4,915,705	5,222,494	5,268,856	4,820,262	4,892,566	4,941,492	4,945,953
Delinquent taxes	31,415	12,000	25,000	25,000	25,000	25,000	25,000	25,000
Other city taxes	216,736	209,408	227,209	215,000	215,000	215,000	215,000	215,000
Intergovernmental	3,612	3,527	3,527	3,600	3,600	3,600	3,600	3,600
Interest	148,733	107,000	75,000	50,000	50,000	50,000	50,000	50,000
Net Bond proceeds	-	-	-	-	-	-	-	-
Total revenues	**5,027,081**	**5,247,640**	**5,553,230**	**5,562,456**	**5,113,862**	**5,186,166**	**5,235,092**	**5,239,553**
Principal retirement & Interest	9,898,864	5,733,647	6,133,491	6,388,528	5,001,635	5,341,366	5,653,593	5,869,546
Total expenditures	9,898,864	5,733,647	6,133,491	6,388,528	5,001,635	5,341,366	5,653,593	5,869,546
Transfers in from General Fund	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Transfers in from CIP	79,425	76,650	73,875	71,100	68,325	65,550	62,775	-
Transfer out to Family Museum	(493,924)	(476,713)	(443,528)	(398,106)	(403,271)	(394,209)	(395,692)	(399,464)
Revenue & other financing sources over(under) expenditures and other financing uses	(4,786,282)	(386,070)	(449,914)	(653,078)	277,281	16,141	(251,418)	(529,457)
Beginning fund balance	6,391,734	1,605,452	1,219,381	769,467	116,389	393,670	409,811	158,393
Ending fund balance	1,605,452	1,219,381	769,467	116,389	393,670	409,811	158,393	(371,064)

City of Bettendorf, Iowa
Bond Principal Payments by Fiscal Year

Date of Issue	Original Amount Issued	Balance at 6/30/05	FY 05/06 Principal Payments	Balance at 6/30/06	FY 06/07 Principal Payments	Balance at 6/30/07	FY 07/08 Principal Payments	Balance at 6/30/08	FY 08/09 Principal Payments	Balance at 6/30/09	FY 09/10 Principal Payments	Balance at 6/30/10
GO Bonds:												
5/1/1996 TIF	3,060,000	985,000	315,000	670,000	325,000	345,000	345,000	0		0		0
May-96	1,535,000	360,000	175,000	185,000	185,000	0		0		0		0
Jan-97	1,310,000	320,000	155,000	165,000	165,000	0		0		0		0
Jan-97	1,640,000	515,000	165,000	350,000	170,000	180,000	180,000	0		0		0
8/1/1997 tif	4,170,000	2,080,000	405,000	1,675,000	425,000	1,250,000	450,000	800,000	800,000	0		0
8/1/199 tif	5,385,000	3,785,000	340,000	3,445,000	375,000	3,070,000	405,000	2,665,000	525,000	2,140,000	960,000	1,180,000
9/1/1999 tif	1,030,000	470,000	110,000	360,000	115,000	245,000	120,000	125,000	125,000	0		0
Apr-98	9,700,000	6,825,000	550,000	6,275,000	6,275,000	0		0		0		0
Apr-00	6,620,000	4,900,000	375,000	4,525,000	400,000	4,125,000	425,000	3,700,000	450,000	3,250,000	475,000	2,775,000
May-01	5,105,000	5,705,000	255,000	5,450,000	265,000	5,185,000	275,000	4,910,000	285,000	4,625,000	300,000	4,325,000
Dec-01	600,000	360,000	60,000	300,000	60,000	240,000	60,000	180,000	60,000	120,000	60,000	60,000
May-02	8,625,000	4,140,000	170,000	3,970,000	175,000	3,795,000	180,000	3,615,000	185,000	3,430,000	195,000	3,235,000
5/1/2002 tif	3,575,000	1,285,000	75,000	1,210,000	80,000	1,130,000	80,000	1,050,000	85,000	965,000	90,000	875,000
Jun-03	4,080,000	3,725,000	180,000	3,545,000	185,000	3,360,000	190,000	3,170,000	195,000	2,975,000	200,000	2,775,000
Jun-03	2,840,000	1,750,000	570,000	1,180,000	580,000	600,000	600,000	0				
Jun-04	3,570,000	3,420,000	160,000	3,260,000	165,000	3,095,000	165,000	2,930,000	170,000	2,760,000	175,000	2,585,000
Jun-04	2,040,000	1,950,000	90,000	1,860,000	90,000	1,770,000	95,000	1,675,000	95,000	1,580,000	100,000	1,480,000
Jun-04	2,040,000	1,950,000	90,000	1,860,000	90,000	1,770,000	95,000	1,675,000	95,000	1,580,000	100,000	1,480,000
Jun-04	4,534,050	4,534,050	910,350	3,623,700	945,000	2,678,700	975,000	1,703,700	410,400	1,293,300	413,100	880,200
Jun-04	2,409,200	2,409,200	317,900	2,091,300	315,000	1,776,300	325,000	1,451,300	349,600	1,101,700	351,900	749,800
Jun-04	216,750	216,750	216,750	0		0		0		0		0
GO Jun-05	4,590,000	4,590,000	190,000	4,400,000	195,000	4,205,000	200,000	4,005,000	205,000	3,800,000	210,000	3,590,000
Total current		**56,275,000**	**5,875,000**	**50,400,000**	**11,580,000**	**38,820,000**	**5,165,000**	**33,655,000**	**4,035,000**	**29,620,000**	**3,630,000**	**25,990,000**
GO Jun-06	4,580,000			4,580,000	185,000	4,395,000	185,000	4,210,000	195,000	4,015,000	200,000	3,815,000
Swr GO Jun-06	2,545,000			2,545,000	105,000	2,440,000	105,000	2,335,000	105,000	2,230,000	110,000	2,120,000
GO refunding Jul-06	6,300,000				605,000	5,695,000	600,000	5,095,000	615,000	4,480,000	685,000	3,795,000
GO Sep-06	700,000				700,000	26,051	673,949	54,470	619,479	57,788	561,691	61,306
TIF Sep-06	10,380,000					10,380,000	0	10,380,000	240,000	10,140,000	370,000	9,770,000
TIF Sep-06	11,080,000					11,080,000	0	11,080,000	340,000	10,740,000	360,000	10,380,000
GO Jun-07	4,590,000					4,590,000	190,000	4,400,000	195,000	4,205,000	200,000	4,005,000
GO Jun-08	4,590,000							4,590,000	190,000	4,400,000	195,000	4,205,000
GO Jun-09	4,090,000									4,090,000	169,301	3,920,699
GO Jun-10	4,090,000											4,090,000
GO Jun-11	3,575,000											
Total proposed		**0**	**0**	**7,125,000**	**1,595,000**	**38,606,051**	**1,753,949**	**42,144,470**	**2,499,479**	**44,357,788**	**2,850,992**	**46,162,005**
Total GO debt:		**56,275,000**	**5,875,000**	**57,525,000**	**13,175,000**	**77,426,051**	**6,918,949**	**75,799,470**	**6,534,479**	**73,977,788**	**6,480,992**	**72,152,005**
Revenue bonds:												
Jun-03	1,515,000	1,010,000	270,000	740,000	280,000	460,000	280,000	180,000	180,000	0		
Total current		1,010,000	270,000	740,000	280,000	460,000	280,000	180,000	180,000	0		
		0		0		0		0		0		0
Total proposed		**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Revenue debt:		**1,010,000**	**270,000**	**740,000**	**280,000**	**460,000**	**280,000**	**180,000**	**180,000**	**0**	**0**	**0**

City of Bettendorf, Iowa
Bond Principal Payments by Fiscal Year

Date of Issue	FY 10/11 Principal Payments	Balance at 6/30/11	FY 11/12 Principal Payments	Balance at 6/30/12	FY 12/13 Principal Payments	Balance at 6/30/13	FY 13/14 Principal Payments	Balance at 6/30/14	FY 14/15 Principal Payments	Balance at 6/30/15	FY 15/16 Principal Payments	Balance at 6/30/16	FY 16/17 Principal Payments
GO Bonds:													
5/1/1996 TIF		0		0		0		0		0		0	
May-96		0		0		0		0		0		0	
Jan-97		0		0		0		0		0		0	
Jan-97		0		0		0		0		0		0	
8/1/1997 tif		0		0		0		0		0		0	
8/1/199 tif	1,180,000	0		0		0		0		0		0	
9/1/1999 tif		0		0		0		0		0		0	
Apr-98		0		0		0		0		0		0	
Apr-00	500,000	2,275,000	525,000	1,750,000	550,000	1,200,000	575,000	625,000	625,000	0		0	
May-01	310,000	4,015,000	325,000	3,690,000	340,000	3,350,000	355,000	2,995,000	370,000	2,625,000	385,000	2,240,000	405,000
Dec-01	60,000	0											
May-02	205,000	3,030,000	215,000	2,815,000	225,000	2,590,000	235,000	2,355,000	245,000	2,110,000	260,000	1,850,000	270,000
5/1/2002 tif	95,000	780,000	95,000	685,000	100,000	585,000	105,000	480,000	110,000	370,000	115,000	255,000	125,000
Jun-03	205,000	2,570,000	215,000	2,355,000	220,000	2,135,000	230,000	1,905,000	240,000	1,665,000	250,000	1,415,000	260,000
Jun-03													
Jun-04	175,000	2,410,000	180,000	2,230,000	190,000	2,040,000	195,000	1,845,000	200,000	1,645,000	210,000	1,435,000	215,000
Jun-04	100,000	1,380,000	105,000	1,275,000	105,000	1,170,000	110,000	1,060,000	115,000	945,000	120,000	825,000	125,000
Jun-04	100,000	1,380,000	105,000	1,275,000	105,000	1,170,000	110,000	1,060,000	115,000	945,000	120,000	825,000	125,000
Jun-04	429,300	450,900	450,900	0		0		0		0		0	
Jun-04	365,700	384,100	384,100	0		0		0		0		0	
Jun-04		0		0		0		0		0		0	
GO Jun-05	220,000	3,370,000	225,000	3,145,000	235,000	2,910,000	240,000	2,670,000	250,000	2,420,000	260,000	2,160,000	270,000
Total current	**3,945,000**	**22,045,000**	**2,825,000**	**19,220,000**	**2,070,000**	**17,150,000**	**2,155,000**	**14,995,000**	**2,270,000**	**12,725,000**	**1,720,000**	**11,005,000**	**1,795,000**
GO Jun-06	210,000	3,605,000	215,000	3,390,000	225,000	3,165,000	230,000	2,935,000	240,000	2,695,000	250,000	2,445,000	260,000
Swr GO Jun-06	115,000	2,005,000	120,000	1,885,000	125,000	1,760,000	130,000	1,630,000	135,000	1,495,000	140,000	1,355,000	145,000
GO refunding Jul-06	705,000	3,090,000	730,000	2,360,000	750,000	1,610,000	795,000	815,000	815,000	0			
GO Sep-06	500,385	65,040	435,345	69,001	366,344	73,203	293,141	77,661	215,480	82,391	133,089	87,408	45,681
TIF Sep-06	425,000	9,345,000	440,000	8,905,000	460,000	8,445,000	480,000	7,965,000	505,000	7,460,000	525,000	6,935,000	550,000
TIF Sep-06	385,000	9,995,000	410,000	9,585,000	435,000	9,150,000	465,000	8,685,000	495,000	8,190,000	525,000	7,665,000	560,000
GO Jun-07	205,000	3,800,000	210,000	3,590,000	220,000	3,370,000	225,000	3,145,000	235,000	2,910,000	240,000	2,670,000	250,000
GO Jun-08	200,000	4,005,000	205,000	3,800,000	210,000	3,590,000	220,000	3,370,000	225,000	3,145,000	235,000	2,910,000	240,000
GO Jun-09	173,758	3,746,941	178,214	3,568,727	182,669	3,386,058	187,124	3,198,934	196,035	3,002,899	200,490	2,802,409	209,401
GO Jun-10	169,301	3,920,699	173,758	3,746,941	178,214	3,568,727	182,669	3,386,058	187,124	3,198,934	196,035	3,002,899	200,490
GO Jun-11		3,575,000	150,000	3,425,000	150,000	3,275,000	155,000	3,120,000	160,000	2,960,000	165,000	2,795,000	170,000
Total proposed	**3,088,444**	**43,577,680**	**3,117,317**	**40,899,669**	**3,152,227**	**38,117,988**	**3,207,934**	**35,207,653**	**3,248,639**	**32,179,224**	**2,444,614**	**29,872,716**	**2,460,572**
Total GO debt:	**7,033,444**	**65,622,680**	**5,942,317**	**60,119,669**	**5,222,227**	**55,267,988**	**5,362,934**	**50,202,653**	**5,518,639**	**44,904,224**	**4,164,614**	**40,877,716**	**4,255,572**
Revenue bonds:													
Jun-03													
Total current													
		0											
Total proposed	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Revenue debt:	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

City of Bettendorf, Iowa
Bond Principal Payments by Fiscal Year

Date of Issue	Balance at 6/30/17	FY 17/18 Principal Payments	Balance at 6/30/18	FY 18/19 Principal Payments	Balance at 6/30/19	FY 19/20 Principal Payments	Balance at 6/30/20	FY 20/21 Principal Payments	Balance at 6/30/21	FY 21/22 Principal Payments	Balance at 6/30/22	FY 22/23 Principal Payments	Balance at 6/30/23
GO Bonds:													
5/1/1996 TIF	0		0										
May-96	0		0										
Jan-97	0		0										
Jan-97	0		0										
8/1/1997 tif	0		0										
8/1/199 tif	0		0										
9/1/1999 tif	0		0										
Apr-98	0		0										
Apr-00	0		0										
May-01	1,835,000	425,000	1,410,000	445,000	965,000	470,000	495,000	495,000	0		0		
Dec-01													
May-02	1,580,000	285000	1,295,000	300,000	995,000	315,000	680,000	330,000	350,000	350,000	0		
5/1/2002 tif	130,000	130,000	0		0		0		0		0		
Jun-03	1,155,000	270,000	885,000	280,000	605,000	295,000	310,000	310,000	0				
Jun-03													
Jun-04	1,220,000	225,000	995,000	235,000	760,000	240,000	520,000	255,000	265,000	265,000	0		0
Jun-04	700,000	130,000	570,000	135,000	435,000	140,000	295,000	145,000	150,000	150,000	0		0
Jun-04	700,000	130,000	570,000	135,000	435,000	140,000	295,000	145,000	150,000	150,000	0		0
Jun-04	0		0		0		0		0		0		0
Jun-04	0		0		0		0		0		0		0
Jun-04	0		0		0		0		0		0		0
GO Jun-05	1,890,000	285,000	1,605,000	295,000	1,310,000	305,000	1,005,000	320,000	685,000	335,000	350,000	350,000	0
Total current	**9,210,000**	**1,880,000**	**7,330,000**	**1,825,000**	**5,505,000**	**1,905,000**	**3,600,000**	**2,000,000**	**1,600,000**	**1,250,000**	**350,000**	**350,000**	**0**
GO Jun-06	2,185,000	275,000	1,910,000	285,000	1,625,000	295,000	1,330,000	310,000	1,020,000	325,000	695,000	340,000	355,000
Swr GO Jun-06	1,210,000	150,000	1,060,000	160,000	900,000	165,000	735,000	170,000	565,000	180,000	385,000	190,000	195,000
GO refunding Jul-06													
GO Sep-06	45,681	0											
TIF Sep-06	6,385,000	580,000	5,805,000	605,000	5,200,000	640,000	4,560,000	670,000	3,890,000	705,000	3,185,000	740,000	2,445,000
TIF Sep-06	7,105,000	595,000	6,510,000	640,000	5,870,000	680,000	5,190,000	730,000	4,460,000	775,000	3,685,000	830,000	2,855,000
GO Jun-07	2,420,000	260,000	2,160,000	270,000	1,890,000	285,000	1,605,000	295,000	1,310,000	305,000	1,005,000	320,000	685,000
GO Jun-08	2,670,000	250,000	2,420,000	260,000	2,160,000	270,000	1,890,000	285,000	1,605,000	295,000	1,310,000	305,000	1,005,000
GO Jun-09	2,593,008	213,856	2,379,152	222,767	2,156,385	231,678	1,924,707	240,588	1,684,119	253,954	1,430,165	262,865	1,167,300
GO Jun-10	2,802,409	209,401	2,593,008	213,856	2,379,152	222,767	2,156,385	231,678	1,924,707	240,588	1,684,119	253,954	1,430,165
GO Jun-11	2,625,000	175,000	2,450,000	180,000	2,270,000	190,000	2,080,000	195,000	1,885,000	205,000	1,680,000	210,000	1,470,000
Total proposed	**27,416,098**	**2,533,257**	**24,837,160**	**2,656,623**	**22,180,537**	**2,789,445**	**19,391,092**	**2,932,266**	**16,458,826**	**3,079,542**	**13,379,284**	**3,241,819**	**10,137,465**
Total GO debt:	**36,626,098**	**4,413,257**	**32,167,160**	**4,481,623**	**27,685,537**	**4,694,445**	**22,991,092**	**4,932,266**	**18,058,826**	**4,329,542**	**13,729,284**	**3,591,819**	**10,137,465**
Revenue bonds:													
Jun-03													
Total current													
Total proposed	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Revenue debt:	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

City of Bettendorf, Iowa
Bond Principal Payments by Fiscal Year

Date of Issue	FY 23/24 Principal Payments	Balance at 6/30/24	FY 24/25 Principal Payments	Balance at 6/30/25	FY 25/26 Principal Payments	Balance at 6/30/26	FY 26/27 Principal Payments	Balance at 6/30/27	FY 27/28 Principal Payments	Balance at 6/30/28
GO Bonds:										
5/1/1996 TIF										
May-96										
Jan-97										
Jan-97										
8/1/1997 tif										
8/1/199 tif										
9/1/1999 tif										
Apr-98										
Apr-00										
May-01										
Dec-01										
May-02										
5/1/2002 tif										
Jun-03										
Jun-03										
Jun-04		0								
Jun-04		0								
Jun-04		0								
Jun-04		0								
Jun-04		0								
Jun-04		0								
GO Jun-05		0		0		0				
Total current	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
GO Jun-06	355,000	0		0		0		0		0
Swr GO Jun-06	195,000	0		0		0		0		0
GO refunding Jul-06										
GO Sep-06										
TIF Sep-06	775,000	1,670,000	815,000	855,000	855,000	0		0		
TIF Sep-06	890,000	1,965,000	950,000	1,015,000	1,015,000	0		0		
GO Jun-07	335,000	350,000	350,000	0		0		0		0
GO Jun-08	320,000	685,000	335,000	350,000	350,000	0		0		0
GO Jun-09	271,776	895,524	285,142	610,382	298,508	311,874	311,874	0		0
GO Jun-10	262,865	1,167,300	271,776	895,524	285,142	610,382	298,508	311,874	311,874	0
GO Jun-11	220,000	1,250,000	230,000	1,020,000	240,000	780,000	250,000	530,000	260,000	270,000
Total proposed	**3,404,641**	**6,732,824**	**3,006,918**	**3,725,906**	**2,803,650**	**922,256**	**610,382**	**311,874**	**311,874**	**0**
Total GO debt:	**3,404,641**	**6,732,824**	**3,006,918**	**3,725,906**	**2,803,650**	**922,256**	**610,382**	**311,874**	**311,874**	**0**
Revenue bonds:										
Jun-03										
Total current										
Total proposed	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Total Revenue debt:	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2006/2007 Budget

FY	5/1/1996 $3.06 Million GO Bonds Due 6/1	5/1/1996 $1.535 Million TIF GO Bonds Due 6/1	1/1/1997 $1.310 Million Museum Bonds Due 6/1	1/1/1997 $1.310 Million GO Bonds Due 6/1	1/1/1997 $1.640 Million GO Ref. Bonds Due 6/1	7/1/1997 $4.170 Million TIF Rev. Bonds Due 6/1	7/1/1997 $5.385 Million TIF Rev. Bonds Due 6/1	10/1/1997 $1.030 Million TIF GO Bonds Due 6/1	4/1/1998 $9.700 Million GO Bonds Due 6/1	5/1/2000 $6.560 Million GO Bonds Due 6/1	6/1/2001 $6.635 Million GO Bonds Due 6/1
	Principal										
2007	325,000.00	185,000.00	75,784.50	89,215.50	170,000.00	425,000.00	375,000.00	115,000.00	6,275,000.00	400,000.00	265,000.00
2008	345,000.00				180,000.00	450,000.00	405,000.00	120,000.00		425,000.00	275,000.00
2009						800,000.00	525,000.00	125,000.00		450,000.00	285,000.00
2010							960,000.00			475,000.00	300,000.00
2011							1,180,000.00			500,000.00	310,000.00
2012										525,000.00	325,000.00
2013										550,000.00	340,000.00
2014										575,000.00	355,000.00
2015										625,000.00	370,000.00
2016											385,000.00
2017											405,000.00
2018											425,000.00
2019											445,000.00
2020											470,000.00
2021											495,000.00
2022											
2023											
2024											
2025											
2026											
2027											
2028											
2029											
2030											
2031											
2032											
Total	**670,000.00**	**185,000.00**	**75,784.50**	**89,215.50**	**350,000.00**	**1,675,000.00**	**3,445,000.00**	**360,000.00**	**6,275,000.00**	**4,525,000.00**	**5,450,000.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2006/2007 Budget

FY	12/1/2001 $600 Thousand GO Notes Due 6/1	6/1/2002 $4.620 Million GO Bonds Due 6/1	6/1/2003 $1.360 Million TIF GO Bonds Due 6/1	6/1/2003 $4.080 Million GO Bonds Due 6/1	6/1/2003 $2.840 Million GO Ref. Bonds Due 6/1	6/1/2003 $1.515 Million Sewer Ref. Bonds Due 6/1	6/1/2004 $3.570 Million GO Bonds Due 6/1	6/1/2004 $2.040 Million Sewer GO Bonds Due 6/1	6/1/2004 $2.040 Million Storm GO Bonds Due 6/1	6/1/2004 $7.160 Million GO Ref. Bonds Due 6/1
		Principal								
2007	60,000.00	175,000.00	80,000.00	185,000.00	580,000.00	280,000.00	165,000.00	90,000.00	90,000.00	945,000.00
2008	60,000.00	180,000.00	80,000.00	190,000.00	600,000.00	280,000.00	165,000.00	95,000.00	95,000.00	975,000.00
2009	60,000.00	185,000.00	85,000.00	195,000.00		180,000.00	170,000.00	95,000.00	95,000.00	410,400.00
2010	60,000.00	195,000.00	90,000.00	200,000.00			175,000.00	100,000.00	100,000.00	413,100.00
2011	60,000.00	205,000.00	95,000.00	205,000.00			175,000.00	100,000.00	100,000.00	429,300.00
2012		215,000.00	95,000.00	215,000.00			180,000.00	105,000.00	105,000.00	450,900.00
2013		225,000.00	100,000.00	220,000.00			190,000.00	105,000.00	105,000.00	
2014		235,000.00	105,000.00	230,000.00			195,000.00	110,000.00	110,000.00	
2015		245,000.00	110,000.00	240,000.00			200,000.00	115,000.00	115,000.00	
2016		260,000.00	115,000.00	250,000.00			210,000.00	120,000.00	120,000.00	
2017		270,000.00	125,000.00	260,000.00			215,000.00	125,000.00	125,000.00	
2018		285,000.00	130,000.00	270,000.00			225,000.00	130,000.00	130,000.00	
2019		300,000.00		280,000.00			235,000.00	135,000.00	135,000.00	
2020		315,000.00		295,000.00			240,000.00	140,000.00	140,000.00	
2021		330,000.00		310,000.00			255,000.00	145,000.00	145,000.00	
2022		350,000.00					265,000.00	150,000.00	150,000.00	
2023										
2024										
2025										
2026										
2027										
2028										
2029										
2030										
2031										
2032										
Total	**300,000.00**	**3,970,000.00**	**1,210,000.00**	**3,545,000.00**	**1,180,000.00**	**740,000.00**	**3,260,000.00**	**1,860,000.00**	**1,860,000.00**	**3,623,700.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2006/2007 Budget

FY	6/1/2004 $7.160 Million Museum Ref. Bonds Due 6/1	6/1/2005 $4.590 Million GO Bonds Due 6/1	6/1/2006 $4.580 Million GO Bonds Due 6/1	6/1/2006 $2.545 Million Sewer GO Bonds Due 6/1	07/01/2006 $6.300 Million GO Refunding Due 6/1	1/1/1900 $700 Thousand Learning Ctr Notes Due 6/1	9/1/2006 $10.380 Million TIF Bonds Due 6/1	9/1/2006 $11.080 Million TIF Bonds Due 6/1	6/1/2007 $4.590 Million GO Bonds Due 6/1	6/1/2008 $4.590 Million GO Bonds Due 6/1
		Principal								
2007	315,000.00	195,000.00	185,000.00	105,000.00	605,000.00	26,051.00				
2008	325,000.00	200,000.00	185,000.00	105,000.00	600,000.00	54,470.00			190,000.00	
2009	349,600.00	205,000.00	195,000.00	105,000.00	615,000.00	57,788.00	240,000.00	340,000.00	195,000.00	190,000.00
2010	351,900.00	210,000.00	200,000.00	110,000.00	685,000.00	61,306.00	370,000.00	360,000.00	200,000.00	195,000.00
2011	365,700.00	220,000.00	210,000.00	115,000.00	705,000.00	65,040.00	425,000.00	385,000.00	205,000.00	200,000.00
2012	384,100.00	225,000.00	215,000.00	120,000.00	730,000.00	69,001.00	440,000.00	410,000.00	210,000.00	205,000.00
2013		235,000.00	225,000.00	125,000.00	750,000.00	73,203.00	460,000.00	435,000.00	220,000.00	210,000.00
2014		240,000.00	230,000.00	130,000.00	795,000.00	77,661.00	480,000.00	465,000.00	225,000.00	220,000.00
2015		250,000.00	240,000.00	135,000.00	815,000.00	82,391.00	505,000.00	495,000.00	235,000.00	225,000.00
2016		260,000.00	250,000.00	140,000.00		87,408.00	525,000.00	525,000.00	240,000.00	235,000.00
2017		270,000.00	260,000.00	145,000.00		45,681.00	550,000.00	560,000.00	250,000.00	240,000.00
2018		285,000.00	275,000.00	150,000.00			580,000.00	595,000.00	260,000.00	250,000.00
2019		295,000.00	285,000.00	160,000.00			605,000.00	640,000.00	270,000.00	260,000.00
2020		305,000.00	295,000.00	165,000.00			640,000.00	680,000.00	285,000.00	270,000.00
2021		320,000.00	310,000.00	170,000.00			670,000.00	730,000.00	295,000.00	285,000.00
2022		335,000.00	325,000.00	180,000.00			705,000.00	775,000.00	305,000.00	295,000.00
2023		350,000.00	340,000.00	190,000.00			740,000.00	830,000.00	320,000.00	305,000.00
2024			355,000.00	195,000.00			775,000.00	890,000.00	335,000.00	320,000.00
2025							815,000.00	950,000.00	350,000.00	335,000.00
2026							855,000.00	1,015,000.00		350,000.00
2027										
2028										
2029										
2030										
2031										
2032										
Total	**2,091,300.00**	**4,400,000.00**	**4,580,000.00**	**2,545,000.00**	**6,300,000.00**	**700,000.00**	**10,380,000.00**	**11,080,000.00**	**4,590,000.00**	**4,590,000.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2006/2007 Budget

FY	6/1/2009 $4.090 Million GO Bonds Due 6/1	6/1/2010 $4.090 Million GO Bonds Due 6/1	6/1/2011 $3.500 Million GO Bonds Due 6/1	6/1/2012 $3.500 Million GO Bonds Due 6/1	6/1/2013 $3.500 Million GO Bonds Due 6/1	6/1/2014 $3.500 Million GO Bonds Due 6/1
		Principal				
2007						
2008						
2009						
2010	169,301.00					
2011	173,758.00	169,301.00				
2012	178,214.00	173,758.00	150,000.00			
2013	182,669.00	178,214.00	150,000.00	150,000.00		
2014	187,124.00	182,669.00	155,000.00	150,000.00	150,000.00	
2015	196,035.00	187,124.00	160,000.00	155,000.00	150,000.00	150,000.00
2016	200,490.00	196,035.00	165,000.00	160,000.00	155,000.00	150,000.00
2017	209,401.00	200,490.00	170,000.00	165,000.00	160,000.00	155,000.00
2018	213,856.00	209,401.00	175,000.00	170,000.00	165,000.00	160,000.00
2019	222,767.00	213,856.00	180,000.00	175,000.00	170,000.00	165,000.00
2020	231,678.00	222,767.00	190,000.00	180,000.00	175,000.00	170,000.00
2021	240,588.00	231,678.00	195,000.00	190,000.00	180,000.00	175,000.00
2022	253,954.00	240,588.00	205,000.00	195,000.00	190,000.00	180,000.00
2023	262,865.00	253,954.00	210,000.00	205,000.00	195,000.00	190,000.00
2024	271,776.00	262,865.00	220,000.00	210,000.00	205,000.00	195,000.00
2025	285,142.00	271,776.00	230,000.00	220,000.00	210,000.00	205,000.00
2026	298,508.00	285,142.00	240,000.00	230,000.00	220,000.00	210,000.00
2027	311,874.00	298,508.00	250,000.00	240,000.00	230,000.00	220,000.00
2028		311,874.00	260,000.00	250,000.00	240,000.00	230,000.00
2029			270,000.00	260,000.00	250,000.00	240,000.00
2030				270,000.00	260,000.00	250,000.00
2031					270,000.00	260,000.00
2032						270,000.00
Total	**4,090,000.00**	**4,090,000.00**	**3,575,000.00**	**3,575,000.00**	**3,575,000.00**	**3,575,000.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2006/2007 Budget

FY	5/1/1996 $3.06 Million GO Bonds Due 12/1 & 6/1	5/1/1996 $1.54 Million TIF GO Bonds Due 12/1 & 6/1	1/1/1997 $1.31 Million Museum Bonds Due 12/1 & 6/1	1/1/1997 $1.31 Million GO Bonds Due 12/1 & 6/1	1/1/1997 $1.64 Million GO Ref. Bonds Due 12/1 & 6/1	7/1/1997 $4.17 Million TIF Rev. Bonds Due 12/1 & 6/1	7/1/1997 $5.39 Million TIF Rev. Bonds Due 12/1 & 6/1	10/1/1997 $1.03 Million TIF GO Bonds Due 12/1 & 6/1	4/1/1998 $9.70 Million GO Bonds Due 12/1 & 6/1	5/1/2000 $6.56 Million GO Bonds Due 12/1 & 6/1	6/1/2001 $6.64 Million GO Bonds Due 12/1 & 6/1
	Interest										
2007	32,160.00	8,695.00	3,561.87	4,193.13	16,630.00	97,525.00	310,050.00	16,687.50	47,579.16	231,450.00	258,782.50
2008	16,560.00				8,640.00	73,300.00	276,300.00	11,455.00		211,850.00	248,182.50
2009						47,200.00	239,850.00	5,875.00		190,600.00	235,807.50
2010							192,600.00			167,875.00	222,697.50
2011							106,200.00			143,887.50	208,897.50
2012										118,637.50	194,637.50
2013										91,600.00	179,687.50
2014										63,000.00	163,707.50
2015										32,812.50	147,022.50
2016											129,447.50
2017											110,967.50
2018											91,325.00
2019											70,500.00
2020											48,250.00
2021											24,750.00
2022											
2023											
2024											
2025											
2026											
2027											
2028											
2029											
2030											
2031											
2032											
Total	**48,720.00**	**8,695.00**	**3,561.87**	**4,193.13**	**25,270.00**	**218,025.00**	**1,125,000.00**	**34,017.50**	**47,579.16**	**1,251,712.50**	**2,334,662.50**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2006/2007 Budget

FY	12/1/2001 $600.00 Thousand GO Notes Due 12/1 & 6/1	6/1/2002 $4.62 Million GO Bonds Due 12/1 & 6/1	6/1/2003 $1.36 Million TIF GO Bonds Due 12/1 & 6/1	6/1/2003 $4.08 Million GO Bonds Due 12/1 & 6/1	6/1/2003 $2.84 Million GO Ref. Bonds Due 12/1 & 6/1	6/1/2003 $1.52 Million Sewer Ref. Bonds Due 12/1 & 6/1	6/1/2004 $3.57 Million GO Bonds Due 12/1 & 6/1	6/1/2004 $2.04 Million Sewer GO Bonds Due 12/1 & 6/1	6/1/2004 $2.04 Million Storm GO Bonds Due 12/1 & 6/1	6/1/2004 $7.16 Million GO Ref. Bonds Due 12/1 & 6/1
		Interest								
2007	13,875.00	182,160.00	53,157.50	115,920.00	23,600.00	16,030.00	143,955.12	81,166.19	81,166.19	147,543.75
2008	11,100.00	175,597.50	50,357.50	111,480.00	12,000.00	10,430.00	139,090.62	78,423.44	78,423.44	85,819.50
2009	8,325.00	168,397.50	47,357.50	106,730.00		4,410.00	134,085.12	75,601.19	75,601.19	63,004.50
2010	5,550.00	160,997.50	43,957.50	101,367.50			128,586.12	72,500.69	72,500.69	49,666.50
2011	2,775.00	153,002.50	40,267.50	95,267.50			121,536.12	68,525.69	68,525.69	35,208.00
2012		144,290.00	36,277.50	88,912.50			114,486.12	64,550.69	64,550.69	18,036.00
2013		134,937.50	32,192.50	82,247.50			107,154.12	60,416.69	60,416.69	
2014		124,925.00	27,792.50	75,427.50			99,399.12	56,044.19	56,044.19	
2015		114,232.50	23,067.50	68,067.50			91,109.50	51,370.25	51,370.25	
2016		102,840.00	17,952.50	60,147.50			82,015.00	46,242.50	46,242.50	
2017		90,490.00	12,432.50	51,772.50			72,497.50	40,876.25	40,876.25	
2018		77,665.00	6,370.00	42,802.50			61,570.00	34,715.00	34,715.00	
2019		63,985.00		33,217.50			50,172.50	28,288.75	28,288.75	
2020		49,435.00		22,997.50			38,305.00	21,597.50	21,597.50	
2021		34,000.00		11,935.00			26,085.00	14,707.50	14,707.50	
2022		17,500.00					13,277.50	7,486.25	7,486.25	
2023										
2024										
2025										
2026										
2027										
2028										
2029										
2030										
2031										
2032										
Total	**41,625.00**	**1,794,455.00**	**391,182.50**	**1,068,292.50**	**35,600.00**	**30,870.00**	**1,423,324.46**	**802,512.77**	**802,512.77**	**399,278.25**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2006/2007 Budget

FY	6/1/2004 $7.16 Million Museum Ref. Bonds Due 12/1 & 6/1	6/1/2005 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/2006 $4.580 Million GO Bonds Due 12/1 & 6/1	6/1/2006 $2.545 Million Sewer GO Bonds Due 12/1 & 6/1	07/01/2006 $6.300 Million GO Refunding Due 12/1 & 6/2	1/1/1900 $700.00 Thousand Learning Ctr Notes Due 12/1 & 6/1	9/1/2006 $10.380 Million TIF Bonds Due 12/1 & 6/1	9/1/2006 $11.080 Million TIF Bonds Due 12/1 & 6/1	6/1/2007 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/2008 $4.59 Million GO Bonds Due 12/1 & 6/1
		Interest								
2007	49,181.25	176,415.00	186,653.49	104,322.20	231,373.54	39,632.00	419,558.33	620,093.75		
2008	73,105.50	170,077.50	186,516.46	103,646.04	228,207.50	36,314.00	503,470.00	744,112.50	182,115.00	
2009	53,670.50	163,077.50	178,826.96	99,373.04	204,207.50	32,796.00	503,470.00	744,112.50	176,415.00	182,115.00
2010	42,308.50	155,902.50	170,872.31	94,952.69	179,607.50	29,062.00	493,390.00	723,202.50	170,077.50	176,415.00
2011	29,992.00	148,027.50	162,652.51	90,384.99	152,207.50	25,101.00	477,665.00	700,702.50	163,077.50	170,077.50
2012	15,364.00	139,777.50	154,034.97	85,596.29	124,007.50	20,899.00	459,390.00	676,447.50	155,902.50	163,077.50
2013		130,777.50	145,152.28	80,660.22	94,807.50	16,441.00	440,030.00	650,412.50	148,027.50	155,902.50
2014		121,377.50	135,871.85	75,503.15	64,807.50	11,711.00	419,330.00	622,572.50	139,777.50	148,027.50
2015		111,777.50	126,326.27	70,198.73	33,007.50	6,694.00	397,010.00	592,347.50	130,777.50	139,777.50
2016		101,777.50	116,382.96	64,673.30		1,370.00	373,022.50	559,677.50	121,377.50	130,777.50
2017		91,377.50	106,041.92	58,926.84			347,822.50	525,027.50	111,777.50	121,377.50
2018		80,577.50	95,303.14	52,959.36			321,147.50	487,787.50	101,777.50	111,777.50
2019		69,177.50	84,034.05	46,697.21			292,727.50	447,625.00	91,377.50	101,777.50
2020		57,082.50	71,877.10	39,941.66			262,780.00	404,105.00	80,577.50	91,377.50
2021		44,425.00	58,940.75	32,753.01			230,780.00	357,865.00	69,177.50	80,577.50
2022		30,825.00	45,441.95	25,251.81			197,280.00	307,860.00	57,082.50	69,177.50
2023		15,750.00	31,240.08	17,359.92			161,677.50	254,772.50	44,425.00	57,082.50
2024			15,909.30	8,840.70			124,307.50	197,502.50	30,825.00	44,425.00
2025							85,170.00	136,092.50	15,750.00	30,825.00
2026							43,605.00	70,542.50		15,750.00
2027										
2028										
2029										
2030										
2031										
2032										
Total	**263,621.75**	**1,808,202.50**	**2,072,078.35**	**1,152,041.16**	**1,312,233.54**	**220,020.00**	**6,553,633.33**	**9,822,861.25**	**1,990,317.50**	**1,990,317.50**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2006/2007 Budget

FY	6/1/2009 $4.09 Million GO Bonds Due 12/1 & 6/1	6/1/2010 $4.09 Million GO Bonds Due 12/1 & 6/1	6/1/2011 $3.50 Million GO Bonds Due 12/1 & 6/1	6/1/2012 $3.50 Million GO Bonds Due 12/1 & 6/1	6/1/2013 $3.50 Million GO Bonds Due 12/1 & 6/1	6/1/2014 $3.50 Million GO Bonds Due 12/1 & 6/1
		Interest				
2007						
2008						
2009						
2010	162,277.00					
2011	157,198.00	162,277.00				
2012	151,551.00	157,198.00	134,540.00			
2013	145,313.00	151,551.00	130,940.00	134,540.00		
2014	138,920.00	145,313.00	127,115.00	130,940.00	134,540.00	
2015	131,903.00	138,920.00	123,007.50	127,115.00	130,940.00	134,540.00
2016	124,551.00	131,903.00	118,447.50	123,007.50	127,115.00	130,940.00
2017	116,532.00	124,551.00	113,332.50	118,447.50	123,007.50	127,115.00
2018	108,155.00	116,532.00	107,722.50	113,332.50	118,447.50	123,007.50
2019	99,601.00	108,155.00	101,597.50	107,722.50	113,332.50	118,447.50
2020	90,691.00	99,601.00	95,027.50	101,597.50	107,722.50	113,332.50
2021	81,423.00	90,691.00	87,902.50	95,027.50	101,597.50	107,722.50
2022	71,800.00	81,423.00	80,395.00	87,902.50	95,027.50	101,597.50
2023	61,642.00	71,800.00	72,195.00	80,395.00	87,902.50	95,027.50
2024	50,864.00	61,642.00	63,690.00	72,195.00	80,395.00	87,902.50
2025	39,586.00	50,864.00	54,560.00	63,690.00	72,195.00	80,395.00
2026	27,467.00	39,586.00	44,785.00	54,560.00	63,690.00	72,195.00
2027	14,034.00	27,467.00	34,465.00	44,785.00	54,560.00	63,690.00
2028		14,034.00	23,590.00	34,465.00	44,785.00	54,560.00
2029			12,150.00	23,590.00	34,465.00	44,785.00
2030				12,150.00	23,590.00	34,465.00
2031					12,150.00	23,590.00
2032						12,150.00
Total	**1,773,508.00**	**1,773,508.00**	**1,525,462.50**	**1,525,462.50**	**1,525,462.50**	**1,525,462.50**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2006/2007 Budget

FY	5/1/1996 $3.06 Million GO Bonds Due 12/1 & 6/1	5/1/1996 $1.54 Million TIF GO Bonds Due 12/1 & 6/1	1/1/1997 $1.31 Million Museum Bonds Due 12/1 & 6/1	1/1/1997 $1.31 Million GO Bonds Due 12/1 & 6/1	1/1/1997 $1.64 Million GO Ref. Bonds Due 12/1 & 6/1	7/1/1997 $4.17 Million TIF Rev. Bonds Due 12/1 & 6/1	7/1/1997 $5.39 Million TIF Rev. Bonds Due 12/1 & 6/1	10/1/1997 $1.03 Million TIF GO Bonds Due 12/1 & 6/1	4/1/1998 $9.70 Million GO Bonds Due 12/1 & 6/1	5/1/2000 $6.56 Million GO Bonds Due 12/1 & 6/1	6/1/2001 $6.64 Million GO Bonds Due 12/1 & 6/1
	Principal & Interest										
2007	357,160.00	193,695.00	79,346.37	93,408.63	186,630.00	522,525.00	685,050.00	131,687.50	6,322,579.16	631,450.00	523,782.50
2008	361,560.00				188,640.00	523,300.00	681,300.00	131,455.00		636,850.00	523,182.50
2009						847,200.00	764,850.00	130,875.00		640,600.00	520,807.50
2010							1,152,600.00			642,875.00	522,697.50
2011							1,286,200.00			643,887.50	518,897.50
2012										643,637.50	519,637.50
2013										641,600.00	519,687.50
2014										638,000.00	518,707.50
2015										657,812.50	517,022.50
2016											514,447.50
2017											515,967.50
2018											516,325.00
2019											515,500.00
2020											518,250.00
2021											519,750.00
2022											
2023											
2024											
2025											
2026											
2027											
2028											
2029											
2030											
2031											
2032											
Total	**718,720.00**	**193,695.00**	**79,346.37**	**93,408.63**	**375,270.00**	**1,893,025.00**	**4,570,000.00**	**394,017.50**	**6,322,579.16**	**5,776,712.50**	**7,784,662.50**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2006/2007 Budget

FY	12/1/2001 $600.00 Thousand GO Notes Due 12/1 & 6/1	6/1/2002 $4.62 Million GO Bonds Due 12/1 & 6/1	6/1/2003 $1.36 Million TIF GO Bonds Due 12/1 & 6/1	6/1/2003 $4.08 Million GO Bonds Due 12/1 & 6/1	6/1/2003 $2.84 Million GO Ref. Bonds Due 12/1 & 6/1	6/1/2003 $1.52 Million Sewer Ref. Bonds Due 12/1 & 6/1	6/1/2004 $3.57 Million GO Bonds Due 12/1 & 6/1	6/1/2004 $2.04 Million Sewer GO Bonds Due 12/1 & 6/1	6/1/2004 $2.04 Million Storm GO Bonds Due 12/1 & 6/1	6/1/2004 $7.16 Million GO Ref. Bonds Due 12/1 & 6/1
		Principal & Interest								
2007	73,875.00	357,160.00	133,157.50	300,920.00	603,600.00	296,030.00	308,955.12	171,166.19	171,166.19	1,092,543.75
2008	71,100.00	355,597.50	130,357.50	301,480.00	612,000.00	290,430.00	304,090.62	173,423.44	173,423.44	1,060,819.50
2009	68,325.00	353,397.50	132,357.50	301,730.00		184,410.00	304,085.12	170,601.19	170,601.19	473,404.50
2010	65,550.00	355,997.50	133,957.50	301,367.50			303,586.12	172,500.69	172,500.69	462,766.50
2011	62,775.00	358,002.50	135,267.50	300,267.50			296,536.12	168,525.69	168,525.69	464,508.00
2012		359,290.00	131,277.50	303,912.50			294,486.12	169,550.69	169,550.69	468,936.00
2013		359,937.50	132,192.50	302,247.50			297,154.12	165,416.69	165,416.69	
2014		359,925.00	132,792.50	305,427.50			294,399.12	166,044.19	166,044.19	
2015		359,232.50	133,067.50	308,067.50			291,109.50	166,370.25	166,370.25	
2016		362,840.00	132,952.50	310,147.50			292,015.00	166,242.50	166,242.50	
2017		360,490.00	137,432.50	311,772.50			287,497.50	165,876.25	165,876.25	
2018		362,665.00	136,370.00	312,802.50			286,570.00	164,715.00	164,715.00	
2019		363,985.00		313,217.50			285,172.50	163,288.75	163,288.75	
2020		364,435.00		317,997.50			278,305.00	161,597.50	161,597.50	
2021		364,000.00		321,935.00			281,085.00	159,707.50	159,707.50	
2022		367,500.00					278,277.50	157,486.25	157,486.25	
2023		0.00								
2024		0.00								
2025										
2026										
2027										
2028										
2029										
2030										
2031										
2032										
Total	**341,625.00**	**5,764,455.00**	**1,601,182.50**	**4,613,292.50**	**1,215,600.00**	**770,870.00**	**4,683,324.46**	**2,662,512.77**	**2,662,512.77**	**4,022,978.25**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2006/2007 Budget

FY	6/1/2004 $7.16 Million Museum Ref. Bonds Due 12/1 & 6/1	6/1/2005 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/2006 $4.58 Million GO Bonds Due 12/1 & 6/1	6/1/2006 $2.55 Million Sewer GO Bonds Due 12/1 & 6/1	07/01/2006 $6.30 Million GO Refunding Due 12/1 & 6/2	1/1/1900 $700.00 Thousand Learning Ctr Notes Due 12/1 & 6/1	9/1/2006 $10.380 Million TIF Bonds Due 12/1 & 6/1	9/1/2006 $11.080 Million TIF Bonds Due 12/1 & 6/1	6/1/2007 $4.59 Million GO Bonds Due 12/1 & 6/1	6/1/2008 $4.59 Million GO Bonds Due 12/1 & 6/1
		Principal & Interest								
2007	364,181.25	371,415.00	371,653.49	209,322.20	836,373.54	94,102.00	419,558.33	620,093.75		
2008	398,105.50	370,077.50	371,516.46	208,646.04	828,207.50	94,102.00	503,470.00	744,112.50	372,115.00	
2009	403,270.50	368,077.50	373,826.96	204,373.04	819,207.50	94,102.00	743,470.00	1,084,112.50	371,415.00	372,115.00
2010	394,208.50	365,902.50	370,872.31	204,952.69	864,607.50	94,102.00	863,390.00	1,083,202.50	370,077.50	371,415.00
2011	395,692.00	368,027.50	372,652.51	205,384.99	857,207.50	94,102.00	902,665.00	1,085,702.50	368,077.50	370,077.50
2012	399,464.00	364,777.50	369,034.97	205,596.29	854,007.50	94,102.00	899,390.00	1,086,447.50	365,902.50	368,077.50
2013		365,777.50	370,152.28	205,660.22	844,807.50	94,102.00	900,030.00	1,085,412.50	368,027.50	365,902.50
2014		361,377.50	365,871.85	205,503.15	859,807.50	94,102.00	899,330.00	1,087,572.50	364,777.50	368,027.50
2015		361,777.50	366,326.27	205,198.73	848,007.50	94,102.00	902,010.00	1,087,347.50	365,777.50	364,777.50
2016		361,777.50	366,382.96	204,673.30		47,051.00	898,022.50	1,084,677.50	361,377.50	365,777.50
2017		361,377.50	366,041.92	203,926.84			897,822.50	1,085,027.50	361,777.50	361,377.50
2018		365,577.50	370,303.14	202,959.36			901,147.50	1,082,787.50	361,777.50	361,777.50
2019		364,177.50	369,034.05	206,697.21			897,727.50	1,087,625.00	361,377.50	361,777.50
2020		362,082.50	366,877.10	204,941.66			902,780.00	1,084,105.00	365,577.50	361,377.50
2021		364,425.00	368,940.75	202,753.01			900,780.00	1,087,865.00	364,177.50	365,577.50
2022		365,825.00	370,441.95	205,251.81			902,280.00	1,082,860.00	362,082.50	364,177.50
2023		365,750.00	371,240.08	207,359.92			901,677.50	1,084,772.50	364,425.00	362,082.50
2024			370,909.30	203,840.70			899,307.50	1,087,502.50	365,825.00	364,425.00
2025							900,170.00	1,086,092.50	365,750.00	365,825.00
2026							898,605.00	1,085,542.50		365,750.00
2027								0.00		
2028										
2029										
2030										
2031										
2032										
Total	**2,354,921.75**	**6,208,202.50**	**6,652,078.35**	**3,697,041.16**	**7,612,233.54**	**893,969.00**	**16,933,633.33**	**20,902,861.25**	**6,580,317.50**	**6,580,317.50**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2006/2007 Budget

FY	6/1/2009 $4.09 Million GO Bonds Due 12/1 & 6/1	6/1/2010 $4.09 Million GO Bonds Due 12/1 & 6/1	6/1/2011 $3.50 Million GO Bonds Due 12/1 & 6/1	6/1/2012 $3.50 Million GO Bonds Due 12/1 & 6/1	6/1/2013 $3.50 Million GO Bonds Due 12/1 & 6/1	6/1/2014 $3.50 Million GO Bonds Due 12/1 & 6/1
		Principal & Interest				
2007						
2008						
2009						
2010	331,578.00					
2011	330,956.00	331,578.00				
2012	329,765.00	330,956.00	284,540.00			
2013	327,982.00	329,765.00	280,940.00	284,540.00		
2014	326,044.00	327,982.00	282,115.00	280,940.00	284,540.00	
2015	327,938.00	326,044.00	283,007.50	282,115.00	280,940.00	284,540.00
2016	325,041.00	327,938.00	283,447.50	283,007.50	282,115.00	280,940.00
2017	325,933.00	325,041.00	283,332.50	283,447.50	283,007.50	282,115.00
2018	322,011.00	325,933.00	282,722.50	283,332.50	283,447.50	283,007.50
2019	322,368.00	322,011.00	281,597.50	282,722.50	283,332.50	283,447.50
2020	322,369.00	322,368.00	285,027.50	281,597.50	282,722.50	283,332.50
2021	322,011.00	322,369.00	282,902.50	285,027.50	281,597.50	282,722.50
2022	325,754.00	322,011.00	285,395.00	282,902.50	285,027.50	281,597.50
2023	324,507.00	325,754.00	282,195.00	285,395.00	282,902.50	285,027.50
2024	322,640.00	324,507.00	283,690.00	282,195.00	285,395.00	282,902.50
2025	324,728.00	322,640.00	284,560.00	283,690.00	282,195.00	285,395.00
2026	325,975.00	324,728.00	284,785.00	284,560.00	283,690.00	282,195.00
2027	325,908.00	325,975.00	284,465.00	284,785.00	284,560.00	283,690.00
2028		325,908.00	283,590.00	284,465.00	284,785.00	284,560.00
2029			282,150.00	283,590.00	284,465.00	284,785.00
2030				282,150.00	283,590.00	284,465.00
2031					282,150.00	283,590.00
2032						282,150.00
Total	**5,863,508.00**	**5,863,508.00**	**5,100,462.50**	**5,100,462.50**	**5,100,462.50**	**5,100,462.50**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2006/2007 Budget

	Total Debt Service Fund	Total TIF Debt Service	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Museum Enterprise Fund	Total Learning Center Fund	Total Principal Payments
	Principal Summary by Fund						
2007	10,619,215.50	1,180,000.00	475,000.00	90,000.00	390,784.50	26,051.00	12,781,051.00
2008	4,570,000.00	1,055,000.00	480,000.00	95,000.00	325,000.00	54,470.00	6,579,470.00
2009	3,155,400.00	2,115,000.00	380,000.00	95,000.00	349,600.00	57,788.00	6,152,788.00
2010	3,477,401.00	1,780,000.00	210,000.00	100,000.00	351,900.00	61,306.00	5,980,607.00
2011	3,767,359.00	2,085,000.00	215,000.00	100,000.00	365,700.00	65,040.00	6,598,099.00
2012	3,997,872.00	945,000.00	225,000.00	105,000.00	384,100.00	69,001.00	5,725,973.00
2013	3,825,883.00	995,000.00	230,000.00	105,000.00	0.00	73,203.00	5,229,086.00
2014	4,124,793.00	1,050,000.00	240,000.00	110,000.00	0.00	77,661.00	5,602,454.00
2015	4,443,159.00	1,110,000.00	250,000.00	115,000.00	0.00	82,391.00	6,000,550.00
2016	3,116,525.00	1,165,000.00	260,000.00	120,000.00	0.00	87,408.00	4,748,933.00
2017	3,229,891.00	1,235,000.00	270,000.00	125,000.00	0.00	45,681.00	4,905,572.00
2018	3,368,257.00	1,305,000.00	280,000.00	130,000.00	0.00	0.00	5,083,257.00
2019	3,496,623.00	1,245,000.00	295,000.00	135,000.00	0.00	0.00	5,171,623.00
2020	3,644,445.00	1,320,000.00	305,000.00	140,000.00	0.00	0.00	5,409,445.00
2021	3,812,266.00	1,400,000.00	315,000.00	145,000.00	0.00	0.00	5,672,266.00
2022	3,139,542.00	1,480,000.00	330,000.00	150,000.00	0.00	0.00	5,099,542.00
2023	2,631,819.00	1,570,000.00	190,000.00	0.00	0.00	0.00	4,391,819.00
2024	2,374,641.00	1,665,000.00	195,000.00	0.00	0.00	0.00	4,234,641.00
2025	2,106,918.00	1,765,000.00	0.00	0.00	0.00	0.00	3,871,918.00
2026	1,833,650.00	1,870,000.00	0.00	0.00	0.00	0.00	3,703,650.00
2027	1,550,382.00	0.00	0.00	0.00	0.00	0.00	1,550,382.00
2028	1,291,874.00	0.00	0.00	0.00	0.00	0.00	1,291,874.00
2029	1,020,000.00	0.00	0.00	0.00	0.00	0.00	1,020,000.00
2030	780,000.00	0.00	0.00	0.00	0.00	0.00	780,000.00
2031	530,000.00	0.00	0.00	0.00	0.00	0.00	530,000.00
2032	270,000.00	0.00	0.00	0.00	0.00	0.00	270,000.00
Total	**80,177,915.50**	**28,335,000.00**	**5,145,000.00**	**1,860,000.00**	**2,167,084.50**	**700,000.00**	**118,385,000.00**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2006/2007 Budget

	Total Debt Service Fund	Total TIF Debt Service	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Museum Enterprise Fund	Total Learning Center Fund	Total Interest Payments
	Interest Summary by Fund						
2007	1,812,290.69	1,525,767.08	201,518.39	81,166.19	52,743.12	39,632.00	3,713,117.47
2008	1,787,236.58	1,658,995.00	192,499.48	78,423.44	73,105.50	36,314.00	3,826,574.00
2009	1,811,591.58	1,587,865.00	179,384.23	75,601.19	53,670.50	32,796.00	3,740,908.50
2010	1,851,891.93	1,453,150.00	167,453.38	72,500.69	42,308.50	29,062.00	3,616,366.50
2011	1,876,091.63	1,324,835.00	158,910.68	68,525.69	29,992.00	25,101.00	3,483,456.00
2012	1,859,088.59	1,172,115.00	150,146.98	64,550.69	15,364.00	20,899.00	3,282,164.26
2013	1,832,637.90	1,122,635.00	141,076.91	60,416.69	0.00	16,441.00	3,173,207.50
2014	1,813,148.97	1,069,695.00	131,547.34	56,044.19	0.00	11,711.00	3,082,146.50
2015	1,781,336.27	1,012,425.00	121,568.98	51,370.25	0.00	6,694.00	2,973,394.50
2016	1,600,729.46	950,652.50	110,915.80	46,242.50	0.00	1,370.00	2,709,910.26
2017	1,479,287.42	885,282.50	99,803.09	40,876.25	0.00	0.00	2,505,249.26
2018	1,349,995.14	815,305.00	87,674.36	34,715.00	0.00	0.00	2,287,689.50
2019	1,213,097.55	740,352.50	74,985.96	28,288.75	0.00	0.00	2,056,724.76
2020	1,067,874.10	666,885.00	61,539.16	21,597.50	0.00	0.00	1,817,895.76
2021	914,254.75	588,645.00	47,460.51	14,707.50	0.00	0.00	1,565,067.76
2022	751,449.95	505,140.00	32,738.06	7,486.25	0.00	0.00	1,296,814.26
2023	617,459.58	416,450.00	17,359.92	0.00	0.00	0.00	1,051,269.50
2024	507,847.80	321,810.00	8,840.70	0.00	0.00	0.00	838,498.50
2025	407,865.00	221,262.50	0.00	0.00	0.00	0.00	629,127.50
2026	318,033.00	114,147.50	0.00	0.00	0.00	0.00	432,180.50
2027	239,001.00	0.00	0.00	0.00	0.00	0.00	239,001.00
2028	171,434.00	0.00	0.00	0.00	0.00	0.00	171,434.00
2029	114,990.00	0.00	0.00	0.00	0.00	0.00	114,990.00
2030	70,205.00	0.00	0.00	0.00	0.00	0.00	70,205.00
2031	35,740.00	0.00	0.00	0.00	0.00	0.00	35,740.00
2032	12,150.00	0.00	0.00	0.00	0.00	0.00	12,150.00
Total	**27,296,727.89**	**18,153,414.58**	**1,985,423.93**	**802,512.77**	**267,183.62**	**220,020.00**	**48,725,282.79**

City of Bettendorf, Iowa
Bond Payment Schedule, Fiscal Year 2006/2007 Budget

	Total Debt Service Fund	Total TIF DEBT SERVICE	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Museum Enterprise Fund	Total Learning Center Fund	Principal & Interest Payments
	Principal & Interest Summary by Fund						
2007	12,431,506.19	2,705,767.08	676,518.39	171,166.19	443,527.62	94,102.00	16,522,587.47
2008	6,357,236.58	2,713,995.00	672,499.48	173,423.44	398,105.50	94,102.00	10,409,362.00
2009	4,966,991.58	3,702,865.00	559,384.23	170,601.19	403,270.50	94,102.00	9,897,214.50
2010	5,329,292.93	3,233,150.00	377,453.38	172,500.69	394,208.50	94,102.00	9,600,707.50
2011	5,643,450.63	3,409,835.00	373,910.68	168,525.69	395,692.00	94,102.00	10,085,516.00
2012	5,856,960.59	2,117,115.00	375,146.98	169,550.69	399,464.00	94,102.00	9,012,339.26
2013	5,658,520.90	2,117,635.00	371,076.91	165,416.69	0.00	94,102.00	8,406,751.50
2014	5,937,941.97	2,119,695.00	371,547.34	166,044.19	0.00	94,102.00	8,689,330.50
2015	6,224,495.27	2,122,425.00	371,568.98	166,370.25	0.00	94,102.00	8,978,961.50
2016	4,717,254.46	2,115,652.50	370,915.80	166,242.50	0.00	47,051.00	7,417,116.26
2017	4,709,178.42	2,120,282.50	369,803.09	165,876.25	0.00	0.00	7,365,140.26
2018	4,718,252.14	2,120,305.00	367,674.36	164,715.00	0.00	0.00	7,370,946.50
2019	4,709,720.55	1,985,352.50	369,985.96	163,288.75	0.00	0.00	7,228,347.76
2020	4,712,319.10	1,986,885.00	366,539.16	161,597.50	0.00	0.00	7,227,340.76
2021	4,726,520.75	1,988,645.00	362,460.51	159,707.50	0.00	0.00	7,237,333.76
2022	3,890,991.95	1,985,140.00	362,738.06	157,486.25	0.00	0.00	6,396,356.26
2023	3,249,278.58	1,986,450.00	207,359.92	0.00	0.00	0.00	5,443,088.50
2024	2,882,488.80	1,986,810.00	203,840.70	0.00	0.00	0.00	5,073,139.50
2025	2,514,783.00	1,986,262.50	0.00	0.00	0.00	0.00	4,501,045.50
2026	2,151,683.00	1,984,147.50	0.00	0.00	0.00	0.00	4,135,830.50
2027	1,789,383.00	0.00	0.00	0.00	0.00	0.00	1,789,383.00
2028	1,463,308.00	0.00	0.00	0.00	0.00	0.00	1,463,308.00
2029	1,134,990.00	0.00	0.00	0.00	0.00	0.00	1,134,990.00
2030	850,205.00	0.00	0.00	0.00	0.00	0.00	850,205.00
2031	565,740.00	0.00	0.00	0.00	0.00	0.00	565,740.00
2032	282,150.00	0.00	0.00	0.00	0.00	0.00	282,150.00
Total	**107,474,643.39**	**46,488,414.58**	**7,130,423.93**	**2,662,512.77**	**2,434,268.12**	**893,969.00**	**167,084,231.79**

PROGRAM NAME: DEBT SERVICE | **SERVICE AREA: DEBT SERVICE**

DEPARTMENT: FINANCE | **FUND: DEBT SERVICE**

PROGRAM DESCRIPTION:

To provide financial management over the City's general obligation debt, ensuring that procedures and policies as adopted by the City Council are implemented properly. The Debt Service covered in this program includes all Tax Increment Financing (TIF) debt issued by the City.

ANALYSIS:

The Mayor and City Council are committed to addressing the current and future needs of the City while striving to improve the City's current bond rating and prudently managing the City's overall indebtedness.

For FY 2006/07, $6.3 million of GO Refunding bonds will be issued in July of 2006. They will be used to call the 1998 GO Bonds and save interest payments in the process.

$700,000 of GO Notes are expected to be issued to fund a portion of the remodeling of a City owned building to be used as an Educational Center.

$4.59 million of GO bonds for city-wide capital projects is expected to be issued in the spring of 2007.
$21.46 million in Tax Increment Financing (TIF) Bonds may also be issued to the Riversedge project.

Moody's Investors Service last reaffirmed a Aa3 rating to the City's General Obligation bonds in the spring of 2006.

The City's legal debt margin ratio, net of all TIF bonds (E4) is projected to be at 42.78% at the end of BY 2006/07 and within City policy. The City Council's goal is to maintain its legal debt margin (net of TIF debt) at 50% or below. The total legal debt margin, including TIF debt (E3) may exceed 50% to encourage economic development within the City, as long as the total outstanding GO and TIF debt does not exceed 5% of the City's total assessed value.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Property Taxes	4,376,332	4,658,000	4,927,705	5,247,494
Other City Taxes	224,357	216,736	209,408	227,209
Intergovernmental	4,327	3,612	3,527	3,527
Interest	46,441	148,732	107,000	75,000
Transfer In/Other	582,200	579,425	576,650	573,875
Proceeds From Bonds	4,534,050	0	0	0
TOTAL REVENUES	**9,767,707**	**5,606,505**	**5,824,290**	**6,127,105**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	0	0	0	0
Capital Expenditures	0	0	0	0
Principal & Interest on Bonds	7,851,029	9,898,864	5,733,647	6,133,491
TOTAL APPROPRIATIONS	**7,851,029**	**9,898,864**	**5,733,647**	**6,133,491**
Transfer Out / Family Museum	511,472	493,924	476,713	443,528
TOTAL NET OF TRANSFERS	**8,362,501**	**10,392,788**	**6,210,360**	**6,577,019**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: DEBT SERVICE | **SERVICE AREA: DEBT SERVICE**

DEPARTMENT: FINANCE | **FUND: DEBT SERVICE**

PERFORMANCE OBJECTIVES:

1. To maintain the City's debt margin ratio, net of all TIF bonds, at 50% or below.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of G.O. bond issues outstanding at year end	10	13	14	13
2. Total outstanding principal on Debt Service G.O. bonds*	$40,186,790	$41,622,074	$42,217,916	$43,162,650
3. # of TIF bond issues currently outstanding	5	5	5	6
4. Total outstanding principal on TIF bonds	$9,950,000	$7,980,000	$6,875,000	$27,155,000
WORKLOAD:				
1. # new G.O. bonds issued	2	1	1	2
2. Size of new G.O. bonds issued	$10,730,000	$4,590,000	$4,580,000	$11,590,000
3. # of new TIF bonds issued	0	0	0	2
4. Size of new TIF bonds issued	$0	$0	$0	$21,460,000
5. # of G.O. bonds retired/called	1	1	0	2
PRODUCTIVITY:				
1. $ of principal paid on G.O. bonds	$6,086,601	$7,987,165	$3,984,159	$4,314,216
2. $ of interest paid on G.O. bonds	$1,764,429	$1,911,699	$1,749,488	$1,818,813
3. $ of principal paid on TIF bonds	$920,000	$1,050,000	$1,105,000	$1,180,000
4. $ of interest paid on TIF bonds	$721,957	$655,316	$555,008	$486,115
EFFECTIVENESS:				
1. Prop. tax levy per $1,000 assessed value for Debt Service	$3.80000	$3.80000	$3.80000	$4.05000
2. Current G.O. bond rating	Aa3	Aa3	Aa3	Aa3
3. % of legal debt margin ratio used*	65.44%	52.64%	50.70%	66.04%
4. % of legal debt margin ratio used net of all TIF bonds*	58.73%	44.59%	44.29%	42.78%
5. Debt Service Fund balance	$6,391,734	$1,605,452	$1,219,382	$769,468
6. % of Debt Obligations amortized within 10 years	73.00%	74.10%	72.65%	73.00%

*Excludes bonds called 8/1/03.





Top: Participants proudly carry the American flag in the Bettendorf Jaycees' 4th of July Parade.

Bottom: Mayor Mike Freemire, Alderman at-Large Tim Stecker, and 3rd Ward Alderman Debe LaMar hand out candy during the parade.

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The Capital Fund accounts for resources used for the acquisition and construction of major capital facilities and infrastructures, except those financed by Proprietary Funds. The funds in this category are as follows:

Capital Projects Reserve – Accounts for the acquisition and construction of major capital facilities.

Vehicle Replacement Fund – Accounts for the replacement of vehicles currently owned by the City.

Electronic Equipment Replacement Fund – Accounts for the replacement of electronic equipment, such as copiers, computers and telephone systems currently owned by the City.

Riverboat Gaming Fund – Accounts for the revenue generated from admission and gaming taxes imposed on riverboat gaming operations and corresponding expenditure of funds authorized by the City Council.

Eagles Building Remodeling Fund – Accounts the accumulation of funds and expenditures for the Eagles building project.

CIP/LOT & Interest Fund – Accounts for the revenues from Local Option Sales Tax and interest earnings applicable to capital projects.

George Thuenen Overpass Fund – Accounts for money received from Isle of Capri for the repair and maintenance of the overpass on George Thuenen Drive.

Future Projects – Accounts for deposits received when a developer has an existing unpaved border road and the City requires the developer to pay the estimated cost of paving that road. Funds are used by the City when the border street is paved as part of a larger project to offset special assessment to property owners.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
CAPITAL PROJECTS FUNDS
FY 2002/03 - FY 2006/07

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits					1,000	1,000	
Intergovernmental	2,183,716	2,452,016	2,330,711	2,710,748	5,680,000	2,969,252	109.54%
Charges for services							
Interest	210,004	103,246	149,093	222,152	158,000	(64,152)	-28.88%
Fines & forfeitures							
Other	428,559	294,640	145,934	189,450	110,000	(79,450)	-41.94%
Total revenue	**2,822,279**	**2,849,902**	**2,625,738**	**3,122,350**	**5,949,000**	**2,826,650**	**90.53%**
Expenditures:							
Policy and adminstration							
Community protection							
Human development							
Home and community environment							
Capital outlay							
Debt service:							
Principal retirement							
Interest							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	5,335,835	5,386,465	5,597,640	8,181,741	13,795,425	5,613,684	68.61%
Total expenditures	**5,335,835**	**5,386,465**	**5,597,640**	**8,181,741**	**13,795,425**	**5,613,684**	**68.61%**
Revenue over(under) expenditures	(2,513,556)	(2,536,563)	(2,971,902)	(5,059,391)	(7,846,425)	(2,787,034)	55.09%
Financing sources(uses):							
Discounts	(31,203)	(31,014)	(32,066)				
Operating transfers in	2,811,078	2,341,175	3,301,214	3,288,372	3,970,600	682,228	20.75%
Operating transfers out	(3,812,374)	(3,418,657)	(3,481,797)	(4,647,694)	(4,498,662)	149,032	-3.21%
Proceeds from bonds	4,080,000	3,570,000	4,590,000	4,590,000	7,340,000	2,750,000	59.91%
Financing sources(uses), net	3,047,501	2,461,504	4,377,351	3,230,678	6,811,938	3,581,260	110.85%
Revenue and other financing sources over (under) expenditures and other financing uses	**533,945**	**(75,059)**	**1,405,449**	**(1,828,713)**	**(1,034,487)**	**794,226**	**-43.43%**
Fund balances, beginning	8,365,048	8,898,993	8,823,934	10,229,383	8,400,670	(1,828,713)	-17.88%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	8,898,993	8,823,934	10,229,383	8,400,670	7,366,183	(1,034,487)	-12.31%

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
COMMUNITY IMPROVEMENT PROGRAM
FY 2002/03 - FY 2006/07

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits					1,000		
Intergovernmental	49,210	178,858	96,847	600,748	3,480,000		
Charges for services							
Interest	55,546	49,741	56,613	85,052	60,000	(25,052)	-29.45%
Fines & forfeitures							
Other	370,290	237,140	84,150	65,000	50,000	(15,000)	-23.08%
Total revenue	**475,046**	**465,739**	**237,610**	**750,800**	**3,591,000**	**2,840,200**	**378.29%**
Expenditures:							
Policy and adminstration							
Community protection							
Human development							
Home and community environment							
Capital outlay							
Debt service:							
Principal retirement							
Interest							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	4,630,221	4,963,086	4,870,773	6,845,867	13,151,000	6,305,133	92.10%
Total expenditures	**4,630,221**	**4,963,086**	**4,870,773**	**6,845,867**	**13,151,000**	**6,305,133**	**92.10%**
Revenue over(under) expenditures	(4,155,175)	(4,497,347)	(4,633,163)	(6,095,067)	(9,560,000)	(3,464,933)	56.85%
Financing sources(uses):							
Discounts	(31,203)	(31,014)	(32,066)				
Operating transfers in	890,399	184,070	920,884	1,137,714	1,365,000	227,286	19.98%
Operating transfers out	(550,000)	(30,038)					
Proceeds from bonds	4,080,000	3,570,000	4,590,000	4,590,000	7,340,000		
Financing sources(uses), net	4,389,196	3,693,018	5,478,818	5,727,714	8,705,000	2,977,286	51.98%
Revenue and other financing sources over (under) expenditures and other financing uses	**234,021**	**(804,329)**	**845,655**	**(367,353)**	**(855,000)**	**(487,647)**	**132.75%**
Fund balances, beginning	3,813,850	4,047,871	3,243,542	4,089,197	3,721,844	(367,353)	-8.98%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	4,047,871	3,243,542	4,089,197	3,721,844	2,866,844	(855,000)	-22.97%

CITY OF BETTENDORF
FIVE YEAR COMMUNITY IMPROVEMENT PLAN
FY 2006/07 – 2010/11

INTRODUCTION

The City of Bettendorf has a significant investment in its streets, public facilities, city buildings, parks and other capital improvements. Preserving and upgrading these investments, along with planning for future infrastructure needs of the community represents an ongoing challenge, given existing revenue streams and the growth in demand for City services. In the past several years, the City Council and the residents of the City of Bettendorf, through their actions, have demonstrated a firm commitment to, and investment in the City's Community Improvement Plan.

The attached Five Year Community Improvement Plan (CIP) for the City of Bettendorf, Iowa (the City) anticipates projects to be undertaken during fiscal years 2006/07 through 2010/11. It has been designed in conjunction with the City's current comprehensive *Pavement Management Plan, Land Use Plan*, *Parks & Recreation Master Plan*, *Bi-State Traffic Study*, *Thoroughfare Plan*, and *Storm Water Management Plan*. During the next several years the City also intends to conduct a *Municipal Facilities Study* to protect the community's investment in City-owned buildings through renovation, acquisition and construction. These plans and studies form the basis for the City's Five-Year Plan and play a vital role of identifying costs well in advance of the need for funding.

The purpose of this document is not to present a complete and detailed financial plan for each individual project listed on the CIP project list, but rather to outline the estimated cost, timing and anticipated revenue sources available for each of the projects. As the City prepares to undertake specific projects, the Mayor and City Council, in consultation with City Staff, will consider and implement specific financing options, hold the necessary public hearings and pass formal resolutions for each of the projects listed on the following pages.

This CIP is not a static document which fixes the community improvement projects which the City "must" complete during the next five years. Instead, it should be viewed as a planning document or guide to what the City "believes" it is able to accomplish in the near future, given the constraints placed upon the City by itself or other factors. As time passes, changes outside the control of the City may affect the timing and magnitude of the projects listed in this CIP. Therefore, the CIP will be reviewed annually during the budget process and updated as necessary to reflect the changed circumstances that may occur over time.

DEFINITION OF A CAPITAL IMPROVEMENT

A capital improvement results in a permanent addition to the City's assets resulting from the nonrecurring expenditure of public funds. This is accomplished through: 1) acquisition of property or easement; 2) construction; 3) renovation or replacement of physical asset of the community which extends its useful life or increases its usefulness or capacity, and 4) studies or surveys which are an integral part thereof. Such projects may include the expenditure of funds from sources other than the annual budget which are needed to render municipal services. Included in this definition should be any fixed equipment initially necessary to make a project functional such as furniture and fixtures for a new building or pumping equipment for a lift station

Capital improvements are large-scale endeavors in cost, size, and benefit to the community and typically have a service life in excess of ten years and cost in excess of $25,000. This definition differs from capital expenditures, which are requested as part of the operating budget. A capital expenditure is an expense, which will benefit current and future budget years, is of a tangible nature, and has a significant value over $5,000.

PROCEDURE

The City annually develops a five-year Community Improvement Program (CIP). The CIP:

- Plans development or rehabilitation of public property to protect it from deterioration, extend its useful life and preserve the community's prior investments;

- Anticipates land acquisition for open space, parks, streets, drainage ways and other community facilities;
- Anticipates property acquisition for assets with a useful life in excess of ten years and cost in excess of $25,000; and
- Plans for public buildings, utilities, streets, park facilities and other physical property of the community.

The preparation and annual updating of the Capital Improvement Program is conducted annually with community involvement. The City undertakes a comprehensive process to insure that the interests of all City departments and agencies are represented. Each year City departments identify potential CIP projects on a Capital Project Budget Request Form, prioritize them for inclusion in the five-year plan, and identify corresponding funding sources.

The Finance department then compiles a complete listing of all the capital project requests submitted by the various City departments. This list is reviewed by City staff and department heads and is revised as needed to remain within the general guidelines set forth by the Mayor and City Council for debt policy. As part of the process financial analyses and projections are compiled to estimate fiscal capacity. An inventory of existing revenues is undertaken according to the type of revenue. Knowledge of past experiences and an awareness of trends in taxation, assessment and public expenditures for the city, and for units of comparable size and fiscal capacity, are also considered for the development and evaluation of the program proposals. Finally, a forecast of possible revenues from existing tax sources is made for the next five years.

This unified effort finally results in a proposed CIP document, which is presented for City Council's consideration. Through public hearings, the general public is encouraged to comment on the proposed CIP projects. Recommendations are reviewed by the City Council, which considers and adopts the annual program as a planning document to guide capital improvement decisions in the City for the following year. The final adopted project list is included with this section of the Annual Operating Budget.

OBJECTIVES OF THE MAYOR AND CITY COUNCIL

It is the policy of the City of Bettendorf to develop, maintain, and revise, when necessary, a continuing Capital Improvements Program. The goal of the program is to provide the infrastructure and physical plant required by the City to respond to needs and demands of the citizens in the manner that makes the best use of the limited monies available and is consistent with the various legal requirements and policies of the City.

The Mayor and City Council have expressed a desire to accomplish these goals through:
- Placing a high priority to invest in the City's capital assets, streets/infrastructure, sewers, public facilities and parks to satisfy the current needs of our citizens and to accommodate the future planned growth of the City;
- Creating a balanced CIP Program covering broad spectrum of projects city-wide;
- Avoiding to burden future generations with infrastructure failure and inadequate public facilities;
- Evaluating the impact of the CIP plan on the operating budget;
- Improving the City's current bond rating while prudently managing the City's overall bonded indebtedness.

To help assist the Mayor and Council in determining the level of CIP projects to fund, they: 1) Evaluate citizen input received through Community Meetings, Citizen Advisory Committees and Surveys; 2) Participate in long range planning through goal setting established by the Mayor & Council, various boards and city staff; 3) Review the current Pavement Management Plan; and 4) Evaluate available revenue sources and the impact on the levy rate. In addition, the Mayor and Council annually review the City's "Debt Management Guidelines", included in the Debt Services Fund section of this document, which discloses the City's current bonded indebtedness and projected creditworthiness. These guidelines consist of indicators that are calculated and reviewed by the City and its financial advisors as part of adopting its Five-Year Capital Improvements Program. During this annual review, a target number/range and ceiling/floor number, if applicable, is established for each indicator.

As part of the CIP process, a Debt Margin & Property Tax Debt Levy Analysis report is prepared detailing how bonding requirements, projected for the next five years, have been scheduled to meet the goals outlined in the City's Debt Management Guidelines. These analyses for FY 2006/07 - FY 20010/11 are included under the Debt Service section of this document.

Consideration is also given to State imposed debt limits for general obligation bonds and TIF bonds, per capita income expenditures and the long-term impact of the projects. A projection of probable revenues and maintenance costs for each proposed project to be financed with revenue bonds gives the City a fairly good idea of the amount of fees necessary to finance the project and the length of time for the bond maturity. A review of the associated operating costs for project proposals is also necessary to determine the amount and manner in which projects will be continuously managed and operated. The feasibility of alternative means by which the various proposed projects could be financed is also analyzed. This analysis entails knowing what alternatives are available and determining the best possible means of financing each project among the alternative methods.

REVENUE SOURCES

A distinction must be made between the revenue sources available for a CIP project and the method of financing used to provide some of those revenues. For this CIP, the primary revenue sources are anticipated to be General Obligation Bond Proceeds, Revenue Bond proceeds, Local Option Sales Tax Revenue, and Gaming Revenue from the Isle of Capri Riverboat Casino. To a lesser extent the CIP relies upon Investment Earnings, Federal and State Grants, Unencumbered Fund Balances/Retained Earnings and other miscellaneous revenue sources. Each of these revenue sources is discussed briefly below with a five-year comparison chart of Revenue Sources by Type displayed on the next page.

General Obligation Bonds and Revenue Bonds

The primary source of funds to pay for the proposed CIP projects in this document will be through the issuance of General Obligation (G.O.) bonds. General Obligation bonds are backed by the full faith and credit and power of the issuer to levy general property taxes for repayment of the bonds. During the spring of 2007, $4,590,000 million in G.O. bonds are projected to be issued, primarily for infrastructure projects to be constructed through the 2007 calendar year, as described on the attached project list.

While the CIP relies heavily on G.O. bonds to provide funds with which to construct capital projects, there are a number of other types of bonds available to fund some of the CIP projects. Primary among these other types are revenue bonds.

In contrast to the use of the full faith and credit taxing power of the City used to repay G.O. bonds, revenue bonds are repaid from operating revenues generated by a facility for which the bonds are issued, such as the Sewer Utility. Tax Increment Financing (TIF) revenue bonds are a variation of the revenue bond. With the TIF revenue bond, the revenue source for repayment of the bonds is the tax increment attributable to the increase in value of the project. In conjunction with the RIVERSedge Downtown Development Plan, the Mayor and Council have signed a development agreement with the Isle of Capri, which includes issuing $18,000,000 in net TIF revenue bonds during FY 2007/08. The bonds will assist in funding a $15.75 million Event Center, a $5.72 million parking ramp, $2 million skywalk bridge, and $1.38 million in surface parking. The $18 million TIF project is properly recorded as a separate Special Revenue Fund.

During the next five years the City anticipates to issue approximately $20.935 million in G.O. Bonds, nearly $2 million in Sewer G.O. Bonds, and $19 million in various TIF Bonds. The G.O. Bonds will be used largely to finance infrastructure projects and the development of several City parks. The $2 million in Sewer Bonds will be issued to finance the construction of the final phase of the Hopewell Avenue Sewer Interceptor and East Pigeon Creek Sewer Interceptor, both of which will open up a significant area encouraging commercial and residential development within the City. The TIF Revenue Bonds will finance projects in the downtown area, as well as, improvements at the old Shopko/Joe-Van site on Kimberly Road.

Investment Earnings

A portion of the annual CIP projects is anticipated to be financed through investment earnings generated by the investment of unused bond proceeds, fund balances and prudent cash management. City staff estimates that this source of revenue will produce approximately $460,000 during the next five years to be used for Capital Projects listed in this document.

Local Option Sales Tax Revenue

The City levies a one-cent local option sales tax, which became effective January 1, 1989 pursuant a referendum. As set forth in the referendum, sixty (60%) percent of the proceeds of the local option sales tax

shall be used for property tax relief and forty (40%) percent of the proceeds of the local option sales tax shall be used for capital improvement projects such as, but not limited to, those outlined under the detailed project list included in this section.

For the fiscal year ended June 30, 2007, the one-cent local option sales tax will generate approximately $3,939,000 for the City, with $1,575,600 (40%) allocated for capital projects. City staff estimates that for the period covered by this CIP, the local option sales tax will average between $1,575,600 - $1,650,000 annually to be used for capital projects listed in the CIP. In addition to the 40% allocation to CIP projects, during FY 06/07 approximately $1,000,000 in local option sales tax has been ear marked to assist in the renovation of the Eagles Building into an Educational Center to be leased by Scott Community College, Bettendorf Schools and the Iowa State Ag Extension Office at the City's Learning Campus.

State and Federal Grants
Although the capital budget is financed primarily through bond proceeds and local option sales tax, the City actively pursues Federal and State Grants to leverage these funds. Federal and State aid is available for several of the projects listed in this CIP. Many grants require matching participation by the City through other revenue sources. For the period covered by this CIP, staff estimates that Federal & State Grants will generate approximately $7.54 million dollars of the total revenue stream. Slightly more than $2 million dollars of Federal money will be allocated for the reconstruction of Middle Road and the Bridge over Crow Creek during FY 2006/07 and 2007/08.

Riverboat Gaming Revenue
Gaming revenue received from the Isle of Capri Riverboat Casio was a new revenue source available to the City effective April 1995. For fiscal years FY 2006/07 - FY 20010/11 the Council has ear marked approximately $2.84 million of gaming revenue to fund various capital projects throughout the City. The city has also allocated gaming money annually towards the annual operating expenses of several funds including pubic information program, city beautification flowering project, vehicle & electronic replacement funds, and health and liability insurance funds. In addition, for the period of FY 06/07 – 10/11, $3.822 million in gaming revenue has been reserved to potentially supplement the General Fund if unforeseen shortfalls in operating revenue occur.

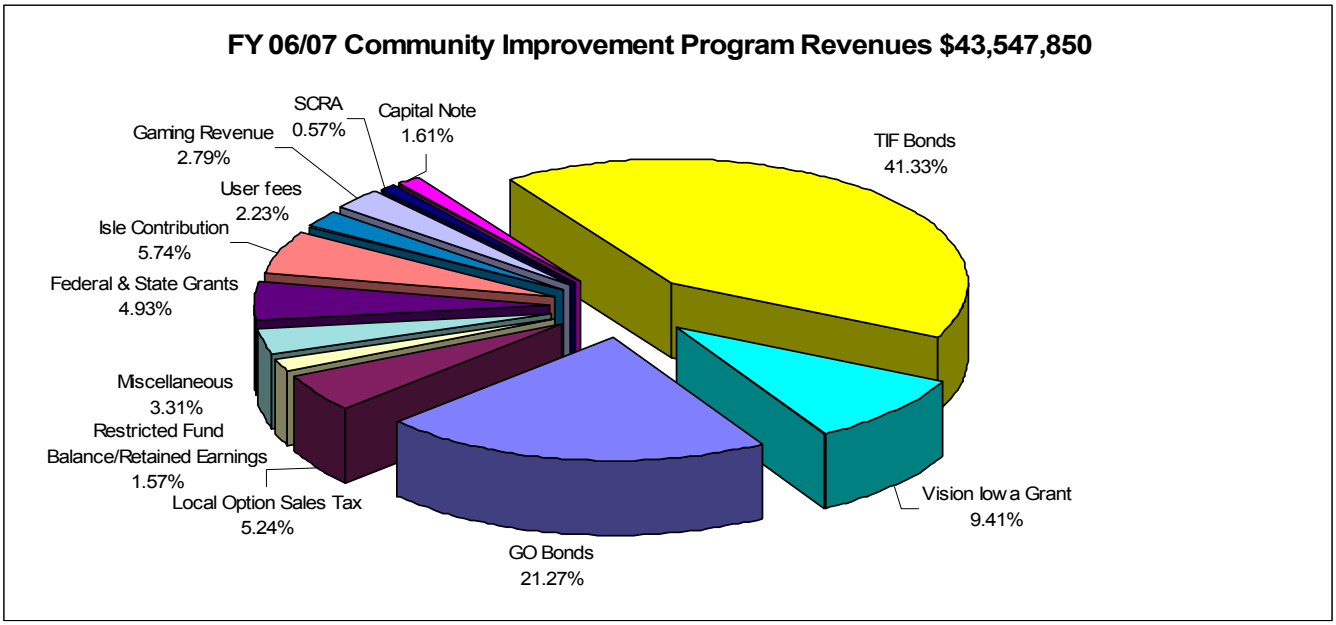
The Council has been unified in appropriating the majority of gaming revenue towards the funding of "one-time" capital projects or the purchase of capital equipment verses "on-going" operating expenses. The City does not want to become heavily reliant on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date.

Fund Balance/Retained Earnings
The Fund Balance in the City's Capital Project Fund is used to supplement other revenue sources in order to reduce bonding requirements. For FY 2006/07, approximately $3.067 million in fund balances in the Capital Project Fund will be carried forward from previous years and allocated towards current projects. The funds have been accumulating from unspent local option tax, interest income and unspent bond proceeds from previous years and will be allocated towards various projects listed in the FY 2006/07 CIP Plan.

Unrestricted Retained Earnings totaling $1.48 million from the Sewer Utility Fund are projected to be used to supplement revenue bonding requirements and reduce the City's cost of debt.

Miscellaneous Revenue
The CIP also relies on a number of additional financing sources for particular CIP projects. Included among these sources of finance are contributions from other Cities, Economic Development Funds, Sewer Connection Fees, Future Project Funds, private fund raising and TIF revenue from projects that were cash flowed from City funds. The use of these sources of revenue is limited to particular CIP projects. These revenue sources are not intended to provide a substantial source for completion of the proposed CIP projects.

User Fees
User fees generated from various Enterprise Funds pay for the majority of capital projects within each of the funds.



- **General Obligation Bonds:** The primary source of funds to pay for Capital Improvement Projects. G.O. Bonds are backed by the full faith and credit of the issuer to levy property taxes to repay bonds. (Fiscal Year 2006/07 $ 9,261,000 G.O. Bonds)

TIF Revenue Bonds: Revenue bonds are repaid from property taxes generated by the project for which they are issued.
(Fiscal Year 2006/07 $ 18,000,000 TIF Revenue Bonds)

- **Local Option Sales Tax:** The city levies a one-cent local option sales tax, which became effective 1/1/89 by referendum. As set forth in the referendum, 40% of the proceeds shall be used for Capital Improvement Projects. Fiscal Year 2006/07 $ 2,281,850)
- **Fund Balances/Retained Earnings:** Restricted balances from reserve funds or unspent bond proceeds. Unrestricted/unencumbered balances used to supplement other revenue sources and reduce bonding requirements.(Fiscal Year 2006/07 $ 684,000)
- **Isle of Capri Contribution:** The amount the Isle of Capri has committed to invest in the RiversEdge project. (Fiscal Year 2006/07, $2,500,000)
- **Miscellaneous:** The Capital Improvement Program relies on a number of additional financing sources for particular projects. Their sources include economic development funds, sewer connection fees, future project funds, Tax Increment financing revenue and intergovernmental revenue and investment earnings.
(Fiscal Year 2006/07 $1,440,000)
- **Federal & State Grants:** The city actively pursues Federal & State grants to help reduce the amount that must be bonded for. Many grants require matching participation by the City through bonds or current revenues.
(Fiscal Year 2006/07 $ 2,146,000)
- **Riverboat Gaming Revenue:** The City Council has allocated a portion of the gaming revenue received from the Isle of Capri casino to enhance the Capital Improvement Program.
(Fiscal Year 2006/07 $ 1,215,000)
- **User Fees:** User fees generated primarily from the Stormwater Utility Fund used to pay cash for capital projects and to help reduce the amount which must be bonded for. (Fiscal Year 2006/07 $970,000)
- **SCRA (Scott County Regional Authority:** The amount the Scott County Regional Authority has committed to invest in the RiversEdge project. (Fiscal Year 2006/07, $250,000)

- **Capital Note:** One of the sources of funds to pay for the Educational Center remodeling. (Fiscal Year 2006/07, $700,000)
- **Vision Iowa Grant:** Economic development funding from the State of Iowa for the RiversEdge project. (Fiscal Year 2006/07, $4,100,000)

CAPITAL EXPENDITURES

The FY 2006/07 Community Improvement Budget is an integral part of the City's overall financial program. For FY 2006/07, capital project expenditures are projected to account for $43,547,850 of the City's total budget. Projects in FY 2006/07 are designated in eight major categories described below:

Municipal Facilities: The largest allocation of capital funds for FY 2006/07 is attributed to Municipal Facilities in the amount of $26.46 million. The Mayor and Council plans to issue $18 million in TIF revenue bonds to construct an events center, a parking ramp, and a skywalk and other public improvements related to the RIVERSedge project and Isle of Capri casino/hotel project in the Riverfront – Downtown area.

The City of Bettendorf has established as one of its goals the redevelopment of its downtown. The proposed projects helps to meet this goal by placing new commercial endeavors within the downtown, increasing the property tax base of the City, in conjunction with increasing tourism within the City of Bettendorf and the Quad City area generally, through the establishment of an Events Center. More specifically, the project consists of the Isle of Capri adding an additional 250 hotel rooms on its site. This will establish a base of 500 rooms within one facility, making the site more attractive to regional conferences. The City of Bettendorf will construct and own a 53,000 square foot events center, a skywalk connecting the events center with the hotel addition, and surface parking, located immediately adjacent the Event Center, as well as, an additional third floor added to the parking ramp at the Isle of Capri, for a total of 900 parking spaces.

The City has been awarded a total of $14.6 million in grants for the project coming from a combination of sources including the Scott County Regional Authority (a non-profit corporation located within Scott County which provides funding for worthy community projects), Scott County Iowa, a "Vision Iowa Grant" awarded through the State of Iowa Community Attraction and Tourism program, and the U S Government. It is anticipated that construction will start late in the fall of 2006, with a completion date on or before December 31, 2007.

An additional $3.05 million has been allocated for renovating the old Eagles building into an Educational Center to be leased to Scott Community College, Bettendorf Schools Administrative Offices and the Iowa State Ag Extension office at the City's Learning Campus. Funding for replacement of roofs, carpet, generators, etc to existing City facilities has also been budgeted.

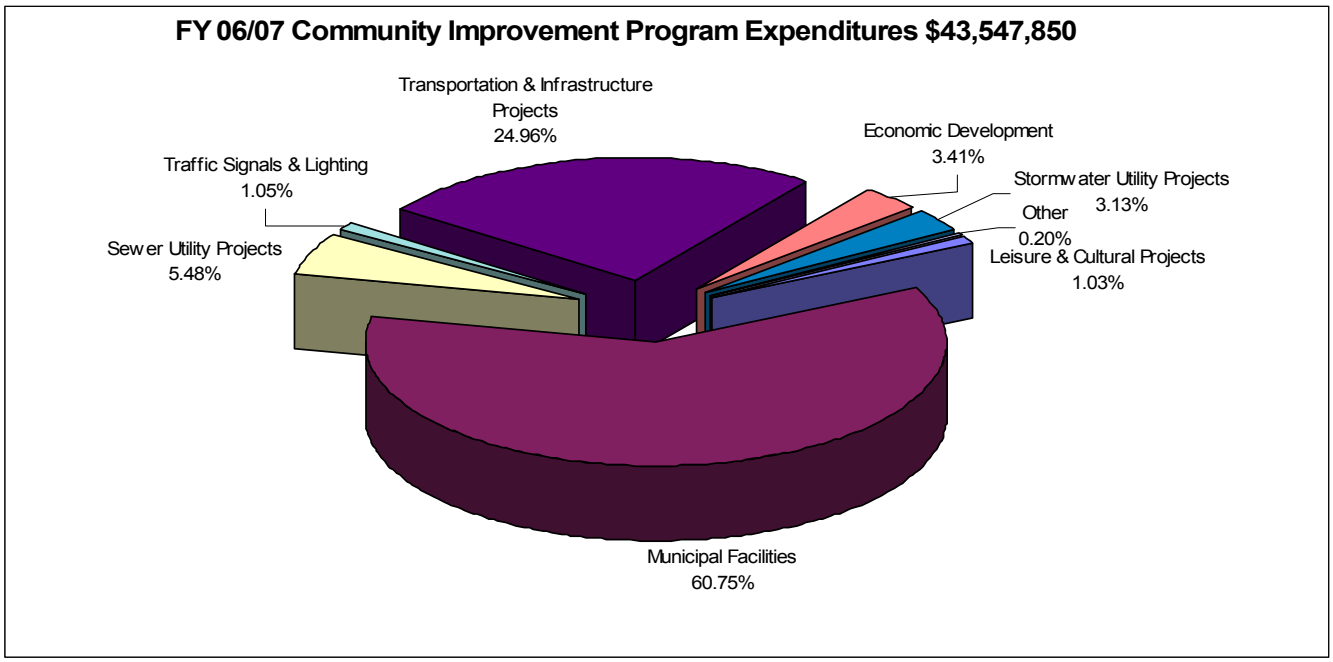
Transportation and Infrastructure Projects: More than $10.87 million has been allocated to "Transportation and Infrastructure" projects for FY 2006/07. The largest projects in that category include $575,000 allocated to complete a continuous turn lane on Devils Glen at HyVee, $575,000 for Fairmeadows Drive reconstruction, $770,000 for various improvements to Hopewell Ave, $2.215 million for Middle Road bridge over Crow Creek and Middle Road reconstruction for Norwood to Crow Creek, $1.15 million for the 1st phase of Moencks Road Sealcoat replacement, and $5.585 million in various street resurfacing, sealcoat and patching projects under $500,000 each, account for the balance of projects in this category.

Leisure and Cultural Projects: Nearly $447,000 has been budgeted for "Leisure & Cultural" projects for FY 2006/07. Projects in this category include the development and improvement of various city parks, Crow Creek Park, park land acquisition and various recreation trails.

Sewer Utility Projects: Approximately $2.385 million will be allocated for "Sewer Utility Projects" this year. Two new sewer interceptors are anticipated to be constructed to open up areas within the City limits for new commercial and residential development at Crow Creek/North of Hopewell and East Pigeon Creek. In addition, numerous smaller sewer projects will be completed throughout the City, including the area of the Golden Triangle.

Stormwater Utility Projects: The City's new Stormwater Utility Fund anticipates to construct $4.5 million in projects over the next 5 years. Two areas targeted for regional detention improvements include Ginger Creek and Hopewell Creek. In addition, dollars have been allocated for numerous smaller stormwater erosion projects throughout the City.

Traffic Signals & Lighting: Capital outlay for traffic signals and street lighting total $456,000 for FY 2006/07. Projects include various replacement and construction of devices throughout the City.



- **Transportation & Infrastructure Projects:** Projects dedicated to convenient public transportation through the replacement and construction of the community's streets, bridges, sidewalks and other infrastructure projects. (Fiscal Year 2006/07 $10,870,000)

- **Sewer Utility Projects:** Construction or replacement of the City's Sanitary Sewer interceptor system and improvements to the Wastewater Treatment Facility owned jointly with the City of Davenport. (Fiscal Year 2006/07 $ 2,385,000)

- **Traffic Signals & Lighting:** Dedicated to public safety through the replacement and construction of traffic signals and street lighting throughout the city. (Fiscal Year 2006/07 $ 456,000)

- **Stormwater Utility Projects:** Construction of regional detention areas and various smaller erosion projects throughout the City. (Fiscal Year 2006/07 $ 1,365,000)

- **Municipal Facilities:** Protection of the community's investment in City-owned buildings through renovation, acquisition and construction. (Fiscal Year 2006/07 $26,455,000)

- **Leisure & Cultural Projects:** Replacement and construction of recreational and cultural projects that enrich the quality of life for citizens and visitors in the community. (Fiscal Year 2006/07 $ 446,850)

- **Economic Development Projects:** Economic development projects are large-scale endeavors in cost, size and benefit to the community. (Fiscal Year 2006/07 $ 1,485,000)

- **Other:** Miscellaneous projects and equipment purchases in excess of $25,000 with useful lives of ten years or longer. (Fiscal Year 2006/07 $85,000)

IMPACT OF CAPITAL PROJECTS ON FUTURE OPERATING BUDGETS:

A major component of preparing a fiscally sound Capital Improvement Program is to determine the amount and manner, in which projects will be managed, maintained and operated on an on-going basis. Each of the projects listed within the proposed Five-Year CIP Program will impact the City's operating budget to varying degrees. The chart below summarizes the impact that several major projects will have on the FY 2006/07 operating budget:

Project name, Operating Fund Name	Personnel	Operating	Total Impact
All street projects, Road Use Fund		109,000	77,000
Capital Replacement, Event Center		250,000	250,000
New traffic signals, Road Use Fund		17,250	10,000
Recreation Trails, General Fund	-	3,150	3,150
Playground & Park Expansion, General Fund		7,785	7,785
		Total	**347,935**

A brief narrative summary of other projected impacts on the FY 2006/07 operating budget are outlined below. Please refer to the list of CIP projects at the end of this section as you proceed reading through the next several summary paragraphs.

Economic & Community Development projects, numbers 1-12:
With the exception of constructing and expanding several streets, all projects listed in these sections are not anticipated to impact the current or future operating budgets of the City greatly. Most of the projects are one-time expenditures or TIF projects, which will be maintained by a third party. The City uses Road Use Funds from the State of Iowa to maintain and repair all of the city streets so no additional property taxes should be required for maintenance.

Public Works projects, numbers 13 -150:
The majority of the projects listed in this section consist of reconstruction, resurfacing, widening, or seal coating existing city streets and infrastructure, as well as, several new paving projects. By their make-up, these types of projects will always impact future operating budgets. The City uses Road Use Funds from the State of Iowa to maintain and repair all of the city streets. The City receives Road Use Funds from the State of Iowa on a per capita basis. Due to budget constraints, the State of Iowa has reduced it's per capita funding the past two years by nearly 5%, so funding for ongoing road use operating costs will prove to be challenging in the upcoming years.

Park and Recreation projects, numbers 151-176:
Increased operating costs associated with all current and future Park & Recreation projects have been addressed in the operating budgets. For FY 2006/07, increased operating costs of $7,785 are summarized in the chart above. New property tax dollars and user fees are the main source of revenue to cover the added expenses generated from these projects.

Traffic Signal projects, numbers 177-200:
Very similar to the infrastructure projects described under Public Works above, all proposed traffic signal projects will have new on-going operating costs associated with them. The increased costs have been addressed in the FY 2006/07 operating budget and the new source of revenue will come from increased Road Use Taxes.

Miscellaneous City-wide projects, numbers 201-212:

Most projects listed in this section are not anticipated to impact the current or future operating budgets of the City greatly. Maintenance dollars for all public facilities are allocated annually in the operating budgets for the general upkeep of buildings and equipment.

FY 2004/05 BOND ISSUES:

- $4.590 million of G.O. bonds are proposed to be issued during the spring of 2007 to fund essential corporate purpose capital improvement projects listed in the City's Capital Improvement Plan for calendar year 2007. As the downtown development unfolds, the Council may also consider issuing $18 million in net TIF Bonds and offering additional incentives to attract developers.

DEBT MARGIN & PROPERTY TAX DEBT LEVY ANALYSIS

Based on the January 2005 assessed valuation of real property in the City of Bettendorf an analysis of the current and projected legal debt margins and property tax debt levies for fiscal year 20607 through fiscal year 20010/11 was prepared based upon the proposed Five-Year CIP plan. That analysis is included under Debt Service section of this document. The analysis was conducted using the following assumptions:

- Taxable property values would increase 2%-3.5% annually after FY 2006/07;
- The legal debt limit of 5% of gross property value would not change;
- No additional General Obligation debt would be issued by the City outside of the Capital Improvement Plan;
- The Capital Improvement Plan debt would be financed for no more than 20 years using a level payment structure and current interest rates effective the Spring of 2006;
- Taxable valuations as a percentage of gross valuations would *average* 63% for the period covered by the CIP, across all property class types;
- The City's debt service levy rate would remain constant at $4.05 per $1,000 of assessed valuation through FY 20010/11;
- The Unrestricted Fund Balance of the Debt Service Fund would be maintained at a minimum of $500,000.

Based on the results of this analysis, the goal of completing the CIP projects targeted for FY 2006/07 through FY 20010/11 while simultaneously meeting the Council's Debt Management Guidelines can be accomplished.

CAPITAL IMPROVEMENT PROGRAM LIST

The City's 5-Year Capital Improvement Program List, beginning on the next page, is comprised of 212 projects in the City's governmental funds and 82 projects in various enterprise funds. The CIP list covers fiscal years 2006/07 through 2010/11 as well as projects projected to be constructed well into the future.

SUMMARY

The Mayor and Council are committed to addressing the current and future needs of the City while striving to improve the city's current bond rating and prudently managing the City's overall bonded indebtedness. This Capital Improvement Program was developed in accordance with the City of Bettendorf's adopted financial and management policies, and prioritization of capital needs. The program shows the City's tradition of citizen involvement in capital project planning and represents a continued commitment to sound long range financial planning and direction. This commitment will continue to challenge the management of the City in years to come.

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2006/07- FY 2010/11

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
Community & Economic Development:											
1	Community Entrance Signs (6 @ $10,000)	CD0001	Economic Development	48,621	25,000					25,000	
2	Downtown Property Purchase	ED0002	Sales Tax & Interest							0	1,500,000
3	Downtown Streetscape Master Plan	ED0003	Sales Tax & Interest		50,000					50,000	
4	23rd Street Overpass		TIF Bonds							0	4,500,000
5	IJR-I80/Middle interchange study		Gaming revenue		435,000					435,000	
6	Isle of Capri Parkway to Gilbert St. - 13th St - Extending Isle of Capri Parkway West under Bridge		G.O. Bonds							0	500,000
7	I-74 Bridge Revolving Loan Fund		Economic Development				200,000	100,000	100,000	400,000	
8	I-74 Bike Path Participation		Federal Aid								8,000,000
9	I-80 Interchange Reconstruction		other							0	20,000,000
10	Kimberly Road, Shopko/Joe-Van improvements	CD0020	TIF Revenue		1,000,000					1,000,000	
11	Middle at 53rd Ave. - Kronach fountain @ round-a-bout		Sales Tax & Interest				50,000			50,000	
12	Olde Bettendorf Industrial Park/35th/Elm/42nd - Improving Appearance or Relocation	2CD013	G.O. Bonds							0	5,500,000
Public Works											
13	Aerial Photos/Mapping	PW0049	Sales Tax & Interest	58,000						0	
14	6th Street Reconstruction. City limits State. (result of sewer separation)		G.O. Bonds			700,000	855,000			1,555,000	
15	14th Street resurfacing (varying width) from Central Avenue to Fairlane Drive		G.O. Bonds			150,000	240,000			390,000	
16	18th St. & Middle intersection, eastbound dual left turn lane		G.O. Bonds							0	220,000
17	18th St. & Middle intersection, eastbound dual left turn lane, additional northbound thru lane		G.O. Bonds							0	395,000
18	18th Street Reconstruction/Sunset to Central	PW0053	G.O. Bonds	122,896						0	
19	18th Street reconstruction - Tanglefoot to Crow Creek		G.O. Bonds					780,000		780,000	
20	18th St. @ Middle, northbound right turn lane r/w paving		G.O. Bonds							0	95,000

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
21	18th St. - Spruce Hills to Avalon southbound added third lane		G.O. Bonds							0	130,000
22	'21st Street - Central to Glen		G.O. Bonds	10,000	350,000						
23	23rd Avenue from Grant to Lincoln Road-reconstuct/paving		G.O. Bonds							0	1,250,000
24	23rd St. parking lane at Armstrong School		G.O. Bonds							0	120,000
25	35th Street Sealcoat Replacement - State to Elm		G.O. Bonds							0	790,000
26	35th to 42nd St sealcoat replacement- Elm Street Paving.		G.O. Bonds							0	1,190,000
27	42nd Street sealcoat replacement south of State Street		G.O. Bonds							0	900,000
28	53rd Avenue-Devils Glen/Middle-Two Lane PCC Pavement with Grading for Future Four Lane & Bridge over Crow Creek	6PW007	G.O. Bonds	17,271						0	
29	53rd Avenue-Devils Glen/Middle-Two Lane PCC Pavement with Grading for Future Four Lane & Bridge over Crow Creek (Fed $ for health monitoring in outer years)	6PW007	Federal Aid	17,566						0	
30	53rd Ave Widening Devils Glen - Middle - Lane widening		G.O. Bonds			125,000		125,000		250,000	
31	53rd/Pidgeon Cr Rd/Ginger Cr Rd over thick/Turn Ln - oversize culvert	PW0050	G.O. Bonds				50,000			50,000	
32	ADA Curb Handicap Ramps	PW0056	G.O. Bonds	26,182	30,000	25,000	25,000	25,000	25,000	130,000	
33	Belmont Rd Paving Phase III-Middle to Devils Glen-New 31'B/B PCC Pavement Completing the Final Section	0PW021	G.O. Bonds	12,250						0	
34	Belmont Road Sealcoat replacement Phase II Corral-Valley Dr.	PW0068	Intergovernmental		200,000	100,000				300,000	
35	Belmont Road Sealcoat replacement Phase II Corral-Valley Dr.	PW0068	Federal Aid		800,000	1,600,000				2,400,000	
36	Belmont Road sealcoat replcaement Phase II Corral-Valley Dr.	PW0068	G.O. Bonds		200,000	100,000				300,000	
37	Boulevard shaping, seeding & sodding	PW0054	G.O. Bonds	5,000	10,000	10,000				20,000	
38	Central Avenue - 23rd to Devlis Glen Resurfacing		G.O. Bonds							0	500,000
39	CIP Final Row Surveys	pw0039	G.O. Bonds	3,000	10,000	10,000	10,000	10,000	10,000	50,000	10,000
40	Contingency (projects>$25,000)	2AD001	G.O. Bonds		75,000	75,000	75,000	75,000	75,000	375,000	75,000

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2006/07- FY 2010/11

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
41	Criswell paving (Valley Drive - U.S. 67)	1PW028	G.O. Bonds							0	900,000
42	Criswell sealcoat replacement (Valley Drive/53rd)		G.O. Bonds							0	1,100,000
43	Criswell Sealcoat replacement 53rd to Forrest Grove		G.O. Bonds							0	1,800,000
44	Criswell St. design and grading off of ROW (1/2 mile north of Valley)	1PW028	G.O. Bonds			100,000				100,000	
45	Crow Creek Road reconstruction - Lindberg to 18th		gaming Revenue				270,000			270,000	
46	Curb & Gutter Replacement 04/05	PW0046	G.O. Bonds	43,302		40,000		40,000		80,000	
47	Deerbrook Dr. Turn Lane at Devils Glen Rd		G.O. Bonds							0	80,000
48	Devils Glen sealcoat replacement, South of State		Other							0	260,000
49	Devils Glen Sealcoat Replacement, South of State	PW0007	G.O. Bonds	578						0	260,000
50	Devils Glen Bridge at Spencer Creek		G.O. Bonds							0	425,000
51	Devils Glen paving/53rd Av. to Hopewell	1PW005	G.O. Bonds	1,270,000						0	
52	Devils paving Hopewell to Forest Grove		G.O. Bonds				30,000	700,000	750,000	1,480,000	
53	Devils Glen Rd., 5th lane at Regency Apts.		G.O. Bonds							0	95,000
54	Devils Glen continuous left turn/Tanglefoot - Middle (HyVee)	pw0064	G.O. Bonds	55,000	575,000					575,000	
55	Duck Creek Hydraulic analysis		G.O. Bonds							0	75,000
56	Duck Creek Mall Median	PW0051	G.O. Bonds	12,640	175,000					175,000	
57	Dundee Lane reconstruction. - 29th to Maplecrest		G.O. Bonds							0	570,000
58	East Crest Ave Reconstruction (31' wide) 18th Street to Apple Valley Drive		G.O. Bonds							0	330,000
59	Fairmeadows Drive Reconstruction (27' wide) from Parkway Drive to Middle Road	PW0043	G.O. Bonds	250,000	325,000					325,000	
60	Fairview reconstruction - North of Sunburst		G.O. Bonds				310,000			310,000	
61	Field Sike Drive Grading & sealcoat replacement/Devils Glen to Bridge at Barcelona	8PW015	G.O. Bonds	855	10,000	600,000	700,000			1,310,000	
62	Forest Grove sealcoat replacement west City limits to Devils Glen (Design/ROW)	PW0047	G.O. Bonds			310,000	250,000			560,000	
63	Forrest Grove sealcoat replacement west City limits to Devils Glen (Paving)		Federal Aid				500,000	2,000,000		2,500,000	2,000,000

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
64	Forest Grove sealcoat replacement/west City limits to Devils Glen Road		Other				600,000			600,000	
65	Forest Grove sealcoat replacement - Middle to Criswell		G.O. Bonds						2,400,000	2,400,000	1,800,000
66	Forest Grove, sealcoat replacement Devils Glen to Middle Road		G.O. Bonds							0	500,000
67	Forest Grove Prelim Design/ 1/2 mile east of Devils Glen to Middle	PW0010	G.O. Bonds	140	70,000					70,000	
68	Ginger Creek Road Turn Lane & extra thick/oversize culvert		G.O. Bonds			50,000				50,000	50,000
69	Hollview Ct Turnaround & Bike Path Connection		G.O. Bonds	25,000							
70	Hopewell Ave. sealcoat replacement/ROW/Design Middle to Devils Glen	PW0009	G.O. Bonds	0	400,000					400,000	
71	Hopewell Ave sealcoat replacement - Devils Glen to Middle, paving	pw0009	G.O. Bonds				540,000	1,860,000	500,000	2,900,000	4,700,000
72	Hopewell Ave paving - Middle to east line Century Hgts 16th		G.O. Bonds		220,000	400,000				620,000	
73	Hopewell Ave right of way/2 acres		G.O. Bonds		110,000					110,000	
74	Hopewell Ave paving - Middle to east line Century Hgts 16th		Future Projects				165,000			165,000	
75	Indiana Ave sealcoat replacement at Middle Rd.		TIF Bonds							0	820,000
76	Indiana Ave Bridge near 56th Street		G.O. Bonds							0	125,000
77	Lincoln Road sealcoat replacement - 14th St. to 18th St.	8Pw036	G.O. Bonds							0	900,000
78	Lincoln Road reconstruction - from West City Limits to Kimberly Rd.		G.O. Bonds							0	230,000
79	Spruce Hills southbound @ Middle - dual left turn		G.O. Bonds							0	150,000
80	Middle Drive reconstruction		G.O. Bonds				100,000			100,000	
81	Middle Rd Bridge over Crow Creek	2PW028	Federal Aid	575,000	30,000					30,000	
82	Middle Rd Bridge over Crow Creek	2PW028	G.O. Bonds	925,000	670,000					670,000	
83	Middle Rd Bridge over Duck Creek	0PW023	G.O. Bonds							0	1,500,000
84	Middle Rd Reconstruction - Norwood subdivision to Crow Creek Road	2PW029	G.O. Bonds	600,000	250,000	730,000				980,000	
85	Middle Rd Reconstruction - Norwood subdivision to Crow Creek Road	2PW029	Federal Aid		750,000	1,241,000				1,991,000	

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
86	Middle Road Reconstruction & ROW Crow Creek Road to Forest Grove		G.O. Bonds							0	5500000
87	Middle Road Reconstruction, Devils Glen to Norwood Subdivision		G.O. Bonds							0	1,200,000
88	Middle Rd. 5th lane, 18th to Devils Glen		G.O. Bonds							0	1,350,000
89	Middle Rd. 5th lane, I-74 to 18th St.		G.O. Bonds							0	800,000
90	Middle Rd/ Right Turn lane @ Spruce Hills	7PW008	G.O. Bonds							0	120,000
91	Middle Rd Corridor Study, Belmont to Kimberly	PW0058	G.O. Bonds	39,421						0	
92	Middle Rd resurfacing/Crow Creek to Forest Grove	PW0062	G.O. Bonds	5,000	395,000					395,000	
93	Middle Rd patching south of Crow Creek Rd	PW0063	G.O. Bonds	30,000	120,000					120,000	
94	Moencks Road Sealcoat Replacement/ Valley Dr. to Crow Ck	PW0037	Future Projects	57,714						0	
95	Moencks Road Sealcoat Replacement/ Valley Dr. to Crow Creek	PW0037	Sales Tax & Interest	600,000	650,000	780,000				1,430,000	
96	Moencks Road Sealcoat Replacement - Valley Dr. to Crow Creek	PW0069	G.O. Bonds		500,000	200,000				700,000	
97	Norwood Dr. resurfacing		G.O. Bonds							0	250,000
98	Oak Lane Reconstruction (27' wide) east of 23rd Street		G.O. Bonds							0	110,000
99	Oakory Lane reconstruction west of Devils Glen Road	PW0040	G.O. Bonds	30,357						0	
100	Overland Drive reconstruction(31' wide) from Sunburst Drive to Fairview Drive		G.O. Bonds							0	300,000
101	Parkway Dr Left Turn Lane at Middle Rd.		G.O. Bonds							0	80,000
102	Parkway Dr., cul-de-sac at I74		G.O. Bonds							0	100,000
103	Parkway Drive resurfacing/18th to Fairmeadows		Sales Tax & Interest						340,000	340,000	
104	Parkway Drive resurfacing/Middle to 18th Reconstruction		Sales Tax & Interest						500,000	500,000	
105	Pigeon Cr Road Turn Lane & Extra Thickness/oversize culvert		G.O. Bonds			50,000				50,000	50,000
106	Rail Road Crossing	PW0031	G.O. Bonds		40,000	45,000				85,000	
107	Sealcoat Rural Roads- City-wide projects	PW0035	G.O. Bonds	-59,817						0	
108	Sealcoat Rural Roads-City wide projects 2007	PW0065	G.O. Bonds		10,000	150,000					

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
109	Sealcoat Rural Roads- City-wide projects 2006	PW0061	Sales Tax & Interest	640	170,000		150,000	300,000	300,000	920,000	300,000
110	Sidewalk New Construction 2006	PW0057	G.O. Bonds	5,000		20,000	30,000	20,000	20,000	90,000	20,000
111	Sidewalk New Construction 2007	PW0066	G.O. Bonds		40,000						
112	Spruce Hills Dr reconstruction - East of Utica		Gaming Revenue				260,000			260,000	
113	Spruce Hills Dr. at Utica, westbound right turn lane to I74 ramp		G.O. Bonds							0	120,000
114	Spruce Hills Dr. westbound right turn lane at Utica Ridge		G.O. Bonds							0	120,000
115	Spruce Hills Drive Widening/18th-23rd		G.O. Bonds							0	350,000
116	Street patching (5 yr)		G.O. Bonds			250,000	250,000	250,000	250,000	1,000,000	300,000
117	Street patching 2007	PW0067	G.O. Bonds		250,000						
118	Street patching 2006	PW0059	G.O. Bonds	12,000	238,000					238,000	
119	Street patching 04/05 - carry over	PW0036	G.O. Bonds	84,489						0	
120	Street Resurfacing 04/05	PW0034	G.O. Bonds	6,823							
121	Street Resurfacing 2006	PW0060	G.O. Bonds	5,000	402,000					402,000	
122	Street resurfacing - undesignated		Sales Tax & Interest				250,000	500,000	500,000	1,250,000	500,000
123	Summit Hills Drive Reconstruction/Spruce Hills - Magnolia		G.O. Bonds							0	290,000
124	Sycamore Terrace reconstruction - Parkway to Hillside		G.O. Bonds							0	230,000
125	Tanglefoot Lane from Dierks to Middle Road ROW		G.O. Bonds							0	700,000
126	Tanglefoot Lane Extension, Diercks to Middle		G.O. Bonds							0	2,000,000
127	Tanglefoot Lane Extension (Middle to Valley Dr.)	PW0023	G.O. Bonds							0	2,000,000
128	Tanglefoot ROW Valley to 67	3PW026	G.O. Bonds							0	0
129	Tanglefoot Lane ROW & Paving/Dierks to Valley Dr.		G.O. Bonds							0	6,600,000
130	Tanglefoot Lane Paving/State St. to Valley Dr.		G.O. Bonds							0	1,200,000
131	Tanglefoot sealcoat replacement /West of Utica Ridge Road	7PW013	TIF Revenue	379						0	
132	Tanglefoot Widening (18th/Devils Glen)		G.O. Bonds							0	1,200,000
133	Tanglefoot Widening (Utica Rdg/18th)		G.O. Bonds							0	1,700,000
134	Tanglewood sealcoat replacement - 1/2 mile East of Devil's Glen to Middle		G.O. Bonds							0	990,000

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
135	Tanglewood sealcoat replacement, Devils Glen to 1/2 mile east		G.O. Bonds							0	680,000
136	Tanglewood Road Bridge at Crow Creek		G.O. Bonds							0	1,575,000
137	Tech Dr. Left Turn Lane at 18th St.		G.O. Bonds							0	80,000
138	Terrace Park reconstruction, Utica Ridge Road to 1300 block	PW0042	G.O. Bonds	250,000	140,000					140,000	
139	Terrace Park reconstruction, 1300 block to Amesbury Drive	PW0071	G.O. Bonds		365,000					365,000	
140	Turn lanes	PW0055	G.O. Bonds	98						0	
141	Undesignated Alley Replacement		G.O. Bonds							0	300,000
142	Valley Drive . Widening/ultra thin white topping		G.O. Bonds			400,000				400,000	3,300,000
143	Weindruch Road sealcoat replacement		G.O. Bonds							0	450,000
144	Wessel Park Storm Sewer-Replace Drainage Ditch with New storm Sewer from 26th St & Glenn to Oak	1PW007	G.O. Bonds							0	80,000
145	Woodland Lane resurfacing. - Spruce Hills to Hillside		G.O. Bonds							0	182,000
Undesigniated Sealcoat Replacement											
146	Undesignated Sealcoat Replacement	2pw004	Gaming Revenue						550,000	550,000	300,000
147	15th Street - Sealcoat Replacement (31' wide) from Mississippi Blvd to Central Ave	PW0045	G.O. Bonds	100,000	475,000					475,000	
148	24th Street sealcoat replacement - from Central to Terminus	PW0044	G.O. Bonds	125,000	360,000					360,000	
149	30th St Sealcoat replacement/North of State	PW0041	G.O. Bonds	156,376						0	
150	31st St sealcoat replacement - S. of Central		Sales Tax & Interest		50,000	425,000				475,000	
Park & Recreation - Council Allocation											
151	Field Sike Park Development (Valley Wynds)		Gaming Revenue		50,000						
152	Recreation Trail (I74, East to Duck Creek)		Sales Tax & Interest			57,000	200,000			257,000	1,695,000
153	Recreation Trail (I74, East to Duck Creek)		Sales Tax & Interest			500,000	600,000	780,000		1,880,000	
154	Recreation Trail (I74, E to Duck Creek)	PK0002	Sales Tax & Interest	20,000	60,000					60,000	

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
155	Recreation Trail (West City Limits to10th St.) - Paving	7PW009	Federal Aid	8,182						0	150,000
156	Recreation Trail/Highway 67 Riverdale to East City Limits	6PW009	Sales Tax & Interest							0	1,600,000
157	Crow Creek Recreation Trail, Phase 1 - State Grant		Other			218,000				218,000	
158	Crow Creek Recreation Trail, Phase 1 (City Match)		Gaming Revenue		30,000	43,000			300,000	373,000	1,218,200
Park & Recreation - Board Allocation											
159	Baseball Field Lights - SCRA		Other			35,000					
160	Baseball Field Lights - Youth Baseball		Other			15,000					
161	Baseball Field Lights		Sales Tax & Interest			18,000					
162	Community Center Remodel - New Gym Floor-New HVAC-women's RR	4PK004	Sales Tax & Interest			25,000				25,000	50,000
163	Crow Creek Park Development - Entrance-Paving-Shelters-Landscaping-Pedestrian Bridge-Trails-Signage, road improvements	9PK003	Sales Tax & Interest	40,000			100,000			100,000	1,000,000
164	Devils Glen Park/Paving Roadways - Curbs, Gutters, Asphalting		Sales Tax & Interest	10,000				75,000		75,000	75,000
165	Field Sike Park Development (Valley Wynds)	pk0001	Sales Tax & Interest	12,583	75,000	200,000				275,000	
166	Kiwanis Park-Resurf Parking Lot - Surfacing Parking	9PK007	Sales Tax & Interest							0	50,000
167	Leach Park and Lagoon Dredging	2pk012	Sales Tax & Interest					50,000	100,000	150,000	30,000
168	McLamarrah Park, Development	9PK006	Sales Tax & Interest							0	35,000
169	Middle Park Development Bandshell Parking Lot - Hard Surfacing Parking at 23rd St. Bandshell Area-Field upgrades	5PK006	Sales Tax & Interest							0	50,000
170	Park & Master Plan	1PK006	Sales Tax & Interest		18,000					18,000	
171	Park Land Acquisition - Property Acquistion	2PK004	Sales Tax & Interest				50,000	75,000	100,000	225,000	500,000
172	Park playground equipment	2PK005	Sales Tax & Interest	37,000	17,000	25,000	50,000		50,000	142,000	100,000
173	Pigeon Creek Park Development - Additional Improvements	4PK008	Sales Tax & Interest							0	1,418,200

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
174	Leach Park Docks		Sales Tax & Interest		40,000					40,000	
175	Resurfacing Athletic Courts/Pathways/ Lots - Resurfacing Basketball Ct-Trails-Development of Skate Park - SCRA	9PK002	Other	25,000						0	
176	Resurfacing Athletic Courts/Pathways/ Lots - Resurfacing Basketball Ct-Trails-Development of Skate Park	9PK002	Sales Tax & Interest	80,000			50,000	50,000		100,000	100,000
Traffic											
177	17th & Grant TSL	CD0023	G.O. Bonds	145,000						0	
178	18th & Crow Creek Rd. TSL	CD0019	G.O. Bonds				160,000			160,000	
179	23rd & State St video	CD0027	G.O. Bonds		24,000					24,000	
180	13th & State Street video	CD0028	G.O. Bonds		24,000					24,000	
181	26th & State Street video	CD0029	G.O. Bonds		24,000					24,000	
182	Middle Road and Devils Glen - moving fiber	CD0030	G.O. Bonds		55,000					55,000	
183	Devils Glen/State video detection	2CD008	G.O. Bonds	750						0	
184	Devils Glen at Post Office - Traffic Signal Installation	CD0016	G.O. Bonds	115,446						0	
185	Middle Road and Devils Glen - Traffic Signal installation		G.O. Bonds			95,000				95,000	
186	18th and Spruce Hills Traffic Signal upgrade	CD0024	G.O. Bonds		40,000					40,000	
187	Fiber Optic Cabling	2CD005	G.O. Bonds	180,000	45,000	45,000	45,000	45,000	45,000	225,000	45,000
188	Fiber Optic Cabling - Bettendorf share of QC project	CD0031	G.O. Bonds		50,000					50,000	
189	I-74 & Middle Road (East & West Side) Video Detection	CD0009	G.O. Bonds	48,000						0	
190	LED's	2CD011	G.O. Bonds	10,000	10,000	6,000	6,000	6,000	6,000	34,000	6,000
191	18th and Middle Road Traffic Siganl upgrade	CD0032	G.O. Bonds		75,000					75,000	140,000
192	Pleasant Valley High School	CD0021	Other	15,246						0	
193	Pleasant Valley High School	CD0021	G.O. Bonds	15,246						0	

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
194	Pre-emption Upgrades - To Allow Emergency Vehicles to Change Signals	2CD010	G.O. Bonds	20,000						0	
195	State Street Lighting	CD0025	G.O. Bonds			60,000	60,000	65,000	50,000	235,000	
196	Spruce Hills, Utica TSL	CD0013	G.O. Bonds	60,000						0	
197	Traffic Signal Studies	CD0022	G.O. Bonds	25,000	49,000	25,000	25,000	25,000	25,000	149,000	25,000
198	Traffic Signals & Mast Arms Upgrades	2CD009	G.O. Bonds	60,000	60,000	60,000	60,000			180,000	50,000
199	Forest Grove Fiber Optics conduit from Devils Glen to Middle Road		G.O. Bonds				92,000			92,000	
200	Utica and Tanglefoot	CD0018	G.O. Bonds	229,250						0	160,000
Miscellaneous City-Wide Projects											
201	ADA Improvements	1AD002	Sales Tax & Interest							0	50,000
202	Civil Defense Sirens- Replacement of 4-1950's & 2-new sirens for North & East	AD0001	Sales Tax & Interest	20,156				20,000		20,000	
203	Equipment storage building expansion		Sales Tax & Interest							0	50,000
204	Equipment storage building expansion		Other							0	40,000
205	Gun Range Improvements - Police - Improvement of Outdoor Gun Range Safety & Cleanup of Gun Range to prevent Contamination	0PD001	Sales Tax & Interest		20,000					20,000	
206	Library roof replacement(old section)		Sales Tax & Interest			50,000	50,000			100,000	
207	Library carpeting		Sales Tax & Interest		40,000	70,800	40,000			150,800	
208	Maintenance Center Generator Replacement	PW0052	Gaming Revenue	75,000						0	
209	Maintenance Ctr roof replacement		G.O. Bonds			280,000				280,000	
210	Pavement Replacement at Spruce Hills Fire and State Street Fire	FD0001	G.O. Bonds	14,228						0	
211	Maintenance Center Elevator Installation		Gaming Revenue					200,000		200,000	
212	Card Reader Locks - City Wide	AD0005	Sales Tax & Interest		35,000	24,000	23,000			82,000	
	TOTAL PROJECTS			6,792,867	11,816,000	10,537,800	7,521,000	8,176,000	6,996,000	45,046,800	108,409,400

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2006/07- FY 2010/11

Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
		CASH FLOW								
Total Projects to be Constructed, ALL FUNDS			6,792,867	11,816,000	10,537,800	7,521,000	8,176,000	6,996,000	70,833,572	
Less: Available Cash Balance, CAP PROJ FUND			4,537,456	3,066,762	530,762	154,762	471,762	675,762	19,786,898	
Contracts payable at 6/30			(1,115,523)	0	0	0	0	0	-4,379,058	
Receivable at 6/30			0	0	0	0	0	0	215,148	
Sales Tax Revenue - no specific project									0	
Sales Tax Revenue/Transfer in LOT			878,379	1,225,000	2,174,800	1,613,000	1,850,000	1,890,000	9,257,215	
Investment Earnings, CAP PROJ FUND			95,000	95,000	95,000	90,000	90,000	90,000	565,000	
TIF Revenues(all but Hobby & GRAFCO)			51,609	50,000	50,000	50,000	50,000	50,000	458,870	
DOT Street Patching Reimburse									0	
Trinity Reimburse									0	
Davenport to Reimburse for Trinty									0	
Special Assessments			0	0	0	0	0	0	0	
Federal Aid			600,748	1,580,000	2,841,000	500,000	2,000,000	0	9,479,237	
State Aid			0	0	0	0	0	0	0	
Intergovernmental			0	200,000	100,000	0	0	0	300,000	
TIF Bonds			0	0	0	0	0	0	0	
TIF Revenues			379	1,000,000	0	0	0	0	1,960,758	
G.O. Econ Dev Bonds										
Economic Development/Transfer in			48,621	25,000	0	200,000	100,000	100,000	542,242	
Future Projects			57,714	0	0	165,000	0	0	318,260	
Gaming Revenue-no specific project									0	
Gaming Revenue/Transfer in RDA			75,000	515,000	43,000	530,000	200,000	850,000	1,438,000	
Other/misc			40,246	0	268,000	600,000	0	0	1,048,246	
Total financing sources excluding G.O. Bonds			5,269,629	7,756,762	6,102,562	3,902,762	4,761,762	3,655,762	41,563,220	
Net Projects in CAP PROJECTS FUND to be financed with G.O. Bonds			1,523,239	4,059,239	4,435,239	3,618,239	3,414,239	3,340,239	19,366,877	
									0	
		Net Bond Issue Size Required	4,590,000	4,590,000	4,590,000	4,090,000	4,090,000	3,575,000	40,040,000	
									0	

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2006/07- FY 2010/11

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
Rivers Edge TIF											
1	Downtown Development Project - Skywalk, Net Bond Proceeds (Total Project, $2,000,000)	CD0011	Tax Exempt Revenue TIF Bonds		1,750,000					1,750,000	
2	Downtown Development Project - Skywalk (Total Project, $2,000,000)		Federal Grant			250,000				250,000	
3	Downtown Development Project - Parking Ramp, Net Bond Proceeds (Total Project, $5,720,000)		Tax Exempt Revenue TIF Bonds		5,720,000					5,720,000	
	Downtown Development Project - Event Center, Net Bond Proceeds (Total Project, $15,750,000)		Taxable TIF Revenue Bonds		9,150,000						
	Downtown Development Project - Event Center (Total Project, $15,750,000)		Vision Iowa Grant		4,100,000						
	Downtown Development Project - Event Center (Total Project, $15,750,000)		Isle Contribution		2,500,000						
4	Downtown Development Project - Surface Parking		Tax Exempt Revenue TIF Bonds		1,380,000					1,380,000	
7	Downtown Development Project - Event Center (Paid toward Debt Retirement)		SCRA			283,685	841,873	701,051	686,328	2,512,937	
8	Downtown Development Project - Event Center (Paid toward Debt Retirement)		Scott County			25,000	25,000	25,000	25,000	100,000	
9	Downtown Development Project - Architect Fees		Gaming Revenue	150,000	150,000					150,000	
	Total Rivers Edge TIF			150,000	24,750,000	558,685	866,873	726,051	711,328	27,612,937	
Palmer Hills Golf Enterprise Fund:										0	
1	New Club House/Parking Lot	2gc002	Existing fund balance	490,000						0	
2	New Club House/Parking Lot		Gaming Revenue	400,000						0	
3	New Club House/Parking Lot		General Fund Loan	400,000						0	
4	New Club House/Parking Lot		SCRA	300,000						0	
5	Double Row Irrigation System		Existing fund balance							0	500,000
	Total Palmer Hills Enterprise Fund			1,590,000	0	0	0	0	0	0	500,000

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2006/07- FY 2010/11

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
Family Museum for Arts & Science Funds:											
1	Carpeting in Homestead gallery, Gallery Renovation	FM0002	sales tax & interest	126,263						0	220,000
2	Courtyard/playground upgrade	FM0004	sales tax & interest	43,000						0	220,000
3	Carpet, 1st Floor, Theater, Gift Store, Volunteer Lounge	FM0005	sales tax & interest		12,200					12,200	
4	Carpet 2nd Floor, Offices and Hallway	FM0006	sales tax & interest		14,650					14,650	
5	Gallery Renovation		Fund Raising			30,000	80,000	80,000		190,000	
6	Gallery Renovation		sales tax & interest		30,000	30,000	80,000	80,000		220,000	
	Total Family Museum			169,263	56,850	60,000	160,000	160,000	0	436,850	440,000
George Thuenen Bridge											
1	Geo Thuenen bridge repairs	PW0008	Existing fund balance	3,514						0	
	Total Geo Thuenen bridge										
Municipal Garage											
1	Vehicle wash upgrade/new bay	GA001	Existing fund balance							0	
	Total Garage										
Recreation Enterprise Fund:											
1	Tennis Court Surfacing		Existing fund balance		65,000					65,000	
2	Miscellaneous capital improvements		Existing fund balance	50,000	35,000					35,000	
	Total Recreation Fund			50,000	100,000	0	0	0		100,000	0

CITY OF BETTENDORF, IOWA - COMMUNITY IMPROVEMENT PROGRAM FY 2006/07- FY 2010/11

Educational Center

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
1	Eagles Renovation	AD0003	Existing fund balance	50,000	184,000					184,000	0
2	Eagles Renovation-repay loan of cash flow from gaming		SCRA		250,000					250,000	
3	Eagles Renovation		Green room grant							0	
4	Eagles Renovation		Capital Note		700,000					700,000	
5	Eagles Renovation		State Culinary Grant		366,000					366,000	
6	Eagles Renovation		Fund Raising							0	
7	Eagles Renovation		Gaming Revenue		550,000					550,000	
8	Eagles Renovation		sales tax & interest		1,000,000					1,000,000	
	Net Cash Flow			50,000	3,050,000	0	0	0	0	3,050,000	0

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
SEWER ENTERPRISE FUND:											
1	8th - 10th St. & State St. Sewer		Existing Fund Balance	195,000						0	
2	Chimney Seals	SW0016/ sw0017	Existing Fund Balance	25,000	75,000	75,000	75,000	75,000	75,000	375,000	150,000
3	Contingency		Existing Fund Balance	25,000	75,000	75,000	75,000	75,000	75,000	375,000	50,000
4	East Pigeon Creek Interceptor	0SW003	Sewer G.O. Bonds	500,000	1,350,000					1,350,000	600,000
5	East Pigeon Creek Int. Phase II report	sw0021	Existing Fund Balance	26,317						0	
6	West Pigeon Creek Interceptor @ Century Hts VI		Existing Fund Balance		130,000					130,000	290,000
7	Field Stone PT. District Sewer		Sewer Connection Fees		25,000					25,000	315,000
8	Golden Triangle Development Sewer Interceptor Extension		Existing Fund Balance							0	200,000
9	Greenway Dr. parallel sewer		Existing Fund Balance							0	375,000
10	Hopewell Inter Phase II	SW0014	Existing Fund Balance	281						0	
11	Hopewell Interceptor - Hopewell to Forest Grove, Phase III	sw0009	Sewer G.O. Bonds		560,000	400,000				960,000	700,000
12	Manhole Rehabilitation and pipelining 03/04	SW0012	Existing Fund Balance		0	120,000	120,000	120,000	120,000	480,000	140,000
13	Manhole Rehabilitation and pipelining 04/05	SW0015	Existing fund balance	82,044						0	
14	Manhole Rehabilitation and pipelining 2006	SW0027	Existing fund balance	10,000	120,000					120,000	
15	Onion Field Sewer Extention		Existing Fund Balance							0	530,000
16	Other Local Sewers	6SW002	Special Assessments	50,000	50,000	50,000	50,000	50,000	50,000	250,000	50,000
17	Spencer Creek Lift station-Design	SW0028	Existing Fund Balance							0	2,500,000
18	Spencer Creek Interceptor Sewer		Sewer/TIF Bonds							0	2,500,000
19	Waste Water Treatment Plant - Secondary Clarifier Project		Existing fund balance	122,571						0	
20	Waste Water Treatment Plant - SCADA and process metering portion		Existing fund balance	125,673						0	
	Total Sewer Projects			1,161,886	2,385,000	720,000	320,000	320,000	320,000	4,065,000	8,400,000

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
Storm Water Utility Fund											
1	Criswell St. Regional Detention		User Fees							0	60,000
2	Culvert Repairs		User Fees		30,000	30,000				60,000	
3	East Pigeon Creek, East Branch North of Hopewell Regional Detention		User Fees		50,000	105,000				155,000	
4	East Pigeon Creek, West Branch North of Hopewell Regional Detention		User Fees		30,000	30,000				60,000	
5	East Pigeon Creek, West Branch, Regional Detention @ Pigeon Creek Road		User Fees		50,000	50,000				100,000	
6	Erosion Projects - Stormwater Management	SM0004	User Fees		250,000	250,000	250,000	250,000	250,000	1,250,000	
7	Erosions Projects- Greenway Creek	sm0005	User Fees	10,000	300,000					300,000	
8	Drain Tile & Small Storm Sewers	PW0001	User Fees	100	25,000					25,000	
9	Fox Grove Storm Sewer		User Fees	10,000							
10	Ginger Creek, east branch, regional detention @Hopewell		User Fees		50,000	110,000				160,000	
11	Ginger Creek, west branch, regional detention @Hopewell		User Fees		60,000	140,000				200,000	
12	Ginger Creek Reg. Detention - Century Hts	SM0002	User Fees			40,000				40,000	
13	Ginger Creek Reg. Detention - Century Hts		Developer		40,000	60,000				100,000	
14	Hopewell Creek Reg. Detention @ Hopewell - land	SM0003	User Fees	46,000						0	
15	Hopewell Creek Regional Detention @ Hopewell - design, construction		other				80,000	315,000		395,000	
16	Hopewell Creek Reg. Detention @ 53rd-land	SM0001	User Fees	2,231						0	
17	Hopewell Creek Regional Detention @ 53rd-construction	SM0007	other	52,500	300,000					300,000	
18	Hopewell Creek Reg. Det. @ Forest Grove		User Fees							0	600,000
19	Hopewell Creek Reg. Det. @ Forest Grove		Other							0	600,000
20	Intake Repair	PW0016	User Fees		75,000	75,000	75,000	75,000	75,000	375,000	
21	Intake Repair 05/06	sm0010	User Fees	30,000						0	
22	Kimberly Rd Storm Sewer - W. City Limits to Kimberly		G.O. Bonds		80,000					80,000	

	Project Description	Project #	Anticipated Revenue Source	FY 05/06 Total Amended Budget	FY 06/07 Request	FY 07/08 Request	FY 08/09 Request	FY 09/10 Request	FY 10/11 Request	Five Year CIP Cost	Unfunded Projects
23	Middle Road-Stafford Creek Culvert-add 10'x12' barrel to existing culvert including associated PDD repairs & upstream channel improvements		User Fees				500,000			500,000	
24	Quail Ridge Rd Drainage	SM0011	User Fees	10,000							
25	Small Storm Sewers		User Fees			100,000	100,000	100,000	100,000		
26	Regional Detention Report & Design - NE Bettendorf		User Fees	10,000	50,000						
27	Terrace Park Dr. St SE of Squire		User Fees							0	150,000
28	West Pigeon Creek regional detention @ Hopewell		User Fees							0	400,000
29	Ginger & Pigeon Creek Regional Detention Study	SM0009	User Fees	791						0	400,000
	Total Storm Water Utility Fund			171,622	1,390,000	990,000	1,005,000	740,000	425,000	4,550,000	2,210,000

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
VEHICLE REPLACEMENT FUND
FY 2002/03 - FY 2006/07

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	64,813	27,975	27,242	29,000	24,000	(5,000)	-17.24%
Fines & forfeitures							
Other	8,269		6,120	23,200	10,000	(13,200)	-56.90%
Total revenue	**73,082**	**27,975**	**33,362**	**52,200**	**34,000**	**(18,200)**	**-34.87%**
Expenditures:							
Policy and adminstration							
Community protection							
Human development							
Home and community environment							
Capital outlay							
Debt service:							
Principal retirement							
Interest							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	380,876	201,664	590,009	994,160	438,300	(555,860)	-55.91%
Total expenditures	**380,876**	**201,664**	**590,009**	**994,160**	**438,300**	**(555,860)**	**-55.91%**
Revenue over(under) expenditures	(307,794)	(173,689)	(556,647)	(941,960)	(404,300)	537,660	-57.08%
Financing sources(uses):							
Discounts							
Operating transfers in	244,500	435,000	334,750	345,658	420,000	74,342	21.51%
Operating transfers out	(25,000)	(300,050)	(540,696)	(42,119)	(22,950)	19,169	-45.51%
Proceeds from bonds							
Financing sources(uses), net	219,500	134,950	(205,946)	303,539	397,050	93,511	30.81%
Revenue and other financing sources over (under) expenditures and other financing uses	**(88,294)**	**(38,739)**	**(762,593)**	**(638,421)**	**(7,250)**	**631,171**	**-98.86%**
Fund balances, beginning	2,358,581	2,270,287	2,231,548	1,468,955	830,534	(638,421)	-43.46%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	2,270,287	2,231,548	1,468,955	830,534	823,284	(7,250)	-0.87%

City of Bettendorf, Vehicle Fund
Fund Balance Summary
FY 2006/07 Thru FY 2010/11

Vehicle Fund:	06/07 Estimate	07/08 Estimate	08/09 Estimate	09/10 Estimate	10/11 Estimate
Fund Balance at July 1:	**812,333**	**805,083**	**619,583**	**82,083**	**4,083**
Revenues:					
Transfer In /General Fund	190,000	200,000	210,000	220,000	225,000
Transfer in/Road use	0	0	0	0	0
Transfer In /Gaming Fund	180,000	190,000	200,000	210,000	220,000
Transfer In/Sales Tax	50,000	50,000	50,000	50,000	50,000
Note proceeds	0	0	0	635,000	250,000
Interest	24,000	23,000	20,000	15,000	10,000
Vehicle sales	10,000	20,000	20,000	20,000	15,000
Total revenue	**454,000**	**483,000**	**500,000**	**1,150,000**	**770,000**
Expenditures:					
Police	132,500	169,500	160,500	164,000	152,000
Fire	32,000	0	380,000	635,000	250,000
Parks	82,000	111,000	178,000	79,000	91,000
Public Works	191,800	348,000	319,000	270,000	35,000
Community Development	0	40,000	0	80,000	0
Administration/Finance	0	0	0	0	0
Transfer to Recycling/Solid Waste	0	0	0	0	0
Transfer to Stormwater Fund	0				
Transfer to Transit fund	22,950	0	0	0	0
Total expenditures	**461,250**	**668,500**	**1,037,500**	**1,228,000**	**528,000**
Revenues over(under) expenditures	(7,250)	(185,500)	(537,500)	(78,000)	242,000
Fund balance at June 30	**805,083**	**619,583**	**82,083**	**4,083**	**246,083**

Other funds:

Recycling fund	321,000	280,000	20,000	160,000	-
Transit fund	135,000	-	-	-	-
Sewer fund	-	-	32,000	146,000	80,000
Road Use fund	-	-	-	-	-
Stormwater Utility	-	-	-	27,000	-
Garage fund	-	-	-	-	-
Life Fitness Center	-	-	-	-	-
Museum	-	-	-	-	-
Golf enterprise fund	-	32,500	22,000	51,000	20,000
Total all vehicle purchases	**894,300**	**981,000**	**1,111,500**	**1,612,000**	**628,000**

VEHICLE REQUESTS
FISCAL YEAR 2006/07

Department/Description		$ Adopted
Vehicle Replacement Fund:		
Police:		
Detective car	9918, 1999 Buick Regal	21,500
1 Ford Explorer	9822, 1998 Ford Expedition	33,000
3 patrol cars	20409,20408, 20410	78,000
Total Police		**132,500**
Fire:		
Pickup truck	9203, 1992 Ford F250	32,000
Total Police		**32,000**
Public Works:		
3/4 ton 4x4 extended cab pickup w/plow	9832, 1998 Chevrolet	33,000
Single axle dump truck	9823, 1999 International	79,400
Single axle dump truck	9824, 1999 International	79,400
Total Public Works		**191,800**
Parks:		
Mower	0109, Jacobsen 5111	32,000
Field line painter	9917, Smithco line painter	12,000
Zero turn mower	9913, Toro	10,000
3/4 ton 4x4 pickup truck w/plow	9817, Ford Ranger 4x4	28,000
Total Parks		**82,000**
Total Vehicle Replacement Fund		**438,300**
Recycling/Solid waste Fund:		
Rear load garbage packer	9418, 1994 International	110,000
Side load garbage packer	9803, 1998 International	167,000
16 foot Stake bed truck w/hydraulic lift	New addition	44,000
Total Recycling/Solid Waste Fund		**321,000**
Transit Fund:		
Medium duty transit bus		135,000
Total Transit Fund		**135,000**
Total Vehicle Requests		**894,300**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ELECTRONIC EQUIPMENT FUND
FY 2002/03 - FY 2006/07

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	28,291	11,287	17,875	29,500	23,000	(6,500)	-22.03%
Fines & forfeitures							
Other			5,664				
Total revenue	**28,291**	**11,287**	**23,539**	**29,500**	**23,000**	**(6,500)**	**-22.03%**
Expenditures:							
Policy and adminstration							
Community protection							
Human development							
Home and community environment							
Capital outlay							
Debt service:							
Principal retirement							
Interest							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	321,747	79,823	136,858	338,200	206,125	(132,075)	-39.05%
Total expenditures	**321,747**	**79,823**	**136,858**	**338,200**	**206,125**	**(132,075)**	**-39.05%**
Revenue over(under) expenditures	(293,456)	(68,536)	(113,319)	(308,700)	(183,125)	125,575	-40.68%
Financing sources(uses):							
Discounts							
Operating transfers in	190,000	190,000	220,000	245,000	360,000	115,000	46.94%
Operating transfers out	(21,750)	(54,186)	(87,756)	(148,750)	(101,000)	47,750	-32.10%
Proceeds from bonds							
Financing sources(uses), net	168,250	135,814	132,244	96,250	259,000	162,750	169.09%
Revenue and other financing sources over (under) expenditures and other financing uses	**(125,206)**	**67,278**	**18,925**	**(212,450)**	**75,875**	**288,325**	**-135.71%**
Fund balances, beginning	995,135	869,929	937,207	956,132	743,682	(212,450)	-22.22%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	869,929	937,207	956,132	743,682	819,557	75,875	10.20%

City of Bettendorf
Electronic Equipment Fund
Five Year Plan

Electronic Equipment Fund:	FY 06/07 Estimate	FY 07/08 Estimate	FY 08/09 Estimate	FY 09/10 Estimate	FY 10/11 Estimate
Fund Balance at July 1	**739,182**	**815,057**	**577,357**	**450,257**	**452,657**
Revenues:					
Transfer In /General Fund	160,000	160,000	160,000	160,000	160,000
Transfer In /Gaming Fund	150,000	150,000	150,000	150,000	150,000
Transfer in/CIP(Sales tax)	50,000	50,000	75,000	75,000	75,000
Interest	23,000	20,000	20,000	15,000	10,000
Total revenue	**383,000**	**380,000**	**405,000**	**400,000**	**395,000**
Expenditures (indiviual Items greater than $5,000, General Fund and Road Use Fund)					
Copiers			30,000	15,000	
Plotters		25,000	10,000		
Website development					
Software					
H.T.E.		4,000		10,000	
RecWare Safari					
Request Partner					
Document Management System	15,000				
SQUAD CAR EQUIPMENT					
Wireless Mobile Data Network					
Mobile Data Computers	60,000				60,000
Radar*	6,600				
Mobil Vision Cameras	19,200			16,800	16,800
RADIO EQUIPMENT					
800 MHz handheld radios		145,000	145,000	145,000	145,000
Mobile Radios		50,000	50,000	50,000	
Orion Desktop Radios		15,000	15,000	15,000	
Linkers (1 Fire, 1 Police)		10,000			
Radio Tower Repeaters					
Pagers-fire		0	0	10,000	
TELEPHONE NETWORK					
PBX's - telephone & switches	30,000	40,000	40,000		
Voicemail System				15,000	
VIDEO EQUIPMENT					
Video/Security Police Department				6,000	
Audio/Video Equipment Library	5,325				
Audio/Video Equipment Council	30,000	30,000	30,000		
PIO Officer					
Public Television - Channel 18				5,000	
ICN room - Library		15,000			
PUBLIC SAFETY					
Console					480,000
AVLIS				10,000	
E9-1-1			100,000		
Civil Def. Siren Telemetry Equipment	20,000				10,000
NETWORK					
Network Infrastructure	20,000	20,000	20,000	20,000	20,000
AS/400 upgrade		150,000			
Total expenditures - over $5,000	206,125	504,000	440,000	317,800	731,800
Transfer to General Fund - minor equipment less than $5,000	36,000	56,300	31,000	40,300	65,000
Transfer to Road Use Fund - minor equipment less than $5,000	8,000	17,400	11,100	10,500	6,500
Transfer to Museum - All Electronic Equipment - regardless of $ amount	10,000	14,000	8,000	1,000	15,000
Transfer to Information Services - minor equipment less than $5,000	47,000	26,000	42,000	28,000	28,000
Total Transfers Out	101,000	113,700	92,100	79,800	114,500
Total Expenditures & Transfers Ou	307,125	617,700	532,100	397,600	846,300

Revenues over(under) expenditure	75,875	(237,700)	(127,100)	2,400	(451,300)
Fund balance at June 30	**815,057**	**577,357**	**450,257**	**452,657**	**1,357**
	FY 06/07	**FY 07/08**	**FY 08/09**	**FY 09/10**	**FY 10/11**
Other funds replacements (All Electronic Equipment - regardless of $ amount)	**Estimate**	**Estimate**	**Estimate**	**Estimate**	**Estimate**
Recycling fund	0	500	1,350	0	0
Transit fund	0	500	2,700	1,200	1,200
Sewer fund	0	500	1,350	1,200	0
Garage fund	0	0	2,700	1,200	0
Life Fitness Center	2,000	1,850	2,700	1,850	1,700
Splash Landing	0	500	500	0	0
Golf enterprise fund	0	3,600	7,700	3,400	500
Total Other Funds -all electronic replacements	**2,000**	**7,450**	**19,000**	**8,850**	**3,400**
General fund (Minor Equipment less than $5,000)					
Police	2,000	16,000	2,000	18,000	13,000
Fire Dept.	0	9,500	1,000	7,500	4,000
Finance	2,000	700	3,000	3,700	11,000
Administration	1,000	0	2,000	1,000	0
Mayor & Council	0				
Human Resources	0	0	2,000	0	0
Legal	0	0	2,000	0	0
Public Information	2,000	0	2,000	0	2,000
Library	25,000	22,100	7,000	5,100	32,000
Parks	1,000	2,000	3,000	2,000	1,000
PW Engineering	0				
Community Dev	3,000	6,000	7,000	3,000	2,000
Total General fund transfer in	**36,000**	**56,300**	**31,000**	**40,300**	**65,000**
Road Use Fund (Minor Equipment less than $5,000)					
Public works	0	12,700	2,000	6,400	500
Engineering	6,000	4,000	7,000	3,600	4,000
Signs	0	700	1,400	500	0
PW Administration	2,000	0	700	0	2,000
Total Road Use Fund transfer in	**8,000**	**17,400**	**11,100**	**10,500**	**6,500**
FMAS (All Equipment regardless of $ amount)					
PC'S	10,000	4,000	8,000	1,000	15,000
Software	0	10,000	0	0	0
Total FMAS Fund transfer in	**10,000**	**14,000**	**8,000**	**1,000**	**15,000**
Information services (Minor equipment less than $5,000					
Miscellaneous network equipment/printers/PC's, as needed	47,000	26,000	42,000	28,000	28,000
Total IS Fund transfer in	**47,000**	**26,000**	**42,000**	**28,000**	**28,000**
Total Electronic Equipment purchases - All Funds	**309,125**	**625,150**	**551,100**	**406,450**	**849,700**

ELECTRONIC EQUIPMENT REQUESTS
FISCAL YEAR 2006/07

Department/Description	$ Adopted
Electronic Equipment Fund:	
Document Management System (City-wide)	15,000
Mobile Data Computers (Police)	60,000
MPH II Radar Units (Police)	6,600
Mobile Vision Cameras (Police)	19,200
PBX's - Telephones & Switches (City Wide)	30,000
Audio/Video Equipment (Library)	5,325
Audio/Video Equipment (Council)	30,000
Civil Defense Siren and Telemetry Equipment	20,000
Network Infrastructure	20,000
Transfer to General Fund - minor equipment less than $5,000:	
General Fund replacements	36,000
Transfer to Road Use Fund - minor equipment less than $5,000	
Public Works	2,000
Public Works, Engineering	6,000
Transfer to Museum Fund - minor equipment less than $5,000:	
Museum	10,000
Transfer to Information Service Fund - minor equipment less than $5,000:	
Information Services	47,000
Total Electronic Equipment Fund	**307,125**
Sewer Enterprise Fund - minor equipment less than $5,000	0
Municipal Garage Fund - minor equipment less than $5,000	0
Life Fitness Center Fund - minor equipment less than $5,000	2,000
Palmer Hills Golf Course Fund - minor equipment less than $5,000	0
Total Electronic Equipment , all Funds	**309,125**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
RIVERBOAT GAMING FUND
FY 2002/03 - FY 2006/07

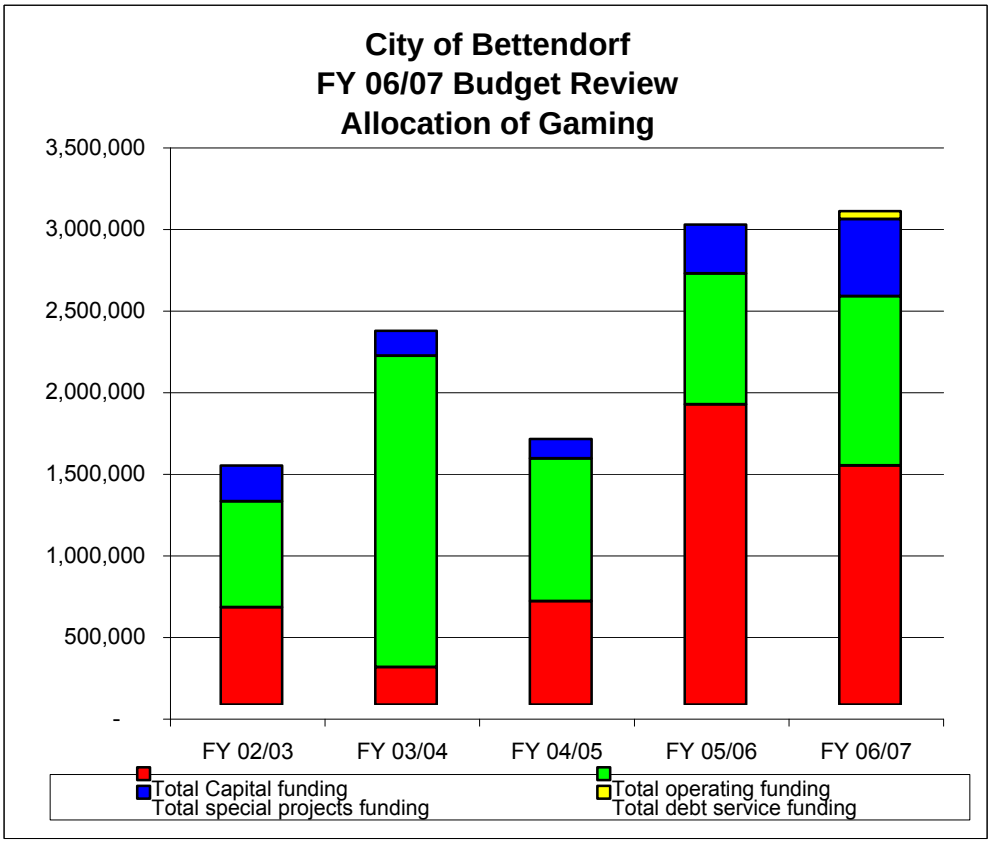
	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	2,134,506	2,273,158	2,233,864	2,110,000	2,200,000	90,000	4.27%
Charges for services							
Interest	12,179	8,213	20,392	25,000	20,000	(5,000)	-20.00%
Fines & forfeitures							
Other							
Total revenue	**2,146,685**	**2,281,371**	**2,254,256**	**2,135,000**	**2,220,000**	**85,000**	**3.98%**
Expenditures:							
Policy and adminstration							
Community protection							
Human development							
Home and community environment							
Capital outlay							
Debt service:							
Principal retirement							
Interest							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	2,146,685	2,281,371	2,254,256	2,135,000	2,220,000	85,000	3.98%
Financing sources(uses):							
Discounts							
Operating transfers in	25,431				250,000	250,000	
Operating transfers out	(1,464,119)	(2,290,640)	(1,628,000)	(2,941,819)	(2,923,987)	17,832	-0.61%
Proceeds from bonds							
Financing sources(uses), net	(1,438,688)	(2,290,640)	(1,628,000)	(2,941,819)	(2,673,987)	267,832	-9.10%
Revenue and other financing sources over (under) expenditures and other financing uses	**707,997**	**(9,269)**	**626,256**	**(806,819)**	**(453,987)**	**352,832**	**-43.73%**
Fund balances, beginning	124,036	832,033	822,764	1,449,020	642,201	(806,819)	-55.68%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	832,033	822,764	1,449,020	642,201	188,214	(453,987)	-70.69%

City of Bettendorf, Riverboat Gaming
Revenue and Expenditures, FY 2004/05 thru FY 2010/11

	FY 2006/07 Projected	FY 2007/08 Projected	FY 2008/09 Projected	FY 2009/10 Projected	FY 2010/11 Projected
Fund Balance July 1	642,201	179,214	27,192	103,603	488,923
Revenues:					
Gaming Revenue, % change from previous year	1.47%	1.50%	1.50%	1.50%	1.50%
Gaming Revenue	2,141,000	2,173,115	2,205,712	2,238,797	2,272,379
Event Center/New Gaming Stations - New Gaming			150,000	150,000	150,000
Revenues: Interest Income	20,000	10,000	10,000	5,000	10,000
Transfer in from Eagles Bldg (SCRA reimbursement)	250,000	250,000			
Transfer in from CIP/IJR reimbursement	150,000	160,000	125,000		
Total Revenue	**2,561,000**	**2,593,115**	**2,490,712**	**2,393,797**	**2,432,379**
Expenditures:					
Transfer to General Fund to Supplement Operating	550,000	600,000	550,000	550,000	550,000
Transfer to General Fund for Public Information Program	111,369	115,267	119,301	123,477	127,799
Transfer to General Fund for Police and Fire Pension		250,000			
Transfer to YMCA ($50,000 reserved)	175,000				
Total Transfer to General Fund	**836,369**	**965,267**	**669,301**	**673,477**	**677,799**
Transfer to City Beautification	85,000	85,000	85,000	85,000	85,000
Transfer to July 4th Celebration	40,000	40,000	40,000	45,000	45,000
Transfer to Road Use	50,000				
Transfer to Economic Dev - Revolving Loan Fund	-		200,000	100,000	100,000
Transfer to Economic Development - 1/2 of Van Dyke's salary	50,000	50,000			
Transfer to Econ Dev - Downtown Prop Purchase	172,488				
Transfer to Vehicle replacement	180,000	190,000	200,000	210,000	220,000
Transfer to Electronic Equipment	150,000	150,000	150,000	150,000	150,000
Transfer to Garbage Utility to supplement operating budget	220,000	50,000	-		
Transfer to Palmer Hills Club House Construction					
Transfer to Life Fitness Center	105,130	694,870			
Transfer to Splash Landing - Operating Shortfall		70,000	90,000	95,000	100,000
Transfer to Educational Center	550,000				
Transfer to Events Center - Architect fees/Capital replacement/Maint Fund	150,000	400,000	400,000	400,000	400,000
Transfer to Risk Management	-	50,000	50,000	50,000	50,000
Subtotal All funds non-CIP	**2,588,987**	**2,745,137**	**1,884,301**	**1,808,477**	**1,827,799**
CIP projects:					
Crow Creek Road reconstrucion, Lindberg to 18th			270,000		
IJR - I-80/Middle Rd Interchange study	435,000				
Recreation Trail, Crow Creek					300,000
Recreation Trail, West City limits to 10th, acquistion					
Spruce Hills			260,000		
Maintenance Center generator replacement					
Maintenance Center Elevator Installation				200,000	
Moencks Rd	-	-			
Undesignated Sealcoat Replacement					550,000
Unidentified Projects -					
Total Transfer to CIP Fund	435,000	-	530,000	200,000	850,000
Total ALL Expenditures	**3,023,987**	**2,745,137**	**2,414,301**	**2,008,477**	**2,677,799**
Fund Balance June 30	**179,214**	**27,192**	**103,603**	**488,923**	**243,504**

City of Bettendorf
FY 2006/07 Budget Review
Allocation of Gaming, 5 year review

	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07
City Beautification	80,000	80,000	85,000	85,000	85,000
July 4th	40,000	35,000	35,000	40,000	40,000
Econ Dev/IJR study & revolving loan			-	-	172,488
YMCA funding	-	-	-	175,000	175,000
Total special projects funding	**218,224**	**152,500**	**120,000**	**300,000**	**472,488**
Debt service on Education Center note			-		50,000
Total debt service funding			**-**	**-**	**50,000**
Recycling/Solid Waste	-	720,000	400,000	150,000	220,000
Risk Management	100,000	100,000	100,000	-	-
Life Fitness Center			-	120,288	105,130
Splash Landing			-	-	-
Road Use				50,000	50,000
General fund	350,648	1,087,842	375,000	482,713	661,369
Total operating funding	**650,648**	**1,907,842**	**875,000**	**803,001**	**1,036,499**
Vehicle	100,000	150,000	154,500	160,000	180,000
Electronic	30,000	30,000	40,000	50,000	150,000
Econ Dev/Property purchase			-	1,003,818	50,000
Palmer Hills	-	-	-	400,000	-
Educational Center remodel	-	-	180,000	-	500,000
Events Center			-	150,000	150,000
CIP projects	465,247	50,298	258,500	75,000	435,000
Total Capital funding	**595,247**	**230,298**	**633,000**	**1,838,818**	**1,465,000**
Total	**1,464,119**	**2,290,640**	**1,628,000**	**2,941,819**	**3,023,987**



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
CIP / LOT & INTEREST
FY 2002/03 - FY 2006/07

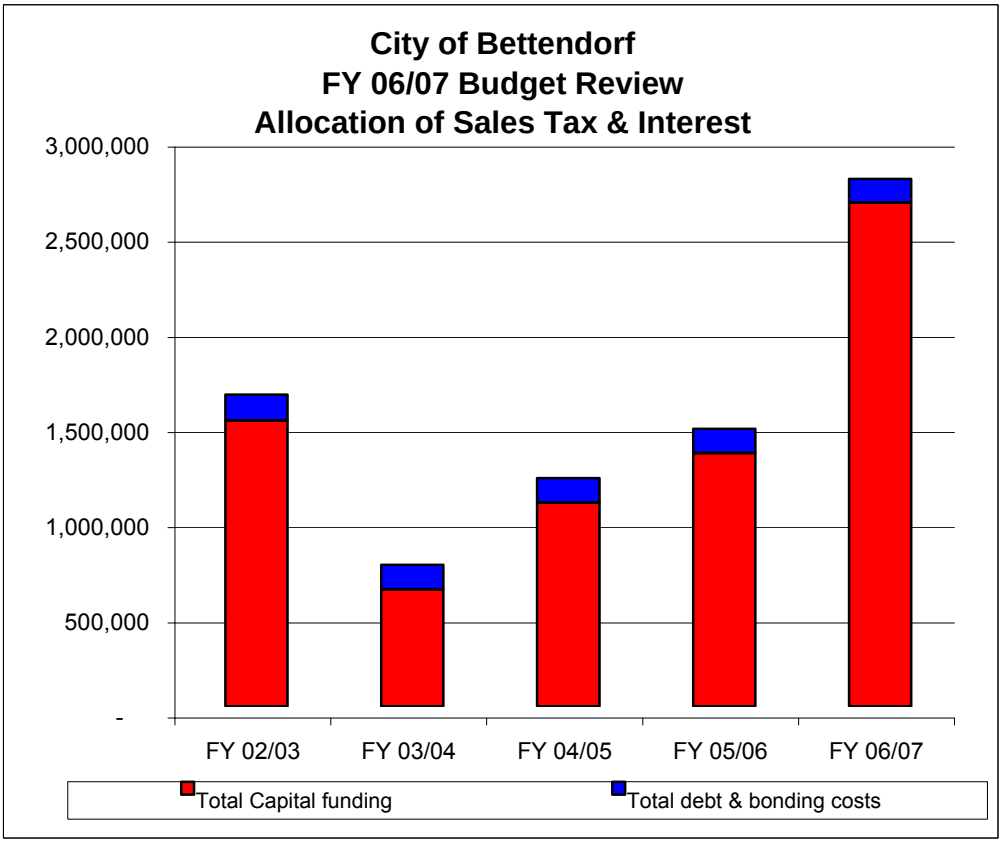
	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	42,451	2,393	21,090	43,000	25,000	(18,000)	-41.86%
Fines & forfeitures							
Other							
Total revenue	**42,451**	**2,393**	**21,090**	**43,000**	**25,000**	**(18,000)**	**-41.86%**
Expenditures:							
Policy and adminstration							
Community protection							
Human development							
Home and community environment							
Capital outlay							
Debt service:							
Principal retirement							
Interest							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	42,451	2,393	21,090	43,000	25,000	(18,000)	-41.86%
Financing sources(uses):							
Discounts							
Operating transfers in	1,460,748	1,532,105	1,825,580	1,560,000	1,575,600	15,600	1.00%
Operating transfers out	(1,638,375)	(743,743)	(1,198,445)	(1,457,292)	(1,450,725)	6,567	-0.45%
Proceeds from bonds							
Financing sources(uses), net	(177,627)	788,362	627,135	102,708	124,875	22,167	21.58%
Revenue and other financing sources over (under) expenditures and other financing uses	**(135,176)**	**790,755**	**648,225**	**145,708**	**149,875**	**4,167**	**2.86%**
Fund balances, beginning	633,688	498,512	1,289,267	1,937,492	2,083,200	145,708	7.52%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	498,512	1,289,267	1,937,492	2,083,200	2,233,075	149,875	7.19%

City of Bettendorf, Sales Tax and Interest
Revenue and Expenditures, FY 2004/05 thru FY 2010/11

	FY 2006/07 Projected	FY 2007/08 Projected	FY 2008/09 Projected	FY 2009/10 Projected	FY 2010/11 Projected
Fund Balance July 1	2,161,200	1,031,075	32,331	253,276	216,068
Revenues:					
Sales Tax Receipts, % growth from previous year	1.00%	1.00%	1.00%	1.00%	1.00%
Sales Tax Receipts	1,575,600	1,591,356	1,607,270	1,623,342	1,639,576
Rec Trail grant reimbursement			600,000	600,000	600,000
Interest	25,000	20,000	10,000	10,000	10,000
Total Revenue	**1,600,600**	**1,611,356**	**2,217,270**	**2,233,342**	**2,249,576**
Expenditures:					
Transfer to General - Bonding Costs	50,000	50,000	50,000	50,000	50,000
Transfer to Debt Service - Fire Truck Lease	73,875	71,100	68,325	65,550	65,550
Transfer to Vehicle - Road Use Supplement	50,000	50,000	50,000	50,000	50,000
Transfer to Electronic	50,000	50,000	75,000	75,000	75,000
Transfer to Educational Center Remodel and annual capital & maintenance	1,075,000	50,000	50,000	50,000	50,000
Transfer to Family Museum (CIP projects)	56,850	30,000	80,000	80,000	
Transfer to Palmer Hills - $400,000 Loan repayment (reduced Park Board Allocation)		50,000	50,000	50,000	50,000
Transfer to LFC for operating and capital improvements	190,000				
Sub-total all funds, non-CIP	**1,545,725**	**351,100**	**423,325**	**420,550**	**340,550**
CIP projects:					
31st St., South of Central Av	50,000	425,000			
City wide card reader/locks	35,000	24,000	23,000		
Civil Defense Sirens				20,000	
Library Roof Replacement (old section)		50,000	50,000		
Library carpet		155,000			
Downtown Streetscape Master Plan	50,000				
Gun Range Improvements	20,000				
Kronach Fountain @ 53rd Ave round-a-bout			50,000		
Park Board Annual Allocation	150,000	268,000	250,000	250,000	250,000
Parkway Drive resurfacing/18th to Fairmeadows					340,000
Parkway Drive resurfacing/Middle to 18th Reconstruction					500,000
Oakbrook Dr					
Recreation Trail, I-74 to Duck Creek		500,000	600,000	780,000	
Recreation Trail, I-74 to Duck Creek	60,000	57,000	200,000		
Sealcoat Projects- rural roads	170,000	-	150,000	300,000	300,000
Street resurfacing	-	-	250,000	500,000	500,000
Moencks Road	650,000	780,000			
Total transfer to CIP fund	**1,185,000**	**2,259,000**	**1,573,000**	**1,850,000**	**1,890,000**
Total ALL Expenditures	**2,730,725**	**2,610,100**	**1,996,325**	**2,270,550**	**2,230,550**
Fund Balance June 30	**1,031,075**	**32,331**	**253,276**	**216,068**	**235,093**

City of Bettendorf
FY 2006/07 Budget Review
Allocation of Sales Tax & Interest

	FY 02/03	FY 03/04	FY 04/05	FY 05/06	FY 06/07
Debt Service on fire truck note	84,975	82,200	79,425	76,650	73,875
General fund bonding costs	51,893	47,771	50,000	50,000	50,000
Total debt & bonding costs	**136,868**	**129,971**	**129,425**	**126,650**	**123,875**
Family Museum	-	-	39,536	169,263	56,850
Vehicle Fund	-	-	-	-	50,000
Electronic Equipment Fund	30,000	30,000	30,000	35,000	50,000
Recycling/Solid Waste	-	450,000	-	-	-
Palmer Hills	-	-	294,000	170,000	-
Life Fitness Center			-	-	190,000
Splash Landing	1,120,000	-	-	-	-
Educational Center remodel & capit	39,395	-	70,000	-	1,075,000
CIP projects	312,022	133,772	635,484	956,379	1,225,000
Total Capital funding	**1,501,417**	**613,772**	**1,069,020**	**1,330,642**	**2,646,850**
Total	**1,638,285**	**743,743**	**1,198,445**	**1,457,292**	**2,770,725**



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
GEORGE THUENEN OVERPASS
FY 2002/03 - FY 2006/07

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	6,273	2,252	4,051	7,000	4,000	(3,000)	-42.86%
Fines & forfeitures							
Other	50,000	50,000	50,000	50,000	50,000	-	0.00%
Total revenue	**56,273**	**52,252**	**54,051**	**57,000**	**54,000**	**(3,000)**	**-5.26%**
Expenditures:							
Policy and adminstration							
Community protection							
Human development							
Home and community environment							
Capital outlay							
Debt service:							
Principal retirement							
Interest							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	2,991	141,892		3,514		(3,514)	-100.00%
Total expenditures	**2,991**	**141,892**	**-**	**3,514**	**-**	(3,514)	-100.00%
Revenue over(under) expenditures	53,282	(89,640)	54,051	53,486	54,000	514	0.96%
Financing sources(uses):							
Discounts							
Operating transfers in							
Operating transfers out							
Proceeds from bonds	-	-	-	-	-		
Financing sources(uses), net							
Revenue and other financing sources over (under) expenditures and other financing uses	**53,282**	**(89,640)**	**54,051**	**53,486**	**54,000**	**514**	**0.96%**
Fund balances, beginning	221,698	274,980	185,340	239,391	292,877	53,486	22.34%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	274,980	185,340	239,391	292,877	346,877	54,000	18.44%

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
FUTURE PROJECTS
FY 2002/03 - FY 2006/07

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	451	1,385	1,830	3,600	2,000	(1,600)	-44.44%
Fines & forfeitures							
Other		7,500		51,250		(51,250)	-100.00%
Total revenue	**451**	**8,885**	**1,830**	**54,850**	**2,000**	**(52,850)**	**-96.35%**
Expenditures:							
Policy and adminstration							
Community protection							
Human development							
Home and community environment							
Capital outlay							
Debt service:							
Principal retirement							
Interest							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	451	8,885	1,830	54,850	2,000	(52,850)	-96.35%
Financing sources(uses):							
Discounts							
Operating transfers in							
Operating transfers out	(113,130)		(26,900)	(57,714)		57,714	-100.00%
Proceeds from bonds							
Financing sources(uses), net	(113,130)	-	(26,900)	(57,714)	-	57,714	-100.00%
Revenue and other financing sources over (under) expenditures and other financing uses	**(112,679)**	**8,885**	**(25,070)**	**(2,864)**	**2,000**	**4,864**	**-169.83%**
Fund balances, beginning	218,060	105,381	114,266	89,196	86,332	(2,864)	-3.21%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	105,381	114,266	89,196	86,332	88,332	2,000	2.32%


Bettendorf
IOWA
a premier city

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Enterprise Funds

The Enterprise Funds are utilized to account for operations and activities that are financed and operated in a manner similar to a private business, and where the costs of providing the service are expected to be financed through user charges.

Bettendorf has ten enterprise funds. They are:

Sewer Enterprise Fund

This fund accounts for the construction, operation and maintenance of the City's sanitary sewer system.

Solid Waste / Recycling

This fund accounts for the operation and maintenance of the City's solid waste collection system.

Family Museum of Arts and Sciences

This fund accounts for the operations and maintenance of the Bettendorf Family Museum.

Palmer Hills Golf Course

This fund accounts for the operations and maintenance of the City's municipal golf course.

Life Fitness Center

This fund is used to account for the operations and maintenance of Bettendorf's fitness and recreation center.

Splash Landing

This fund accounts for the operations and maintenance of the City's public aquatic center.

Storm Water Utility

This fund is used to account for the operations and maintenance of the City's storm water system.

Public Transit

This fund accounts for the operations and maintenance of the mass transit system.

Educational Center

This fund accounts for the remodeling of the Eagles building, and the operations and maintenance of the Educational Center which is scheduled to begin construction in the fall of 2006.

Events Center

This fund accounts for the construction, operations and maintenance of the Events Center which is scheduled to begin construction in the fall of 2006.

Internal Service Funds

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2002/03 THROUGH FY 2006/07
ENTERPRISE FUNDS

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Operating revenue:							
Intergovernmental	-	248,330	304,743	461,653	763,580	301,927	65.40%
Special assessments	-	-	-	-	-	-	
Permits and licenses	-	80,076	82,713	117,750	97,600	(20,150)	-17.11%
Charges for services	4,951,669	5,250,196	6,109,901	6,238,905	6,924,980	686,075	11.00%
Other	767,395	2,357,881	336,651	294,945	329,600	34,655	11.75%
Total operating revenue	**5,719,064**	**7,936,483**	**6,834,008**	**7,113,253**	**8,115,760**	1,002,507	14.09%
Operating expenses:						-	
Salaries and benefits	3,291,573	3,602,490	3,856,313	3,943,424	4,187,655	244,231	6.19%
Supplies and services	3,519,910	3,001,163	3,908,277	4,366,696	4,252,728	(113,968)	-2.61%
Depreciation	1,594,026	1,713,999	1,943,075	1,935,700	2,067,825	132,125	6.83%
Total operating expenses	**8,405,509**	**8,317,652**	**9,707,665**	**10,245,820**	**10,508,208**	**262,388**	**2.56%**
Operating income(loss)	(2,686,445)	(381,169)	(2,873,657)	(3,132,567)	(2,392,448)	740,119	-23.63%
Nonoperating income(expenses):						-	
Interest income	86,640	32,562	180,534	200,000	99,200	(100,800)	-50.40%
Interest expense	(319,720)	(241,585)	(423,400)	(284,064)	(354,980)	(70,916)	24.96%
(Loss) on disposal of assets			(39,345)	3,070	-	(3,070)	
Capital Grants			938,920	666,200	7,028,450	6,362,250	
Net Income(loss)	(2,919,525)	(590,192)	(2,216,948)	(2,547,361)	4,380,222	6,927,583	-271.95%
Transfers in	4,018,237	3,424,926	2,990,547	4,107,248	3,694,458	(412,790)	-10.05%
Transfers out	(129,074)	-	(300,000)	(50,000)	(300,000)	(250,000)	500.00%
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital	-	-	-	-	-	-	
Net income	**969,638**	**2,834,734**	**473,599**	**1,509,887**	**7,774,680**	**6,264,793**	**414.92%**
Retained earnings, beginning	9,948,683	27,673,934	30,508,668	30,982,267	32,492,154	1,509,887	4.87%
Residual equity, transfer in (out)							
Adjustment for restatement & contribute	16,755,613						
Retained earnings, ending	**27,673,934**	**30,508,668**	**30,982,267**	**32,492,154**	**40,266,834**	**7,774,680**	**23.93%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

	Sewer Utility	Solid Waste Mgmt.	Family Museum	Palmer Hills Golf Course	LFC Enterprise	Aquatic Enterprise
Revenues & Other Financing Sources:						
Property Taxes						
TIF Revenues						
Other City Taxes						
Licenses & Permits	85,600					
Use of Money & Property	49,000	11,000	1,500	5,000	0	1,500
Intergovernmental						
Charges for Services	2,541,000	1,505,000	488,600	823,250	519,730	195,600
Special Assessments						
Miscellaneous	500		68,300	244,500		8,000
Bond Proceeds	.					
Other financing sources	500,000					
Transfers In		220,000	1,390,378		295,130	
Total Revenues & Other Sources	**3,176,100**	**1,736,000**	**1,948,778**	**1,072,750**	**814,860**	**205,100**
Expenditures & Other Financing Uses:						
Public Safety						
Public Works						
Culture & Recreation						
Community & Economic Development						
General Government						
Debt Service						
Capital Projects						
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	3,038,179	1,658,849	1,739,479	1,103,804	836,433	455,784
Total Gov Activities & Business Exp.	**3,038,179**	**1,658,849**	**1,739,479**	**1,103,804**	**836,433**	**455,784**
Transfers Out				50,000	0	
Total ALL Expenditures/Transfers Out	**3,038,179**	**1,658,849**	**1,739,479**	**1,153,804**	**836,433**	**455,784**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	137,921	77,151	209,299	(81,054)	(21,573)	(250,684)
Estimated Beginning Fund Balance July 1	**16,808,022**	**1,827,653**	**2,323,525**	**2,862,447**	**3,057,778**	**3,512,921**
Ending Fund Balance June 30	**16,945,943**	**1,904,804**	**2,532,824**	**2,781,393**	**3,036,205**	**3,262,237**
Fund Balance as a % of expenditures & transfers out						

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

	Stormwater Utility	Transit	Educational Center	Events Center	Total Enterprise
Revenues & Other Financing Sources:					
Property Taxes					
TIF Revenues					
Other City Taxes					
Licenses & Permits	12,000				97,600
Use of Money & Property	35,000	200	96,000		199,200
Intergovernmental		397,580	366,000		763,580
Charges for Services	650,000	59,600		45,000	6,827,780
Special Assessments					
Miscellaneous	1,200	4,300	250,000		576,800
Bond Proceeds					
Other financing sources		178,450		6,600,000	7,278,450
Transfers In		513,950	625,000	150,000	3,194,458
Total Revenues & Other Sources	**698,200**	**1,154,080**	**1,337,000**	**6,795,000**	**18,937,868**
Expenditures & Other Financing Uses:					
Public Safety					
Public Works					
Culture & Recreation					
Community & Economic Development					
General Government					
Debt Service					
Capital Projects					
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	747,475	1,053,553	184,632	45,000	10,863,188
Total Gov Activities & Business Exp.	**747,475**	**1,053,553**	**184,632**	**45,000**	**10,863,188**
Transfers Out			250,000		300,000
Total ALL Expenditures/Transfers Out	**747,475**	**1,053,553**	**434,632**	**45,000**	**11,163,188**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(49,275)	100,527	902,368	6,750,000	7,774,680
Estimated Beginning Fund Balance July 1	**870,506**	**643,419**	**435,883**	**150,000**	**32,492,154**
Ending Fund Balance June 30	**821,231**	**743,946**	**1,338,251**	**6,900,000**	**40,266,834**
Fund Balance as a % of expenditures & transfers out					

Sewer Enterprise Fund

This fund accounts for the operation and maintenance of the City's Sewer Utility including the revenue from usage fees, all operating costs (including depreciation), all capital projects and equipment and all bond issues. Effective in March 2002 the sewer usage rate was increased from $1.33 to $1.48 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated cabital expenditures and to maintain an adequate coverage ratio. In June 2002 the Council bonded for $2 million for the 1st phase of the Hopewell Sanitary Sewer Interceptor from Crow Creek to North of Hopewell, and anticipates to bond again for the Middle Road Office Park ($20,000,000) targeted for FY 2008-09.

Financial Summary

The Sanitary Sewer Utility Fund has budgeted for $2,959,669 in expenditures and revenues of $2,521,900 for FY 2005-06. The deficit will draw down retained earnings to $15,296,624 by fiscal year end.

Debt Service

As of July 1, 2005 the City has $2,166,750 of general obligation bonds and $1,010,000 of revenue bonds net of unamortized discount, outstanding in the Sewer Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf. The obligation of the City to pay debt service on the revenue bonds is a limited obligation of the City. The full faith and credit and taxing power of the City are not pledged to pay debt service on revenue bonds, and the City does not have the authority to levy ad valorem property taxes without limit in order to pay debt service on the bonds. Debt service on the revenue bonds is payable solely from net revenues derived by the Sewer Utility from the operation of the Sewer Utility. A coverage ratio of "Net Revenue Available for Debt Service" to "Total Annual Debt Service" on all the bonds must be maintained at a minimum of 1.20.

The City currently has two general obligation bond issues outstanding as of July 1, 2005 and one revenue issue. The bonds have interest rates ranging from 1.50% to 5.00% and mature in varying annual amounts ranging from $90,000 to $280,000 per issue, with the final maturities due in the year ending June 30, 2022. A brief description of these issues are listed below:

- **JUNE 1, 2003 $1,515,000 SERIES 2003C SEWER REVENUE REFUNDING BONDS**

  Proceeds from these bonds were used to refund the June 1, 2004 through June 1, 2008 maturities of the City's Sewer Revenue Bonds, Series 1992A, dated April 1, 192; the June 1, 2004 through June 1, 2008 maturities of the City's Sewer Revenue Bonds, Series 1993B, dated May 1, 1993; and the June 1, 2004 through the June 1, 1009 maturities of the the City's Sewer Revenue Refunding Bonds, Series 1993C Bonds, dated May 1, 1993, together the Sewer Refunded Maturities of the Refunded Bonds. These refundings were conducted to achieve interest cost savings.

  These bonds were rated A from Moody's Investors Service.

- **June 1, 2004, $2,040,000 Series 2004A Sewer General Obligation Bonds**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **June 1, 2004, $216,750 Series 2004B Sewer General Obligation Refunding Bonds**

  Proceeds from these bonds will be used to refund the June 1, 2005 maturities of the City's $1,530,000 General Obligation Bonds, Series 1995A, dated July 1, 1995. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and Revenue bonds outstanding as of July 1, 2005 consist of the following individual issues:

	Date Of Issue	Amount	Interest	Outstanding July 1, 2005
Sewer Refunding	June 2003	1,515,000	1.50% -	1,010,000
Total Sewer Revenue Bonds				**$1,010,000**
Sewer Improvements	June 2004	2,040,000	2.25 – 5.00%	1,950,000
Sewer Refunding	June 2004	216,750	3.00 – 4.00%	216,750
Total General Obligation Bonds				**$2,166,750**

COVERAGE RATIO: The City's revenue bonds are special obligations payable solely from "Net Revenues" of the Sewer Utility. Net Revenues of the Sewer Utility are defined as all gross revenues and earnings derived from the operation of the Sewer Utility less current expenses. Current expenses are defined as the reasonable and necessary cost of operating, maintaining, repairing and insuring the Sewer Utility, including purchases at wholesale, if any, salaries, wages, and costs of materials and supplies, but excluding depreciation and principal of and interest on General Obligation Bonds and any Parity Bonds or payments to the various funds established in the Resolution; capital costs, depreciation and interest or principal payments are not system expenses.

The City pledges that it will maintain rates and charges for service so the Net Revenues of the Sewer Utility are maintained at a level not less than 120% of the principal and interest falling due in any fiscal year on total Parity Bonds and General Obligation bonds outstanding. Sewer rates were raised as of March 2002 from $1.33 to $1.48 per cubic yard. The billing charge per quarterly statement was raised from $4.15 to $5.00 effective July 1, 2001. The coverage ratio calculated on General Obligation and Parity Debt to FY 2005/06 Net Revenues is shown on the last page of this section.

SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2005 are as follows:

	General Obligation Bonds		Revenue Bonds	
Year ending June 30:	**Principal**	**Interest**	**Principal**	**Interest**
2006	306,750.00	83,869.19	270,000.00	21,430.00
2007	90,000.00	81,166.19	280,000.00	16,030.00
2008	95,000.00	78,423.44	280,000.00	10,430.00
2009	95,000.00	75,601.19	180,000.00	4,410.00
2010	100,000.00	72,500.69	-	-
2011-2015	535,000.00	300,907.51	-	-
2016-2020	650,000.00	171,720.00	-	-
2020-2022	295,000.00	22,193.75	-	-
Total	**2,166,750.00**	**886,381.96**	**1,010,000.00**	**52,300.00**

CURRENT TRENDS AND ISSUES:

Budgeted revenues from user fees are $2,420,000 for FY 2005/06 compared to $2,300,000 for FY 2004/05. The City issued bonds in June 2004 to finance two major interceptor sewer projects during FY 04/05 and FY 05/06 the East Pigeon Creek Sewer Interceptor and the Hopewell Sewer Interceptor as well as the City;s share of the improvements to the Waste Water Treatment Plant. Several smaller sewer interceptors are also scheduled for construction during FY 2006 – 2010. In accordance with the Community Improvement Plan, the City Council plans to issue Sewer General Obligation Bonds for $2.04 million in FY 2005-06. A complete listing of all Sewer Utility capital projects for the next five years, FY 2006 - 2010, can be found under the Capital Projects section of this budget document.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2002/03 through FY 2005/06
- Cash Flow, FY 2002/03 through FY 2005/06
- Program Performance Indicators for the following programs:
  Sanitary Sewer Operations

Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Finance:							
Sewer Administration	1,150,402	1,095,301	1,103,576	1,106,791	1,096,921	(9,870)	-0.89%
Public Works:							
Engineering	87,344	92,573	106,029	137,829	117,332	(20,497)	-14.87%
Sanitary Sewers	1,374,053	1,259,056	1,354,672	1,551,747	1,642,487	90,740	5.85%
Total Sewer Utility	**2,611,799**	**2,446,930**	**2,564,277**	**2,796,367**	**2,856,740**	**60,373**	**2.16%**
Total Expenditures by Function	**2,611,799**	**2,446,930**	**2,564,277**	**2,796,367**	**2,856,740**	**60,373**	**2.16%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	313,778	302,856	307,815	348,608	368,541	19,933	5.72%
Part-time/Temporary Employees	595	342	-	-	-	-	
Contract help	-	-	-	-	-	-	
Overtime	11,365	10,078	9,665	8,920	6,650	(2,270)	-25.45%
Retirement contributions	44,286	42,389	46,657	52,650	58,105	5,455	10.36%
Health, Dental, Life Insurance	66,644	67,695	67,938	75,662	82,428	6,766	8.94%
Other pay	7,800	7,868	8,090	8,000	8,000	-	0.00%
Total Salaries & Benefits	**444,468**	**431,228**	**440,165**	**493,840**	**523,724**	**29,884**	**6.05%**
Operating expenditures							
Staff development (Conferences, travel & training)	7,871	2,829	2,693	6,208	5,959	(249)	-4.01%
Repair, maintenance & utilities	965,089	1,016,722	1,060,917	1,096,532	1,095,284	(1,248)	-0.11%
Risk Management	58,700	44,143	51,853	38,411	38,411	-	0.00%
Contractual services	1,006,634	886,548	964,880	1,094,367	1,141,314	46,947	4.29%
Operating expenditures	127,330	63,409	40,661	61,102	46,214	(14,888)	-24.37%
Minor equipment	1,707	2,051	3,108	5,907	5,834	(73)	-1.24%
Total Operating expenditures	**2,167,331**	**2,015,702**	**2,124,112**	**2,302,527**	**2,333,016**	**30,489**	**1.32%**
Total Expenditures by Category	**2,611,799**	**2,446,930**	**2,564,277**	**2,796,367**	**2,856,740**	**60,373**	**2.16%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2002/03 THROUGH FY 2006/07
SEWER UTILITY FUND

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses		80,076	82,713	105,750	85,600	(20,150)	-19.05%
Charges for services	2,387,481	2,194,507	2,331,809	2,342,258	2,541,000	198,742	8.49%
Other	97,495	16,647	6,464	4,500	4,500	-	
Total operating revenue	**2,484,976**	**2,291,230**	**2,420,986**	**2,452,508**	**2,631,100**	**178,592**	**7.28%**
Operating expenses:							
Salaries and benefits	444,468	472,523	459,153	493,840	523,724	29,884	6.05%
Supplies and services	1,304,512	1,062,503	1,151,262	1,352,527	1,383,016	30,489	2.25%
Depreciation	862,819	910,625	953,862	950,000	950,000	-	0.00%
Total operating expenses	**2,611,799**	**2,445,651**	**2,564,277**	**2,796,367**	**2,856,740**	**60,373**	**2.16%**
Operating income(loss)	(126,823)	(154,421)	(143,291)	(343,859)	(225,640)	118,219	-34.38%
Nonoperating income(expenses):							
Interest income	40,200	9,782	60,275	80,300	45,000	(35,300)	-43.96%
Interest expense	(141,811)	(72,669)	(169,450)	(112,573)	(181,439)	(68,866)	61.17%
(Loss) on disposal of assets		(1,278)					
Capital Grants		1,479,351					
Net Income(loss)	(228,434)	1,260,765	(252,466)	(376,132)	(362,079)	14,053	-3.74%
Transfers in			888,281	500,000	500,000		
Transfers out							
Net income	**(228,434)**	**1,260,765**	**635,815**	**123,868**	**137,921**	**14,053**	**11.35%**
Retained earnings, beginning	15,016,008	14,787,574	16,048,339	16,684,154	16,808,022	123,868	0.74%
Retained earnings, ending	**14,787,574**	**16,048,339**	**16,684,154**	**16,808,022**	**16,945,943**	**137,921**	**0.82%**

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget
Combining Statement of Cash Flows, Sewer Enterprise

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Projected	FY 2006/07 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	2,477,999	2,227,389	2,232,467	2,342,258	2,541,000
Receipts from other operating revenue	97,495	16,647	6,464	106,250	86,100
Payments to suppliers	(1,158,509)	(1,143,146)	(781,466)	(1,345,580)	(1,368,455)
Payments to employees	(447,090)	(471,202)	(454,930)	(493,840)	(523,724)
Net cash provided by (used in) operating activities	969,895	629,688	1,002,535	609,088	734,921
Cash Flows from Noncapital Financing Activities:					
Proceeds of interfund accounts	-	24,593	(24,593)	-	-
Payments of interfund accounts	-	-	-	-	-
Transfers in	-	-	-	-	-
Transfers out	-	-	-	-	-
Net cash provided by (used in) noncapital financing activities	-	24,593	(24,593)	-	-
Cash Flows from Capital and Related Financing Activities:					
Purchase of capital assets	(762,215)	(420,991)	(844,661)	(1,332,040)	(2,570,454)
Proceeds from sale of capital assets					
Proceeds from bonds	1,482,695	2,226,535	-	2,500,000	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on debt	(410,000)	(2,045,000)	(715,000)	(576,750)	(480,294)
Interest paid on debt	(138,736)	(64,782)	(182,791)	(112,573)	(181,439)
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	(181,500)	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	171,744	(304,238)	(1,923,952)	478,637	(3,232,187)
Cash Flows from Investing Activities, interest received	40,701	10,039	56,576	84,300	49,000
Net increase in cash and cash equivalents	1,182,340	360,082	(889,434)	1,172,025	(2,448,266)
Cash and cash equivalents:					
Beginning	**1,640,949**	**2,823,289**	**3,183,371**	**2,293,937**	**3,465,962**
Ending	**2,823,289**	**3,183,371**	**2,293,937**	**3,465,962**	**1,017,696**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(126,823)	(154,421)	(143,291)	(347,859)	(229,640)
Adjustments to reconcile operating (loss) to net cash provided by (used in) operating activities:					
Depreciation	855,872	875,480	940,623	950,000	950,000
Amortization	6,947	35,145	13,239	6,947	14,561
Change in assets and liabilities:					
Receivables	90,518	(407,088)	(182,055)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	146,003	(80,643)	369,796		
Increase (decrease) in accrued liabilities	(2,622)	1,321	4,223		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**969,895**	**269,794**	**1,002,535**	**609,088**	**734,921**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	44,171	32,187	-	-	-
Capital assets contributed	-	1,479,351	-	-	-

PROGRAM NAME: SEWER ADMINISTRATION **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE **FUND: SEWER ENTERPRISE**

PROGRAM DESCRIPTION:

To provide financial management for the Sewer Enterprise Fund including capital project planning, debt management, rate development, customer billing and collection, customer service and public information.

ANALYSIS:

The major initiative for the Sewer Administration Program for FY 06/07 continues to be efficient customer billing and collection services, debt management and capital projects planning. In recent years, the City has minimized its reliance on bonding to cash flow small cpaital projects by managing its cash reserves through funding for depreciation of the Sewer Enterprise Fund's assets.
The City bonded for $2.545 million to pay for the East Pigeon Creek Interceptor and phase three of the Hopewell interceptor

During FY 06/07, the City will implement on-line bill payment through its website.

Sewer rate fees will stay the same, at $1.48 per 100 cubic feet for FY 06/07.

The workload of issuing quarterly bills an drefund checks (W.3 and W.4) for outside sewer refund meters continues to frow as the City expands with new resiidential homes each year. Approximately 70% of all bills issued are collected through the City';s lock box system or through ACH. The remaining30% are collected at City Hall.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Charges for Services	2,194,507	2,331,809	2,342,258	2,541,000
Interest	13,731	66,284	84,300	49,000
Miscellaneous Revenue	1,492,051	888,734	500,500	500,500
Licenses and Permits	80,076	82,713	105,750	85,600
Special Assessments	0	0	0	0
TOTAL REVENUES	**3,780,365**	**3,369,540**	**3,032,808**	**3,176,100**
APPROPRIATION SUMMARY:				
Salaries & Wages	59,217	50,800	43,408	44,243
Employee Benefits & Costs	17,525	15,920	12,935	13,636
Staff Development	0	0	2,000	2,000
Services & Commodities	107,932	82,998	91,501	72,481
Depreciation and Interest Expense	983,294	1,123,310	1,069,520	1,146,000
TOTAL APPROPRIATIONS	**1,167,968**	**1,273,028**	**1,219,364**	**1,278,360**
Acquisition of Capital Assets/Equipment	895,094	2,620,975	1,161,886	2,385,000
Principal Paid on Bonds	2,045,000	715,000	576,750	475,000
AUTHORIZED POSITIONS:				
Finance Director	0.10	0.10	0.10	0.10
Manager of Accounting	0.10	0.10	0.10	0.10
Accountant	0.10	0.10	0.10	0.10
Account Clerks	0.83	0.33	0.33	0.33
Admin.	0.025	0.000	0.000	0.035
Administrative Assistant	0.01	0.00	0.00	0.00
TOTAL POSITIONS	**1.165**	**0.630**	**0.630**	**0.665**

PROGRAM NAME: SEWER ADMINISTRATION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: SEWER ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. To maintain sewer enterprise bond coverage ratio at no less than 1.25%.
2. To maintain usage rate charge of $1.48 per 100 cubic feet through 6/30/05.
3. To construct sewer capital projects out of existing cash balances.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of residential customer accounts	11,357	10,712	12,209	12,275
2. # of commercial and industrial customer accounts	709	675	754	760
3. # of active outside sewer refund meters	599	673	725	750
4. Bond size of new issues/# of new issues	$2,732,372/2	0/0	$2,545,000/1	0/0
WORKLOAD:				
1. # of annual billings - all accounts	44,700	59,343	56,383	56,500
2. Annual usage - all accounts	1,305,000	1,578,729	1,573,299	1,500,000
3. # of credits issued for outside sewer refund meters	576	570	679	700
4. $ value of credits issued for outside water meters	$95,673	$83,871	$156,500	$125,000
5. Total revenue and G.O. debt outstanding	$3,891,750	$3,176,750	$5,145,000	$4,670,000
6. Annual debt service payments (P & I)	$486,605	$897,790	$676,518	$672,499
7. # of bills paid through lock box	30,985	38,805	31,016	31,000
8. # of bills paid through ACH	3,036	3,797	3,594	3,600
9. # of final billed accounts	1,950	1,850	1,945	1,950
10. # of annual billing adjustments	2,357	3,771	2,687	2,700
11. # of sewer assessments certified to County for collection	850	1,472	1,480	1,500
PRODUCTIVITY:				
1. Program cost as a % of departmental cost (excluding depreciation, principal and interest payments)	24.36%	20.32%	18.07%	16.50%
EFFECTIVENESS:				
1. Rate charge per 100 cubic feet	$1.48	$1.48	$1.48	$1.48
2. Handling charge per billing	$5.00	$5.00	$5.00	$5.00
3. Annual increase (loss) in Retained Earnings	$1,260,765	$635,815	$123,868	$137,921
4. $ value of sewer assessments certified to County Treasurer	$57,500	$123,725	$148,865	$150,000
5. % of performance objectives achieved	100%	100%	100%	100%

PROGRAM NAME: SANITARY SEWER OPERATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SEWER UTILITY**

PROGRAM DESCRIPTION:

Responsible for the cleaning and maintenance of 161 miles of sanitary sewer lines. Maintain three sanitary lift stations.

ANALYSIS:

The Public Works Department will continue to aggressively pursue sewer repair services provided by sanitary sewer staff.
The increase in operating expenditures is for the City's share of expenses for the Davenport Wastewater Treatment Plant and other shared facilities.
The Sanitary Sewer Operations program is funded by the Sewer Enterprise Fund. Revenues are generated from quarterly residential and commercial fees for usage using water consumption fees.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Sewer Enterprise Fund (See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	223,268	230,784	267,800	292,418
Employee Benefits & Costs	80,521	83,481	95,200	111,808
Staff Development	721	0	1,249	1,000
Services & Commodities	954,546	1,040,407	1,187,498	1,237,261
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**1,259,056**	**1,354,672**	**1,551,747**	**1,642,487**
AUTHORIZED POSITIONS:				
Public Works Director	0.25	0.25	0.10	0.10
Administrative Secretary	0.15	0.15	0.15	0.15
Public Works Coordinator	0.05	0.05	0.05	0.05
Deputy Public Works Director, Operations	0.60	0.60	0.60	0.20
Lead Equipment Operator	0.50	0.80	0.50	0.50
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Light Equipment Operator	3.00	3.00	3.00	3.00
TOTAL POSITIONS	**6.55**	**6.85**	**6.40**	**6.00**

PROGRAM NAME: SANITARY SEWER OPERATIONS **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS **FUND: SEWER UTILITY**

PERFORMANCE OBJECTIVES:

1. There are 174 miles of sanitary sewer to maintain of which approximately 124 miles are local sewers (50 miles of interceptor). Goal is to clean a minimum of 40% of local sewer per year.
2. Televise sanitary sewer lines prior to street repairs.
3. Excavate and repair when necessary.
4. Inspect and record maintenance on Lift Station Pumps monthly.
5. Repair Equipment in Lift Stations when needed.
6. Maintain sanitary sewer manholes.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Miles of sanitary sewer lines	158	162	174	178
2. Wastewater customers	12,075	12,300	12,029	12,125
WORKLOAD:				
1. Miles of sanitary sewer lines cleaned to meet goal	63	73	75	75
2. Problem calls responded to	60	25	25	25
3. Problem calls - City responsibility	20	6	10	10
PRODUCTIVITY:				
1. Program cost per mile maintained without WWTP	$3,600	$3,438	$3,500	$3,750
2. Program cost per customer	$126.15	$121.40	$129.15	$135.75
3. Average miles of sewer line maintained per employee	26	25	28	28
EFFECTIVENESS:				
1. % of sanitary sewer lines cleaned annually	40%	40%	40%	40%
2. Annual wastewater treatment plant charges	$815,000	$900,000	$878,748	$900,000
3. Annual contribution to the Wastewater Treatment Plant	$134,000	$135,000	$171,130	$150,000

Recycling/Solid Waste Management Fund

The Solid Waste Management Fund accounts for the operations fo the City's garbage, recycling, yard waste and bulky waste collection services. In the the fall of 2004 the City began an automated garbage collection program that is paid for through user fees. Through this program the City has been able to offer a higher level of service and increase efficiencies in delivering the service. Residents are charged a fee based on the size of trash cart they choose to use, in addition to a monthly base fee. The City is also offering year-round bulky waste collection service that is available to all residents on their scheduled recycling days. The City continues to offer its yard waste program for a fee of $1.60 per bag. The administrative goal of the fund is simply to break-even, to charge the citizens a user fee that will cover no more than annual expenses, capital equipment replacements and depreciation. This fee-based program will demand considerable monitoring in future years to ensure that user fees continue to cover expenses.

Financial Summary

The fund is projected to earn $1,594,000 in revenue and budgeted for $1,521,189 in expenditures. Retained earnings are projected to have increased to $1,782,459 at fiscal year's end.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2002/03 through FY 2005/06
- Cash Flow, FY 2002/03 through FY 2005/06
- Program Performance Indicators for the following programs:
  Solid Waste Collection
  Curbside Recycling
  Yard Waste Service

Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Public Works:							
Curbside Recycling	422,494	409,754	415,068	475,702	455,787	(19,915)	-4.19%
Garbage Collection	785,392	795,284	1,350,758	860,925	856,658	(4,267)	-0.50%
Bulky Waste	-	-	-	88,165	129,994	41,829	47.44%
Yard Waste	171,140	153,030	189,843	212,888	216,410	3,522	1.65%
Total Public Works	**1,379,026**	**1,358,068**	**1,955,669**	**1,637,680**	**1,658,849**	**21,169**	**1.29%**
Total Expenditures by Function	**1,379,026**	**1,358,068**	**1,955,669**	**1,637,680**	**1,658,849**	**21,169**	**1.29%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	401,742	406,512	426,137	398,500	416,366	17,866	4.48%
Part-time/Temporary Employees	14,223	16,482	15,474	-	-	-	
Contract help	-	-	-	63,114	60,000	(3,114)	-4.93%
Overtime	11,103	12,674	33,960	37,000	46,300	9,300	25.14%
Retirement contributions	54,500	56,660	66,175	62,770	70,289	7,519	11.98%
Health, Dental, Life Insurance	91,721	111,276	126,415	101,064	109,305	8,241	8.15%
Other pay	-	-	70	200	100	(100)	-50.00%
Total Salaries & Benefits	**573,289**	**603,604**	**668,231**	**662,648**	**702,360**	**39,712**	**5.99%**
Operating expenditures							
Staff development (Conferences, travel & training)	2,549	1,357	1,595	4,697	4,697	-	0.00%
Repair, maintenance & utilities	433,682	401,051	437,354	510,423	517,210	6,787	1.33%
Risk Management	10,794	19,089	25,739	30,081	30,081	-	0.00%
Contractual services	323,841	310,669	356,567	358,879	321,127	(37,752)	-10.52%
Operating expenditures	22,226	22,298	36,241	30,952	38,374	7,422	23.98%
Minor equipment	12,645	-	429,942	40,000	45,000	5,000	12.50%
Total Operating expenditures	**805,737**	**754,464**	**1,287,438**	**975,032**	**956,489**	**(18,543)**	**-1.90%**
Total Expenditures by Category	**1,379,026**	**1,358,068**	**1,955,669**	**1,637,680**	**1,658,849**	**21,169**	**1.29%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2001/02 THROUGH FY 2006/07
SOLID WASTE / RECYCLING

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	540,119	412,341	1,151,110	1,487,000	1,505,000	18,000	1.21%
Other	160	400	11,960	-	-		
Total operating revenue	**540,279**	**412,741**	**1,163,070**	**1,487,000**	**1,505,000**	**18,000**	1.21%
Operating expenses:							
Salaries and benefits	573,289	603,607	668,232	662,648	702,360	39,712	5.99%
Supplies and services	611,431	557,482	1,029,346	757,032	734,489	(22,543)	-2.98%
Depreciation	194,306	196,978	215,600	218,000	222,000	4,000	
Total operating expenses	**1,379,026**	**1,358,067**	**1,913,178**	**1,637,680**	**1,658,849**	**21,169**	**1.29%**
Operating income(loss)	(838,747)	(945,326)	(750,108)	(150,680)	(153,849)	(3,169)	2.10%
Nonoperating income(expenses):							
Interest income	12,165	5,763	9,789	16,700	11,000	(5,700)	-34.13%
Interest expense			(42,490)				
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(826,582)	(939,563)	(782,809)	(133,980)	(142,849)	(8,869)	6.62%
Transfers in	785,392	1,370,000	917,746	150,000	220,000	70,000	46.67%
Transfers out							
Net income	**(41,190)**	**430,437**	**134,937**	**16,020**	**77,151**	**61,131**	**381.59%**
Retained earnings, beginning	1,287,449	1,246,259	1,676,696	1,811,633	1,827,653	16,020	0.96%
Retained earnings, ending	**1,246,259**	**1,676,696**	**1,811,633**	**1,827,653**	**1,904,804**	**77,151**	**4.26%**

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget
Combining Statement of Cash Flows,
Recycling/Solid Waste Management

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Projected	FY 2006/07 Projected
Cash Flows from Operating Activities:					
Cash received from services	513,864	177,895	1,034,168	1,487,000	1,505,000
Other operating revenue	160	400	11,960	-	-
Cash payments to suppliers for goods and services	(605,809)	(548,876)	(1,039,923)	(696,056)	(734,489)
Cash payments to employees for services	(552,113)	(598,785)	(661,516)	(662,648)	(695,360)
Net cash provided by (used in) operating activities	(643,898)	(969,366)	(655,311)	128,296	75,151
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	785,392	1,370,000	917,746	150,000	220,000
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	785,392	1,370,000	917,746	150,000	220,000
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(196,223)	-	(517,748)	(152,699)	(321,000)
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-			
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer					
Net cash provided by (used in) capital and related financing activities	(196,223)	-	(517,748)	(152,699)	(321,000)
Cash Flows from Investing Activities, interest received	12,379	5,482	9,013	16,700	11,000
Net increase in cash and cash equivalents	(42,350)	406,116	(246,300)	142,297	(14,849)
Cash and cash equivalents:					
Beginning	**393,960**	**351,610**	**757,726**	**511,426**	**653,723**
Ending	**351,610**	**757,726**	**511,426**	**653,723**	**638,874**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(838,747)	(945,326)	(750,108)	(150,680)	(146,849)
Depreciation	194,306	196,978	215,600	218,000	222,000
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets				60,976	
(Increase) in accounts and unbilled usage receivable	(26,255)	(234,446)	(137,594)	-	-
Decrease in special assessments receivable	-	-	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	5,622	8,606	10,075	-	-
Increase (decrease) in accrued liabilities	21,176	4,822	6,716	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(643,898)**	**(969,366)**	**(655,311)**	**128,296**	**75,151**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: SOLID WASTE COLLECTION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide weekly and twice weekly garbage collection for 11,670 units in the most cost-effective and customer friendly manner.
Provide education, in the form of notices, the Garbage Guide, Channel 9, the City's web page, other forms of media, on garbage collection services and proper disposal of trash items.
Assist with litter collection and beautification programs.

ANALYSIS:

The automated garbage collection program has had 1 1/2 years of operating history.
The residents have become more knowledgeable about all aspects of the program.
Cart exchanges and deliveries are done on a daily basis, and now take between 1-3 hours daily.
The Garbage Guide continues to provide comprehensive, timely and accurate information on all the solid waste programs within Scott County.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
General Fund	795,283.00	1,350,758.00	860,925.00	856,658.00
TOTAL REVENUES	**795,283.00**	**1,350,758.00**	**860,925.00**	**856,658.00**
APPROPRIATION SUMMARY:				
Salaries & Wages	240,859.00	292,269.00	257,000.00	233,943.00
Employee Benefits & Costs	101,501.00	128,637.00	98,720.00	91,246.00
Staff Development	702.00	1,162.00	2,866.00	2,866.00
Services & Commodities	362,663.00	815,758.00	387,339.00	411,603.00
Depreciation	89,558.00	112,932.00	115,000.00	117,000.00
Capital Expenditures	0.00	0.00	0.00	0.00
TOTAL APPROPRIATIONS	**795,283.00**	**1,350,758.00**	**860,925.00**	**856,658.00**
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.00	0.00	0.00	0.05
Lead Sanitation Worker	1.00	1.00	1.00	0.25
Sanitation Worker	4.85	5.85	7.25	4.00
Laborer	0.00	0.00	0.00	0.00
Solid Waste Manager	0.34	0.34	0.34	0.00
Operations Coordinator	0.25	0.10	0.10	0.20
Public Works Coordinator	0.05	0.05	0.05	0.05
Finance Account Clerk	0.00	0.30	0.30	0.30
TOTAL POSITIONS	**6.49**	**7.64**	**9.04**	**4.85**

PROGRAM NAME: SOLID WASTE COLLECTION **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient manner.
2. Maintain or reduce level of garbage going to the landfill through waste reduction/recycling and re-use messages and programs.
3. Investigate cost control methods such as ARC Info/GIS Routing Program.
4. Provide safety, route and customer service training to all drivers.
5. These numbers are based on the assumption the Bottle Bill stays the same. If the Bottle Bill is defeated or changed, garbage collection costs may increase.
6. Collect and analyze data on programs.
7. Continue public education efforts to familiarize residents with the garbage collection program.
8. Make safety the number one priority in solid waste collection.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of households served*	10,900.00	11,280.00	11,430.00	11,670.00
2. Year round bulky waste service offered to public	2.00	yearly	yearly	yearly
3. Average number of service calls per month	50.00	50.00	80.00	80.00
4. Average number of new customers added per year	150.00	150.00	150.00	240.00
5. Average number of missed collections, late set-outs, cart deliveries and exchanges each month	85.00	85.00	85.00	125.00
WORKLOAD:				
1. Total number of routes in City per week	17.00	15.50	15.50	15.75
2. Average number of potential garbage stops per route	640.00	733.00	733.00	733.00
3. Average number of hours spent in actual collection, per person, per route	6.00	5.50	5.50	5.50
6. Total tons of residential solid waste collected per year	7,900.00	8,334.00	8,334.00	8,500.00
PRODUCTIVITY:				
1. Program cost per household per year*	81.51	84.40	87.48	73.41
2. Program cost per household per month	6.79	7.03	7.29	6.12

*2006/07 includes all solid waste expenses including vehicle replacement.

EFFECTIVENESS:				
1. % of missed collections, late set-outs, etc. resolved within 24 hours	99%	99%	99%	99%
2. All collection drivers receive safety, route and customer service training	Yes	Yes	Yes	Yes
3. Average number of pounds collected per household per week	24.20	31.38	31.38	32.00

PROGRAM NAME: CURBSIDE RECYCLING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide once every four weeks recycling collection for 11,670 units in the most cost-effective and customer friendly manner.
Provide education, in the form of notices, the Garbage Guide, Channel 9, the City's web page, other forms of media, the Recycling Fair/Public Works Day, on the recycling program, what items can be recycled, "buying recycled" and how to reuse items instead of throwing them away.
Offer, in conjunction with the Scott Area Solid Waste Management Commission, littler reduction efforts and recycling events that promote recycling.
These numbers are based on the assumption the Bottle Bill stays the same. If the Bottle Bill is defeated or changed, recycling collection costs may increase.

ANALYSIS:

The city's curbside program is now 11 years old. The goal for this year is to increase the tons of recycling collected by the residents. This will be done by increased publicity and promotion of the recycling program. Single stream recycling will continue to be researched as a viable method of recycling collection.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY (ALL PROGRAMS):				
Charges for Services	412,341.00	1,151,110.00	1,487,000.00	1,505,000.00
Interest	5,763.00	9,788.00	16,700.00	11,000.00
Miscellaneous	400.00	11,960.00	0.00	0.00
Operating Transfers In	1,370,400.00	917,746.00	150,000.00	220,000.00
Federal Grant	0.00	0.00	0.00	0.00
TOTAL REVENUES	**1,788,904.00**	**2,090,604.00**	**1,653,700.00**	**1,736,000.00**
APPROPRIATION SUMMARY:				
Salaries & Wages	114,347.00	98,669.00	82,500.00	99,497.00
Employee Benefits & Costs	44,274.00	40,079.00	32,057.00	40,432.00
Staff Development	655.00	433.00	1,831.00	1,831.00
Services & Commodities	143,057.00	173,221.00	256,314.00	209,027.00
Depreciation	107,420.00	102,667.00	103,000.00	105,000.00
TOTAL APPROPRIATIONS	**409,753.00**	**415,069.00**	**475,702.00**	**455,787.00**
Acquisition of Capital Assets	0.00	0.00	0.00	0.00
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.00	0.00	0.00	0.05
Solid Waste Manager	0.33	0.33	0.33	0.00
Public Works Director	0.00	0.00	0.05	0.05
Lead Sanitation Worker	0.00	0.00	0.00	0.25
Sanitation Worker	1.75	2.00	0.00	2.00
Public Works Coordinator	0.05	0.05	0.05	0.05
Admin./Finance	0.20	0.14	0.14	0.14
TOTAL POSITIONS	**2.33**	**2.52**	**0.57**	**2.54**

PROGRAM NAME: CURBSIDE RECYCLING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient and effective manner.
2. Continue the high level of customer satisfaction associated with the recycling program.
3. Provide on-going safety, route and customer service training to all drivers.
4. Continue to improve data collection and record keeping.
5. Educate the public about recycling, promote benefits of recycling.
6. Continue to examine single stream recycling collection.
7. Make safety the number one priority in recycling collection.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of households served	10,900.00	11,280.00	11,430.00	11,670.00
2. Average number of missed collections, late set-outs, cart deliveries and exchanges each month	85.00	85.00	85.00	100.00
3. Average number of new customers added each year	150.00	150.00	150.00	240.00
4. Total tons of recyclables collected per year	2,500.00	2,680.00	2,770.00	2,880.00
WORKLOAD:				
1. Total number of routes in the city every four weeks	20.00	15.50	15.50	15.75
2. Average number of potential stops per route	577.00	733.00	733.00	733.00
3. Average number of actual stops per route	461.00	623.00	623.00	623.00
4. Average number of hours collection, per person, per route	5.75	6.50	6.50	6.50
PRODUCTIVITY:				
1. Program cost per household per year*	37.59	36.80	41.62	39.06
2. Program cost per household per month	3.13	3.07	3.47	3.26

*2006/07 includes all expenses including vehicle replacement.

EFFECTIVENESS:				
1. % of return service calls resolved within 24 hours	99%	99%	99%	99%
2. % all households participating in program	90%	90%	90%	90%
3. Average number of pounds collected per household per month	48.92	42.00	42.00	42.00
4. All collection drivers received safety, route and customer service training	Yes	Yes	Yes	Yes

PROGRAM NAME: YARD WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide weekly yard waste collection service to 11,670 households.
Provide two weeks in the spring and seven weeks in the fall for collection services at no additional charge to resident.
Provide two weeks in the spring and seven weeks in the fall for drop-off services under the I-74 Bridge at no additional charge to resident.
Provide two weeks of Christmas tree pickup.
Offer discounted compost bin sale to residents in conjunction with National Public Works Week.

ANALYSIS:

The 11 weeks that residents are not charged for yard waste stickers are heavily utilized. During these periods staff will add additional workers to assist with collection. More areas of the city have mature trees resulting in heavier collection requirements.
Since 1998, the tipping fees at the Compost Facility have been taken from the Sanitary Sewer program fund, 520-0510-40333-05.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
(See Curbside Recycling)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	80,462.00	84,703.00	127,814.00	124,470.00
Employee Benefits & Costs	22,162.00	23,874.00	21,692.00	31,278.00
Staff Development	0.00	0.00	0.00	0.00
Services & Commodities	50,406.00	81,265.00	63,382.00	60,662.00
Capital Expenditures	0.00	0.00	0.00	0.00
Depreciation	0.00	0.00	0.00	0.00
TOTAL APPROPRIATIONS	**153,030.00**	**189,842.00**	**212,888.00**	**216,410.00**
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.00	0.00	0.00	0.05
Sanitation Worker	1.40	1.28	0.75	1.00
Sanitation Laborer	0.00	0.00	0.00	0.00
Solid Waste Manager	0.33	0.33	0.33	0.00
Temporary	0.00	0.75	1.42	2.00
Lead Sanitation Worker				0.25
TOTAL POSITIONS	**1.73**	**2.36**	**2.50**	**3.30**

PROGRAM NAME: YARD WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient and cost effective manner.
2. Continue efforts to have residents reduce yard waste generation through composting and grass cycling.
3. Provide safety, route and customer service training to all drivers.
4. Make safety the number one priority in yard waste collection.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of households served*	10,900.00	11,280.00	11,430.00	11,670.00
2. # of "no charge" weeks for residents	11.00	11.00	11.00	11.00
3. Average number of missed collections, late set-outs collected each month	30.00	30.00	30.00	35.00
4. Average number of new customers added per year	150.00	150.00	150.00	240.00
WORKLOAD:				
1. Total number of routes in city per week	17.00	15.50	15.50	15.75
2. Average number of potential year waste stops per route	640.00	733.00	733.00	733.00
3. Average number of actual stops per route during collection sea	80.00	100.00	100.00	175.00
4. Average number of hours spent in actual collection, per person per route	6.00	6.50	6.50	6.50
5. Number of temporary workers used during "free" weeks	4.00	4.00	4.00	4.00
6. Total tons of yard waste collected per year	1,962.00	2,000.00	2,000.00	2,000.00
PRODUCTIVITY:				
1. Average program cost per household per year*	14.04	16.83	18.63	18.54
2. Average program cost per household per month	1.17	1.40	1.55	1.55
EFFECTIVENESS:				
1. % of return service calls resolved within 24 hours	99%	99%	99%	99%
2. All collection drivers receive safety, route and customer service training	Yes	Yes	Yes	Yes
3. Average number of pounds collected per participating household per week	85.00	85.00	85.00	85.00

*2006/07 includes all expenses, except compost tip fees.

PROGRAM NAME: BULKY WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide year-round bulky item collection service to all Bettendorf customers on the same day as their recycling day.
Provide collection and disposal of all electronic waste generated by residents.
Provide collection and disposal of all appliances, including washers, dryers, refrigerators, freezers, microwave ovens.

ANALYSIS:

The bulky waste program now has 1 ½ years of operating history. The ability to set out bulky items 13 times on recycling day is much more convenient than the previous two cleanup weeks per year. Residents currently have no restrictions on the volume of materials they set out for collection on bulky waste day. This results in a large amount of material for staff to collect on a daily basis. Bettendorf is one of two cities in the state collecting electronic waste on resident's bulky waste day. This dedicated collection is very convenient for residents, but does require another separate collection for staff to do.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	0.00	0.00	31,500.00	64,856.00
Employee Benefits & Costs	0.00	0.00	11,365.00	16,638.00
Staff Development	0.00	0.00	0.00	0.00
Services & Commodities	0.00	0.00	45,300.00	48,500.00
Capital Expenditures	0.00	0.00	0.00	0.00
Depreciation	0.00	0.00	0.00	0.00
TOTAL APPROPRIATIONS	**0.00**	**0.00**	**88,165.00**	**129,994.00**
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.00	0.00	0.00	0.05
Lead Sanitation Worker	0.00	0.00	0.00	0.25
Sanitation Worker	na	1.00	1.00	1.00
Temporary		2.00	2.00	2.00
Operations Coordinator	na	0.10	0.10	0.10
TOTAL POSITIONS	**0.00**	**2.10**	**2.10**	**3.40**

PROGRAM NAME: BULKY WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient manner.
2. Maintain or reduce level of garbage going to the landfill through waste reduction/recycling and re-use messages and programs.
3. Investigate cost control methods such as ARC Info/GIS Routing Program.
4. Provide safety, route and customer service training to all drivers.
5. Collect and analyze data on programs.
6. Continue public education efforts to familiarize residents with the bulky waste collection program.
7. Make safety the number one priority in solid waste collection.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Total tons collected from bulky waste service		994.00	1,110.07	1,300.00
2.Annual # of appliances collected		1,205.00	1,731.00	1,800.00
3.Annual # of electronic waste items collected		704.00	704.00	na
4. Annual # pounds of electronic waste items collected		na	78,638.00	83,000.00
WORKLOAD:				
1. Total number of routes in City per week	0.00	15.50	15.50	15.75
2. Average number of potential bulky waste stops per route	0.00	733.00	733.00	733.00
3. Average number of bulky waste stops per route	0.00	0.00	78.00	81.00
3. Average number of hours spent in actual collection	0.00	5.50	5.50	6.00
6. Total tons of bulky waste collected per year	0.00	994.00	994.00	1,122.00
PRODUCTIVITY:				
1. Program cost per household per year*			7.71	11.14
2. Program cost per household per month			0.64	0.93
EFFECTIVENESS:				
1. % of missed collections, late set-outs, etc. resolved within 24 hours		99%	99%	99%
2. All collection drivers receive safety, route and customer service training		Yes	Yes	Yes

*2006/07 includes all expenses, including vehicle replacement fees.

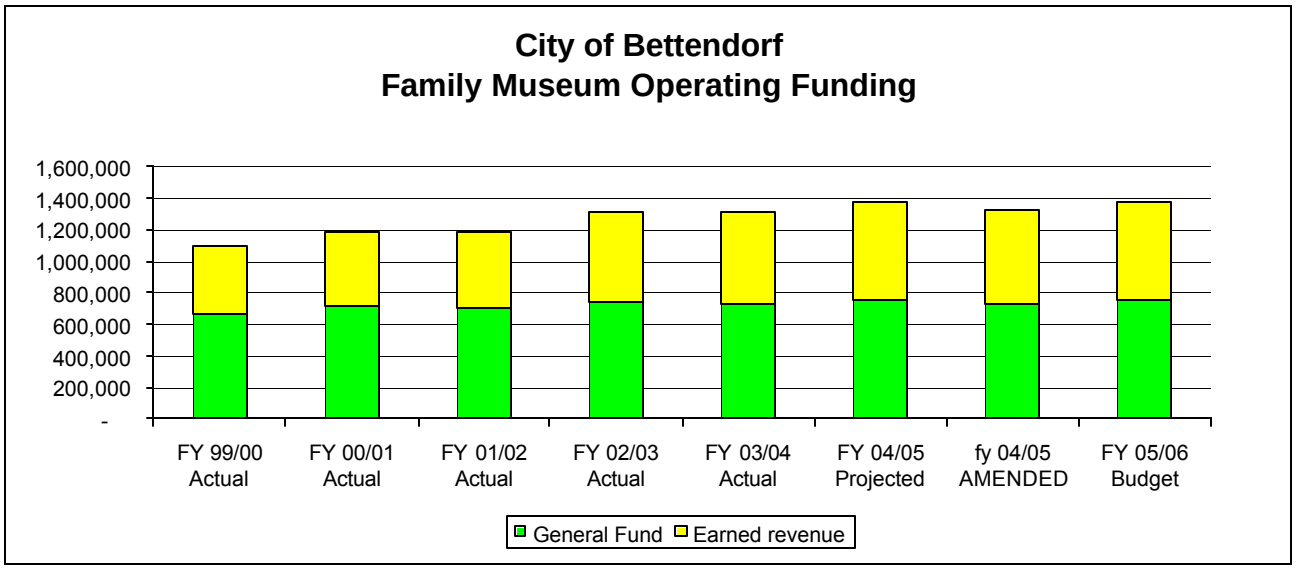

Bettendorf
IOWA
a premier city

Family Museum of Arts and Sciences

This fund accounts for the complete operations of a facility that provides for the cultural enrichment for the City and Quad Cities Community through operations of a family museum and teaching of the performing arts, visual arts and sciences. The facility opened its doors April 1, 1997, and at that time, the Enterprise Fund began to account for the total operations of the new facility. On an on-going basis, revenue generated from user fees is projected to fund a minimum of 40% of the facility's total operating expenses (excluding depreciation and principal and interest on bonds) the remaining 60% will be subsidized through property taxes and hotel/motel taxes. Because operations are currently subsidized, no significant change in retained earnings will occur, since operations will normally just break-even for reporting purposes annually.

Financial Summary

The Family Museum has budgeted for $1,725,214 of expenditures for FY 2005-06. Revenues and other financing sources, including interest earnings and transfers-in are projected to be $2,190,635. Budgeted revenues from user fees (earned revenue) generated from this facility are expected at a rate of at least 34% of general operating expenses. The remaining



66% to cover operating expenses will come from revenues transferred from the General Fund.

Debt Service

As of July 1, 2005 the City has $2,556,176 of general obligation bonds in the Family Museum of Arts & Science Enterprise Fund outstanding. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has two general obligation bond issues outstanding as of July 1, 2005. The bonds have interest rates ranging from 3.00% to 4.70% and mature in varying annual amounts ranging from $71,192 to $384,100 per issue, with the final maturities due in the year ending June 30, 2012. A brief description of these issues are listed below:

- **JANUARY 1, 1997 $1,310,000 SERIES 1997A LEARNING CENTER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds were used to finance the completion of the Learning Center project, which was approved by City voters on November 8, 1994. The Series 1997A Bonds represent the final issuance of the City's $10,500,000 total authorization.

  These bonds were rated A from Moody's Investors Service.

- **June 1, 2004, $2,409,200 Series 2004B Museum General Obligation Refunding Bonds**

  Proceeds from these bonds will be used to refund the June 1, 2006 through June 1, 2012 maturities of the City's $4,220,967 General Obligation Bonds, Series 1995A, dated July 1, 1995. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

General Obligation Bonds outstanding as of July 1, 2005 consist of the following individual issues:

	Date Of Issue	Amount	Interest	Outstanding July 1, 2005
Family Museum	Jan. 1997	590,679	4.05 - 4.70%	146,976
Family Museum Refunding	June 2004	2,409,200	3.00 – 4.00%	2,409,200
Total General Obligation Bonds				**$2,556,176**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2005are as follows:

	General Obligation Bonds	
Year ending June 30:	**Principal**	**Interest**
2006	389,091.50	66,855.43
2007	390,784.50	52,743.12
2008	325,000.00	73,105.50
2009	349,600.00	53,670.50
2010	351,900.00	42,308.50
2011-2012	749,800.00	45,356.00
Total	**2,556,176.00**	**334,039.05**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2002/03 through FY 2005/06
- Cash Flow, FY 2002/03 through FY 2005/06
- Program Performance Indicators for the following programs:
  Administrative Services
  Education Services
  Exhibit Services
  Visitor Services
  Marketing/Public Relations
  Dance
  Community Service
  School Services
  Special Funded Exhibits

Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Public Works:							
Building Maintenance	76,453	70,680	65,416	84,300	71,953	(12,347)	-14.65%
Custodial Services	50,015	50,308	52,853	53,314	54,285	971	1.82%
Family Museum:							
Administration	459,187	486,454	468,405	440,190	464,502	24,312	5.52%
Education Services	508,051	514,453	275,852	159,015	166,926	7,911	4.98%
Exhibits	164,310	158,412	142,782	147,731	154,658	6,927	4.69%
Visitor Services	260,632	124,430	166,948	180,460	198,258	17,798	9.86%
Public Relations	-	124,388	142,375	144,154	141,991	(2,163)	-1.50%
Dance	-	-	119,303	127,527	138,672	11,145	8.74%
Special Funded Exhibits	98,998	34,289	200,236	68,089	50,000	(18,089)	-26.57%
Community Service	-	-	75,127	114,101	125,983	11,882	10.41%
School Services	-	-	70,727	106,889	119,508	12,619	11.81%
Total Family Museum	**1,617,646**	**1,563,414**	**1,780,024**	**1,625,770**	**1,686,736**	**60,966**	**3.75%**
Total Expenditures by Function	**1,617,646**	**1,563,414**	**1,780,024**	**1,625,770**	**1,686,736**	**60,966**	**3.75%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	488,824	501,318	509,342	519,722	575,686	55,964	10.77%
Part-time/Temporary Employees	184,629	177,039	144,318	127,500	138,746	11,246	8.82%
Contract help	-	-	45,568	5,906	5,040	(866)	-14.66%
Overtime	192	221	4,781	813	-	(813)	-100.00%
Retirement contributions	88,634	88,983	93,715	93,454	107,965	14,511	15.53%
Health, Dental, Life Insurance	130,333	149,611	154,479	141,186	151,358	10,172	7.20%
Other pay	-	-	-	-	4,200	4,200	
Total Salaries & Benefits	**892,612**	**917,172**	**952,203**	**888,581**	**982,995**	**94,414**	**10.63%**
Operating expenditures							
Staff development (Conferences, travel & training)	2,925	9,908	12,567	13,992	13,218	(774)	-5.53%
Repair, maintenance & utilities	354,371	275,372	156,579	256,844	315,702	58,858	22.92%
Risk Management	45,955	64,214	56,968	55,253	55,253	-	0.00%
Contractual services	161,934	143,583	260,884	142,186	167,990	25,804	18.15%
Operating expenditures	56,481	116,430	134,053	192,975	95,188	(97,787)	-50.67%
Minor equipment	4,370	2,446	6,534	7,850	6,390	(1,460)	-18.60%
Total Operating expenditures	**626,036**	**611,953**	**627,585**	**669,100**	**653,741**	**(15,359)**	**-2.30%**
Special Funded Exhibits	**98,998**	**34,289**	**200,236**	**68,089**	**50,000**	**(18,089)**	**-26.57%**
Total Expenditures by Category	**1,617,646**	**1,563,414**	**1,780,024**	**1,625,770**	**1,686,736**	**60,966**	**3.75%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2002/03 THROUGH FY 2006/07
FAMILY MUSEUM

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	579,407	583,961	560,972	485,580	488,600	3,020	0.62%
Other	133,036	60,847	138,205	115,489	68,300	(47,189)	-40.86%
Total operating revenue	**712,443**	**644,808**	**699,177**	**601,069**	**556,900**	**(44,169)**	**-7.35%**
Operating expenses:							
Salaries and benefits	892,612	999,747	1,032,948	888,581	982,995	94,414	10.63%
Supplies and services	500,883	345,673	500,320	523,189	489,741	(33,448)	-6.39%
Depreciation	224,151	217,997	246,758	214,000	214,000	-	0.00%
Total operating expenses	**1,617,646**	**1,563,417**	**1,780,026**	**1,625,770**	**1,686,736**	**60,966**	**3.75%**
Operating income(loss)	(905,203)	(918,609)	(1,080,849)	(1,024,701)	(1,129,836)	(105,135)	10.26%
Nonoperating income(expenses):							
Interest income	494	1,123	45,662	2,000	1,500	(500)	-25.00%
Interest expense	(177,909)	(163,187)	(173,572)	(87,622)	(52,743)	34,879	-39.81%
(Loss) on disposal of assets	(15,083)						
Capital Grants							
Net Income(loss)	(1,097,701)	(1,080,673)	(1,208,759)	(1,110,323)	(1,181,079)	(70,756)	6.37%
Transfers in	1,097,469	1,274,874	1,281,467	1,482,583	1,390,378	(92,205)	-6.22%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(232)**	**194,201**	**72,708**	**372,260**	**209,299**	**(162,961)**	**-43.78%**
Retained earnings, beginning	1,684,588	1,684,356	1,878,557	1,951,265	2,323,525	372,260	19.08%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**1,684,356**	**1,878,557**	**1,951,265**	**2,323,525**	**2,532,824**	**209,299**	**9.01%**

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget
Combining Statement of Cash Flows, Family Museum of Arts & Science

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Projected	FY 2006/07 Projected
Cash Flows from Operating Activities:					
Cash received from services	581,126	590,877	545,556	485,580	488,600
Other operating revenue	133,036	60,847	138,205	115,489	68,300
Cash payments to suppliers for goods and services	(500,084)	(331,952)	(479,150)	(519,760)	(486,312)
Cash payments to employees for services	(892,922)	(992,473)	(1,030,574)	(888,581)	(982,995)
Net cash provided by (used in) operating activities	(678,844)	(672,701)	(825,963)	(807,272)	(912,407)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	1,097,469	1,274,874	1,281,467	1,482,583	1,390,378
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	1,097,469	1,274,874	1,281,467	1,482,583	1,390,378
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	(51,499)	(188,432)	(56,850)
Proceeds from sale of cpital assets					
Proceeds from bonds	-	2,385,659	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	(303,138)	(328,399)	(2,732,835)	(389,092)	(390,785)
Interest paid on bonds	(179,080)	(158,737)	(184,472)	(87,622)	(52,743)
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(482,218)	1,898,523	(2,968,806)	(665,146)	(500,378)
Cash Flows from Investing Activities, interest received	502	1,123	45,559	2,000	1,500
Net increase in cash and cash equivalents	(63,091)	2,501,819	(2,467,743)	12,165	(20,907)
Cash and cash equivalents:					
Beginning	**83,596**	**20,505**	**2,522,324**	**54,581**	**66,746**
Ending	**20,505**	**2,522,324**	**54,581**	**66,746**	**45,839**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(905,203)	(918,609)	(1,080,849)	(1,024,701)	(1,129,836)
Depreciation	220,080	213,926	213,537	214,000	214,000
Amortization	4,071	4,071	33,221	3,429	3,429
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	1,719	6,916	(15,416)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	13,721	-	-	-
Increase (decrease) in accounts payable	799		21,170		
Increase (decrease) in accrued liabilities	(310)	7,274	2,374		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(678,844)**	**(672,701)**	**(825,963)**	**(807,272)**	**(912,407)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: ADMINISTRATIVE SERVICES **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Administrative Services oversees the daily administration of the Family Museum of Arts and Science as a department of the City of Bettendorf. Duties include the management of museum personnel, regular interaction with the museum's appointed board of trustees, overseeing the efforts of private sector fund raising, exhibit and educational program presentation, public relations and marketing, and long-range strategic planning.

ANALYSIS:

Administrative services for the over-all direction and management of the Family Museum as a city department. As an enterprise fund, the museum is expected to generate a significant amount of its own operating needs. This is accomplished through a variety of earned revenue and private sources including enrollment fees, admissions, memberships and other fees for service, grants sponsorships, fund raising events, proceeds from the Corner Store, and annual giving opportunities. In FY07 it is expected the museum will generate a minimum of $556,600 in non-city revenues to support operations. Grant revenue is used primarily to fund traveling exhibitions and fluctuates greatly from year to year depending on the exhibition schedule and costs. For instance, in FY06 shipping costs increased approximately 40% due to fuel prices and in FY05, the museum presented Grossology; the rental fee alone for that exhibition was $85,000, all of which was raised privately.

Beginning in the late spring of FY07 and into FY08, the museum will be presenting the series of four TEAMS exhibits. These exhibits do not have a rental fee attached to them and the museum is obligated to cover transportation costs, so the budget of grant funding for exhibits will be low, as will be the costs associated with presenting them.

Additional major areas of responsibility in administrative services involves establishing the museum's bi-annual strategic plan, managing the museum's foundation, monitoring accreditation standards, and upholding the museum's mission, vision and core beliefs.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY (ALL PROGRAMS):				
Operating Transfers In	1,274,874	1,281,467	1,482,583	1,390,378
Charges for Services	568,159	560,969	485,580	488,600
Interest Revenue	1,008	45,662	2,000	1,500
Federal Grant	0	0		0
Misc. Revenue/ Grants	76,762	138,205	115,489	68,000
TOTAL REVENUES	**1,920,803**	**2,026,303**	**2,085,652**	**1,948,478**
APPROPRIATION SUMMARY:				
(Administration, Building, and Custodial)				
Salaries & Wages	142,968	148,294	145,913	155,275
Employee Benefits & Costs	50,855	55,066	54,645	63,935
Staff Development	2,245	6,273	5,500	5,500
Services & Commodities	193,377	130,284	154,317	148,601
Capital Expenditures	0	0		0
Interest & Depreciation	381,183	420,330	305,051	270,172
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**770,628**	**760,247**	**665,426**	**643,483**
Acquisition of Capital Assets	0	0	0	
Principal on Bonds	328,400	0	0	
AUTHORIZED POSITIONS:				
Museum Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Account Clerk	0.00	0.00	0.00	0.00
Admin/Finance	0.10	0.10	0.00	0.00
TOTAL POSITIONS	**2.10**	**2.10**	**2.00**	**2.00**

PROGRAM NAME: ADMINISTRATIVE SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

With staff and board, update the bi-annual year strategic plan for the museum originally established in January, 1999.
Maintain a strong community-based board utilizing representation form the Iowa/Illinois Quad-City area.
Maintain the 45-50% non-city revenue requirement to support annual museum operations and minimize general fund allocation.
Reflect museum and city mission, vision and core beliefs in all programs and services provided to the public
Uphold accreditation practices

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Authorized FTE's for department (City only)	18.94	18.94	18.74	16.13
2. Total departmental budget to be cash flowed	$1,842,324	$2,093,969	$1,890,135	$1,739,479
3. Dollars to be raised privately to support museum operation	$76,762	$138,205	$115,489	$68,000
4. Dollars to be generated though earned revenue programs	$568,159	$560,969	$485,580	$488,600
5. General fund portion of budget (excluding depreciation)	$774,000	$758,441	$747,068	$880,000
6. Interest, bond amortization less depreciation	$167,258	$160,575	$70,926	$56,172
WORKLOAD:				
1. Percentage of time spent on				
a. Strategic and organizational planning	15%	20%	20%	25%
b. Budget and financial preparation	20%	10%	10%	10%
c. Board and council communications	20%	10%	10%	10%
d. Private sector fund raising activities	5%	5%	5%	5%
e. Museum personnel	30%	30%	30%	25%
f. Program Management	10%	25%	25%	25%
g. Total	100%	100%	100%	100%
PRODUCTIVITY:				
1. Administration costs as % of total departmental budget	37.6%	30.1%	30.1%	29.7%
2. Depreciation/interest as % of total departmental budget	22.1%	19.2%	16.9%	15.2%
3. Department cost per capita (based on 31,275 persons) less depreciation/interest	$43.02	$49.03	$45.03	$46.98
EFFECTIVENESS:				
1. % of total budget financed by property taxes	45.0%	39.0%	44.0%	45.0%
2. % of budget financed through earned revenues	34.0%	38.0%	39.0%	26.0%
3. % of budget financed through private funds	3.0%	5.0%	5.0%	3.0%
4. % of budget financed through other City Funds	18.0%	18.0%	12.0%	4.0%
5. % of budget financed from Debt Service fund				22%

PROGRAM NAME: EDUCATION SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Education services provides all of the in-house enrolled programming for the museum in the areas of general science and visual arts for children early childhood through mid-elementary. These include on-site classes and workshops, summer camps, intercession programs and special events and performances relating to the exhibits.

ANALYSIS:

Education Services includes a staff of three persons including .25 FTE of the full-time Manager of Public Programming; 1 FTE and .75 FTE museum educators responsible for the majority of in-house classes in early childhood and elementary programming. Programming is designed to reflect the museum's mission, vision and core beliefs as well as community demand, and addresses the five strategic directives as outlines in the bi-annual strategic plan for the museum.

Approximately 2,320 children participate in classes at the museum each year.

Fees charged for in-house classes generated $97,984 in FY06, slightly lower than in previous years due to the leveling of the number of participants, especially with the advent of all-day kindergarten. In addition, new statistics indicate 70% of families in Iowa include dual working parents. As a result, the museum has been modifying its program schedule to include additional class opportunities for children on weekends and during evening hours to meet the needs of working families.

Although monitor separately in order to better track expenses and outcomes, the Manager of Public Programming also oversees three other areas of informal education including dance, community service (after-school programming) and school service (school-day programming. A complete description of these three program areas is included later in this document.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	304,564	156,214	68,506	74,569
Employee Benefits & Costs	107,906	60,262	21,665	24,608
Staff Development	1,607	610	1,215	1,215
Services & Commodities	100,375	58,766	67,629	66,534
Capital Expenditures	0	0		
TOTAL APPROPRIATIONS	**514,452**	**275,852**	**159,015**	**166,926**
AUTHORIZED POSITIONS:				
Program Manager	1.00	0.25	0.25	0.25
Education Coordinators	3.00	0.00	0.00	0.00
Museum Educators	4.25	1.75	1.75	1.75
Seasonal/Temporary	0.00	0.00	0.00	1.00
TOTAL POSITIONS	**8.25**	**2.00**	**2.00**	**3.00**

PROGRAM NAME: EDUCATION SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs in that support the museum mission and meet its strategic directives
2. Maintain early childhood/preschool/elementary classes at minimum occupancy rate of 80%
3. Maintain class offerings that fit the needs of working families including non-traditional program hours.
4. Generate $100,000-$120,000 in earned revenue fees from in-house education programs

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
# of early childhood comprehensive class spaces offered	66	66	61	70
# of early childhood elementary session class spaces offered	1,717	1,700	2,263	2,200
WORKLOAD:				
# of class participants in early childhood comprehensive classes	48	59	51	60
# of class participants in EC/elementary session classes	1213	1287	1692	1750
PRODUCTIVITY:				
Education Services as a % of department budget	27%	14%	8%	9%
$ generated through all in-house education programs	$138,287	$127,745	$97,984	$100,000
EFFECTIVENESS:				
Class occupancy for EC comprehensive	73%	80%	83%	83%
Class occupancy for all other in-house classes	71%	75%	75%	75%
Program cost per capita served	na	$79.00	$60.82	$61.48
Revenue generated per capita served	$55.60	$56.00	$56.21	$55.24

PROGRAM NAME: EXHIBIT SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Exhibit Services develops, installs and maintains the integrity of the components within the exhibit galleries for an audience comprised of children, age 12 and under and their adult caregivers. The program provides for the planning of exhibits, both rental from other museums and organizations as well as those designed and fabricated in-house, that meet the criteria and mission, vision and core beliefs of the museum.

ANALYSIS:

Exhibit Services division is once again involve with a multi-year schedule of traveling as well as in-house exhibit renovation projects.

A second round of TEAMS collaborative has been funded by a grant from the National Science Foundation and will result in the creation of four exhibitions that will not only spend time at the Family Museum beginning in early 2007, but travel throughout the country to other museums at a later date. FY07 will mark year three of this four-year program. A second smaller collaboration is underway with ATEEC at Scott Community College. This two-year program will finish in the fall of 2006 and result in a small energy-themes exhibition to be housed at the Family Museum as well as travel throughout the community as an outreach offering.

In FY06, the museum hosted three traveling exhibitions including Surf the Wind (fall), Invention at Play (Spring), WinterFest (winter) and Flip It, Fold It, figure It Out (summer). Additionally, the museum completed the renovation and make-over of Amazing Acres, a permanent exhibition focusing on agriculture, food production, and weather. This is the firt major gallery renovation to take place since the building opening in 1997.

The FY07 schedule includes Go Figure (fall), Winterfest (winter), The Enchanted Museum (spring), and Tell Me About It (summer… the first of the three TEAMS exhibitions).

Staff for Exhibit Services includes 1 FTE Exhibits Manager and 1 FTE Exhibits Technician.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	87,451	66,538	69,605	73,333
Employee Benefits & Costs	30,918	26,378	29,182	31,517
Staff Development	1,519	900	2,125	3,503
Services & Commodities	38,525	48,968	46,819	46,305
Capital Expenditures	0	0		
Transfers & Other	0	0		
TOTAL APPROPRIATIONS	**158,413**	**142,784**	**147,731**	**154,658**
AUTHORIZED POSITIONS:				
Exhibits Manager	1.00	1.00	1.00	1.00
Exhibits Technician	1.00	1.00	1.00	1.00
Gallery Assistant	na	0.50	0.50	0.00
TOTAL POSITIONS	**2.00**	**2.50**	**2.50**	**2.00**

PROGRAM NAME: EXHIBIT SERVICES **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs that support the museum vision, mission, core beliefs and meet its strategic directives
2. Oversee the maintenance of four resident galleries plus installation of a minimum of three traveling exhibitions annually.
3. Plan and implement the installation of up to four temporary shows on gallery walls annually.
4. Generate 100% of exhibit services operating revenues form earned revenues and private sources.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of preschools in Scott/Rock Island counties	185	185	185	185
2. # of schools in museum's 65-mile radius target market	161	161	161	161
3. # of annual on-site visitors to the museum	78700	84100	62610	72000
WORKLOAD:				
1. # of individual exhibit components to maintain	145	145	145	145
2. Design of new resident exhibits	0	1	1	1
3. Total square footage available for exhibit presentations	9,600	9,600	9,600	9,600
4. # of new resident exhibits presented	0	0	1	0
5. # of traveling exhibitions presented	4	4	4	4
6. # of resident exhibits galleries maintained	4	4	4	5
PRODUCTIVITY:				
1. Cost/square foot to present traveling exhibits	$4.82	$28.52	$9.43	$12.14
2. Square foot of traveling exhibits presented	6,800	7,000	7,000	7,000
3. Exhibit Services as % of departmental budget	11%	18%	13%	14%
EFFECTIVENESS:				
1. % of exhibit space utilized	100%	100%	100%	100%
2. $ returned to program through admission and group fees	$51,114	$68,400	$68,400	$100,000
3. Cost of exhibits program per museum visitor per year	$2.01	$1.70	$2.36	$2.15

PROGRAM NAME: VISITOR SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Visitor Services provides supportive services to the visitors and patrons of the museum. Comfort and safety as well as communication of information both in person and via the phone are the three key areas of this program.

ANALYSIS:

The role of the Visitor Services division is to provide a welcoming environment for all museum guests, customers and clients. In this role, visitor services staff is generally the initial point of contact for the visiting public, either via phone or in person at the museum's Welcome Center. Museum staff manages the Corner Store museum shop. Additionally, visitor services works closely with the school services staff to provide orientations for school outings, and with exhibit services staff to ensure the exhibit galleries are in working order and maintain an informative content and enjoyable educational experience.

The museum continues to operate 7 days each week, unusual for the museum field and unique to the Quad Cities as most are closed to the public on Mondays. During the summer months, hours of operation are Monday through Saturday 9 a.m. 0 5 p.m. and Sunday, noon to 5 p.m. During the school year, the museum extends its hours of operation to 7 p.m. Monday through Thursday evenings to accommodate the large number of dance classes and to provide additional time for working families to visit the facility. Approximately 70% of families in Iowa have dual working parents, so non-traditional visitation time is important to provide to the community.

In addition to providing general comfort to the museum guest, visitor services staff also supervises the museum's birthday party program which is utilized by approximately 2,500 children and adults annually.

Finally, the museum's volunteer corps comprised of 160 adults and youth, provide approximately 3,600 hours annually in support of visitor services, the Corner Store and education services. Based on a numerical factor supplied by the National Points of Light Foundation of $18.05/hour, volunteers donated more than $64,000 worth of time in FY06.

The visitor services staff includes 1 FTE Visitor Services Manager, .635 FTE volunteer coordinator, and six visitor services assistants ranging from .25 to .5 FTE.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	80,492	115,238	120,517	133,698
Employee Benefits & Costs	21,244	29,093	37,087	40,422
Staff Development	1,165	975	1,000	1,000
Services & Commodities	21,528	21,643	21,856	23,138
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**124,429**	**166,949**	**180,460**	**198,258**
AUTHORIZED POSITIONS:				
Public Relations Coordinator	0.75	0.00	0.00	0.00
Marketing Coordinator	1.00	0.00	0.00	0.00
Visitor Services Manager	1.00	1.00	1.00	1.00
Volunteer Services Coordinator	0.63	0.63	0.63	0.63
Visitor Services Assistants (5 part-time)	2.59	2.59	2.59	2.00
TOTAL POSITIONS	**5.97**	**4.22**	**4.22**	**3.63**

PROGRAM NAME: VISITOR SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

Support Museum operations with 3,000 to 3,200 volunteer hours annually based on staff needs.
Ensure each visitor has a safe, informative and memorable experience.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
# of on-site museum visitors annually	78,700	84,100	62,610	72,000
# of group admissions at the museum	12,882	15,681	11,142	11,000
# of hours museum serves the public each week	60	60	60	60
# of hours Corner Store is open to the public each week	40	40	40	60
WORKLOAD:				
# of volunteers in the museum volunteer corps	135	135	135	135
# of volunteer hours scheduled in the Corner Store per year	1,875	1,875	1,875	2,100
# of visitors assisted by VSA	105,595	103,707	85,000	100,000
PRODUCTIVITY:				
Hours of volunteer assistance scheduled	3,010	3,612	3,600	3,670
# of birthday parties booked	124	87	95	95
Visitor Services budget as a % of departmental budget	7%	9%	11%	11%
EFFECTIVENESS:				
$ value of volunteer hours secured	$39,130	$65,196	$64,980	$66,254
% change in on-site visitors to the museum	-12%	18%	-25%	15%

PROGRAM NAME: MARKETING/ PUBLIC RELATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

The role of Marketing/Public Relations is to build awareness of the museum and its services within the Quad-City community, resulting in increased attendance at and utilization of museum programs and services.

ANALYSIS:

The Business Development division of the Family Museum consists of 1 FTE Business Development Manager and .75 FTE Public Relations Coordinator. The responsibility of this division is two-fold… telling the museum story to the community to encourage visitation and use of its services, and secure non-city funding to support that provided by the general fund of the city.

Non-city revenue is secured through a variety of avenues including but not limited to sponsorships or programs and exhibits, private corporate and foundation grants, annual gifts, and fund raising events. These responsibilities along with setting the overall marketing and branding of the museum lies with the business development manager. In FY06, support revenues in these categories amounted to approximately $121,166. In FY07, a similar or slightly higher level will be targeted, with fluctuations coming largely in the area of traveling exhibitions and the costs of rentals for these programs. The museum's membership program consisting of 1,200 families is also facilitated by the business development manager.

The public relations coordinator is responsible for the development and placement of print and electronic advertisements, media relations, in-house preparation of publicity and marketing materials, Website maintenance and museum publications. Between $65,000 and $80,000 in editorial coverage for museum activities and events is obtained each year through these efforts, greatly enhancing the museums established advertising budget of $14,000.

Increasing the on-city support of museum programs is crucial, and required a combination of relationship-building, strong identity in the community and a soled message as managed by the business development division of the museum.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	63,104	62,737	63,900	69,391
Employee Benefits & Costs	27,670	29,853	19,073	20,332
Staff Development	2,815	3,238	2,100	2,000
Services & Commodities	30,800	46,546	59,081	50,268
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**124,389**	**142,374**	**144,154**	**141,991**
AUTHORIZED POSITIONS:				
Public Relations Coordinator	0.00	0.75	0.75	0.75
Business Development Manager	0.00	1.00	1.00	1.00
TOTAL POSITIONS	**0.00**	**1.75**	**1.75**	**1.75**

PROGRAM NAME: MUSEUM MARKETING / PUBLIC RELATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs in that support the museum vision, mission and core beliefs and meet its strategic directives
2. Generate $65,000 to $80,000 in free media/ad placement in area and regional media venues
3. Provide effective communications about the museum to the consumer
4. Develop and provide comprehensive package of member benefits to the community
5. Secure private funds through sponsorship and other underwriting opportunities for museum programs and services

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
Average number of annual visitors served through all museum pro	105,595	103,707	85,000	100,000
# of museum member families	995	1,100	1,203	1,250
WORKLOAD:				
# of primary publications developed and distributed	12	12	12	12
# of museum member events planned and held	3	4	4	5
# of fund raising activities planned and held	1	1	1	1
# of media releases prepared and distributed	100	100	100	100
PRODUCTIVITY:				
Marketing/PR as a $ of departmental budget	7%	7%	8%	8%
# of museum events covered by area media	25	35	45	45
EFFECTIVENESS:				
% change in on-site visitation at the museum	-12%	18%	-25%	15%
$ value of free publicity generated through media releases	$100,000	$69,000	$69,000	$69,000
Funds secured through sponsorships	na	$135,797	$98,415	$68,800
Funds secured through fund raisers	$8,500	$10,500	$22,751	$30,000

PROGRAM NAME: DANCE **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

The dance program at Family Museum provides instruction in basic technique and movement for children preschool through high school, culminating in an annual recital performance in the spring.

ANALYSIS:

One of the most rapidly growing programs at the museum, the Dance Division has grown from serving 200 students in FY02 to 389 participants in FY06. Participation numbers are anticipated to remain at the 373 level to slightly above for FY07 with the reorganization of the program.

The division consists of 1 FTE Dance Coordinator, one seasonal full-time dance coordinator and several seasonal dance instructors. The work of this division is also supplemented by .25 FTE of the museum's Manager of Public Programming.

Two public performances are held annually; a short one during the museum's annual Winterfest celebration and the formal spring recital in early June at pleasant Valley High School. Two dress rehearsals as well as pictures and videos of the performance are included in the spring recital activities. Approximately 1,200 family members and friends attend the day's three recitals.

All costumes for public performances are ordered through the museum for consistency purposes, and that revenue us indicated in the program budget. A small handling fee is added to purchases to help off-set the staff expenses required to coordinate the more than 400 costumes.

Outside of personnel, this program has very little additional expense. The program generates between $107,000 and $115,000 annually in class fees and $22,000 in costumes.

New in FY07 will be the initiation of a performance squad of 10 to 20 older dances that will represent the museum in area parades, special festivals and serve as an additional marketing avenue for the museum in general.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	0	62,223	48,400	56,063
Employee Benefits & Costs	0	14,597	18,989	21,759
Staff Development	0	0	0	0
Services & Commodities	0	42,481	60,138	60,850
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**0**	**119,301**	**127,527**	**138,672**
AUTHORIZED POSITIONS:				
Program Manager	0.00	0.25	0.25	0.25
Education Coordinator - Dance	0.00	1.00	1.00	1.00
Education Specialists - Dance (season 4-5 positions)	0.00	1.00	0.00	1.00
TOTAL POSITIONS	**0.00**	**2.25**	**1.25**	**2.25**

PROGRAM NAME: DANCE **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs in that support the museum vision, mission and core beliefs and meet its strategic directives
2. Present two public recitals annually,
3. Maintain participation level in range of 350 to 400 students annually
4. Generate $115,000 in enrollment and $20,000 in costume revenue
5. Initiate the museum's inaugural performance squad in FY07.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
# of class spaces offered	467	467	467	560
# of public performances organized and presented	2	2	2	2
WORKLOAD:				
# of class dance participants	369	396	396	389
PRODUCTIVITY:				
Dance as a % of departmental budget	6%	7%	8%	8%
$ generated through all dance functions	$124,288	$134,955	$133,400	$137,000
EFFECTIVENESS:				
% of dance class spaces filled	79%	85%	85%	83%
Revenue generated per capita served	$336.82	$340.80	$336.87	$352.19
Program cost per capita served	na	$301.27	$322.04	$356.48
	na			

PROGRAM NAME: COMMUNITY SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Community Service provides educational services and programs to off-site locations including schools and agencies after the close of the formal school day (3-7 p.m.) Monday through Friday.

ANALYSIS:

Community Services was a newly defined program in FY03, established to deliver after-school/out-of-school programming to districts in receipt of federal 21st Century Grants. The program includes 1 FTE coordinator, one .5FTE museum educator and the oversight of .25 FTE of the Manager of Public Programming position.

Unfortunately for area schools and consequently the Family Museum as aa service provider, the 21st Century Grant funding has been depleted. Though the districts have other funding available for these types of programs, the level of offers for after-school programming for students has dropped significantly. In FY03, more than 12,000 students were served thought this service. In FY06, that figure dropped to approximately 3,200.

Although this large segment of the program's work is being re-evaluated in order to meet the needs of the constituency, Community Services also oversees several other important programs for the museum.

Access Assistance, funded totally by private gifts and fund raising, along with Street Heat, also supported with private gifts, and the popular Neighborhood night events are all coordinated through Community Services.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	0	48,037	74,500	84,390
Employee Benefits & Costs	0	16,952	27,769	31,371
Staff Development	0	0	0	0
Services & Commodities	0	10,137	11,832	10,222
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**0**	**75,126**	**114,101**	**125,983**
AUTHORIZED POSITIONS:				
Program Manager	0.00	0.25	0.25	0.25
Education Coordinator - Community Service	0.00	1.00	1.00	1.00
Museum Educator	0.00	0.50	0.50	0.50
TOTAL POSITIONS	**0.00**	**1.75**	**1.75**	**1.75**

PROGRAM NAME: COMMUNITY SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

Enhance current or add new programs in that support the museum vision, mission and core beliefs and meet its strategic directives
Serve between 2,500 and 3,000 underserved or at-risk students and/or their families

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
# of agency collaborations/Neighborhood Nights	20	12	5	5
# of Street Heat projects	1	1	1	1
WORKLOAD:				
# of Street Heat projects conducted	1	1	1	1
PRODUCTIVITY:				
# of children served through community service programs	9,919	5,382	3,000	3,000
# of children served through Street Heat program	15	15	15	15
Community Service as a % of departmental budget	na	4%	7%	7%
Revenue generated	na $61,134	$14,461	$6,000	$4,000
EFFECTIVENESS:				
Program cost per capita served	na	$13.95	$37.84	$41.78

PROGRAM NAME: SCHOOL SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

School Services provides arts and science education in the form of off-site workshops at schools year-round during the regular school year (8 a.m. - 3 p.m.)

ANALYSIS:

School Services provides art and science education in the form of 0ff-site presentations at schools and on-site workshops as part of school field trips to the museum during the regular school day.

Staffing for this program includes 1 FTE program coordinator who provides approximately 10 hours per week of classroom teaching, along with .25 FTE of the Manager of Public Programming time and .5 FTE museum educator.

School Services also coordinates a number of special education-oriented events throughout the year at the museum including hosting the annual regional competition of Invent Iowa and local Block Kids competitions in February. Special demonstrations and hands-on activities at museum sponsored concerts, performances and exhibit openings are also part of the role played by School Services.

School Services staff works closely with the public relations functions at the museum to publish two school services catalogs annually, distributed to teachers, and administrators in a eight-county regional market.

Finally, School Services coordinates an annual teacher training workshop, GEMS, and a series of classes entitled Boys and Girls Get Set that introduce young people to the worlds of science, math and engineering.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	0	44,728	62,600	72,753
Employee Benefits & Costs	0	15,993	26,230	29,579
Staff Development	0	0	0	0
Services & Commodities	0	10,005	18,059	17,176
Capital Expenditures	0	0		0
Transfers & Other	0	0		0
TOTAL APPROPRIATIONS	**0**	**70,726**	**106,889**	**119,508**
AUTHORIZED POSITIONS:				
Program Manager	0.00	0.25	0.25	0.25
Education Coordinator - School Services	0.00	1.00	1.00	1.00
Museum Educator	0.00	0.50	0.50	0.50
TOTAL POSITIONS	**0.00**	**1.75**	**1.75**	**1.75**

PROGRAM NAME: SCHOOL SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

Enhance current or add new programs in that support the museum mission and meet its strategic directives
Generate $ 25,000 to 35,000 in earned revenue through school services and group admissions

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
# of schools in museum's 65-mile radius target market	161	161	161	161
# of preschools in Scott/Rock Island Counties	185	185	185	185
WORKLOAD:				
# of schools served by museum programs	117	120	153	155
# of preschools served by museum programs	105	110	120	125
# of children served at off-site programs @ school locations	11963	9354	11800	11800
PRODUCTIVITY:				
School services as a % of departmental budget	na	4%	6%	7%
Revenue generated through School Services program	17,182	19,421	11,000	15,000
Program cost per capita served		7.56	9.05	10.12
Revenue generated per capita served		2.07	0.93	1.27
EFFECTIVENESS:				
% of schools served	92%	90%	95%	93%
% of preschools served	56%	60%	65%	65%

PROGRAM NAME: SPECIAL FUNDED EXHIBITS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Major renovations or traveling exhibitions that have expenditures and fund raising that cross multiple fiscal years are included in this program.

ANALYSIS:

This is a supplemental revenue and expense line that tracks major private gifts used for the presentation of traveling exhibitions or renovations to permanent galleries.

This mechanism has been established in order to monitor projects that cross multiple fiscal years both in expenditures and in fund raising.

Significant projects schedule for FY07 include the rental of the traveling exhibitions Go Figure and The Enchanted Museum along with the presentation of the annual Winterfest exhibition and the on-going TEAMS 3 project.,

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	556	571	2,052	0
Services & Commodities	33,733	199,665	96,074	50,000
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**34,289**	**200,236**	**98,126**	**50,000**
AUTHORIZED POSITIONS:				
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**	**0.00**

PROGRAM NAME: SPECIAL FUNDED EXHIBITS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

Enhance current or add new programs in that support the museum vision, mission and core beliefs meet its strategic directives

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET

DEMAND:

See demand under Exhibit Services

WORKLOAD:

See workload under Exhibit Services

PRODUCTIVITY:

See productivity under Exhibit Services

EFFECTIVENESS:

See effectiveness under Exhibit Services

Palmer Hills Golf Course

This fund currently accounts for the total operations of the City's Municipal Golf Course including the revenue from user fees, all operating costs, including depreciation, and all capital projects and equipment. The fund was established as an Enterprise Fund effective 7/1/95 with the intent to manage the operations of the facility similar to that of a private business. From a reporting stand point, the Enterprise Fund has provided management and the Park Board with improved financial reporting and control. The department completed a $1.6 million clubhouse renovation project in the spring of 2006.

Financial Summary

Budgets for Palmer Hills have projected revenues and other financing sources at $1,072,750 and expenditures at $1,153,804, including a $50,000 transfer to the General Fund. Retained earnings at the end of FY 2006/07 are expected to be $2,781,393.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2002/03 through FY 2006/07
- Cash Flow, FY 2002/03 through FY 2006/07
  Program Performance Indicators

Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Public Works:							
Building Maintenance	13,363	13,071	18,107	17,600	19,913	2,313	13.14%
Custodial Services	1,085	5,293	5,374	5,650	5,911	261	4.62%
Parks:							
Park Administration	44,385	52,842	53,128	55,668	66,578	10,910	19.60%
Clubhouse Operations	462,974	359,911	383,395	501,259	532,924	31,665	6.32%
Palmer Hills Maintenance	421,202	440,128	443,733	468,562	478,478	9,916	2.12%
Total Palmer Hills Golf Course:	**943,009**	**871,245**	**903,737**	**1,048,739**	**1,103,804**	**55,065**	**5.25%**
Total Expenditures by Function	**943,009**	**871,245**	**903,737**	**1,048,739**	**1,103,804**	**55,065**	**5.25%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	203,051	196,507	201,811	208,153	223,500	15,347	7.37%
Part-time/Temporary Employees	156,197	175,139	28	-	-	-	
Contract help	-	-	196,671	218,091	259,091	41,000	18.80%
Overtime	5,880	5,719	4,969	6,100	6,000	(100)	-1.64%
Retirement contributions	41,694	42,352	39,619	30,493	35,172	4,679	15.34%
Health, Dental, Life Insurance	40,218	43,758	44,077	42,211	45,728	3,517	8.33%
Other pay	-	-	973	-	1,000	1,000	#DIV/0!
Total Salaries & Benefits	**447,040**	**463,475**	**488,148**	**505,048**	**570,491**	**65,443**	**12.96%**
Operating expenditures							
Staff development (Conferences, travel & training)	3,265	1,961	3,041	2,615	2,615	-	0.00%
Repair, maintenance & utilities	147,037	143,295	151,844	161,936	202,084	40,148	24.79%
Risk Management	23,840	27,754	27,683	31,519	31,519	-	0.00%
Contractual services	56,841	34,885	70,344	65,571	49,215	(16,356)	-24.94%
Operating expenditures	260,126	194,629	151,479	275,200	239,380	(35,820)	-13.02%
Minor equipment	4,860	5,246	11,198	6,850	8,500	1,650	24.09%
Total Operating expenditures	**495,969**	**407,770**	**415,589**	**543,691**	**533,313**	**(10,378)**	**-1.91%**
Total Expenditures by Category	**943,009**	**871,245**	**903,737**	**1,048,739**	**1,103,804**	**55,065**	**5.25%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2002/03 THROUGH FY 2006/07
PALMER HILLS G.C.

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	636,080	678,770	718,869	720,532	823,250	102,718	14.26%
Other	228,633	144,084	169,560	161,861	244,500	82,639	51.06%
Total operating revenue	**864,713**	**822,854**	**888,429**	**882,393**	**1,067,750**	**185,357**	**21.01%**
Operating expenses:							
Salaries and benefits	447,040	463,473	489,740	505,048	570,491	65,443	12.96%
Supplies and services	408,077	307,053	310,928	431,691	392,313	(39,378)	-9.12%
Depreciation	87,892	100,718	103,878	112,000	141,000	29,000	25.89%
Total operating expenses	**943,009**	**871,244**	**904,546**	**1,048,739**	**1,103,804**	**55,065**	**5.25%**
Operating income(loss)	(78,296)	(48,390)	(16,117)	(166,346)	(36,054)	130,292	-78.33%
Nonoperating income(expenses):							
Interest income	12,572	4,351	13,167	20,000	5,000	(15,000)	-75.00%
Interest expense							
(Loss) on disposal of assets	(19,449)		(855)	3,070			
Capital Grants				300,000		(300,000)	-100.00%
Net Income(loss)	(85,173)	(44,039)	(3,805)	156,724	(31,054)	(187,778)	-119.81%
Transfers in			294,000	802,819		(802,819)	-100.00%
Transfers out	(67,314)			(50,000)	(50,000)	-	0.00%
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(152,487)**	**(44,039)**	**290,195**	**909,543**	**(81,054)**	**(990,597)**	**-108.91%**
Retained earnings, beginning	1,859,235	1,706,748	1,662,709	1,952,904	2,862,447	909,543	46.57%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**1,706,748**	**1,662,709**	**1,952,904**	**2,862,447**	**2,781,393**	**(81,054)**	**-2.83%**

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget
Combining Statement of Cash Flows, Palmer Hills Golf Course

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Projected	FY 2006/07 Projected
Cash Flows from Operating Activities:					
Cash received from services	615,583	680,495	729,158	720,532	823,250
Other operating revenue	309,101	144,084	169,560	161,861	244,500
Cash payments to suppliers for goods and services	(406,736)	(318,291)	(262,554)	(409,666)	(392,313)
Cash payments to employees for services	(445,180)	(460,300)	(500,067)	(505,048)	(570,491)
Net cash provided by (used in) operating activities	72,768	45,988	136,097	(32,321)	104,946
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	-	294,000	805,889	50,000
Operating transfers (out)	(67,314)	-	-	(50,000)	(50,000)
Net cash provided by noncapital financing activities	(67,314)	-	294,000	755,889	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(174,334)	(36,462)	(44,024)	(1,614,871)	-
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	.	.
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	300,000	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(174,334)	(36,462)	(44,024)	(1,314,871)	-
Cash Flows from Investing Activities, interest received	12,888	4,324	11,517	20,000	5,000
Net increase in cash and cash equivalents	(155,992)	13,850	397,590	(571,303)	109,946
Cash and cash equivalents:					
Beginning	**541,350**	**385,358**	**399,208**	**796,798**	**225,495**
Ending	**385,358**	**399,208**	**796,798**	**225,495**	**335,441**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(78,296)	(48,390)	(16,117)	(166,346)	(36,054)
Depreciation	87,892	100,718	103,878	112,000	141,000
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets	-	-	-	22,025	-
(Increase) in accounts and unbilled usage receivable	(20,497)	1,725	10,289	-	-
(Increase) in inventories	80,468	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	1,341	(11,238)	48,374	-	-
Increase (decrease) in accrued liabilities	1,860	3,173	(10,327)	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**72,768**	**45,988**	**136,097**	**(32,321)**	**104,946**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: PALMER HILLS GOLF COURSE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PROGRAM DESCRIPTION:

To provide a well maintained and managed 18-hole golf facility that will provide a lasting and pleasurable experience to those who play it. To operate the facility in a manner which maximizes revenue and controls expenditures as effectively as possible.

ANALYSIS:

With the new clubhouse in place, the golf course division anticipates many positive results with rounds and revenues. With group purchasing through Bi-State, the golf division hopes to be able to save additional operating costs.

The golf course division is marketing the course much more aggressively than in the past. The sundown rate has been scheduled at a more player-friendly time, which has increased rounds. We will examine that time frame to be sure that we are not being overly aggressive with sundown promotion.

The staffing levels for the new food and beverage operation will be fine-tuned and modified as the year progresses.

We have placed a additional emphasis on the clubhouse dining operations with the clubhouse project and will be marketing that aspect more aggressively as well.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Charges for Services	678,772	718,867	720,532	823,250
Interest	4,351	13,167	20,000	5,000
Miscellaneous Revenues/Concession/Pro Shop	144,084	169,560	461,861	244,500
Transfer In	0	294,000	805,889	0
TOTAL REVENUES	**827,207**	**1,195,594**	**2,008,282**	**1,072,750**
APPROPRIATION SUMMARY:				
Salaries & Wages	377,365	403,408	432,344	488,591
Employee Benefits & Costs	86,109	84,671	72,704	81,900
Staff Development	1,961	3,041	2,615	2,615
Services & Commodities	277,338	281,056	397,557	358,179
Depreciation	100,719	103,879	112,000	141,000
Risk Management	27,754	27,683	31,519	31,519
Transfers Out	0	0	50,000	50,000
TOTAL APPROPRIATIONS	**871,246**	**903,738**	**1,098,739**	**1,153,804**
Acquisition of Capital Assets/Equipment	75,849	0	1,329,787	
AUTHORIZED POSITIONS:				
Golf Professional	1.00	1.00	1.00	1.00
Seasonal/Part-Time - Club House	6.55	6.55	6.55	9.80
Golf Course Manager	1.00	1.00	1.00	1.00
Foreman	1.00	1.00	1.00	1.00
Seasonal/Part-Time - Maintenance	4.31	4.31	4.31	4.31
Equipment Operator	1.00	1.00	1.00	1.00
Admin/Finance	0.29	0.29	0.29	0.36
TOTAL POSITIONS	**15.15**	**15.15**	**15.15**	**18.47**

PROGRAM NAME: PALMER HILLS GOLF COURSE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. To increase total net revenue by 2%.
2. To increase rounds by 3% from previous year through marketing and the quality of the experience.
3. To continue to maintain all 145 acres at a championship quality.
4. To landscape two tee boxes.
5. To make improvements at the 10th green/11th tee complexes
6. Renovate at least two sand traps.
7. To assist with the supervision of the construction of a new clubhouse, if approved, or renovating to the existing clubhouse, if not.
8. To replace approximately 735 linear feet of cart path.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Rounds of golf projected	32,859	32,750	34,000	34,000
2. Total acres of Palmer Hills Golf Course	145	145	145	145
3. Total square footage of Clubhouse	1,800	1,800	4,800	4,800
4. # of days in season	230	230	230	230
WORKLOAD:				
1. Rounds of golf played	32,859	32,750	34,000	34,000
2. Acres maintained: greens, fairway, tees, rough	126	126	126	126
3. # of carts rented	17,436	23,780	24,000	24,000
4. # of golf lessons given	140	200	200	200
5. Building maintenance and custodial cost	$18,364	$23,482	$23,250	$25,824
6. Insurance cost	$27,754	$27,683	$31,519	$31,519
PRODUCTIVITY:				
1. Operating cost per acre maintained	$6,914.65	$7,172.52	$8,720.15	$9,157.17
2. Operating cost per square foot of Club House	$484.03	$502.08	$228.90	$240.38
EFFECTIVENESS:				
1. Green fees collected	$464,492	$488,856	$484,482	$553,350
2. Net cart rental revenue	$153,561	$167,777	$170,972	$203,500
3. Net income from concessions/beer sales	$75,962	$91,453	$82,344	$121,500
4. Net income from driving range	$55,055	$57,023	$60,678	$62,000
5. Total operating revenue from golf course	$827,207	$901,594	$1,202,393	$1,072,750
6. Operating exp., bldg. maint., insurance, depreciation	$871,246	$903,738	$1,098,739	$1,153,804
7. Average # of rounds played per "playable" day	143	142	148	148
8. Total operating cost per participant	$26.51	$27.60	$32.32	$33.94
9. Total capital projects for permanent improvement	$26,613	$0	$1,500,000	$0

Life Fitness Center

This fund was established on 7/1/1996 with the intent to manage the operations of the Life Fitness Center similar to that of a private business. Effective with the opening of the new Splash Landing Pool in June 2000, the Fitness Center and Pool were split into two funds. This fund accounts for the total operating expenses, including depreciation and all capital projects and equipment for the Life Fitness Center facility only. Revenues are generated from user fees. The Fitness Center completed construction of an indoor lap pool during FY 2000/01 and the cardio room was expanded in FY 2003/04. The Life Fitness Center has had some losses over the last several years, and during FY 2006/07 it was a discussion issue. The City Council agreed to a two year continued operation with a subsidy not to exceed $800,000. The facility will be close monitored during that period.

Financial Summary

The Life Fitness Center is expecting revenues of $814,860 in FY 2006/07, which includes a transfer in of $105,130 from the Gaming Fund to fund operating shortfalls, if needed and $190,000 from the Sales Tax Fund for improvements to the building. Expenditures are budgeted at $836,433. The net loss for the fiscal year will draw down the Life Fitness Center fund equity to $3,036,205.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2002/03 through FY 2006/07
- Cash Flow, FY 2002/03 through FY 2006/07
- Program Performance Indicators

Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Public Works:							
Building Maintenance	100,193	87,839	93,982	104,754	117,428	12,674	12.10%
Custodial Services	76,900	85,654	79,449	78,811	81,319	2,508	3.18%
Parks:							
Park Administration	55,851	56,710	58,917	45,086	102,109	57,023	126.48%
Life Fitness Center	561,760	527,627	538,905	597,337	535,577	(61,760)	-10.34%
Total Life Fitness Center:	**794,704**	**757,830**	**771,253**	**825,988**	**836,433**	**10,445**	**1.26%**
Total Expenditures by Function	**794,704**	**757,830**	**771,253**	**825,988**	**836,433**	**10,445**	**1.26%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	157,680	162,962	166,815	180,428	185,414	4,986	2.76%
Part-time/Temporary Employees	179,829	144,251	33,100	34,000	37,365	3,365	9.90%
Contract help	-	-	113,366	110,000	115,000	5,000	4.55%
Overtime	1,475	1,418	1,464	1,975	100	(1,875)	-94.94%
Retirement contributions	43,130	37,541	33,826	29,181	34,461	5,280	18.09%
Health, Dental, Life Insurance	37,811	42,480	45,680	43,376	44,625	1,249	2.88%
Other pay	-	-	-	-		-	
Total Salaries & Benefits	**419,925**	**388,652**	**394,251**	**398,960**	**416,965**	**18,005**	**4.51%**
Operating expenditures							
Staff development (Conferences, travel & training)	3,146	1,565	3,904	910	3,815	2,905	319.23%
Repair, maintenance & utilities	193,562	178,784	203,474	223,054	228,946	5,892	2.64%
Risk Management	29,445	37,039	34,734	34,332	34,332	-	0.00%
Contractual services	74,313	73,292	76,119	97,577	86,747	(10,830)	-11.10%
Operating expenditures	29,253	35,124	29,760	38,655	32,736	(5,919)	-15.31%
Minor equipment	45,060	43,374	29,011	32,500	32,892	392	1.21%
Total Operating expenditures	**374,779**	**369,178**	**377,002**	**427,028**	**419,468**	**(7,560)**	**-1.77%**
Total Expenditures by Category	**794,704**	**757,830**	**771,253**	**825,988**	**836,433**	**10,445**	**1.26%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2002/03THROUGH FY 2006/07
LIFE FITNESS CENTER

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	682,852	711,827	570,620	321,251	519,730	198,479	61.78%
Other	1,095			-	-		
Total operating revenue	**683,947**	**711,827**	**570,620**	**321,251**	**519,730**	**198,479**	**61.78%**
Operating expenses:							
Salaries and benefits	419,925	388,653	394,252	398,960	416,965	18,005	4.51%
Supplies and services	272,396	272,669	259,370	308,228	299,968	(8,260)	-2.68%
Depreciation	102,383	96,508	117,632	118,800	119,500	700	0.59%
Total operating expenses	**794,704**	**757,830**	**771,254**	**825,988**	**836,433**	**10,445**	**1.26%**
Operating income(loss)	(110,757)	(46,003)	(200,634)	(504,737)	(316,703)	188,034	-37.25%
Nonoperating income(expenses):							
Interest income	10,371	2,616	3,302	600	-	(600)	-100.00%
Interest expense							
(Loss) on disposal of assets	(47,649)						
Capital Grants							
Net Income(loss)	(148,035)	(43,387)	(197,332)	(504,137)	(316,703)	187,434	-37.18%
Transfers in				296,886	295,130	(1,756)	-0.59%
Transfers out	(61,760)						
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(209,795)**	**(43,387)**	**(197,332)**	**(207,251)**	**(21,573)**	**185,678**	**-89.59%**
Retained earnings, beginning	3,715,543	3,505,748	3,462,361	3,265,029	3,057,778	(207,251)	-6.35%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**3,505,748**	**3,462,361**	**3,265,029**	**3,057,778**	**3,036,205**	**(21,573)**	**-0.71%**

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget
Combining Statement of Cash Flows, Life Fitness Center

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Projected	FY 2006/07 Projected
Cash Flows from Operating Activities:					
Cash received from services	682,501	712,591	571,273	321,251	519,730
Other operating revenue	1,095	-	-	-	-
Cash payments to suppliers for goods and services	(272,079)	(352,838)	(253,296)	(308,228)	(299,968)
Cash payments to employees for services	(418,906)	(387,196)	(395,578)	(398,960)	(416,965)
Net cash provided by (used in) operating activities	(7,389)	(27,443)	(77,601)	(385,937)	(197,203)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Net Deferred revenue receipts				133,097	2,073
Operating transfers in	-	-	-	296,886	295,130
Operating transfers (out)	(61,760)	-	-	-	-
Net cash provided by noncapital financing activities	(61,760)	-	-	429,983	297,203
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(73,042)	(68,114)	-	(54,747)	(100,000)
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(73,042)	(68,114)	-	(54,747)	(100,000)
Cash Flows from Investing Activities, interest received	10,632	2,657	3,088	600	-
Net increase in cash and cash equivalents	(131,559)	(92,900)	(74,513)	(10,101)	-
Cash and cash equivalents:					
Beginning	**441,170**	**309,611**	**216,711**	**142,198**	**132,097**
Ending	**309,611**	**216,711**	**142,198**	**132,097**	**132,097**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(110,757)	(46,440)	(200,634)	(504,737)	(316,703)
Depreciation	102,383	96,508	117,632	118,800	119,500
Amortization	-				
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(351)	765	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	317	221	653		
Increase (decrease) in accrued liabilities	1,019	1,457	6,074		
Increase (decrease) in due to other governments	-	475	(1,326)	-	-
Net cash provided by (used in) operating activities	**(7,389)**	**52,986**	**(77,601)**	**(385,937)**	**(197,203)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	80,863	-	-	-	-

PROGRAM NAME: LIFE FITNESS CENTER | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PROGRAM DESCRIPTION:

The Life Fitness Center provides the community with affordable opportunities to maintain and improve health and physical fitness levels. These opportunities include weight training, basketball, running/walking, cardio equipment, tennis, youth programs, fitness classes, personal training and health related workshops and aquatics programs.

ANALYSIS:

As a result of increased local competition, both from public and private facilities, the Life Fitness Center has experienced a significant loss of memberships over the past two years. In the past five years five new fitness facilities have opened in Bettendorf and both Bettendorf and Pleasant Valley High Schools have opened large cardio / weight room facilities. However, our internal programs such as fitness, tennis and youth programs have all generated revenues that have helped to buffer some of the losses.

The staff, Park Board and City Council have been working together aggressively to provide a funding strategy. Marketing will continue to be emphasized and an analysis of the facility and programs will be completed by Summer 2006 and a report with recommendations for changes provided.

Adult and Senior members make up the bulk of our membership. We hope to build on this membership base. Staff will be marketing to senior housing facilities in Bettendorf. We also hope that the distribution of guest passes will invite new people to LFC. We will expand the Fall Taste of Fitness Program which should help to get more people involved in our fitness activities.

Tennis revenues have remained strong. A $2.00 fee increase for court time will go into effect April 1st, 2006 to generate addition revenue. Over time the increase will help to offset the $65,000 CIP to resurface the courts. The courts are still the original 1971 surface.

We have partnered with area schools to form early out programs, fitness days and provide a practice facility. We provide fitness testing facilities for local public safety departments and a rain site for day camps.

The Park Board and City Council have authorized funds to subsidize the Life Fitness Center for the next two fiscal years. Plans and efforts to reduce or eliminate that subsidy will be ongoing and updates provided to the Park Board and City Council.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY (LIFE FITNESS)				
Charges for Services	711,826	570,618	321,251	519,730
Miscellaneous Revenue	0	0	0	0
Interest	2,616	3,302	600	0
Transfer In/CIP	0	0	296,886	295,130
TOTAL REVENUES	**714,442**	**573,920**	**618,737**	**814,860**
APPROPRIATION SUMMARY:				
Salaries & Wages	308,632	314,745	326,403	337,879
Employee Benefits & Costs	80,021	79,506	72,557	79,086
Staff Development	1,565	3,904	910	3,815
Services & Commodities	234,065	220,732	272,986	261,821
Depreciation/Other	96,508	117,632	118,800	119,500
Risk Management	37,039	34,734	34,332	34,332
Transfers Out	0	0	0	
TOTAL APPROPRIATIONS	**757,830**	**771,253**	**825,988**	**836,433**
Capital Projects/Equipment	94,336	0		
AUTHORIZED POSITIONS:				
Recreation Manager / Director	0.56	0.56	0.56	0.50
Recreation Supervisors (2)	0.60	0.60	0.60	0.60
Administrative Assistant	1.00	1.00	1.00	1.00
Lead Clerk	0.88	0.00	0.00	0.00
Clerks	1.10	1.80	1.80	1.89
Recreation Worker I	2.33	2.33	2.03	1.89
Recreation Worker II	4.22	4.22	4.10	2.98
Recreation Worker III	0	0	0	1.06
FT Administrative Staff/Finance Staff	0.22	0.22	0.22	0.15
Program Coordinator	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**11.91**	**11.73**	**11.31**	**11.07**

PROGRAM NAME: LIFE FITNESS CENTER | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Increase current membership levels by 10%.
2. Continue to explore opportunities to expand programming and to collaborate on programs with other public and private agencies.
3. Maintain current standards for cleanliness, safety, and security.
4. Generate revenues from activities, exclusive of membership fees, at 20-25% of the total operating costs.
5. Provide staff training opportunities on an annual basis.
6. Continue to work to investigate opportunities to reduce operating expenses.
7. Continue to seek opportunities to maximize usage of the pool through rentals and special events.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Population of Bettendorf	31,275	31,275	31,275	33,000
2. Membership units sold	2,039	1,393	1,450	1,600
3. Number of Bettendorf resident membership units sold	1,650	N/A	N/A	N/A
4. Total general admission	2,437	1,389	1,400	1,400
5. Registrations for tennis programs	875	875	875	875
6. Scheduled hours of operation	4,690	4,690	4,690	5,072
7. Court time reserved	2,100	2,100	2,100	2,100
8. Swim lesson registrations	300	200	200	200
9. Fitness class registrations/personal training	3,000	2,700	2,700	2,700
10. Total square footage	71,150	71,150	71,150	71,150
WORKLOAD:				
1. Total attendance for facility	207,766	181,558	190,000	200,000
2. Total attendance for tennis	16,000	14,161	16,000	16,000
3. Total attendance for nursery	6,000	2,887	5,500	6,000
4. Total attendance for fitness classes	8,400	9,372	7,000	8,000
5. Total attendance for special events/activities/rentals	3,500	1,918	3,500	3,500
Note: One week shut-down began in 2001/02 for maintenance				
PRODUCTIVITY:				
1. Operation cost per square foot	$10.65	$10.84	$11.61	$11.76
2. Average operating cost per user	$3.65	$4.25	$4.35	$4.18
3. Operating cost per hour open	$161.58	$164.45	$176.12	$164.91
4. Insurance Cost	$37,039	$34,734	$34,332	$34,332
5. Building maintenance cost	$87,839	$93,982	$104,754	$117,428
6. Custodial services cost	$85,654	$79,449	$78,811	$81,319
EFFECTIVENESS:				
1. % of total memberships sold, resident/non-resident	75/25	75/25	N/A	N/A
2. Total revenue generated	$711,826	$570,619	$321,251	$519,730
3. Total revenue from tennis program	$88,248	$87,846	$94,819	$103,551
4. Total revenue from fitness classes/programs	$40,005	$38,098	$34,000	$34,000
5. Total revenue from rentals, B-day parties, special events	$15,282	$11,505	$11,800	$11,800
6. Total revenue from lap pool	$7,266	$4,532	$2,600	$2,600
7. Total operating expense	$757,830	$771,253	$825,988	$836,433
8. Cash balance at June 30	$216,712	$142,198	$150,000	$147,927
9. Capital Equipment	$0	$0	$0	$0
10. Capital Project	$94,336	$0	$0	$0

Splash Landing Aquatic Center

Splash Landing, the City's public swimming pool, opened in the spring of 2003. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Splash Landing Aquatic Center. The Park Board will focus on establishing cash reserves in future years.

Financial Summary

Management is projecting revenues of $205,100 and expenditures of $455,784 for Splash Landing in FY 2006/07. These projections lead to a reduction of fund equity to $3,262,237 by year's end.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2002/03 through FY 2006/07
- Cash Flow, FY 2002/03 through FY 2006/07
- Program Performance Indicators

Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Public Works:							
Building Maintenance	19,650	42,079	57,406	50,300	66,142	15,842	31.50%
Custodial Services	1,566	2,479	2,256	4,150	2,481	(1,669)	-40.22%
Parks:						-	
Park Administration	28,828	35,990	43,666	44,288	41,855	(2,433)	-5.49%
Splash Landing	158,319	308,050	315,635	341,470	345,306	3,836	1.12%
Total Splash Landing:	**208,363**	**388,598**	**418,963**	**440,208**	**455,784**	**15,576**	**3.54%**
Capital Outlay						**-**	
Total Expenditures by Function	**208,363**	**388,598**	**418,963**	**440,208**	**455,784**	**15,576**	**3.54%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	25,620	28,626	28,921	30,548	23,034	(7,514)	-24.60%
Part-time/Temporary Employees	43,139	81,523	830	3,734	1,010	(2,724)	-72.95%
Contract help	-	-	90,086	105,000	121,000	16,000	15.24%
Overtime	45	66	54	-	-	-	
Retirement contributions	7,281	11,138	9,509	4,753	3,687	(1,066)	-22.43%
Health, Dental, Life Insurance	5,095	6,351	6,835	6,591	5,618	(973)	-14.76%
Other pay	1,905	1,468	47	4,850	50	(4,800)	-98.97%
Total Salaries & Benefits	**83,085**	**129,172**	**136,282**	**155,476**	**154,399**	**(1,077)**	**-0.69%**
Operating expenditures							
Staff development (Conferences, travel & training)	1,968	763	620	1,220	1,220	-	0.00%
Repair, maintenance & utilities	46,695	189,235	222,842	212,700	233,185	20,485	9.63%
Risk Management	15,089	22,109	30,643	29,349	29,349	-	0.00%
Contractual services	47,642	29,538	15,270	17,173	16,826	(347)	-2.02%
Operating expenditures	13,545	14,933	12,548	18,140	14,805	(3,335)	-18.38%
Minor equipment	339	2,848	1,758	6,150	6,000	(150)	-2.44%
Total Operating expenditures	**125,278**	**259,426**	**283,681**	**284,732**	**301,385**	**16,653**	**5.85%**
Total Expenditures by Category	**208,363**	**388,598**	**419,963**	**440,208**	**455,784**	**15,576**	**3.54%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2002/03 THROUGH FY 2006/07
SPLASH LANDING

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	84,765	193,670	174,104	192,137	195,600	3,463	1.80%
Other	4,660	61,627	5,707	8,795	8,000	(795)	-9.04%
Total operating revenue	**89,425**	**255,297**	**179,811**	**200,932**	**203,600**	**2,668**	**1.33%**
Operating expenses:							
Salaries and benefits	83,085	129,171	135,901	155,476	154,399	(1,077)	-0.69%
Supplies and services	61,129	96,105	118,573	118,732	135,385	16,653	14.03%
Depreciation	64,149	163,322	164,488	166,000	166,000	-	0.00%
Total operating expenses	**208,363**	**388,598**	**418,962**	**440,208**	**455,784**	**15,576**	**3.54%**
Operating income(loss)	(118,938)	(133,301)	(239,151)	(239,276)	(252,184)	(12,908)	5.39%
Nonoperating income(expenses):							
Interest income	6,936	2,794	3,213	3,200	1,500	(1,700)	-53.13%
Interest expense							
(Loss) on disposal of assets	(242)						
Capital Grants	47,513						
Net Income(loss)	(64,731)	(130,507)	(235,938)	(236,076)	(250,684)	(14,608)	6.19%
Transfers in	1,120,000			1,830		(1,830)	-100.00%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**1,055,269**	**(130,507)**	**(235,938)**	**(234,246)**	**(250,684)**	**(16,438)**	**7.02%**
Retained earnings, beginning	3,058,343	4,113,612	3,983,105	3,747,167	3,512,921	(234,246)	-6.25%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**4,113,612**	**3,983,105**	**3,747,167**	**3,512,921**	**3,262,237**	**(250,684)**	**-7.14%**

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget
Combining Statement of Cash Flows, Splash Landing

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Projected	FY 2006/07 Projected
Cash Flows from Operating Activities:					
Cash received from services	32,467	242,083	172,204	192,137	195,600
Other operating revenue	4,660	61,627	5,707	8,795	8,000
Cash payments to suppliers for goods and services	(76,718)	(280,060)	(90,613)	(118,732)	(135,385)
Cash payments to employees for services	(71,438)	(128,250)	(147,775)	(155,476)	(154,399)
Net cash provided by (used in) operating activities	(111,029)	(104,600)	(60,477)	(73,276)	(86,184)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	1,120,000	-	-	1,830	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	1,120,000	-	-	1,830	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(1,535,163)	(48,868)	-	-	-
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	47,513	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(1,487,650)	(48,868)	-	-	-
Cash Flows from Investing Activities, interest received	7,567	2,863	2,899	3,200	1,500
Net increase in cash and cash equivalents	(471,112)	(150,605)	(57,578)	(68,246)	(84,684)
Cash and cash equivalents:					
Beginning	**873,600**	**402,488**	**251,883**	**194,305**	**126,059**
Ending	**402,488**	**251,883**	**194,305**	**126,059**	**41,375**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(118,938)	(133,301)	(239,151)	(239,276)	(252,184)
Depreciation	64,149	163,322	164,488	166,000	166,000
Amortization					
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(52,298)	48,413	(1,900)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(15,589)	(183,955)	27,960		
Increase (decrease) in accrued liabilities	11,647	921	(11,874)		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(111,029)**	**(104,600)**	**(60,477)**	**(73,276)**	**(86,184)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	(150,357)	-	-	-	-

PROGRAM NAME: SPLASH LANDING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PROGRAM DESCRIPTION:

Splash Landing Outdoor Family Aquatics Center provides the community with a variety of water recreation opportunities. These include public swimming hours, family specific times, Learn-to-Swim, competition practice, lap swim, school usage, rentals and birthday party package.

ANALYSIS:

The revenues generated at Splash Landing in large part dependent on weather. Unfortunately, July was unseasonably cool and rainy. This impacted attendance and revenues. The weather improved in August but an earlier back-to-school date will also shorten the swimming season.

The sale of pool coupons has gone well. They are cost effective to print and distribute and provide the consumer with options for use. Through June 30, 2004 1200 coupons were sold.

Registration for the Learn to Swim program was high with most classes filled. In an effort to expand LTS, the hours for general swim are being adjusted. This will allow us to offer more classes. The facility will open at 11:30 am and will be open on the weekends from 12-6 pm. This change in weekend hours better reflects the usage patterns and will provide some staff cost savings. The expanded LTS will increase revenues. Family swim time will from 6-8 pm Monday – Friday. We hope to encourage more families to come as a group and enjoy the facility. By adjusting weekend hours, we hope to offer more birthday parties and rentals from 6:30-8 pm on the weekends.

In order to compete in a market with a limited number of lifeguards and WSI's, the pay scale for these positions and the Lead Guards has been adjusted upward. The amount of class work and water time it takes to achieve these certifications justifies such an increase. We have had difficulty filling these positions in the past and feel that the pay increase will attract prospective employees.

We changed chlorinating products and the switch has had positive results. It is more cost effective with liquid chlorine and has allowed us to do winterization and spring start up procedures in house. Staff has been able to handle the adjustments and on going issues of the change.

The operation costs for such a limited season (less than 3 months) and revenue dependence on weather will make it difficult for this type of enterprise to operate in the black.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Charges for services	193,670	174,106	192,137	195,600
Concessions	4,127	5,707	7,795	8,000
Grants	0	0	0	0
Interest	2,794	3,213	3,200	1,500
Refunds/Reimb	57,500	0	1,000	0
Transfers	0	0	1,830	0
TOTAL REVENUES	**258,091**	**183,026**	**205,962**	**205,100**
APPROPRIATION SUMMARY:				
Salaries & Wages	110,215	119,891	139,282	145,044
Employee Benefits & Costs	18,956	15,391	16,194	9,355
Staff Development	763	620	1,220	1,220
Services & Commodities	73,232	87,930	88,163	104,816
Depreciation	163,322	164,488	166,000	166,000
Risk Management	22,111	30,643	29,349	29,349
TOTAL APPROPRIATIONS	**388,599**	**418,963**	**440,208**	**455,784**
Acquisition of Capital Assets/Equipment	8,120	0	0	0
AUTHORIZED POSITIONS:				
Recreation Manager	0.09	0.09	0.09	0.00
Seasonal/Part-Time	7.53	7.53	7.28	7.28
Program Supervisor	0.35	0.35	0.35	0.35
Admin Staff	0.17	0.17	0.16	0.16
Finance Staff	0.055	0.055	0.050	0.015
TOTAL POSITIONS	**8.190**	**8.190**	**7.930**	**7.805**

PROGRAM NAME: SPLASH LANDING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To operate the facility as efficiently as possible to eliminate an down time or repairs.
2. Provide a schedule that will maximize usage but be reasonable enough to cover hours with staff.
3. Continue to seek ways to increase revenues and reduce expenses.
4. Meet all requirements of the Iowa Department of Health, OSHA, American Red Cross and established standards for a safe aquatic facility.
5. To investigate and make recommendations regarding the reimplementation of a season pass system.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Population of Bettendorf	31,275	31,275	31,275	33,000
2. # of days in season	75	75	73	79
3. Total scheduled hours of open swim	563	583	560	859
4. Total hours of lessons	80	90	100	100
5. Total hours of all other programs	150	150	150	150
6. Total registrants for Learn-to-Swim	400	445	475	550
WORKLOAD:				
1. Total attendance for season	58,447	46,086	65,000	65,000
2. Total attendance for Learn-to-Swim	3,000	2,909	3,600	3,600
3. Total # of passes sold	1,218	4,485	1,300	1,300
4. Total attendance at special events	1,000	1,548	1,000	1,000
PRODUCTIVITY:				
1. Average cost per person using the pool	$6.65	$9.09	$6.77	$7.01
2. Cost for personnel for Learn-to-Swim	$8,000	$8,500	$8,500	$8,500
3. Average cost per person in Learn-to-Swim (per attendance)	$2.67	$2.92	$2.36	$2.36
4. Building maintenance cost	$42,079	$57,406	$50,300	$66,142
5. Custodial services cost	$2,479	$2,256	$4,150	$2,481
6. Average cost per registrant in Learn-to-Swim	$20.00	$19.10	$17.89	$15.45
EFFECTIVENESS:				
1. Total revenues generated from pool operation	$193,670	$174,105	$192,137	$195,600
2. Total revenues generated from Learn-to-Swim	$21,099	$17,471	$22,000	$22,000
3. Total revenue generated from special events, services*, and General Admission	$156,238	$146,526	$153,137	$156,600
4. Revenue from coupons	$16,333	$10,108	$17,000	$17,000
5. Total operating expenses	$388,599	$418,963	$440,208	$455,784
6. Capital Project/Equipment	40,748	0	0	0
7. Total attendance for season	58,447	46,086	65,000	65,000

*rentals, concession, lockers

Storm Water Utility

The Mayor and Council established a Storm Water Utility fund in August of 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is the improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. A user fee was implemented to pay for the program based on the property owner's Equivalent Runoff Unit (ERU). ERU is the area of the property that does not allow moisture to soak into the ground, such as roofs, driveways parking lots and patios. The fee has been established at $1.50 per ERU. The Council issued approximately $2 million in bonds to jump start the program and fund several large projects.

Financial Summary

The Storm Water Utility Fund is projected to receive $600,000 in revenues and has budgeted for $415,132 in expenditures. The ending fund equity is expected to be $1,084,038 at the end of FY 2005-06.

As of July 1, 2005 the City has $1,950,000 of general obligation bonds outstanding. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has on general obligation bond issues outstanding as of July 1, 2005. The bonds have interest rates ranging from 2.25% to 5.00% and mature in varying annual amounts ranging from $90,000 to $150,000, with the final maturity due in the year ending June 30, 2022. A brief description of the issue is listed below:

- **June 1, 2004, $2,040,000 Series 2004A Storm Water General Obligation Bonds**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

General Obligation bonds outstanding as of July 1, 2005 consist of the following individual issues:

	Date Of Issue	Amount	Interest	Outstanding July 1, 2005
Storm water Improvements	June 2004	2,040,000	2.25 – 5.00%	2,040,000

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2005 are as follows:

	General Obligation Bonds	
Year ending June 30:	**Principal**	**Interest**
2006	90,000.00	83,869.19
2007	90,000.00	81,166.19
2008	95,000.00	78,423.44
2009	95,000.00	75,601.19
2010	100,000.00	72,500.69
2011-2015	535,000.00	300,907.51
2016-2020	650,000.00	171,720.00
2021-2022	295,000.00	22,193.75
Total	**1,950,000.00**	**886,381.96**

The following pages show:
- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2002/03 through FY 2005/06
- Cash Flow, FY 2002/03 through FY 2005/06
- Program Performance Indicators

Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Finance:							
Storm Water Utility Administration	-	26,386	35,451	67,678	52,522	(15,156)	-22.39%
Public Works:							
Street Cleaning	-	-	-	144,592	142,218	(2,374)	-1.64%
Street Drainage	-	2,368	18,965	-	16,179	16,179	
Storm Water Utility	26,747	86,357	287,678	487,555	455,390	(32,165)	-6.60%
Total Storm Water Utility:	**26,747**	**115,111**	**342,094**	**699,825**	**666,309**	**(33,516)**	**-4.79%**
Total Expenditures by Function	**26,747**	**115,111**	**342,094**	**699,825**	**666,309**	**(33,516)**	**-4.79%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	928	43,481	97,144	194,000	198,340	4,340	2.24%
Part-time/Temporary Employees	-	49	-	-	-	-	
Contract help	-	-	-	1,000	-	(1,000)	-100.00%
Overtime	-	1,109	1,222	2,100	1,200	(900)	-42.86%
Retirement contributions	114	5,413	13,347	28,182	30,409	2,227	7.90%
Health, Dental, Life Insurance	175	7,720	24,198	43,706	43,680	(26)	-0.06%
Other pay	-	-	-	-	-	-	
Total Salaries & Benefits	**1,217**	**57,772**	**135,911**	**268,988**	**273,629**	**4,641**	**1.73%**
Operating expenditures							
Staff development (Conferences, travel & training)	1,183	470	4,397	8,626	6,000	(2,626)	-30.44%
Repair, maintenance & utilities	-	10,453	45,931	122,388	126,171	3,783	3.09%
Risk Management	-	5,204	7,451	6,723	6,723	-	0.00%
Contractual services	16,049	23,078	107,965	221,600	211,274	(10,326)	-4.66%
Operating expenditures	8,298	18,134	40,439	71,000	42,512	(28,488)	-40.12%
Minor equipment	-	-	-	500	-	(500)	-100.00%
Total Operating expenditures	**25,530**	**57,339**	**206,183**	**430,837**	**392,680**	**(38,157)**	**-8.86%**
Total Expenditures by Category	**26,747**	**115,111**	**342,094**	**699,825**	**666,309**	**(33,516)**	**-4.79%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2002/03 THROUGH FY 2006/07
STORM WATER UTILITY

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Operating revenue:							
Intergovernmental							
Special assessments			5,000				
Permits and licenses			950	12,000	12,000		
Charges for services	5,000	440,008	562,248	630,654	651,200	20,546	3.26%
Other				-	-		
Total operating revenue	**5,000**	**440,008**	**568,198**	**642,654**	**663,200**	**20,546**	**3.20%**
Operating expenses:							
Salaries and benefits	1,218	57,771	135,912	268,988	273,629	4,641	1.73%
Supplies and services	25,529	57,340	180,482	389,087	347,505	(41,582)	-10.69%
Depreciation			25,706	41,750	45,175	3,425	8.20%
Total operating expenses	**26,747**	**115,111**	**342,100**	**699,825**	**666,309**	**(33,516)**	**-4.79%**
Operating income(loss)	(21,747)	324,897	226,098	(57,171)	(3,109)	54,062	-94.56%
Nonoperating income(expenses):							
Interest income	3,105	5,457	42,261	65,000	35,000	(30,000)	-46.15%
Interest expense		(5,729)	(80,378)	(83,869)	(81,166)	2,703	-3.22%
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(18,642)	324,625	187,981	(76,040)	(49,275)	26,765	-35.20%
Transfers in	550,000	199,500					
Transfers out			(300,000)				
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**531,358**	**524,125**	**(112,019)**	**(76,040)**	**(49,275)**	**26,765**	**-35.20%**
Retained earnings, beginning	3,082	534,440	1,058,565	946,546	870,506	(76,040)	-8.03%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**534,440**	**1,058,565**	**946,546**	**870,506**	**821,231**	**(49,275)**	**-5.66%**

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget
Combining Statement of Cash Flows,
Stormwater Utility

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Projected	FY 2006/07 Projected
Cash Flows from Operating Activities:					
Cash received from services	5,000	238,063	601,264	629,467	650,000
Other operating revenue	-	-	-	13,187	13,200
Cash payments to suppliers for goods and services	(26,682)	(51,124)	(149,794)	(389,087)	(288,619)
Cash payments to employees for services	(1,135)	(51,847)	(130,926)	(268,988)	(202,856)
Net cash provided by (used in) operating activities	(22,817)	135,092	320,544	(15,421)	171,725
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	26,290	(26,290)	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	550,000	199,500	-	-	-
Operating transfers (out)	-	-	(300,000)	-	-
Net cash provided by noncapital financing activities	550,000	225,790	(326,290)	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(54,304)	(335,862)	(485,958)	(171,622)	(1,390,000)
Proceeds from sale of cpital assets					
Proceeds from bonds	-	2,011,905	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	(90,000)	(90,000)	(90,000)
Interest paid on bonds	-	-	(85,837)	(83,869)	(81,166)
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(54,304)	1,676,043	(661,795)	(345,491)	(1,561,166)
Cash Flows from Investing Activities, interest received	2,812	12,162	37,693	65,000	35,000
Net increase in cash and cash equivalents	475,691	2,049,087	(629,848)	(295,912)	(1,354,441)
Cash and cash equivalents:					
Beginning	**8,129**	**483,820**	**2,532,907**	**1,903,059**	**1,607,147**
Ending	**483,820**	**2,532,907**	**1,903,059**	**1,607,147**	**252,706**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(21,747)	80,078	226,098	(57,171)	139,109
Depreciation	-	-	24,145	41,750	32,616
Amortization	-	-	1,561	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	-	-	39,016	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(1,153)	-	24,738	-	-
Increase (decrease) in accrued liabilities	83	-	4,986	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(22,817)**	**80,078**	**320,544**	**(15,421)**	**171,725**
Noncash Capital and Related Financing Activities:		-	-	-	-
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: STORM WATER UTILITY | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: STORM WATER UTILITY**

PROGRAM DESCRIPTION:

With the advent of NPDES, Phase II, an unfunded mandate from the EPA requires the City to establish a pro-active program of actions related to the management of storm water and collection systems throughout the city.

ANALYSIS:

The Storm Water Utility was established in August, 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. These actions are described in detail within the permit located on the City's website. In addition, the storm water utility is responsible for providing revenues to pay for the personnel assigned to the program as well as actions required by the permit. The revenue source (fund) covers requirements of both daily operations and capital projects. The permit for storm water discharge was issued on March 1, 2004, therefore, the actions required for the first and second years have been documented and sent to IDNR. A full time contract engineer is on staff to perform reviews of storm water pollution prevention plans and conduct erosion and sediment control inspections.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/2005 ACTUAL	2005/2006 AMENDED	2006/2007 BUDGET
REVENUE SUMMARY:				
Storm Water Utility Fund (See Administration)				
Charges for Services	440,008	562,192	629,467	650,000
Use of Money	5,457	42,261	65,000	35,000
Miscellaneous	199,500	5,999	13,187	13,200
Transfer in from Gaming Fund	0	0	0	0
TOTAL REVENUES	**644,965**	**610,452**	**707,654**	**698,200**
APPROPRIATION SUMMARY:				
Salaries & Wages	44,198	98,080	145,600	148,674
Employee Benefits & Costs	12,967	37,406	51,258	54,182
Staff Development	470	4,397	8,626	6,000
Services & Commodities	55,108	159,106	319,149	275,056
Interest on bonds	5,728	80,378	83,869	81,166
Depreciation		24,145	30,600	24,000
TOTAL APPROPRIATIONS	**118,471**	**403,512**	**639,102**	**589,078**
Acquisition of Capital Assets/Equipment	241,000			
Principal paid on bonds	0			
AUTHORIZED POSITIONS:				
Erosion and Sediment Control Contract Engineer	1.00	1.00	0.00	0.00
Light Equipment Operator	1.00	1.00	2.00	1.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00
Public Works Director		0.20	0.20	0.25
Public Works Coordinator		0.05	0.30	0.30
Deputy Director Public Works, Operations				0.10
TOTAL POSITIONS	**3.00**	**3.25**	**3.50**	**2.65**

PROGRAM NAME: STORM WATER UTILITY | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: STORM WATER UTILITY**

PERFORMANCE OBJECTIVES:

1. Generate revenue to fund operational aspects of the storm water discharge permit and provide limited capability to perform capital improvement projects.
2. Act as the clearing house for future storm water requirements. Establish an oversight committee to review expenditures.
3. Participate in regional storm water quality endeavors generated by the Partners of Scott County Watersheds to include semi-annual stream monitoring.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Authorized personnel (FTE's - estimated)	3.00	3.25	3.50	5.25
2. Total department budget for storm water	88,725	306,643	632,147	613,787
3. Department budget for capital projects	110,072	482,823	0	0
WORKLOAD:				
1. % of time spent on storm water system maintenance	25%	25%	25%	25%
2. % of time spent of administration and fiscal management	10%	10%	10%	10%
3. % of time spent on CIP activities	20%	20%	20%	20%
4. % of time spent on training	5%	5%	5%	5%
5. % of time spent on public education	10%	10%	10%	10%
6. % of time spent on plan reviews/enforcement	30%	30%	30%	30%
PRODUCTIVITY:				
1. Administrative cost as a % of the Public Works departmental budget	4.03%	4.03%	4.03%	4.03%
2. Personnel cost as a % of the Public Works departmental budg	2.89%	2.89%	2.89%	2.89%
3. Capital improvements costs as a % of the Public Works departmental budget	19.66%	19.66%	19.66%	19.66%
EFFECTIVENESS:				
1. % of annual storm water program objectives accomplished	100%	100%	100%	100%

PROGRAM NAME: STREET CLEANING | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: STORM WATER UTILITY**

PROGRAM DESCRIPTION:

Removal of dirt, litter, and leaves from paved streets and alleys.

ANALYSIS:

Public Works has a goal of sweeping the residential areas six times a year and the downtown (State and Grant Streets) 14 times a year. Public Works accomplished this in FY04/05.
This program has been moved to the Storm Water Utility program as of FY 05/06.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Road Use Fund until FY 05/06, Storm Water Utility Fund beginning FY 05/06	97,759	123,062	144,592	142,218
TOTAL REVENUES	**97,759**	**123,062**	**144,592**	**142,218**
APPROPRIATION SUMMARY:				
Salaries & Wages	45,861	54,906	51,500	50,866
Employee Benefits & Costs	17,670	21,322	20,630	19,907
Staff Development	0	0	0	0
Services & Commodities	34,228	46,834	72,462	71,445
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**97,759**	**123,062**	**144,592**	**142,218**
AUTHORIZED POSITIONS:				
Light Equipment Operator	1.15	1.15	1.15	1.15
TOTAL POSITIONS	**1.15**	**1.15**	**1.15**	**1.15**

PROGRAM NAME: STREET CLEANING **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Sweep 334 curb miles of streets. State and Grant - 14 times per year. Residential streets - 6 times per year.
2. Remove debris from roadways and alleys to avoid damage to vehicles.
3. Flush streets from spills, etc.
4. Sweep up excess rock chips from seal coat operations.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Curb miles to sweep	325	334	334	334
WORKLOAD:				
1. Lane miles of streets swept (residential)	1,829	1,843	1,843	1,843
2. Rounds through residential neighborhoods	6	6	6	6
3. Sweeping of State and Grant Streets - Downtown	14	14	14	14
PRODUCTIVITY:				
1. Cost per lane mile swept	$53.45	$66.77	$78.45	$77.17
EFFECTIVENESS:				
1. Days between residential sweepings (in season)	40	40	40	40
2. Days between State/Grant street sweepings (in season)	21	21	21	21

Public Transit

This fund accounts for the operations and maintenance of the mass transit system. The transit system is funded by Federal Transit Assisstance, State of Iowa operating assisstance and transfers from the General Fund.

Financial Summary

The Transit Fund is targeting revenues of $1,154,080 and expenditures of $1,053,553. After a transfer-in of $513,950 the fund will end the FY 2006/07 with a fund equity of $743,946.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2002/03 through FY 2006/07
- Cash Flow, FY 2002/03 through FY 2006/07
- Program Performance Indicators

Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Transit:							
Administration & Support	299,409	326,030	412,118	461,506	377,276	(84,230)	-18.25%
Operations	356,262	371,798	502,791	474,235	437,622	(36,613)	-7.72%
Vehicle Maintenance	83,886	119,906	104,362	235,502	238,655	3,153	1.34%
Equipment Maintenance	657		-	-		-	
Total Transit	**740,214**	**817,734**	**1,019,271**	**1,171,243**	**1,053,553**	**(117,690)**	**-10.05%**
Total Expenditures by Function	**740,214**	**817,734**	**1,019,271**	**1,171,243**	**1,053,553**	**(117,690)**	**-10.05%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	100,739	101,430	99,379	94,300	92,056	(2,244)	-2.38%
Part-time/Temporary Employees	204,353	202,377	269,994	300,000	257,342	(42,658)	-14.22%
Contract help	-	-	-	-	-	-	
Overtime	5,939	8,048	17,306	17,800	5,500	(12,300)	-69.10%
Retirement contributions	38,528	41,842	54,666	58,000	54,692	(3,308)	-5.70%
Health, Dental, Life Insurance	74,990	80,186	89,094	88,878	104,265	15,387	17.31%
Other pay	5,386	11,171	9,734	10,905	9,237	(1,668)	-15.30%
Total Salaries & Benefits	**429,935**	**445,054**	**540,173**	**569,883**	**523,092**	**(46,791)**	**-8.21%**
Operating expenditures							
Staff development (Conferences, travel & training)	2,719	3,224	2,632	5,700	4,200	(1,500)	-26.32%
Repair, maintenance & utilities	146,191	147,755	219,514	350,652	353,805	3,153	0.90%
Risk Management	11,757	14,082	17,085	21,842	21,842	-	0.00%
Contractual services	114,574	159,939	164,603	215,794	147,876	(67,918)	-31.47%
Operating expenditures	34,699	41,326	75,264	2,300	738	(1,562)	-67.91%
Minor equipment	339	6,354	-	5,072	2,000	(3,072)	-60.57%
Total Operating expenditures	**310,279**	**372,680**	**479,098**	**601,360**	**530,461**	**(70,899)**	**-11.79%**
Total Expenditures by Category	**740,214**	**817,734**	**1,019,271**	**1,171,243**	**1,053,553**	**(117,690)**	**-10.05%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2002/03 THROUGH FY 2006/07
TRANSIT

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Operating revenue:							
Intergovernmental		248,330	304,744	461,653	397,580	(64,073)	-13.88%
Special assessments							
Permits and licenses							
Charges for services	35,965	35,112	40,169	59,493	59,600	107	0.18%
Other	243,066	4,409	4,755	4,300	4,300	-	0.00%
Total operating revenue	**279,031**	**287,851**	**349,668**	**525,446**	**461,480**	**(63,966)**	**-12.17%**
Operating expenses:							
Salaries and benefits	429,936	487,545	540,175	569,883	523,092	(46,791)	-8.21%
Supplies and services	251,952	302,338	363,946	486,210	415,311	(70,899)	-14.58%
Depreciation	58,326	27,851	115,151	115,150	115,150	-	0.00%
Total operating expenses	**740,214**	**817,734**	**1,019,272**	**1,171,243**	**1,053,553**	**(117,690)**	**-10.05%**
Operating income(loss)	(461,183)	(529,883)	(669,604)	(645,797)	(592,073)	53,724	-8.32%
Nonoperating income(expenses):							
Interest income	797	676	2,865	200	200	-	0.00%
Interest expense	11,737						
Gain / (Loss) on disposal of assets	(1,578)	5,000	4,000				
Capital Grants		586,794	50,639	116,200	178,450		
Net Income(loss)	(450,227)	62,587	(612,100)	(529,397)	(413,423)	115,974	-21.91%
Transfers in	465,376	580,551	497,334	549,247	513,950	(35,297)	-6.43%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**15,149**	**643,138**	**(114,766)**	**19,850**	**100,527**	**80,677**	**406.43%**
Retained earnings, beginning	80,048	95,197	738,335	623,569	643,419	19,850	3.18%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**95,197**	**738,335**	**623,569**	**643,419**	**743,946**	**100,527**	**15.62%**

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget

Combining Statement of Cash Flows, Transit

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Projected	FY 2006/07 Projected
Cash Flows from Operating Activities:					
Cash received from services	77,022	34,188	41,471	59,493	59,600
Other operating revenue	221,432	223,983	842,427	465,953	401,880
Cash payments to suppliers for goods and services	(252,763)	(287,002)	(369,164)	(486,210)	(415,311)
Cash payments to employees for services	(407,799)	(483,795)	(534,414)	(569,883)	(523,092)
Net cash provided by (used in) operating activities	(362,108)	(512,626)	(19,680)	(530,647)	(476,923)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	(44,641)	563,791	(535,158)	-	-
Operating transfers in	465,376	580,551	497,334	549,247	513,950
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	420,735	1,144,342	(37,824)	549,247	513,950
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	(708,553)	-	(135,000)	(215,000)
Proceeds from sale of cpital assets		5,000	4,000	-	-
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	11,737	-	50,639	116,200	178,450
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	11,737	(703,553)	54,639	(18,800)	(36,550)
Cash Flows from Investing Activities, interest received	734	739	2,865	200	200
Net increase in cash and cash equivalents	71,098	(71,098)	-	-	677
Cash and cash equivalents:					
Beginning	**-**	**71,098**	**-**	**-**	**-**
Ending	**71,098**	**-**	**-**	**-**	**677**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(461,183)	(603,394)	(669,604)	(645,797)	(592,073)
Depreciation	58,326	75,000	115,151	115,150	115,150
Amortization		-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	41,057	-	534,230	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(811)	-	(5,218)	-	-
Increase (decrease) in accrued liabilities	503	-	5,761	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(362,108)**	**(528,394)**	**(19,680)**	**(530,647)**	**(476,923)**
Noncash Capital and Related Financing Activities:		-	-	-	-
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: TRANSIT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: TRANSIT**

PROGRAM DESCRIPTION:

Provide prompt, on-time, properly operated transit services to the elderly, disabled and general public citizens of the City of Bettendorf area.

ANALYSIS:

The operation of the Transit system has undergone several route changes as per the recommendation of the Transit Alternative Analysis Study. These changes have kept pace with the addition of several new businesses and continued City growth, ridership has increased 18% and is on track to gain an additional 16% this year. As recommended in the 2004 Consolidation Study, a position was created to perform planning and marketing duties for the Bettendorf, Davenport and Riverbend Transit systems. This position is housed at the Bi-State Regional Commission, and is 80% Federally funded annually. The local costs will be divided proportionately between the three systems. Federal funding is projected to remain steady, but a slight increase in State funding is expected. The State funding will be used for operational costs.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
State Transit Assistance Grant	117,084	145,544	150,000	155,000
Federal Transit Administration Grant (Operating)/Capital/Planning	718,040	209,839	427,853	421,030
CASI Grant to Transit	1,301	1,800	1,800	1,800
Bus Sign Advertising & Miscellaneous	3,090	384	2,000	2,000
Transit Fares	35,112	40,169	59,493	59,600
General Fund - Transfer In	480,000	474,384	526,297	491,000
Vehicle Replacement Fund	100,550	22,950	22,950	22,950
Sale of Assets	5,000	4,000	0	0
Interest	676	2,865	200	200
Refunds & Reimbursements	18	2,571	500	500
TOTAL REVENUES	**1,460,871**	**904,506**	**1,191,093**	**1,154,080**
APPROPRIATION SUMMARY:				
Salaries & Wages	319,829	394,378	421,005	361,898
Employee Benefits & Costs	125,223	145,795	148,878	161,194
Staff Development	3,224	2,632	5,700	4,200
Services & Commodities	341,605	361,318	480,510	411,111
Depreciation	27,851	115,151	115,150	115,150
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**817,732**	**1,019,274**	**1,171,243**	**1,053,553**
Acquisition of Capital Assets/Equipment	738,528	140,000	140,000	
AUTHORIZED POSITIONS:				
Transit Manager	0.50	0.50	0.50	0.50
Operations Coordinator	1.25	1.25	1.25	1.25
Transit Driver	7.82	7.82	8.02	8.02
Public Works Coordinator	0.05	0.05	0.05	0.05
Admin./Finance	0	0	0.05	0.05
Deputy Director Public Works, Operations				0.10
TOTAL POSITIONS	**9.62**	**9.62**	**9.87**	**9.97**

PROGRAM NAME: TRANSIT **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS **FUND: TRANSIT**

PERFORMANCE OBJECTIVES:

1. Maintain bus service on four routes from 6:00 a.m. - 6:00 p.m., Monday through Friday, averaging thirteen passengers per hour.
2. Maintain Dial-A-Bus service by contract from 6:00 a.m. - 6:00 p.m. Monday through Friday and from 8:30 a.m. - 5:30 p.m. on Saturday, averaging two passengers per hour.
3. Maintain Saturday route service from 8:30 a.m. - 5:30 p.m. with two buses providing hourly service on each route and averaging eight passengers per hour.

For reporting to the Federal Transit Administration the total transit budget is sub allocated to the following programs:

1. Administration and Support
2. Transit Operations
3. Transit Vehicle Maintenance
4. Transit Equipment Maintenance

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Scott Community College enrollment	3,908	3,908	3,908	3,908
2. Bettendorf High School enrollment	1,500	1,500	1,500	1,500
3. Estimated demand within two blocks of each route	245,000	245,000	245,000	245,000
WORKLOAD:				
1. Passenger miles/route	545,000	654,000	654,000	654,000
2. Revenue miles/route	280,000	336,000	336,000	336,000
3. Total elderly rides/route	12,000	14,400	14,400	15,840
4. Total elderly rides/dial	3,100	3,410	3,410	3,478
5. Total disabled rides/route	20,000	24,000	24,000	26,400
6. Total disabled rides/dial	2,500	2,750	2,750	2,805
7. General public rides/route	110,000	132,000	132,000	155,760
8. General public rides/dial	250	275	275	330
9. Total ridership/dial	6,500	6,435	6,435	6,563
10. Total passengers /route	145,000	170,400	170,400	198,000
11. Total ridership	151,750	176,435	176,435	204,563
PRODUCTIVITY:				
1. Cost per ride/route (City)	$3.30	$2.97	$2.97	$2.74
2. Cost per ride/dial	$11.10	$9.99	$9.99	$8.61
3. Cost per mile/route (City)	$1.95	$1.75	$1.75	$1.64
4. Cost per hour/dial	$23.25	$20.92	$20.92	$23.25
5. City cost per passenger (after STA & FTA participation)	$1.85	$1.60	$1.60	$1.50
6. Cost per hour/route (City)	$27.00	$27.50	$27.50	$25.90
EFFECTIVENESS:				
1. Passengers per hour/route	11.5	13.8	13.8	16.2
2. Passengers per hour/dial	2	2.2	2.2	2.4
3. % change in ridership/route	1%	8%	8%	18%
4. % change in ridership/dial	4%	9%	9%	2%
5. % federal participation (operating only)	none	12%	12%	6%
6. % state participation (operating only)	21%	25%	25%	30%

Educational Center

This fund accounts for the construction, operations and maintenance of the Educational Center located at the former Eagles building next to the Library and Family Museum of Arts & Science. The City of Bettendorf has entered into an agreement with the Bettendorf School District, the Eastern Iowa Community College and the Iowa State Ag Extension Service to remodel the building and rent to the three for a culinary arts training center , administrative offices and a local office for Ag Extension. Construction is expected to be funded by capital notes issued by the City, a State Culinary Grant, Gaming revenue transferred in to the fund, Sales Tax & Interest transferred in to the fund, Fund Balance and a Scott County Regional Authority grant. Construction is expected to begin in the fall of 2006. After completion, the three entities will rent their share of the building from the City of Bettendorf.

Financial Summary

The fund is targeting revenues of $1,337,000 and expenditures of $184,632. After a transfer-in of $625,000 the fund will end the FY 2006/07 with a fund equity of $1,338,251.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2006/07.
- Cash Flow, FY 2005/06 through FY 2006/07

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2002/03 THROUGH FY 2006/07
EDUCATIONAL CENTER

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Percent
Operating revenue:							
Intergovernmental					366,000	366,000	
Special assessments							
Permits and licenses							
Charges for services					96,000	96,000	
Other				-	-	-	
Total operating revenue				**-**	**462,000**	**462,000**	
Operating expenses:							
Salaries and benefits						-	
Supplies and services					50,000	50,000	
Depreciation					95,000	95,000	
Total operating expenses				**-**	**145,000**	**145,000**	
Operating income(loss)				-	317,000	317,000	
Nonoperating income(expenses):							
Interest income				12,000		(12,000)	-100.00%
Interest expense					(39,632)		
Gain / (Loss) on disposal of assets							
Capital Grants				250,000	250,000		
Net Income(loss)				262,000	527,368	265,368	101.29%
Transfers in				173,883	625,000	451,117	259.44%
Transfers out					(250,000)		
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income				**435,883**	**902,368**	**466,485**	**107.02%**
Retained earnings, beginning				-	435,883	435,883	
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending				**435,883**	**1,338,251**	**902,368**	**207.02%**

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget
Combining Statement of Cash Flows
Educational Center

	FY 2005/06 Projected	FY 2006/07 Projected
Cash Flows from Operating Activities:		
Cash received from services	-	-
Other operating revenue	-	96,000
Cash payments to suppliers for goods and services	-	(50,000)
Cash payments to employees for services	-	-
Net cash provided by (used in) operating activities	-	46,000
Cash Flows from Noncapital Financing Activities:		
Proceeds from interfund accounts	-	-
Payments of interfund accounts	-	-
Operating transfers in	1,173,883	625,000
Operating transfers (out)	-	(250,000)
Net cash provided by noncapital financing activities	1,173,883	375,000
Cash Flows from Capital and Related Financing Activities:		
Acquisition of property and equipment	(50,000)	3,050,000
Proceeds from sale of cpital assets		
Proceeds from capital note	-	700,000
Advances to other governments for future capital outlay	-	-
Principal paid on bonds	(26,051)	(54,471)
Interest paid on bonds	(21,000)	(39,632)
Capital grants	250,000	616,000
Increase(decrease) in contracts payable	-	-
Equity transfer	-	-
Net cash provided by (used in) capital and related financing activities	152,949	4,271,897
Cash Flows from Investing Activities, interest received	12,000	5,000
Net increase in cash and cash equivalents	1,338,832	4,697,897
Cash and cash equivalents:		
Beginning	**-**	**1,338,832**
Ending	**1,338,832**	**6,036,729**
Reconciliation of Operating Income (Loss) to Net Cash		
Provided by (Used in) Operating Activities:		
Operating income (loss)	(5,000)	(49,000)
Depreciation	5,000	95,000
Amortization		
(Gain) loss on disposal of assets		
(Increase) in accounts and unbilled usage receivable	-	-
(Increase) in inventories	-	-
(Increase) in due from other governments	-	-
Increase (decrease) in accounts payable	-	-
Increase (decrease) in accrued liabilities	-	-
Increase (decrease) in due to other governments	-	-
Net cash provided by (used in) operating activities	**-**	**46,000**

Events Center

This fund accounts for the construction, operations and maintenance of the Events Center which will be located downtown City of Bettendorf on State Street. The City of Bettendorf has entered into an agreement with the Isle of Capri, a local riverboat casino and hotel operator to manage the facility. Construction is expected to be funded partially by TIF Bonds issued by the City. Construction is expected to begin in the fall of 2006. The Events Center is a part of the RiversEdge project with the Isle of Capri, see the Capital Projects section for more detail.

Financial Summary

The fund is targeting revenues of $6,795,000 which includes bonding of $6,600,000 and expenditures of $45,000.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2006/07.
- Cash Flow, FY 2005/06 through FY 2006/07

Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Events Center:							
Finance/Accounting/Payroll					40,000	40,000	
Total Transit	**-**	**-**	**-**	**-**	**40,000**	**40,000**	
Total Expenditures by Function	**-**	**-**	**-**	**-**	**40,000**	**40,000**	
Expenditures by Category							
Salaries & Benefits							
Full-time Employees					40,000	40,000	
Part-time/Temporary Employees					-	-	
Contract help					-	-	
Overtime					-	-	
Retirement contributions					-	-	
Health, Dental, Life Insurance					-	-	
Other pay					-	-	
Total Salaries & Benefits	**-**	**-**	**-**	**-**	**40,000**	**40,000**	
Operating expenditures							
Staff development (Conferences, travel & training)					-	-	
Repair, maintenance & utilities					-	-	
Risk Management					-	-	
Contractual services					5,000	5,000	
Operating expenditures					-	-	
Minor equipment					-	-	
Total Operating expenditures	**-**	**-**	**-**	**-**	**5,000**	**5,000**	
Total Expenditures by Category	**-**	**-**	**-**	**-**	**45,000**	**45,000**	

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2002/03 THROUGH FY 2006/07
EVENTS CENTER

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Operating revenue:							
Intergovernmental						-	
Special assessments							
Permits and licenses							
Charges for services					45,000	45,000	
Other				-	-	-	
Total operating revenue				**-**	**45,000**	**45,000**	
Operating expenses:							
Salaries and benefits					40,000	40,000	
Supplies and services					5,000	5,000	
Depreciation						-	
Total operating expenses				**-**	**45,000**	**45,000**	
Operating income(loss)				-	-	-	
Nonoperating income(expenses):							
Interest income						-	
Interest expense							
Gain / (Loss) on disposal of assets							
Capital Grants					6,600,000		
Net Income(loss)				-	6,600,000	6,600,000	
Transfers in				150,000	150,000	-	
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income				**150,000**	**6,750,000**	**6,600,000**	**4400.00%**
Retained earnings, beginning				-	150,000	150,000	
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending				**150,000**	**6,900,000**	**6,750,000**	**4500.00%**

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget
Combining Statement of Cash Flows, Events Center

	FY 2005/06 Projected	FY 2006/07 Projected
Cash Flows from Operating Activities:		
Cash received from services	-	45,000
Other operating revenue	-	-
Cash payments to suppliers for goods and services	-	(5,000)
Cash payments to employees for services	-	(40,000)
Net cash provided by (used in) operating activities	-	-
Cash Flows from Noncapital Financing Activities:		
Proceeds from interfund accounts	-	-
Payments of interfund accounts	-	-
Operating transfers in	150,000	150,000
Operating transfers (out)	-	-
Net cash provided by noncapital financing activities	150,000	150,000
Cash Flows from Capital and Related Financing Activities:		
Acquisition of property and equipment	(150,000)	(24,750,000)
Proceeds from sale of cpital assets		
Proceeds from bonds	-	18,000,000
Advances to other governments for future capital outlay	-	-
Principal paid on bonds	-	-
Interest paid on bonds	-	-
Capital grants	-	6,600,000
Increase(decrease) in contracts payable	-	-
Equity transfer	-	-
Net cash provided by (used in) capital and related financing activities	(150,000)	(150,000)
Cash Flows from Investing Activities, interest received	-	-
Net increase in cash and cash equivalents	-	-
Cash and cash equivalents:		
Beginning	**-**	**-**
Ending	**-**	**-**
Reconciliation of Operating Income (Loss) to Net Cash		
Provided by (Used in) Operating Activities:		
Operating income (loss)	-	-
Depreciation	-	-
Amortization		
(Gain) loss on disposal of assets		
(Increase) in accounts and unbilled usage receivable	-	-
(Increase) in inventories	-	-
(Increase) in due from other governments	-	-
Increase (decrease) in accounts payable	-	-
Increase (decrease) in accrued liabilities	-	-
Increase (decrease) in due to other governments	-	-
Net cash provided by (used in) operating activities	**-**	**-**
Noncash Capital and Related Financing Activities:		
Disposal of fixed assets contributed	-	-
Acquisition of capital assets through contracts payable	-	-

Internal Service Funds

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2002/03 THROUGH 2006/07
INTERNAL SERVICE FUNDS

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Percent
Operating revenue:							
Intergovernmental					-		
Permits and licenses	-	-	-	-	-		
Charges for services	3,875,747	4,117,346	4,607,773	5,116,987	5,031,142	(85,845.00)	-1.68%
Other	28,635	37,895	7,774	21,500	26,000	4,500.00	20.93%
Total operating revenue	**3,904,382**	**4,155,241**	**4,615,547**	**5,138,487**	**5,057,142**	(81,345.00)	-1.58%
Operating expenses:					-		
Salaries and benefits	2,427,184	2,215,073	2,589,194	3,183,650	809,816	(2,373,834.00)	-74.56%
Supplies and services	1,840,006	1,782,958	2,094,494	2,226,889	4,316,438	2,089,549.00	93.83%
Depreciation	28,739	31,155	31,155	28,000	31,155	3,155.00	11.27%
Total operating expenses	**4,295,929**	**4,029,186**	**4,714,843**	**5,438,539**	**5,157,409**	(281,130.00)	-5.17%
Operating income(loss)	(391,547)	126,055	(99,296)	(300,052)	(100,267)	199,785.00	-66.58%
Nonoperating income(expenses):					-		
Interest income	48,315	24,823	38,539	24,200	46,000	21,800.00	90.08%
Interest expense	-	-	-	-	-		
(Loss) on disposal of assets					-		
Capital Grants					-		
Net Income(loss)	(343,232)	150,878	(60,757)	(275,852)	(54,267)	221,585.00	-80.33%
Transfers in	300,000	100,000	206,811	147,000	47,000	(100,000.00)	-68.03%
Transfers out	-	-	-	-	-		
Net income	**(43,232)**	**250,878**	**146,054**	**(128,852)**	**(7,267)**	121,585.00	-94.36%
Retained earnings, beginning	694,558	2,126,235	2,377,113	2,523,167	2,504,471	(18,696.00)	-0.74%
Adjustment for restatement & contribute	1,474,909				-		
Retained earnings, ending	2,126,235	2,377,113	2,523,167	2,394,315	2,497,204	102,889.00	4.30%

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

	Employee Health Ins.	Risk Managemt.	Information Services	Municipal Garage	Total Internal Serv.
Revenues & Other Financing Sources:					
Property Taxes					
TIF Revenues					
Other City Taxes					
Licenses & Permits					
Use of Money & Property	30,000	4,000	5,000	7,000	46,000
Intergovernmental					0
Charges for Services	2,495,755	819,571	608,000	1,107,816	5,031,142
Special Assessments					0
Miscellaneous	1,000	25,000			26,000
Bond Proceeds					0
Other financing sources					
Transfers In			47,000		47,000
Total Revenues & Other Sources	**2,526,755**	**848,571**	**660,000**	**1,114,816**	**5,150,142**
Expenditures & Other Financing Uses:					
Public Safety					0
Public Works					0
Culture & Recreation					0
Community & Economic Development					0
General Government					0
Debt Service					0
Capital Projects					0
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	2,514,748	848,571	685,189	1,108,901	5,157,409
Total Gov Activities & Business Exp.	**2,514,748**	**848,571**	**685,189**	**1,108,901**	**5,157,409**
Transfers Out					0
Total ALL Expenditures/Transfers Out	**2,514,748**	**848,571**	**685,189**	**1,108,901**	**5,157,409**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	12,007	0	(25,189)	5,915	(7,267)
Estimated Beginning Fund Balance July 1	**952,522**	**567,036**	**284,692**	**700,221**	**2,504,471**
Ending Fund Balance June 30	**964,529**	**567,036**	**259,503**	**706,136**	**2,497,204**

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees. Annually the fund undergoes an actuarial certification. The last review stated that, "the reserves held at the end of the plan year, February 2005, and the accrual rates established for use in the plan year beginning March 1, 2005 are in accordance with accepted actuarial standards consistently applied, are based on actuarial requirements of the State of Iowa, make good and sufficient provisions for all unpaid claims and other actuarial liabilities under the the terms of the plan and include appropriate provision for all actuarial items which ought to be established." The City plans to work with the City's independent claims administrator and to re-establish the Health Committee in hopes to find additional ways to save costs on future health insurance claims.

Financial Summary

The Employee Health Insurance Fund is projected to receive $2,526,755 in revenue and has expenditures budgeted for $2,514,748 in FY 2006/07. The budget will increase the fund's equity to $964,529.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2002/03 through FY 2006/07
- Health Insurance expenditures by Plan Year, 2002-2007.
- Program Performance Indicators

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2002/03 THROUGH 2006/07
EMPLOYEE INSURANCE FUND

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses	-	-	-	-	-		
Charges for services	2,017,406	2,201,675	2,414,630	2,304,066	2,495,755	191,689.00	8.32%
Other			-	-	1,000		
Total operating revenue	**2,017,406**	**2,201,675**	**2,414,630**	**2,304,066**	**2,496,755**	192,689.00	8.36%
Operating expenses:							
Salaries and benefits	1,795,013	1,503,754	1,833,079				
Supplies and services	412,176	405,150	419,841	2,341,936	2,514,748	172,812.00	7.38%
Depreciation							
Total operating expenses	**2,207,189**	**1,908,904**	**2,252,920**	**2,341,936**	**2,514,748**	172,812.00	7.38%
Operating income(loss)	(189,783)	292,771	161,710	(37,870)	(17,993)	19,877.00	-52.49%
Nonoperating income(expenses):							
Interest income	12,560	12,600	19,615	43,000	30,000	(13,000.00)	-30.23%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(177,223)	305,371	181,325	5,130	12,007	6,877.00	134.05%
Transfers in	200,000						
Transfers out	-	-	-	-			
Net income	**22,777**	**305,371**	**181,325**	**5,130**	**12,007**	6,877.00	134.05%
Retained earnings, beginning	437,919	460,696	766,067	947,392	952,522	5,130.00	0.54%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**460,696**	**766,067**	**947,392**	**952,522**	**964,529**	12,007.00	1.26%

City of Bettendorf
Health Insurance
FY 2006/07 Budget Review

Plan Year	Plan Year ending 2/28/02	Plan year @ 125% ending 2/28/03	Plan year @ 125% ending 2/28/04	Plan year @ 125% ending 2/28/05	Plan year @ 125% ending 2/28/06		
Total single/family on plan			65/171				
Average age of employees on plan							
Claims paid/projected (medical & dental)	1,752,284	2,098,438	1,708,277	2,159,414	1,783,752		
IBNR		296,952	256,242	326,263	267,563		
Specific Stop Loss Recovery		-150,696	-211,640	-325,998	-76,230		
Aggregate Stop Loss Recovery					0		
Net Claims	1,752,284	2,244,694	1,752,879	2,159,679	1,975,085		
3rd party administrator expense charge	57,444	89,291	67,197	93,092	97,362		
Aggregate stop loss insurance premium	317,684	9,895	15,010	10,168	13,922		
Specific stop loss insurance premium		199,281	195,520	168,380	220,425		
Lasered Specifics($75,000, $175,000)			125,103				
Projected stop loss premium							
Projected Claims not covered by Aggregate(Dental)			0				
Total projected stop-loss insurance premium							
Subtotal Medical Costs	2,127,412	2,543,161	2,155,709	2,431,319	2,306,794		
Actuarial fee & filing fee	900	900	1,300	1,000	900		
Bank charges			5,000	4,473	2,906		
Life, LTD & ADD premiums & health evaluations(1)	96,412	90,000	104,654	108,744	112,522		
Total Cost to Health Insurance Fund	2,224,724	**2,634,061**	**2,266,663**	**2,545,536**	**2,423,122**		
(1) Incudes City-wide health screening costs in Plan Year 1995							

Fiscal Year	Audit FY 2001/02 ending 6/30/02	Audit FY 2002/03 ending 6/30/03	Audit FY 2003/04 ending 6/30/04	Audit FY 2004/05 ending 06/30/05	Recommended FY 2005/06 Budget	Amended FY 2005/06 Budget	Recommended Budget FY 2006/07
Medical/Dental/Vision Claims	1,638,579	1,958,023	1,649,337	2,163,016	2,391,072	1,830,000	2,032,986
Administration Fees	58,922	55,409	61,206	59,362	65,939	65,939	76,148
Stop Loss Service fees		30,000	44,595	37,049	52,280	52,280	
Aggregate Premium	14,022	12,786	13,061	11,551	14,220	14,220	
Specific Premium	226,665	208,930	159,821	186,280	222,697	222,697	
Reinsurance							231,509
Other (run-out admin)							9,500
Total Stop Loss Premium	5,000						
Lasered specific							
Projected stop loss premium							
Life/LTD/Accidental Death Premiums	106,070	88,820	104,656	111,194	134,800	134,800	141,540
Reinsurance Assessment	11,088	10,771	16,694	10,199	16,700	16,700	16,700
Bank charges		4,265	4,059	4,096	5,000	4,000	5,000
Actuarial Fee	754	1,195	1,058	110	1,300	1,300	1,365
Total Expenses on Fiscal Year	2,061,100	2,370,199	2,054,487	2,582,857	2,904,008	2,341,936	2,514,748
Less Specific/Agregate Stop loss Recoveries	-8,396	-163,010	-145,583	-329,937	0	0	0
Net Expenses on Fiscal Year	2,052,704	2,207,189	1,908,904	2,252,920	2,904,008	2,341,936	2,514,748
Original budget	2,109,791	1,984,106	2,809,500	2,660,858	2,904,008	2,904,008	
Amended budget	1,986,256	2,406,500	2,689,351	2,297,100	2,904,008	2,904,008	

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget
Combining Statement of Cash Flows

Employee Health Insurance

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Budget	FY 2006/07 Budget
Cash Flows from Operating Activities:					
Receipts from customers and users	2,047,333	2,203,106	2,414,509	2,304,066	2,495,755
Receipts from other operating revenue	-	-	-	-	1,000
Payments to suppliers	(410,969)	(406,116)	(428,528)	-	-
Payments to claimants	(1,857,213)	(1,469,948)	(1,843,879)	(2,341,936)	(2,514,748)
Payments to employees	-	-	-	-	-
Net cash provided by (used in) operating activities	(220,849)	327,042	142,102	(37,870)	(17,993)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	200,000	-	-	-	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	200,000	-	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	12,705	12,245	17,636	43,000	30,000
Net increase in cash and cash equivalents	(8,144)	339,287	159,738	5,130	12,007
Cash and cash equivalents:					
Beginning	**628,295**	**620,151**	**959,438**	**1,119,176**	**1,124,306**
Ending	**620,151**	**959,438**	**1,119,176**	**1,124,306**	**1,136,313**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(189,783)	292,771	161,710	(37,870)	(17,993)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	29,927	1,431	(121)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	1,207	(966)			
Increase (decrease) in claims payable	(62,200)	33,806	(10,800)		
Increase (decrease) in accrued liabilities	-				
Increase (decrease) in due to other governments	-	-	(8,687)	-	-
Net cash provided by (used in) operating activities	**(220,849)**	**327,042**	**142,102**	**(37,870)**	**(17,993)**

PROGRAM NAME: EMPLOYEE INSURANCE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: EMPLOYEE INSURANCE**

PROGRAM DESCRIPTION:

Maintain self insurance program and insure that cost containment is a priority. Establish a wellness committee to help our employees make healthy lifestyle choices creating a healthier workplace.

ANALYSIS:

The Employee Health Insurance fund was established to meet potential losses from medical and dental claims. Self insurance is in effect for all claims up to an aggregate stop loss of approximately $1,900,000 with a $50,000 per claim stop loss amount. All claim handling procedures are performed by a third party administrator and overseen by the Human Resources Director. Each year we bid the TPA and stop loss insurance services to guarantee competitive pricing. The level of health care benefits the city offers its employees is outstanding.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Charges for Services	2,201,676	2,414,630	2,304,066	2,495,755
Interest	12,600	19,613	43,000	30,000
Reimbursements	0	0	0	1,000
Transfers In	0	0	0	0
TOTAL REVENUES	**2,214,276**	**2,434,243**	**2,347,066**	**2,526,755**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	1,908,905	2,252,920	2,341,936	2,514,748
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**1,908,905**	**2,252,920**	**2,341,936**	**2,514,748**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: EMPLOYEE INSURANCE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: EMPLOYEE INSURANCE**

PERFORMANCE OBJECTIVES:

1. Administer Employee Benefit Programs which include health, dental, life and long-term disability insurance.
2. To provide wellness programs and education to decrease costs and ensure appropriate coverages to eligible employees.
3. Provide education and communication to employees to ensure thorough understanding of benefits available to them.
4. Continue labor health committee in surveying employee health care needed.
5. Continue wellness committee and programs.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Medical/dental enrollment - employee	61	61	61	69
2. Medical/dental enrollment - family	164	164	164	164
3. Medical/dental enrollment - retirees	5	4	4	6
4. Medical/dental enrollment - COBRA	2	4	4	2
5. Life enrollment	226	226	226	233
6. Long-term disability enrollment	226	226	226	233
7. Flex enrollment	66	80	80	80
WORKLOAD:				
1. # of labor management health committee meetings	5	5	5	5
2. Total charges submitted - all benefits	$2,800,000	$2,500,000	$2,300,000	$2,300,000
3. Total specific reimbursements	$100,000	$230,000	$230,000	$230,000
4. Ineligible charges denied	$30,000	$18,000	$18,000	$20,000
PRODUCTIVITY:				
1. % of time spent as insurance liaison	25%	25%	25%	25%
2. Total claims paid - all benefits	$1,900,000	$1,900,000	$1,800,000	$2,000,000
3. % of total claims paid - employee	40%	40%	40%	50%
4. % of total claims paid - spouse	30%	30%	30%	20%
5. % of total claims paid - children	30%	30%	30%	30%
EFFECTIVENESS:				
1. Ratio - payments/charges - all benefits	82%	82%	82%	82%
2. Avg. claim frequency per month per employee (med & dental)	4	4	4	4
3. Average age of employee	45	45	46	47
4. Average family size	3.6	3.6	3.6	3.6
5. Claims in excess of specific	3	3	2	3

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures. Effective with the 2004/05 budget the City has contracted the Iowa Communities Assurance Pool (ICAP) to provide property and liability insurance coverage for the City and Iowa Municipalities Workers' Compensation Association (IMWCA) to provide workers' compensation insurance. The insurance market has increased premiums dramatically the last couple of years since the poor performance of the equity investments and the events of September 11, 2001.

Financial Summary

For FY 2006/07 the Risk Management Fund has budgeted for $848,571 in revenue and $848,571 in expenditures. Including interest income the fund is expected break even leaving the fund equity unchanged at $567,036 by fiscal year end.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2002/03 through FY 2006/07
- Property, Casualty and Workers Compensation Premiums Five Year Premium Comparison
- Program Performance Indicators

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2002/03 THROUGH 2006/07
RISK MANAGEMENT

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Percent
Operating revenue:							
Intergovernmental							
Permits and licenses	-	-	-	-	-		
Charges for services	557,225	615,749	721,005	854,352	819,571	(34,781.00)	-4.07%
Other	18,085	37,894	7,724	26,500	25,000	(1,500.00)	-5.66%
Total operating revenue	**575,310**	**653,643**	**728,729**	**880,852**	**844,571**	(36,281.00)	-4.12%
Operating expenses:							
Salaries and benefits							
Supplies and services	747,713	756,325	905,392	895,493	848,571	(46,922.00)	-5.24%
Depreciation							
Total operating expenses	**747,713**	**756,325**	**905,392**	**895,493**	**848,571**	(46,922.00)	-5.24%
Operating income(loss)	(172,403)	(102,682)	(176,663)	(14,641)	(4,000)	10,641.00	-72.68%
Nonoperating income(expenses):							
Interest income	16,915	3,420	5,762	6,000	4,000	(2,000.00)	-33.33%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(155,488)	(99,262)	(170,901)	(8,641)	-	8,641.00	-100.00%
Transfers in	100,000	100,000	170,000	15,000		(15,000.00)	-100.00%
Transfers out	-	-	-	-			
Net income	**(55,488)**	**738**	**(901)**	**6,359**	**-**	(6,359.00)	-100.00%
Retained earnings, beginning	616,328	560,840	561,578	560,677	567,036	6,359.00	1.13%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**560,840**	**561,578**	**560,677**	**567,036**	**567,036**	0.00	0.00%

City of Bettendorf
Property, Casualty and Workers Compensation Premiums
Seven Year Premium Comparison

Property	FY 2000/01 Actual	FY 2001/02 Actual	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Actual	FY 2006/07 Estimate	FY 2006/07 Renewal	% Change from FY 06/07 Estimate to FY 2006/07 Renewal	$ Change from FY 06/07 Estimate to FY 2006/07
Property including Contents	58,263	81,251	116,325	109,794	118,621	103,341	107,920.00	105,723.00	-2.04%	(2,197.00)
Electrical Arcing & Mechanical Breakdowns	5,953	7,353	8,433	4,130	4,238	4,300	4,515.00	4,440.00	-1.66%	(75.00)
General & Law Enforcement	62,414	59,846	72,514	79,720	82,657	91,836	96,428.00	93,187.00	-3.36%	(3,241.00)
Auto(including physical damage)	88,810	87,876	107,391	94,023	96,926	96,145	100,952.00	107,853.00	6.84%	6,901.00
Public Official	26,473	25,700	33,131	18,738	13,888	13,959	14,657.00	11,960.00	-18.40%	(2,697.00)
Excess	26,563	48,058	61,954	32,344	32,805	33,861	35,554.00	36,407.00	2.40%	853.00
Total Property	268,476	310,084	399,748	338,749	349,135	343,442	360,026	359,570	-0.13%	(456.00)
Employee Dishonesty	1,179	1,179	1,179	1,299	1,299	1,432	1,504.00	1,432.00	-4.79%	(72.00)
Liquor Liability/Dram	2,511	2,538	2,600	2,600	5,134	3,594	1,196.00	3,594.00	200.50%	2,398.00
Workers Compensation	90,716	129,895	186,923	327,836	438,572	392,773	412,412.00	357,066.00	-13.42%	(55,346.00)
Audit Premium(Workers Compensation)	-	7,455	-	2,915	3,740	15,936	16,733.00	16,733.00	0.00%	-
Sub-total Premium Renewal	362,882	451,151	590,450	673,399	797,880	757,177	791,871	738,395	-6.75%	(53,476.00)
Underground Storage Tanks	914	524	550	1,439	-	783	1,500	1,500	0.00%	-
Total All Insurance	363,796	451,675	591,000	674,838	797,880	757,960	793,371	739,895	-6.74%	(53,476.00)

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget
Combining Statement of Cash Flows

Risk Management

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Budget	FY 2006/07 Budget
Cash Flows from Operating Activities:					
Receipts from customers and users	563,421	615,699	720,370	854,352	819,571
Receipts from other operating revenue	18,085	37,894	7,724	26,500	25,000
Payments to suppliers	(755,305)	(742,520)	(896,973)	(895,493)	(848,571)
Payments to claimants	-	-	-	-	-
Payments to employees	-	-	-	-	-
Net cash provided by (used in) operating activities	(173,799)	(88,927)	(168,879)	(14,641)	(4,000)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	(87)	279	(1,168)	-	-
Operating transfers in	100,000	100,000	170,000	15,000	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	99,913	100,279	168,832	15,000	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	17,255	3,323	5,119	6,000	4,000
Net increase in cash and cash equivalents	(56,631)	14,675	5,072	6,359	-
Cash and cash equivalents:					
Beginning	**634,247**	**577,616**	**592,291**	**597,363**	**603,722**
Ending	**577,616**	**592,291**	**597,363**	**603,722**	**603,722**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(172,403)	(102,682)	(176,663)	(14,641)	(4,000)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	55,437	(50)	(635)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(36,833)	13,805			
Increase (decrease) in claims payable	(20,000)	-			
Increase (decrease) in accrued liabilities	-				
Increase (decrease) in due to other governments	-	-	8,419	-	-
Net cash provided by (used in) operating activities	**(173,799)**	**(88,927)**	**(168,879)**	**(14,641)**	**(4,000)**

PROGRAM NAME: RISK MANAGEMENT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: RISK MANAGEMENT**

PROGRAM DESCRIPTION:

To minimize the loss of City resources and assets by properly administering the risk management and insurance functions of the City.

ANALYSIS:

The Risk Management fund reports premiums and deductibles for general liability and property claims. The City purchases commercial insurance for general liability and property claims. Law enforcement liability and public official liability include a deductible up $50,000. The primary limits for each line of coverage are protected by an excess liability policy. Claims for these lines of coverage are adjusted by the carrier's representative.

Premiums for property, liability and workers compensation have decreased almost 7% from FY 05/06. This is largely due to the work comp claims experience.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Charges for services	615,749	721,005	854,352	819,571
Interest	3,420	5,762	6,000	4,000
Miscellaneous	37,894	7,724	41,500	25,000
Transfers In	100,000	170,000	0	0
TOTAL REVENUES	**757,063**	**904,491**	**901,852**	**848,571**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	6,573	6,067	6,500	6,500
Services & Commodities	749,752	899,325	888,993	842,071
Capital Expenditures	0	0	0	0
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**756,325**	**905,392**	**895,493**	**848,571**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: RISK MANAGEMENT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: RISK MANAGEMENT**

PERFORMANCE OBJECTIVES:

1. Coordinate quarterly labor/management safety committee meetings.
2. Maintain an employee safety recognition program.
3. Through safety committee, provide information to departments on safety related matters.
4. Facilitate and/or coordinate safety orientation to new employees and ongoing mandatory training.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Value of property insured	$56,000,000	$60,000,000	$60,000,000	$61,000,000
2. Incidents reported: property, auto, general liability	34	28	25	25
3. Work related injuries	42	35	30	25
WORKLOAD:				
1. # of property claims processed	6	4	3	7
2. # of liability claims processed	28	24	22	22
3. # of worker's comp claims processed	42	35	30	25
4. # of lost work days	300	289	200	60
5. # of claims under deductibles	30	26	25	25
PRODUCTIVITY:				
1. $ of liability claims paid	$35,000	$33,000	$25,000	$25,000
2. Liability claims closed without payments	12	15	20	20
3. Worker's comp claims closed	20	25	30	25
EFFECTIVENESS:				
1. % of increase in insurance coverage cost from previous FY	-3%	15%	15%	13%
2. % of general liability claims closed without payment/auto clain	15%	15%	15%	15%
3. Total loss $ not covered, including deductibles (P1-E3)	$35,000	$33,000	$25,000	$25,000
4. $ of reimbursements for damages under deductibles	$35,000	$33,000	$25,000	$25,000

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City. This fund is basically budgeted to break even. The goal of the fund is to charge back to the other City departments only the amount needed to cover operating expenses, including depreciaton and any capital equipment.

Financial Summary

Operating budgets for the Municipal Garage Fund are set at revenues of $1,114,816 and expenditures of $1,108,901 for FY 2006/07. The ending fund equity balance is expected to be $706,136.

Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Public Works:							
Building Maintenance	4,741	3,084	1,802	6,000	1,980	(4,020)	-67.00%
Maintenance Garage	773,509	800,794	954,329	1,098,250	1,106,921	8,671	0.79%
Total Municipal Garage	**778,250**	**803,878**	**956,131**	**1,104,250**	**1,108,901**	**4,651**	**0.42%**
Total Expenditures by Function	**778,250**	**803,878**	**956,131**	**1,104,250**	**1,108,901**	**4,651**	**0.42%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	207,940	250,174	252,417	262,800	270,272	7,472	2.84%
Part-time/Temporary Employees	16,303	16,451	17,393	19,200	20,182	982	5.11%
Contract help	-	-	-	-	-	-	
Overtime	171	480	1,786	2,200	2,200	-	0.00%
Retirement contributions	30,377	35,486	39,251	40,635	45,005	4,370	10.75%
Health, Dental, Life Insurance	47,176	53,224	56,899	55,006	59,063	4,057	7.38%
Other pay	800	1,000	1,000	1,000	1,000	-	0.00%
Total Salaries & Benefits	**302,767**	**356,815**	**368,746**	**380,841**	**397,722**	**16,881**	**4.43%**
Operating expenditures							
Staff development (Conferences, travel & training)	397	(30)	90	1,375	1,375	-	0.00%
Repair, maintenance & utilities	141,223	93,160	122,000	127,095	125,704	(1,391)	-1.09%
Risk Management	10,017	12,858	13,884	14,958	14,958	-	0.00%
Contractual services	40,321	12,958	10,967	11,231	11,771	540	4.81%
Operating expenditures	278,990	326,058	437,405	560,250	542,371	(17,879)	-3.19%
Minor equipment	4,535	2,059	3,039	8,500	15,000	6,500	76.47%
Total Operating expenditures	**475,483**	**447,063**	**587,385**	**723,409**	**711,179**	**(12,230)**	**-1.69%**
Total Expenditures by Category	**778,250**	**803,878**	**956,131**	**1,104,250**	**1,108,901**	**4,651**	**0.42%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2002/03 THROUGH 2006/07
MUNICIPAL GARAGE

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Inc (Dec) over FY 2005-06 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses	-	-	-	-			
Charges for services	779,752	797,180	920,055	1,093,175	1,107,816	14,641.00	1.34%
Other	10,550		-	1,075		(1,075.00)	-100.00%
Total operating revenue	**790,302**	**797,180**	**920,055**	**1,094,250**	**1,107,816**	13,566.00	1.24%
Operating expenses:							
Salaries and benefits	302,767	356,815	383,114	380,841	397,722	16,881.00	4.43%
Supplies and services	446,744	415,908	541,862	692,254	680,024	(12,230.00)	-1.77%
Depreciation	28,739	31,155	31,155	31,155	31,155	0.00	0.00%
Total operating expenses	**778,250**	**803,878**	**956,131**	**1,104,250**	**1,108,901**	4,651.00	0.42%
Operating income(loss)	12,052	(6,698)	(36,076)	(10,000)	(1,085)	8,915.00	-89.15%
Nonoperating income(expenses):							
Interest income	9,504	4,180	6,815	10,000	7,000	(3,000.00)	-30.00%
Interest expense							
(Loss) on disposal of assets	(8,690)						
Capital Grants							
Net Income(loss)	12,866	(2,518)	(29,261)	-	5,915	5,915.00	#DIV/0!
Transfers in							
Transfers out	-	-	-	-			
Net income	**12,866**	**(2,518)**	**(29,261)**	**-**	**5,915**	5,915.00	#DIV/0!
Retained earnings, beginning	719,134	732,000	729,482	700,221	700,221	0.00	0.00%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**732,000**	**729,482**	**700,221**	**700,221**	**706,136**	5,915.00	0.84%

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget
Combining Statement of Cash Flows — Municipal Garage

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Budget	FY 2006/07 Budget
Cash Flows from Operating Activities:					
Receipts from customers and users	771,107	806,520	920,055	1,093,175	1,107,816
Receipts from other operating revenue	10,550	-	-	1,075	-
Payments to suppliers	(450,711)	(419,141)	(535,619)	(692,254)	(680,024)
Payments to claimants	-	-	-	-	-
Payments to employees	(307,158)	(351,333)	(381,242)	(380,841)	(397,722)
Net cash provided by (used in) operating activities	23,788	36,046	3,194	21,155	30,070
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	-	-	-	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	-	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(45,931)	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(45,931)	-	-	-	-
Cash Flows from Investing Activities, interest received	9,559	4,147	6,240	10,000	7,000
Net increase in cash and cash equivalents	(12,584)	40,193	9,434	31,155	37,070
Cash and cash equivalents:					
Beginning	**367,927**	**355,343**	**395,536**	**404,970**	**436,125**
Ending	**355,343**	**395,536**	**404,970**	**436,125**	**473,195**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	12,052	(6,698)	(36,076)	(10,000)	(1,085)
Depreciation	28,739	31,155	31,155	31,155	31,155
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(8,645)	9,340	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(3,967)	(3,233)			
Increase (decrease) in claims payable	-	-			
Increase (decrease) in accrued liabilities	(4,391)	5,482	1,872		
Increase (decrease) in due to other governments	-	-	6,243	-	-
Net cash provided by (used in) operating activities	**23,788**	**36,046**	**3,194**	**21,155**	**30,070**

PROGRAM NAME: MUNICIPAL GARAGE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: MUNICIPAL GARAGE**

PROGRAM DESCRIPTION:

Maintain vehicles and equipment in a safe and useful condition at all times. Make use of the trend analysis capabilities of the computerized fleet system, monitor the work efficiencies of the garage, and continue to provide a preventive maintenance program for all departments.

ANALYSIS:

Continued increases in the cost and usage of fuel will require staff to look at ways to conserve fuel and investigate fuel alternatives.
Last year we had a 13% increase in the cost per gallon of fuel. This year we are projecting an additional 25- 30% increase.

Staff continues to provide timely preventive maintenance and repairs to City vehicles and equipment. The maintenance program has proven to reduce the number of breakdowns,
The acquisition and use of new diagnostic equipment has resulted in reduced down time and the need for outside vendor labor costs.

The Garage's hourly rate charge remains at $60.00 per hour. The average cost of individual work orders has increased slightly to $130.00 per order. Cost of parts is expected to remain steady.

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Charges For Services	797,179	920,055	1,093,175	1,107,816
Interest	4,180	6,815	10,000	7,000
Federal Grant	0	0	0	0
Refunds & Reimbursements	0	0	1,075	0
Transfer In from General	0	0	0	0
TOTAL REVENUES	**801,359**	**926,870**	**1,104,250**	**1,114,816**
APPROPRIATION SUMMARY:				
Salaries & Wages	267,105	271,596	284,200	292,654
Employee Benefits & Costs	89,710	97,150	96,641	105,068
Staff Development	-30	90	1,375	1,375
Services & Commodities	415,937	556,140	684,879	676,669
Capital Expenditures	0	0	0	0
Depreciation	31,155	31,155	31,155	31,155
TOTAL APPROPRIATIONS	**803,877**	**956,131**	**1,098,250**	**1,106,921**
Acquisition of Capital Assets	0	0	0	
AUTHORIZED POSITIONS:				
Public Works Director	0.00	0.00	0.05	0.05
Lead Mechanic	0.00	0.00	0.00	0.00
Mechanic	4.00	4.00	4.00	4.00
Parts Inventory Control Clerk	1.00	1.00	1.00	1.00
Public Works Coordinator	0.00	0.00	0.05	0.05
Laborer/Part-Time	0.75	0.75	0.75	0.75
Garage Supervisor	0.50	0.50	0.50	0.50
Admin./Finance	0.000	0.000	0.025	0.025
TOTAL POSITIONS	**6.250**	**6.250**	**6.375**	**6.375**

PROGRAM NAME: MUNICIPAL GARAGE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: MUNICIPAL GARAGE**

PERFORMANCE OBJECTIVES:

1. To keep percentage of call backs to total repairs at no more than 1%.
2. To increase PM checklist items completed by - 10%.
3. Continually adjust inventory to eliminate obsolete or unused parts.
4. Increase the ratio of scheduled maintenance vs. unscheduled maintenance to 50% or greater.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. Fleet size (vehicles and equipment)	405	405	405	415
2. Repair and maintenance requests	500	500	500	520
3. Gallons of fuel required	160,000	160,000	160,000	170,000
WORKLOAD:				
1. # of vehicles for unscheduled maintenance	3,000	3,000	3,000	300
2. # of fuel gallons dispensed	160,000	160,000	160,000	170,000
3. # of vehicle specs prepared	2	2	2	5
4. # of vehicles for scheduled maintenance	1,800	1,800	1,800	1,800
PRODUCTIVITY:				
1. Labor costs per hour	$60	$60	$60	$60
2. Cost per work order	$124.00	$124.00	$124.00	$130.00
EFFECTIVENESS:				
1. % of call back to total vehicle repairs	1%	1%	1%	1%

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

Financial Summary

Operating budgets for the IS / GIS Fund are set at revenues of $660,000 and expenditures of $685,189 for FY 2006/07. The ending fund equity balance is expected to be $259,503.

Expenditures by Function	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	$ Inc (Dec) from 06	$ Inc (Dec) from 06
Finance:							
Information Services	484,419	513,170	550,527	615,482	628,705	13,223	2.15%
GIS	69,668	46,909	49,873	61,882	56,484	(5,398)	-8.72%
Total Information Services	**554,087**	**560,079**	**600,400**	**677,364**	**685,189**	**7,825**	**1.16%**
Total Expenditures by Function	**554,087**	**560,079**	**600,400**	**677,364**	**685,189**	**7,825**	**1.16%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	250,273	266,882	276,652	288,297	306,497	18,200	6.31%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	-	-	-	-	-	-	
Overtime	767	295	187	2,000	2,000	-	0.00%
Retirement contributions	33,679	35,875	40,412	42,184	47,897	5,713	13.54%
Health, Dental, Life Insurance	42,184	48,300	52,180	50,219	52,500	2,281	4.54%
Other pay	2,500	3,150	3,570	3,600	3,200	(400)	-11.11%
Total Salaries & Benefits	**329,403**	**354,502**	**373,001**	**386,300**	**412,094**	**25,794**	**6.68%**
Operating expenditures							
Staff development (Conferences, travel & training)	930	2,076	2,659	19,200	19,200	-	0.00%
Repair, maintenance & utilities	173,371	168,425	168,271	178,796	185,275	6,479	3.62%
Risk Management	5,194	-	-	-	-	-	
Contractual services	27,069	-	-	4,905	-	(4,905)	-100.00%
Operating expenditures	12,124	33,308	49,299	79,663	60,733	(18,930)	-23.76%
Minor equipment	5,996	1,768	7,170	8,500	7,887	(613)	-7.21%
Total Operating expenditures	**224,684**	**205,577**	**227,399**	**291,064**	**273,095**	**(17,969)**	**-6.17%**
Total Expenditures by Category	**554,087**	**560,079**	**600,400**	**677,364**	**685,189**	**7,825**	**1.16%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2002/03 THROUGH 2006/07
INFORMATION SERVICES / GIS

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Amended	FY 2006/07 Budget	Inc (Dec) over FY 2005-06 Amount	Percent
Operating revenue:							
Intergovernmental							
Permits and licenses	-	-	-	-	-		
Charges for services	521,364	502,742	552,083	590,779	608,000	17,221.00	2.91%
Other			50	-	-		
Total operating revenue	**521,364**	**502,742**	**552,133**	**590,779**	**608,000**	17,221.00	2.91%
Operating expenses:							
Salaries and benefits	329,404	354,504	373,001	386,300	412,094	25,794.00	6.68%
Supplies and services	224,683	205,575	227,399	291,064	273,095	(17,969.00)	-6.17%
Depreciation							
Total operating expenses	**554,087**	**560,079**	**600,400**	**677,364**	**685,189**	7,825.00	1.16%
Operating income(loss)	(32,723)	(57,337)	(48,267)	(86,585)	(77,189)	9,396.00	-10.85%
Nonoperating income(expenses):							
Interest income	9,336	4,624	6,347	9,400	5,000	(4,400.00)	-46.81%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(23,387)	(52,713)	(41,920)	(77,185)	(72,189)	4,996.00	-6.47%
Transfers in			36,811	47,000	47,000	0.00	0.00%
Transfers out	-	-	-	-	-		
Net income	**(23,387)**	**(52,713)**	**(5,109)**	**(30,185)**	**(25,189)**	4,996.00	-16.55%
Retained earnings, beginning	396,086	372,699	319,986	314,877	284,692	(30,185.00)	-9.59%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**372,699**	**319,986**	**314,877**	**284,692**	**259,503**	(25,189.00)	-8.85%

CITY OF BETTENDORF, IOWA
FY 2006/07 Budget
Combining Statement of Cash Flows — Information Services

	FY 2002/03 Actual	FY 2003/04 Actual	FY 2004/05 Actual	FY 2005/06 Budget	FY 2006/07 Budget
Cash Flows from Operating Activities:					
Receipts from customers and users	521,364	502,742	552,083	590,779	608,000
Receipts from other operating revenue	-	-	50	-	-
Payments to suppliers	(234,532)	(210,413)	(226,608)	(291,064)	(273,095)
Payments to claimants	-	-	-	-	-
Payments to employees	(335,741)	(344,946)	(363,219)	(386,300)	(412,094)
Net cash provided by (used in) operating activities	(48,909)	(52,617)	(37,694)	(86,585)	(77,189)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	-	36,811	47,000	47,000
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	-	36,811	47,000	47,000
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	9,517	4,598	5,719	9,400	5,000
Net increase in cash and cash equivalents	(39,392)	(48,019)	4,836	(30,185)	(25,189)
Cash and cash equivalents:					
Beginning	**442,657**	**403,265**	**355,246**	**360,082**	**329,897**
Ending	**403,265**	**355,246**	**360,082**	**329,897**	**304,708**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(32,723)	292,771	(48,267)	(86,585)	(77,189)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	-	1,431	6,489	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(9,849)	(966)			
Increase (decrease) in claims payable	-	33,806			
Increase (decrease) in accrued liabilities	(6,337)		3,293		
Increase (decrease) in due to other governments	-	-	791	-	-
Net cash provided by (used in) operating activities	**(48,909)**	**327,042**	**(37,694)**	**(86,585)**	**(77,189)**

PROGRAM NAME: INFORMATION PROCESSING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: INFORMATION SERVICES/GIS**

PROGRAM DESCRIPTION:

To provide high quality, reliable and timely information services through well-defined procedures including: installation and maintenance of computer hardware and software programs, user training, technical support, and improved system performance. Centralize P.C. software licensing.

ANALYSIS:

The City's Information Services division is directly supervised by the Finance Director.

Current Challenges facing the department include:

-Maintaining website information
-In-house user training issues
-Continuous updates of GIS information
-State mandated wireless E911 implentation
-Utilization of the HELP line
-After hours assistance to the City's 24 hour departments with limited use of overtime
-Equipment Replacement with limited budget dollars

Several significant projects targeted for FY 2006/07 include:

-Website redesign
-Additional and replacement of audio/video equipment for council chambers
-Developing a long range technology plan
-Updating GIS data files, aerial photos, topographic maps & planimetrics
-Replacement of police squad car video systems (50%)
-Replacement of 30% of police radar/laser/lidar systems
-Replacement of approximately 50 computers as needed
-Upgrade radios in garbage packers to eliminate service issues
-Replace one civil defense siren, place new siren on Field Sike Road
-Update the E911 system
-Expand City wide document imaging
-Implement E-commerce
-Expand wireless network
-Monitor our traffic network
-City wide fiber management
-Public Safety Mobile Data Network

PROGRAM FINANCIAL INFORMATION	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 AMENDED	2006/07 BUDGET
REVENUE SUMMARY:				
Charges for Services	502,742	552,083	590,779	608,000
Interest	4,623	6,348	9,400	5,000
Transfers In	0	36,861	47,000	47,000
TOTAL REVENUES	**507,365**	**595,292**	**647,179**	**660,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	270,327	280,410	293,897	311,697
Employee Benefits & Costs	84,175	92,592	92,403	100,397
Staff Development	2,076	2,659	19,200	19,200
Services & Commodities	203,500	224,739	264,429	253,895
Capital Expenditures	0	0	7,435	0
TOTAL APPROPRIATIONS	**560,078**	**600,400**	**677,364**	**685,189**
AUTHORIZED POSITIONS:				
Manager of Information Systems	0.00	0.00	0.00	0.00
Information Systems Coordinator	5.00	5.00	5.00	5.00
Network Systems Technician	0.00	0.00	0.00	0.00
TOTAL POSITIONS	**5.00**	**5.00**	**5.00**	**5.00**

PROGRAM NAME: INFORMATION PROCESSING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: INFORMATION SERVICES**

PERFORMANCE OBJECTIVES:

1. Reduce user support calls by offering (in-house) basic computer training sessions.
2. Standardize all city computer equipment and application software.
3. Provide a stable software, hardware, and voice environment to assist city staff in their daily jobs.
4. Help reduce paper storage through efficient usage of computerization and document imaging.
5. Assist city staff in providing more efficient service to the citizens of Bettendorf at a reasonable cost.
6. To manage the turnaround time for work orders to no more than five days.

PERFORMANCE INDICATORS	2003/04 ACTUAL	2004/05 ACTUAL	2005/06 TARGET	2006/07 TARGET
DEMAND:				
1. # of users (city/home access)	300	300	300	300
2. # of PC's	253	255	255	255
3. # of printers	132	135	135	135
4. # of hours of AS/400 uptime	8,730	8,640	8,640	8,640
5. # of hours of LAN uptime	8,730	8,760	8,760	8,760
6. # of telephone ports (phones, modems, cards, etc.)	788	790	790	790
WORKLOAD:				
1. # of help desk requests per year	5,200	5,200	5,200	5,200
2. # of hours spent on system maintenance and upgrades	5,200	5,200	5,200	5,200
3. # of hours spent on user training	500	500	500	500
4. # of hours spent on customer service/custom programming	4,400	4,400	4,400	4,400
PRODUCTIVITY:				
1. % of time spent on server management	15%	15%	15%	15%
2. % of time spent on network management	10%	10%	10%	10%
3. % of time spent on customer service	50%	50%	50%	50%
4. % of time spent on GIS management	10%	10%	10%	10%
5. % of time spent on dispatch center	15%	15%	15%	15%
EFFECTIVENESS:				
1. % of resolved support/problem calls	100.00%	100.00%	100.00%	100.00%
2. % of "on-line" hours - LAN	100.00%	100.00%	100.00%	100.00%
3. % of "on-line" hours - AS/400	100.00%	98.60%	98.60%	98.60%
4. % of disk utilization's LAN/AS/400	75%/50%	75%/50%	75%/50%	75%/50%
5. Average # of days for work order turnaround, request to completion	<1	<1	<1	<1





The Mayor's Easter Egg Hunt Sponsored by the Bettendorf Jaycees.

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Community Profile 2006-2007

HISTORY

Bettendorf, Iowa lies in the area of the original Wisconsin Territory and was purchased from the Sac and Fox Indians in the Black Hawk Purchase in 1832. The area was opened to homesteaders in 1840. The original town on the site was named Lillienthal, after an early tavern and dance hall owner. The city was renamed Gilbert in 1858, honoring Elias Gilbert, who plotted the original town. At that time, the predominately German residents were employed as farmers, skilled laborers, and small business operators.

At the turn of the century, William and Joseph Bettendorf proposed to the townspeople that they would move their iron wagon business from Davenport to Gilbert if the city would purchase the old Gilbert farm for them as a location for their factory. Donations were solicited from area residents and businesses to raise the $15,000 to purchase the property and the factory was moved to Gilbert. In January of 1903, the town of 440 citizens petitioned for incorporation, requesting a name change to Bettendorf in honor of the brothers whose factory was so important to the early development of the city.

GEOGRAPHY

Encompassing an area of 21.4 square miles, Bettendorf is located at latitude 41 degrees 32 minutes north, longitude 90 degrees 30 minutes west, at an elevation of 565 feet on the southeast border of Iowa on the Mississippi River. It is within 175 miles of Chicago and Des Moines, within 360 miles of Kansas City and Minneapolis, 300 miles from Omaha, and 250 miles from St. Louis.

Bettendorf has a temperate continental climate, with a wide temperature range throughout the year. The average winter temperature is 26.7 degrees and the average summer temperature is 70.9 degrees. The mean annual temperature is 50.1 degrees. Precipitation usually is well distributed throughout the year, with an average annual rainfall of 32.79 inches and an average annual snowfall of 30.6 inches. According to the National Climatic Data Center, substantial weather changes frequently occur at three- or four-day intervals, as a result of the area being in proximity to some of the most important storm tracks.

POPULATION CHARACTERISTICS

When the City of Bettendorf was incorporated in 1903, a year after the Bettendorf brothers moved their factory to the City, the population was 440. Growth was slow in the early years. At the time of World War II, there were still fewer than 4,000 residents. Rapid growth in manufacturing and general business activities caused an acceleration of population growth in the 1950s and 1960s. The opening of the Alcoa plant at the edge of the City in Riverdale in 1948 was particularly important to the City's growth. Bettendorf more than doubled its population between 1960 and 1980. Population growth has continued through the following decades. Bettendorf's population increased 2.8% from 1980 - 1990 and 11.1% from 1990 - 2000.

POPULATION TRENDS, BETTENDORF, IOWA

1950	5,132	
1960	10,534	
1970	22,126	
1980	27,381	
1990	28,132	
1996	30,976	(Special Census)
2000	31,275	

Source: U.S. Census

SEX & AGE

Bettendorf's population is 48.5% male and 51.5% female - similar to the averages for the State of Iowa as a whole. The median age in the City is 38.7 years - slightly higher than the state average of 34.0.

The chart below shows age breakdowns for the City and compares the percentage of the population in different age categories with Scott County and the State of Iowa. Bettendorf's figures don't vary much from the county and state norms except in the 35 - 54 category and the over-75 group. Residents 35 - 54 years old account for 31% of Bettendorf's population compared to 26% for Scott County and 24% for the state as a whole. Bettendorf's over-75 population is 3.9% of the total compared to 4.8% in the county and 7.2% in the state. Bettendorf also has a slightly larger elementary school age population with 16.5% in the 5 - 14 year old age group compared to 16.0% in Scott County and 14.9% in Iowa. Bettendorf's population, along with the rest of the state and nation, aged considerably between 1980 and 1990. The following chart compares age breakdowns for the City in the last two censuses for which figures are available.

IOWA POPULATIONS AND PERCENTAGE CHANGES BY YEAR

Date:	1950	1960	1970	1980	1990	2000
City of Bettendorf, Scott County, Iowa						
Population:	5,132	10,534	22,126	27,381	28,139	31,275
Absolute change:		5,402	11,592	5,255	758	3,136
Percent change:		105.26%	110.04%	23.75%	2.77%	11.14%
City of Davenport, Scott County, Iowa						
Population:	74,549	88,981	98,469	103,264	95,333	98,359
Absolute change:		14,432	9,488	4,795	-7,931	3,026
Percent change:		19.36%	10.66%	4.87%	-7.68%	3.17%
City of Eldridge, Scott County, Iowa						
Population:	376	583	1,535	3,279	3,378	4,159
Absolute change:		207	952	1,744	99	781
Percent change		55.05%	163.29%	113.62%	3.02%	23.12%
City of LeClaire, Scott County, Iowa						
Population:	1,124	1,546	2,520	2,899	2,734	2,847
Absolute change:		422	974	379	-165	113
Percent change:		37.54%	63.00%	15.04%	-5.69%	4.13%

Source: U.S. Census Bureau

POPULATION BY AGE: BETTENDORF, SCOTT COUNTY AND IOWA

BETTENDORF			SCOTT COUNTY		IOWA	
Age	**Total Number**	**Percent of Total**	**Total Number**	**Percent of total**	**Total Number**	**Percent of Total**
- 5	1,924	6.2%	10,989	6.9%	188,413	6.4%
5 - 14	4,717	15.1%	23,685	14.9%	413,150	14.1%
15 - 19	2,299	7.4%	11,698	7.4%	226,420	7.7%
20 - 34	4,947	15.8%	32,148	20.3%	566,723	19.4%
35 - 54	10,475	33.5%	47,684	30.0%	837,993	28.6%
55 - 64	3,035	9.7%	13,787	8.7%	257,412	8.8%
65 - 74	2,040	6.5%	9,611	6.1%	211,935	7.2%
75 -	1,838	5.9%	9,066	5.7%	224,278	7.7%
	31,275		**158,668**		**2,926,324**	

Source: U. S. Census

BETTENDORF POPULATION BY AGE

	1990		2000	
AGE	NUMBER	PERCENT	NUMBER	PERCENT
-5	1,910	6.8%	1,924	6.2%
5-14	4,631	16.5%	4,717	15.1%
15-19	1,985	7.1%	2,299	7.4%
20-34	5,644	20.1%	4,947	15.8%
35-54	8,719	31.0%	10,475	33.5%
55-64	2,417	8.6%	3,035	9.7%
65-74	1,738	6.2%	2,040	6.5%
75-	1,088	3.9%	1,838	5.8%

RACE & LANGUAGE

Minorities comprise 5.0% of Bettendorf's population. This is slightly lower than the statewide figure of 6.1% but considerably lower than the 11.5% minority population in Scott County. Bettendorf's population is 2.5% Hispanic compared to 4.1% in Scott County and 2.8% in the state as a whole. The percentage of persons five years and older speaking a language at home other than English was 5.3% according to the 2000 U.S. Census.

* Hispanic is an ethnicity, with its count being associated with any of the races.

EDUCATIONAL LEVEL

Bettendorf residents have a high level of educational attainment according to the 2000 U.S. Census. High school graduates comprise 92.6% of residents 25 years of age or older in Bettendorf. The comparable figure for Iowa as a whole is 86.1%. Bettendorf has a particularly high proportion of residents who are college graduates. Residents with four or more years of college represent 38.8% of the population in Bettendorf, compared to 24.9% in Scott County and 21.2% in the state of Iowa.

OCCUPATION

In the 2000 U.S. Census there were 16,721 people 16 years and over in Bettendorf who were listed as being in the labor force. Of these, 55% were male and 45% were female. The chart below shows occupation categories for the City. A substantially larger proportion of Bettendorf residents were employed in managerial, professional, administrative, technical, sales, and administrative support occupations than in the state as a whole in the 2000 U.S. Census.

EMPLOYED PERSONS BY OCCUPATION

(16 years of age and older)

Occupation	Bettendorf	Iowa
Managerial, Professional, Administrative	42.2%	31.3%
Technical, Sales, Administrative Support	27.9%	25.9%
Service	12.2%	14.8%
Farming, Forestry, Fishing	.1%	1.1%
Precision Production, Craft & Repair	11.5%	18.1%
Operators, Fabricators, Laborers	6.1%	8.9%

Source: 2000 U. S. Census

TOP EMPLOYERS IN SCOTT COUNTY 2005

Employer	Business	# of employees
Aluminum Company of America	Aluminum processing	1,000+
MidAmerican	Utilities	1,000+
Kraft Foods, Inc.	Processed foods	1,000+
Genesis Medical Center	Health Care	1,000+
Genesis Medical Center	Medical	1,000+
APAC Customer Service	Telemarketing	1,000+
Deere & Co.	Farm equipment	500 to 999
Isle of Capri	Riverboat casino	500 to 999
Rhythm City Casino	Riverboat casino	500 to 999
United Parcel Service	Parcel delivery	500 to 999
Lujack Auto Plaza	Vehicle Sales	500 to 999
Nestle Purina Petcare Co	Pet Products	500 to 999
Target	Retail Sales	500 to 999
Burns International Sec Svcs	Security Services	250 to 499
FBG Service Corp	Service	250 to 499
Palmer College of Chiropractic	Education	250 to 499
QC Advertiser	Publication	250 to 499
Von Hoffman Graphics Inc.	Printer	250 to 499
St Ambrose University	Education	250 to 499
Scott Community College	Education	250 to 499

INCOME LEVEL

Bettendorf has consistently had household incomes above state and national averages. Listed below are estimates for household and per capita income from Editor & Publisher Market Guide, 2004.

PROJECTED 2004 HOUSEHOLD INCOME

Bettendorf	$73,576
Davenport	$50,731
Scott County	$61,606
Iowa	$58,988
U.S.A.	$66,126

PROJECTED 2004 PER CAPITA INCOME

Bettendorf	$29,491
Davenport	$20,285
Scott County	$24,329
Iowa	$23,279
U.S.A.	$24,853

BETTENDORF HOUSEHOLD INCOME DISTRIBUTION

	1990 Census		1996 Estimate		2000 Census	
$ 0-9,999	757	6.9%	567	4.5%	614	4.9%
$10k-14,999	713	6.5%	509	4.1%	565	4.5%
$15k-24,999	1,576	14.4%	1,371	10.9%	1,190	9.6%
$25k-34,999	1,612	14.7%	1,188	9.5%	1,211	9.7%
$35k-49,999	2,353	21.5%	1,947	15.5%	2,014	16.2%
$50k-74,999	2,502	22.8%	2,896	23.1%	2,908	23.3%
$75k-99,999	850	7.8%	2,026	16.1%	1,821	14.6%
$100k-149,999	376	3.4%	1,484	11.8%	1,377	11.1%
$150,000+	217	2.0%	561	4.5%	759	6.1%

NATIVITY & MOBILITY

Bettendorf has a mobile population. Census data from 2000 shows that only 57.6% of Bettendorf residents five years and over were born in Iowa. The comparable figure for the state as a whole is 77.2%.

HOUSING

Census data shows a substantial increase in the number of housing units in the City from 1990 to 2000. In 2000 there were 13,051 housing units in the City - a 17.9% jump from the 1990 figure of 11,063. While not as dramatic as the 50% growth in the number of units from the 1970 to the 1980 census, the figures show that residential growth continues to be steady in Bettendorf.

Of the total occupied housing units in the Census, 22% are renter-occupied. Renters pay a median gross rent in Bettendorf of $572 compared to $496 in Scott County.

NUMBER AND VALUATION OF PERMITS ISSUED FOR NEW SINGLE FAMILY DWELLINGS

Bettendorf 1993-2005

Year	Permits Issued	Valuation
1993	191	$21,246,110
1994	165	$14,877,404
1995	97	$10,381,710
1996	136	$21,807,404
1997	121	$52,308,493
1998	143	$53,243,529
1999	158	$44,998,573
2000	143	$45,339,525
2001	144	$40,678,917
2002	85	$71,998,617
2003	120	$57,729,471
2004	146	$68,651,169
2005	194	$66,134,674

Source: City of Bettendorf Building Department (FY July 1 – June 30)

COMMUNITY GOVERNMENT

Bettendorf has a Mayor-Council form of government. The Mayor and Council members serve four-year terms. It is the responsibility of the Mayor and Council to choose a City Administrator. The City Administrator is a full-time, salaried employee who manages the administrative functions of the City government, while the Council acts as the law-making, policy-forming body. There are seven Council members: one for each of the five wards in the City and two at-large members. Other municipal officials, such as the Director of Public Works, City Attorney, and the heads of the various

boards and commissions are appointed by the Mayor with the approval of the City Council. The Police Chief is appointed by and serves at the discretion of the Mayor as seen by the City organization chart below. The Library Board of Trustees hires the Library Director. (Source: City Code of Bettendorf Iowa)

For a directory of City Officials and Council Members as of April 2001, see the City's website at **http://www.bettendorf.org/**. See also the brochure "How to Contact Your Elected Officials," available at the Bettendorf Public Library. It includes addresses, phone numbers, e-mail, and websites for the people representing Bettendorf in Washington and Des Moines, at the Scott County Court House and Bettendorf City Hall, and on the Bettendorf and Pleasant Valley School Boards.

BUSINESS & ECONOMY

There are signs of steady economic growth in Bettendorf, including a strong housing market and good retail sales. Bettendorf saw a significant increase in commercial and residential construction during 2003. There are active residential growth areas in the northern and northeastern portions of the City. The average price of a new home in Bettendorf is now about $300,000. In Bettendorf, 75% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail and industrial base.

RESIDENTIAL REAL ESTATE ACTIVITY
Average Sale Price
June 2002, 2003 and 2004

Location	Iowa-Illinois Quad Cities		
	JUNE 2004	JUNE 2003	JUNE 2002
Iowa Quad Cities	**$154,300**	**$134,300**	**$127,300**
Davenport	$130,800	$109,600	$107,100
Bettendorf	$216,100	$190,600	$185,000
Blue Grass, Buffalo & Walcott	$165,800	$167,000	$136,000
Pleasant Valley, LeClaire & Princeton	$207,000	$163,200	$145,700
North Scott	$174,600	$158,400	$175,800
Muscatine area:	**$107,406**	**$103,400**	**$89,200**
Muscatine	$108,598	$101,400	$88,600
Illinois Quad Cities:	**$110,000**	**$102,200**	**$95,600**
Rock Island	$87,900	$88,000	$73,000
Milan & rural Rock Island	$124,500	$101,700	$89,200
Moline	$103,700	$90,600	$89,100
Coal Valley, Rural Moline, Misc.	$179,700	$162,800	$154,200
East Moline & Silvis	$102,000	$93,400	$82,400
Colona, Port Byron, Upper Rock Island	$127,400	$112,300	$114,600
Henry County South	$88,300	$88,300	$86,400
Henry County North	$136,500	$112,400	$122,000
Mercer County	$82,300	$95,100	$82,700

Source: Ruhl & Ruhl Realtors, Inc. & Realtor Associations.

The Quad-City area is a major retail center in western Illinois and eastern Iowa. According to 2001 Editor & Publisher Market Guide estimates, retail sales in the Quad-Cities were $4.5 billion in 2001 compared to $4.1 billion in 1997. The 2001 estimated retail sales for the City of Bettendorf were $446,409,000, up from $357,936,000 in 1997. Three major retailers, ShopKo, Von Maur, and Younkers closed stores in Bettendorf between 1999 and 2001. However, another department store is scheduled to open to occupy the Younkers space. The property will be expanded with a new two-story building and a parking deck. A new hotel is in the works for Duck Creek Plaza shopping center, where National Bank also recently opened a new facility.

There are 1,012 businesses operating in Bettendorf and 15,100 persons employed by firms in the City, according to the 2000 Sourcebook of Zip Code Demographics. See Appendix 5C for a list of top Quad-City area employers by county and Appendix 5D for the average metropolitan statistical area sector employment.

Tourism is one of the area's fastest-growing industries. According to the Quad Cities Convention & Visitors Bureau, the number of visitors to the Quad-Cities in fiscal year 2003 was over one million. In 1989 the passage of a bill allowing gambling on riverboats in Iowa enhanced interest in the Quad-Cities as a tourist destination. The Isle of Capri riverboat on the Bettendorf riverfront employs approximately 900 people and is one of the county's largest employers. The property includes a hotel and convention center. Since its opening, the Isle of Capri and its forerunner, the Lady Luck, have contributed more than $30 million to the Scott County Regional Authority, which holds the gaming license for the boat. The Authority allocates grants to local nonprofit groups.

In Bettendorf, 75% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail, and industrial base. For a detailed comparison of tax structures in local communities, see http://www.quadcities.org/.

The City's economic development goals include a plan for development of the downtown/riverfront area. A lengthy planning process resulted in a conceptual plan unveiled in the summer of 2000. The plan contains commercial, residential, and retail development along with a marina. Construction is anticipated to begin within five years. Both the City of Bettendorf Comprehensive Plan 2000 to 2020 and the Quad City Regional Arts and Education Center Feasibility Study are available for viewing at the Bettendorf Public Library. Phase I of **RIVERSedge** is estimated to cost $56.8 million. Phase I has as the central goal creating a sense of place with the construction of a 40,000 square foot conference/event center unlike anything currently located in the Quad City Area, the expansion of the existing 250 room Isle of Capri Hotel by another 250 rooms, the construction of a 500 space parking ramp along with additional surface parking and a skywalk to connect the downtown to the riverfront as well as bringing together the future and existing multi-use facility. When constructed this project will bring an estimated 200 construction jobs, 170 secondary jobs and 125 new permanent jobs to the existing 900 jobs already located on site. Currently 70% of all visitors come from outside a 50 mile radius while a similar 70% of all visitors come from outside the State of Iowa.

Cost-of-living figures for the Quad-Cities are available from the ACCRA Cost-of-Living Index produced by the American Chamber of Commerce Researchers Association. The Index measures relative price levels for consumer goods and services in 400 cities on a quarterly basis. It is based on prices reported by volunteers from the Chambers of Commerce of the participating cities. The cost of living for the Quad-Cities was below the national average (95.2% of the average of all 400 cities that participated in the Index) in the fourth quarter of 2003. The complete ACCRA Cost-of-Living Index is available at the Bettendorf Public Library.

COMMUNICATIONS

Bettendorf is part of a single telephone dialing area that includes the communities on both sides of the Mississippi River that make up the Quad-Cities.

Newspapers serving Bettendorf residents are: the Bettendorf News, a weekly founded in 1927 with a circulation of 10,000, and the Quad-City Times, a daily with a circulation of 61,000 (Sundays 78,000). Other daily newspapers in the area are the Rock Island Argus (13,000, Sundays 14,000) and the Daily Dispatch (29,000, Sundays 34,000). A free weekly community newspaper called The Leader has a distribution of 50,000. Another free weekly newspaper is the River Cities Reader, which features investigative articles on current events and a comprehensive arts and entertainment calendar, with a distribution of 15,000.

The Bettendorf area is served by the three major television networks WHBF-TV 4 (CBS), KWQC-TV 6 (NBC), WQAD NewsChannel 8 (ABC), as well as independent station KLJB Channel 18 (Fox). Public television programming is available from stations WQPT Channel 24 in Moline and KIIN Channel 12 in Iowa City.

The City's anticipated contract with Mediacom, a cable television provider, opens many other options to Bettendorf subscribers. Bettendorf residents who subscribe to Mediacom have access to two locally produced information channels. Channel 9 is the Bettendorf Municipal Channel. It broadcasts City Council meetings, as well as general information about City services. The Bettendorf Educational Channel is broadcast on Channel 13. This channel provides character-generated information about the services, programs, and activities available at Bettendorf Community Schools, Pleasant Valley Community Schools, Scott Community College, the Mississippi Bend Area Education Agency, and the Bettendorf Public Library. Educational videos and original programming from member agencies are also broadcast on Channel 13.

LOCAL RADIO STATIONS

Call letters	**#**	Programming
KALA-FM	88.5	jazz, urban contemporary
KBEA-FM	99.7	top 40
KBOB-FM	104.9	country music
KCQQ-FM	106.5	classic rock
KJOC-AM	1170	sports
KMXG-FM	96.1	hits of the 80s and 90s
KORB-FM	93.5	hits of the 80s, 90s and today
KRNA-FM	94.1	modern rock
KUNI-FM	94.5	jazz, blues, folk, reggae, news, information
KUUL-FM	101.3	oldies
KWPC-AM	860	adult contemporary
WBBM-AM	780	talk
WDLM-AM	960	religious music, talk
WDLM-FM	89.3	religious music, talk
WGEN-AM	1500	simulcasting WHHK-FM, daytime only
WGN-AM	720	news, talk
WHHK-FM	102.5	adult contemporary
WHTS-FM	98.9	top-40
WJRE-FM	93.9	light rock
WKBF-AM	1270	adult standards, big band
WKEI-AM	1450	news, talk
WLLR-AM	1230	country, area sports
WLLR-FM	103.7	country
WMOI-FM	97.7	adult contemporary
WOC-AM	1420	news, talk
WRMJ-FM	102.3	country
WVIK-FM	90.3	classical, jazz, news, public affairs
WXLP-FM	96.9	hard rock

TRANSPORTATION

Since 1980 the City has operated the Bettendorf Transit System which consists of seven buses on five fixed routes which radiate from a central major transfer point at the Duck Creek Plaza shopping center every thirty minutes. Two Davenport bus routes have connections at Duck Creek Plaza as well. One Bettendorf route provides a cross-river connection to the MetroLINK system in Moline, Illinois. Activity centers along the Bettendorf routes include the City Hall, the Public Library, one junior and two senior high schools, the Senior Citizen Congregate Meal site, three high-rises for the elderly, most local shopping areas, the Family Museum, the Life Fitness Center, the Middle Park Splash Landing, the Palmer Hills Golf Course, ALCOA Industrial Plant, Isle of Capri Riverboat Casino, Scott Community College, three medical centers, and a nursing home. Service is provided from 5:50 a.m. to 6:30 p.m. Monday through Friday. Saturday service is contracted and

reduced to four routes every sixty minutes running between 8:30 a.m. and 5:30 p.m. Service is not provided on Sunday or on major holidays. Bettendorf Transit is in compliance with the Americans with Disabilities Act. The general public cash

fare is 60›. Reduced fares are available for the elderly, disabled, and small children. Bettendorf buses transported 132,337 people during the July 2002 - June 2003 fiscal year. Burlington Trailways Bus System and Greyhound Bus Lines also serve the area.

The City of Bettendorf and the Quad-City area are served by three interstate highways, three United States primary highways, and an excellent secondary highway system which combine into a 1400-mile transportation web providing efficient movement of goods, services, and people within the area and on to other markets.

The greater Quad-City area is defined as a single commercial trucking zone by the Interstate Commerce Commission, making shipments in the area exempt from Interstate rate regulation. There are approximately 66 motor carriers which maintain offices and/or terminals in the Quad-Cities, providing overnight access to other major distributors, suppliers, and consumers.

The Mississippi River is also an important feature of transportation in the area as it provides the Quad-Cities with a link to Mississippi tributaries, the Gulf of Mexico, the Great Lakes, and connections to foreign ports. The Mississippi has a nine-foot channel depth in this area and is usually navigable at least ten months of the year. It runs approximately 41 miles along the eastern border of Scott County and provides a navigation channel for the transporting of bulk commodities. Grain accounts for 65 percent of the commodities shipped on the Upper Mississippi in the Rock Island District from Dubuque, Iowa, to New London, Missouri. According to the Army Corps of Engineers, in 1999 there was a 22 percent increase in grain shipments in that same District. While barge transportation requires more shipping time than other forms of transport and the navigation season is limited, the lower shipping rates and energy efficiency of this mode of transportation provide a significant cost savings to bulk material shippers. According to the Army Corps Of Engineers, in 2003 at Lock and Dam 15 (Davenport), there were 2,936 commercial boat lockages, 4,804 recreational boat lockages, and 566 other types of boat lockages.

Related to Mississippi River transportation is the recreational Channel Cat Water Taxi which operates from May to September, 11 a.m. - 8 p.m. Monday through Friday, 9 a.m. - 10 p.m. Saturday, 9 a.m. - 8 p.m. Sunday. There is a water taxi docking facility in Leach Park in Bettendorf. Other stops in the Quad-Cities include the Ben Butterworth Parkway and the John Deere Commons in Moline, Illinois, and the East Village in Davenport, Iowa.

The Bettendorf Park Board maintains two public boat access sites at Leach Park and 62nd Street that may be used by both motorized and non-motorized vehicles. The City of Bettendorf is also interested in creating a marina as part of the downtown riverfront redevelopment plans.

One of the most important transportation issues facing the Quad-Cities is Mississippi River bridges. In a 1998 Mississippi River Crossing Study, top recommendations for expediting traffic back and forth across the river were: removal of tolls on Centennial Bridge between Davenport and Rock Island; widening of the I-74 Bridge between Bettendorf and Moline; and construction of a new bridge between Bettendorf and East Moline.

The Iowa Department of Transportation estimates that more than 70,000 vehicles cross the I-74 Bridge daily making it the busiest in the Quad-Cities. It is more than a mile long and has two identical spans, the east span having been built in 1935 and the west span in 1960. Once known as the Iowa-Illinois Memorial Bridge, it was upgraded and made part of the Interstate Highway System in the early 1970s

A study examining the I-74 corridor from 23rd Avenue in Moline to 53rd Street in Davenport can be accessed on an Internet website at http://www.i74corridorstudy.org/. This study is a joint collaboration of the Iowa and Ilinois Departments of Transportation along with consultants CH2M Hill, Sverdrup Civil, and Beling Professional Group. The site provides an overview of the study, updates on design concepts, and opportunities to comment on any aspect of the work.

The Quad City International Airport in Moline, Illinois is the Federal Aviation Administration "certified air carrier" for Bettendorf and the Quad-Cities. It is a small hub air carrier serving 812,385 passengers in 2003 and is served by the following air carriers: AirTran, Northwest AirLink, Delta Connection, United Express, American Eagle, and ATA Connection. There are over 30 departures daily to seven major national hubs, with connecting service to all national and international destinations. It is a U.S. Customs Port of Entry and is located in Foreign Trade Zone 133. Construction of a $17 million terminal/concourse expansion that includes 12 new gates, lounge, newly remodeled restaurant, gift shop, baggage carousels and claim area, and a regional art gallery is expected to be completed during the summer of 2001.

The Davenport Municipal Airport, located north of the Iowa Quad-Cities in Mount Joy, is a 750-acre general aviation airport opened in 1948. It has two runways and is used by smaller single-engine general aviation, corporate aircraft, and as a reliever airport for the Quad City International Airport.

Three rail companies service the Quad-City area. The I&M Rail Link (formerly the Canadian Pacific Railway), the Burlington Northern Santa Fe Railroad, and the Iowa Interstate Railroad all provide connections with other markets. The I&M Rail Link specifically travels through the City of Bettendorf along the Mississippi River and serves the freight needs of commercial and industrial businesses. Approximately 20 - 24 trains per day use this rail line. The nearest Amtrak station is 45 miles away in Galesburg, Illinois. There are current efforts to establish passenger rail service between Chicago and Des Moines via the Quad-Cities.

Excellent sources for further information are the 2025 Quad-City Area Long Range Transportation Plan and the City of Bettendorf Iowa Comprehensive Plan 2000 to 2020 which can be viewed at the Bettendorf Public Library.

EDUCATION

There are two public school systems serving the City of Bettendorf, both of which are highly regarded for the quality of their programs, staff, and facilities. The Bettendorf Community School District has six elementary schools, one middle school, and a four-year senior high school. The high school is a five-building complex located on a 60-acre site. The eastern part of the City is served by the Pleasant Valley Community School District that includes a four-year senior high, a junior high, and four elementary schools. Appendix 8A shows enrollment figures for 2003 for the two public school systems. There are also two private schools in Bettendorf. Lourdes Catholic elementary school has a pre-kindergarten through grade eight enrollment of 391. Rivermont Collegiate, a college preparatory day school, has a preschool through grade 12 enrollment of 260.

SCHOOL ENROLLMENT FIGURES 1992 - 2005

Bettendorf		Pleasant Valley	
Sept. 2005	4,304	Sept. 2005	3,188
Sept. 2004	4,353	Sept. 2004	3,119
Sept. 2003	4,103	Sept. 2003	3,164
Sept. 2002	4,089	Sept. 2002	3,131
Sept. 2001	4,188	Sept. 2001	3,119
Sept. 2000	4,436	Sept. 2000	3,112
Sept. 1999	4,504	Sept. 1999	3,117
Sept. 1998	4,516	Sept. 1998	3,135
Sept. 1997	4,550	Sept. 1997	3,139
Sept. 1996	4,530	Sept. 1996	3,093
Sept. 1995	4,519	Sept. 1995	3,061
Sept. 1994	4,607	Sept. 1994	2,967
Sept. 1993	4,605	Sept. 1993	2,985
Sept. 1992	4,515	Sept. 1992	2,964

Scott Community College's main campus on Belmont Road is physically located in Riverdale but with a Bettendorf mailing address. Scott's Career Assistance Center and Urban Center are both located in downtown Davenport. Scott offers courses in both the arts and sciences and vocational/technical programs. Enrollment as of spring, 2004 was 4,217 full- and part-time students.

The Eastern Iowa Community College District also provides a comprehensive adult educational program throughout the district. In cooperation with local school districts and other organizations and businesses, the three colleges in the EICCD (Clinton Community College, Muscatine Community College, and Scott Community College) enroll approximately 55,000 citizens each year in community education programming. Adult basic education, high school completion programs, and career assessment and counseling programs are offered at all three EICCD campuses. The Eastern Iowa Business and Industry Center promotes business and industry in the area with over 200 programs, seminars, and services offered through the three community colleges in the district.

Other organizations in the community offering courses of interest to adults are the Bettendorf Public Library and the Family Museum of Arts & Science.

Institutions of higher education in the immediate area include Black Hawk College in Moline, Augustana College in Rock Island, and Marycrest International University, Kaplan College, and St. Ambrose University in Davenport. Western Illinois University offers junior and senior level courses leading to ten undergraduate degrees at its Quad Cities Center in Moline, Illinois. In addition, 15 graduate programs and the post-master's education specialist degree in educational administration are available through WIU in the Quad-Cities. Also available to Quad-Cities residents are Palmer College of Chiropractic in Davenport and the Quad Cities Graduate Studies Center, which is located on the Augustana College campus in Rock Island, Illinois. The Quad Cities Graduate Studies Center offers course work toward advanced degrees in over seventy program areas, including education, business, and engineering. Bettendorf is just 60 miles away from the University of Iowa in Iowa City, making it easily accessible to area residents who wish to commute.

Another agency serving the educational needs of the community is the Mississippi Bend Area Education Agency. The agency, which is located in Bettendorf, provides special and general education services to local school districts and approved non-public schools in Cedar, Clinton, Jackson, Louisa, Muscatine, and Scott counties. Administrative services include assistance with the strategic planning process, administrator searches, personnel and business matters as well as communication workshops. The General Education Division includes departments of instruction, media, printing and data processing. The division provides special education support services to all disabled children from birth to age 21.

RECREATION

Recreational facilities available in the City of Bettendorf include a municipal golf course and a bicycle trail. Splash Landing Family Aquatic Center, an update of the municipal swimming pool, opened in June 2000. It features a zero-depth-entry pool, playground, and four slides. The Life Fitness Center is part of the Parks and Recreation Department. It includes tennis courts, a jogging track, weight and exercise equipment, indoor batting cage, and basketball courts. Renovations completed in 1997 added 14,000 square feet and included a 1/8-mile indoor track, additional gym, new cardiovascular workout room, weight room, nursery, restrooms, and parking lot. In December 2000, a lap pool and 4,800 square foot addition opened. The Parks and Recreation Department sponsors a variety of sports leagues and fitness programs. A disc golf course is open at Devil's Glen Park. A skate park, to be located at the north entrance to Crow Creek Park, opened in late 2001.

In the fall of 2004 the Northeast Branch of the Scott County YMCA opened a new facility on the corner of Devils Glen Road and Tanglefoot Lane. Built in cooperation with Genesis Health System, the new facility includes an indoor pool, weight room, gymnasium and cardiac rehab center. The YMCA will continue to provide administration of activities such as soccer, floor hockey, basketball, softball, Indian Guides and Indian Princesses and summer child care programs.

There are several private recreational and fitness clubs in Bettendorf. Bettendorf has two public nine-hole golf courses in addition to the municipal golf course.

Recreational facilities that can be used by the general public during certain hours are also available at the local schools. There are tennis courts on the grounds of Middle School, Bettendorf High School, and Pleasant Valley High School that are free to the public when not being used by physical education classes. There is a pool at Pleasant Valley High School that the public may use through classes offered by Scott Community College.

Since about 80% of Bettendorf was developed after World War II and the City has been diligent about obtaining park lands during development, the community is well served with public recreational facilities.

The Quad-City area as a whole offers many opportunities for the sports lover as both participant and spectator. The Mississippi River provides recreational opportunities for boaters, hunters and anglers. Bicyclists, walkers, and joggers have a number of local paths to choose from, including the Duck Creek Parkway in Iowa and the Great River Trail in Illinois. The Quad City Sports Center, which opened in 1995, has two ice surfaces for hockey, public skating and figure skating. The Quad-Cities has a minor league baseball franchise, a minor league hockey franchise, an arena football franchise, a ski area, and a professional golf tournament.

In July 2000, the Professional Golfers Association (PGA) Tour played its John Deere Classic Tournament for the first time at the new $10 million "Tournament Players Club at Deere Run" golf course near John Deere's headquarters in Moline, Illinois. The course was completed in the summer of 2000.

CULTURAL FACILITIES & ACTIVITIES

As part of an urban community of over 400,000, Bettendorf residents have a wide range of cultural facilities and activities from which to choose. One of mid-America's finest metropolitan orchestras, the Quad City Symphony, presents an annual series of concerts with guest artists from around the world. Quad City Arts, an umbrella organization formed by the merger of four local arts groups, promotes cultural life in the Quad-Cities through dozens of programs designed to introduce residents of the area to the arts. Its Visiting Artist Series brings artists of international stature into the area. Each season, Visiting Artists go into schools, colleges, work places, and hospitals to make the arts more immediate and accessible to

the general public throughout eastern Iowa and western Illinois. Quad City Arts also sponsors the annual Festival of Trees in November.

The MARK of the Quad Cities, a 10,500-seat civic center in Moline, is one of the nation's top concert venues. The MARK, which opened in 1993, has brought big name entertainment to the Quad-City area.

The Adler Theatre series, Genesius Guild, Ghostlight Theatre, Playcrafters Barn Theatre, Davenport Junior Theatre, Circa '21 Dinner Playhouse, Countryside Community Theatre, and Quad City Music Guild assure those with a taste for the performing arts plenty of opportunity to enjoy themselves. A wide variety of lectures, films, musicals, dramas, and exhibits are also available through Augustana College, Marycrest International University, Black Hawk College, and St. Ambrose University.

There are many museums in the Quad-Cities. The Putnam Museum in Davenport features large collections on American Indians and ancient cultures, a regional history exhibit, and a natural history gallery. The Putnam offers Sunday afternoon lectures, films, and performances. As part of the Putnam complex, a 270-seat "stadium" deck IMAX Theater opened in 2003. It features a five-story-high screen, a multi-speaker digital sound system, and presents educational and entertaining large-format films appealing to all audiences.

The Figge Arts Center, on the corner of 2nd and Harrison Streets in downtown Davenport, contains works by local, regional, national and international artists, with special emphasis on the artist Grant Wood, Mexican Colonial art and Haitian contemporary art.

For a community its size, Bettendorf offers many cultural activities within its borders. In November 1994 a $10.5 million bond referendum was passed to create a "Learning Campus" in Bettendorf. This project included a new Museum to be built adjacent to a renovated and expanded Library. Dedicated on May 17, 1997, The Learning Campus is an innovative partnership between the Bettendorf Public Library Information Center and the Family Museum of Arts & Science. Through cooperative programming and shared staff expertise, the Museum and Library work together to enhance the educational and cultural life of the community. The Family Museum earned the highest recognition for a museum, accreditation from the American Association of Museums (AAM). AAM Accreditation signifies excellence within the museum community. It is a seal of approval and strengthens individual museums and the entire field by promoting ethical and professional practices. There are approximately 16,000 museums nationwide and 750 of those have earned this accreditation.

The Family Museum of Arts & Science includes a 9,600-square-foot exhibit hall, three multipurpose rooms for dance instruction and performances, two preschool classrooms, two art studios, a science studio, a party room, a great hall, a museum store, a welcome theater for school groups, and an outdoor science discovery park "Kingdom for Kids" playground. Permanent and traveling exhibits are designed for all ages and are usually "hands-on."

The Bettendorf Public Library Information Center serves the informational, educational, and recreational needs of the community. Services encompass all types of communication from traditional printed books and magazines to the electronic frontier of the Internet, interactive video teleconferencing, cable television broadcasting, and personal computer access. Children's storytimes, summer and winter reading programs, contemporary and mystery book discussion groups, and monthly senior citizen day activities are particularly popular among the variety of programs offered.

The Bettendorf Park Band, which is an all-volunteer adult community band, offers eight to ten concerts a year. Summer concerts are held on Friday evenings in the bandshell in Middle Park.

COMMUNITY GROUPS

The Bettendorf Chamber of Commerce maintains a file of Bettendorf organizations.

The Information Desk staff at the Bettendorf Public Library keeps a file of contact persons for local groups based on listings appearing in the Quad-City Times and the Bettendorf News, as well as for groups using the Library's public meeting rooms. Currently there are over 350 entries in the file for Quad-Cities groups, ranging from the Alzheimer's Disease Association to the Valley Weavers and Spinners Guild.

Quad-Citians are proud of and interested in their cultural heritage. There are many ethnic organizations in the area such as the League of United Latin American Citizens and the Muslim Community of the Quad-Cities. Some organizations maintain public facilities like the Center for Belgian Culture in Moline, the Swenson Swedish Immigration Research Center in Rock Island, and the German American Heritage Center under restoration in Davenport.

A check of the telephone directory shows that religious diversity is a fact of life in Bettendorf. There are 25 churches representing 23 denominations in the City. According to the executive director of Churches United of Scott and Rock Island Counties, at least 60% of area residents claim a religious affiliation.

HEALTH & SOCIAL SERVICE AGENCIES

Trinity at Terrace Park, Bettendorf's first hospital, opened in February, 2004. Trinity Regional Health System announced in April 2001 that it would build a $58.5 million hospital at Utica Ridge and Crow Creek Roads. The new Terrace Park Professional Center, a state-of-the-art outpatient medical office building, will open adjacent to the hospital. There currently are six hospital serving the Quad-Cities metropolitan area, with a total of 1,046 beds.

There are 201 dentists, 751 medical and osteopathic doctors, and 321 doctors of chiropractic in the Quad-City area. The 2000 - 2001 Iowa Business Directory lists 24 dentists and 72 physicians and surgeons in Bettendorf.

In December 1997, River Valley Healthcare opened a Bettendorf facility that provides primary care services in the specialties of family practice, internal medicine, obstetrics and gynecology, and pediatrics. Genesis Health System operates an urgent care center in Bettendorf, and Genesis Bettendorf Plaza has physicians' offices, a mammography suite, a pain management center, and outpatient diagnostic and rehabilitation services. A ground breaking ceremony was held in June, 2003, for a building to be shared by Gastroenterology Associates and an outpatient endoscopy facility, the first building of Genesis at Crow Valley Campus, located at 18th Street and 43rd Avenue in Bettendorf. The campus will house variety of health care services.

A Veteran's Administration outpatient clinic serving veterans in eastern Iowa and western Illinois is also located in Bettendorf. The clinic provides pharmacy, radiology, laboratory, and administrative services to the almost 100,000 veterans who live in the 15 counties surrounding the Quad-Cities.

There are two nursing homes in Bettendorf: Bettendorf Health Care, and Iowa Masonic Nursing Home. Subsidized housing for seniors includes Spruce Hills Village, Luther Manor/Luther Heights, Luther Knoll, and Cumberland House. There are two retirement communities: Masonic Village and Palmer Hills Retirement Center.

United Way's InfoLINK is an information and referral service for the Quad-Cities and publishes an extensive Guide to Community Resources. This Guide lists nearly 300 nonprofit, health, educational, recreational, cultural, and welfare services available to residents of the Quad-City area. Several of these (e.g., The Work Fitness Center, a vocational rehabilitation and evaluation program) are located in Bettendorf and all are accessible to City residents.

Three major agencies are headquartered in Bettendorf. Family Resources provides direct casework services to individuals and families. Services include marriage counseling, unwed parent services, adoption services, and foster care. The Maternal Health Center is a nonprofit agency providing public maternal health care, patient education, and family life education for the community. Planned Parenthood of Greater Iowa Education and Resource Center opened in October 1996. It provides responsible sex education and reproductive health information.

The Life & Family Coalition opened a Women's Choice Center in July, 2002, in Bettendorf. They offer comprehensive care and assistance, including free pregnancy tests, ultrasounds, counseling, guidance and referrals.

COMMUNITY INFORMATION SOURCES

The Bettendorf Public Library is a full-service public library housing approximately 146,700 items. In fiscal year 2003 - 2004 the Library had 23,280 registered borrowers and a circulation of 506,472 items. Services provided include children's

programs, young adult services, information services, outreach to the elderly and homebound, and services to the deaf community. The Library is open 64 hours a week.

In November of 1994 Bettendorf voters approved a bond referendum that included a 25,000-square-foot expansion of the Library. The addition doubled the seating for library users, provided more meeting room space for community groups, and enlarged the children's area.

Other public libraries in the area include the Davenport Public Library and the Scott County Library System, which serves the smaller communities and unincorporated areas of the county. Bettendorf is also "joined by a river" to libraries in the Illinois Quad-Cities. The largest libraries are in Moline and Rock Island and they, along with libraries in East Moline, Silvis, and many other small towns, are part of the River Bend Library System. Bettendorf Public Library is one of 70 public, academic, school, and special libraries who have contracted with River Bend Library System to become part of a shared automated library system called Quad-LINC. Computer terminals at each of the member libraries are connected to a central computer at the River Bend headquarters in Coal Valley, Illinois. The Quad-LINC system keeps track of the nearly one million items owned by the member libraries. Cardholders of a Quad-LINC library are free to use their library cards to

borrow materials from other Quad-LINC libraries (except for restrictions on borrowing from some special and academic libraries). Items owned by other libraries can also be delivered to the patron's library of choice via interlibrary loan.

The academic library located nearest to Bettendorf is at Scott Community College in Riverdale. There are four academic libraries in Davenport: at St. Ambrose University, Marycrest International University, Kaplan College, and Palmer College of Chiropractic. Across the river in Illinois are libraries at Augustana College in Rock Island (a four-year liberal arts college) and Black Hawk College in Moline (a two-year community college).

Several industrial, governmental, professional, and cultural organizations maintain libraries for the use of their staffs and members. Examples of these special libraries include: the technical and agricultural library at Deere and Company in Moline; the Grant Law Library housed in the Scott County Court House; libraries maintained in the hospitals, such as Trinity Medical Center and Illini on the Illinois side of the river, and Genesis Medical Center in Davenport; holdings of the Scott County Genealogical Society housed in the Special Collections area of the Davenport Public Library; and the libraries in the Davenport Museum of Art and the Putnam Museum.

The Bi-State Regional Commission in Rock Island, Illinois, is the regional assembler and disseminator of detailed data and information on the Quad-Cities and the Bi-State Region. The Commission's Data and Information Services Center is an official repository for U.S. Census Bureau data, and it is affiliated with both the Iowa and Illinois State Data Centers.

The Scott County Extension Service can answer questions having to do with gardening, household management, farming, and consumer finance. A large collection of federal and Iowa State University (ISU)-prepared pamphlets is available from the Extension Service, usually free in limited quantities. The Extension Service also conducts training sessions, workshops and seminars on topics such as babysitting, sewing, money management, gardening and many other topics.

PUBLIC SCHOOL SYSTEMS SERVING BETTENDORF

2003 ENROLLMENT FIGURES

BETTENDORF		PLEASANT VALLEY*	
High school	1,492	High school	1,070
Middle school (grades 6 - 8)	1,045	Junior high (grades 7 – 8)	495
Elementary	1,833	Elementary	1,611

*The Pleasant Valley School System serves students in LeClaire and rural Scott County as well as the City of Bettendorf. The two elementary schools that serve chiefly Bettendorf residents are Pleasant View and Riverdale.

POST-HIGH SCHOOL GRADUATION ACTIVITIES

Based on surveys of the classes of 2000.

	BETTENDORF		PLEASANT VALLEY
Four-Year Colleges	59%	Four-Year Colleges	52%
Two-Year Colleges	26%	Two-Year Colleges	3%
Technical & Trade Schools	2%	Technical & Trade Schools	3%

DISTRICT COST PER PUPIL

2003/2004

BETTENDORF	PLEASANT VALLEY
$4,722	$4,690

SCHOOL TAX RATE

2003/2004

BETTENDORF	PLEASANT VALLEY
$15.47 per $1,000 of assessed value	$13.46 per $1,000 of assessed value

Financial Management Policies

General Policy:

The following financial policies have been developed to provide guidance to the City's financial management system, in addition to, Chapter 384 of the Code of Iowa.

Scope:

This policy is applicable to all offices and departments within the City of Bettendorf government.

Purpose:

The City's intent is to support a sound and efficient financial management system which best utilizes available resources and provides an acceptable service level to the citizens of Bettendorf. The following statements are not intended to restrict the City Council's authority in determining service needs and/or activities of the City. These financial policies do not limit the City Council's ability and responsibility to respond to service delivery needs above or beyond these policies. The City Council as a policy making group is still accountable for the efficient and responsive operation of the City.

Specific Policy Provisions:

Revenue Policy

1. The City will initiate efforts to maintain a diversified and stable revenue stream to minimize short run fluctuations in any one revenue source.

2. Annual revenues will be estimated by an objective and whenever possible, analytical process.

3. Existing revenue sources will be re-examined annually and new revenue sources investigated during the annual budget preparation process.

4. Revenues will be estimated at a level to fund estimated expenditures on an annual basis, whenever prudently possible. However, revenues may exceed expenditures if the fund balance of any fund needs to be increased to meet minimum balance requirements, or if bond proceeds were received for projects to be constructed in more than one fiscal year. Additionally, surplus fund balances may supplement revenues in order to fund estimated expenditure levels, one time planned draw downs, or capital project expenditures that were bonded for in previous fiscal years.

5. Property tax levy rates will not exceed the limits as established by the State of Iowa. Property tax revenue collections will be established through a tax levy rate for general operations which will not generally exceed the cost of living of the previous year. This increase will not include increased levy collections resulting from the natural growth of the City requiring basic city services or the need to collect additional tax dollars to fund new city services or programs adopted by the City Council.

6. All City Enterprise Funds shall attempt to pay for the full cost of providing its service to the public, out of user fees and other charges. Costs of providing service will include all operating, capital outlay, principal and interest payments on bonds and depreciation expense.

   Balancing the mission of the Family Museum of Arts and Science with this policy will be difficult. Nonetheless, the FMAS shall likewise use fees and charges to offset its costs, to the extent practicable, in an effort to minimize its reliance on property tax revenue.

7. User fees in other governmental areas such as recreational services will be established at a level which will not inhibit participation by all.

8. All user fees and charges will be re-evaluated on an annual basis during the budget preparation process.

9. One-time or special purpose revenues, such as grant funds, will be utilized to fund capital expenditures or expenditures required by that revenue source. Such revenues will generally not be used to subsidize reoccurring personnel, operating, and maintenance costs. If receipt of special purpose revenues are approved, they will be qualified by stating that the program may be ended once grant funds or other revenue sources cease to exist.

10. The City will on a continuous basis seek methods to reduce the City's reliance on the property tax through seeking legislative support for local option taxes, investigating additional non-property tax revenue sources, and encouraging the expansion and diversification of the City's tax base with commercial and industrial development.

Operating Budget/Expenditure Policy

1. The City Administrator and Finance Director will compile and submit to the City Council a balanced budget by the first of February of each year. Five-year trending/forecasts of all revenues and expenditures will be presented with annual operating budgets beginning with FY 2002/03. Future forecasting will help facilitate annual budget decisions based on a five-year planning perspective.

2. The balanced budget will reflect expenditures which will generally not exceed estimated resources and revenues. Routine expenditures will generally not be greater than the previous year's expenditure level by more than the estimated annual percentage increase in the cost of living.

3. The City will encourage citizen involvement in the annual budget decision-making process through public hearings, informal meeting, budget briefs and related informational efforts.

4. The operating budget for the City will be developed and established to deliver service levels which are consistent with the citizens' willingness to pay and the City's available resources. Budget decisions to reduce service levels or eliminate programs will be based on citywide priorities established by the Mayor and City Council.

5. The operating budget will emphasize productivity of human resources in providing services, efficient use of available revenue sources, and quality of services to be provided. Employees are one of the City's most valuable resources and are essential to the delivery of high quality, efficient services.

6. New service levels will be considered when additional revenues or offsetting reductions of expenditures are identified, the new services fall within the broad framework of the City operation, or when such services are mandated by the State of Iowa or the federal government. Budget decisions to add new service levels will be based on citywide priorities established by the Mayor and City Council.

7. Current City expenditures will be funded by current revenues unless specifically approved by the City Council.

8. The City will avoid the postponement of current expenditures to future years, accruing future year's revenues, or utilization of short-term debt to fund operating expenditures.

9. The operating budget will provide funding for the ongoing maintenance and replacement of fixed assets and equipment. These expenditures will be funded from current revenues transferred to the Vehicle Replacement Fund or Electronic Equipment Fund, or from user fees generated in the Enterprise Funds. New capital equipment requests under $25,000 will also be funded out of current revenues for all funds. Capital leases will be kept to a minimum, especially if subject to referendum.

10. Gaming Revenue will generally be appropriated towards the funding of "one-time" capital projects or the funding of capital equipment verses "on-going" operating expenses of the City. The City does not want to become reliant on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date.

11. Each year the City will revise current year expenditure projections during the succeeding year's budget preparation process. All operating costs associated with capital improvement projects will be included with the annual operating budget submissions.

12. The City will maintain a risk management program to minimize losses and reduce costs. This program will also protect the City against catastrophic losses through the combination of insurance and various federal and state programs.

13. The City will maintain a budgetary control system to monitor its adherence to the approved operating budget.

14. All departments will have access to on-line monthly expense and revenue reports comparing actual revenues and expenditures to budgeted amounts.

15. The capitalization threshold for all fixed assets will be established at a minimum of $5,000 in accordance with federal requirements for governments that are recipients of federal awards.

16. The city will compile an annual Budget Plan document that will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations. The Budget document will be submitted to GFOA for their consideration in their "Distinguished Budget Presentation Award" program.

Reserve Policies

1. Operating Fund Balances, Retained Earnings and Cash Reserves at fiscal year-end will be maintained at a level to ensure sufficient cash flow throughout the upcoming fiscal year for all fund types within the City. Minimum year end balances for selected governmental and proprietary funds are as follows:

Fund Type	Minimum Year End Balances
General Fund	Fund Balance 20-25% of annual operating expenses
Road Use Fund	Fund Balance 20-25% of annual operating expenses
Employee Health Insurance Fund	Cash Reserves 20-25% of annual operating expenses
Risk Management Fund	$500,000 minimum Retained Earnings balance
Municipal Garage	Cash Reserves 20-25% of annual operating expenses
All Enterprise Funds	As a minimum (*): Cash Reserves 30% of annual operating expenses. As a goal: Cash Reserves 30% of annual operating expenses plus "up to" 100% of accumulated depreciation if practical.
Debt Service Fund	$500,000 maximum balance, unless additional cash reserves are needed to subsidize the levy rate for future "peak" years of principal and interest payments.

(*) Accumulating Cash Reserves of 30% of annual operating expenses is expected to take several years to achieve when establishing a new enterprise fund, and the FMAS which is subsidized with property tax dollars should expect an even longer time frame to achieve that goal. Additionally, planned management decisions to draw down cash reserves below the 30% level for one-time occurrences is acceptable, if the intent is made to return to the minimum 30% cash reserve level as quickly as possible.

2. Restricted Cash Reserves will be maintained in accordance with all Bond Provisions.

3. Reserves will be maintained for all scheduled and unexpected vehicle and electronic equipment replacements based on average replacement/life cycles. These reserves will be properly maintained in the Vehicle Replacement Fund and Electronic Equipment Fund. (Please refer to the Vehicle Replacement and Electronic Equipment Policies for more information).

Capital Improvement Budget Policy

1. The City will construct/purchase all capital improvements in accordance with the adopted 5-Year Capital Improvement Program except for emergency capital improvements which are deemed necessary by the City staff and approved individually by the City Council.

2. Capital improvements will be identified on the basis of long-range projected needs rather than on immediate needs in order to minimize future maintenance, replacement and capital costs.

3. A capital improvement program will be developed for a five-year period and updated annually.

4. Estimated costs of each capital improvement project for each of the five years will be included in the plan.

5. Revenue sources for each capital improvement will be identified in the plan whenever possible.

6. Alternative revenue sources will actively be sought and used as available to assist in financing capital improvement projects and reduce reliance on issuing general obligation bonds. Alternative revenue sources include, but are not limited to: local option sales tax, intergovernmental revenue, state and federal grants, riverboat gaming revenue, investment earnings and other miscellaneous revenue sources.

7. Annual operating costs associated with the capital improvement will be projected and included as a part of the budget submission in the capital Improvement budget.

8. A “Capital Improvement Project Worksheet” will be completed and attached to the final resolution adopted by Council for every CIP project to be completed within the City. The worksheet will identify estimated total project costs including, but are not limited to: the contract bid amount, % of retainage, outside engineering costs, in-house engineering fees, and any contingency amounts. Total budgeted dollars allocated for the project will then be amended to properly reflect this new projected project cost. Purchase Orders must be issued for all Capital Improvement Projects. (See Attachment 1 at the end of this policy).

Debt Administration Policy

1. The City will limit its long-term borrowing to capital improvements or projects which cannot be financed from current revenues or for which current revenues are not adequate.

2. Long-term borrowing will only be utilized to fund capital improvements and not operating expenditures.

3. The payback period of the bonds issued to fund a particular capital project will not exceed the expected useful life of the project.

4. The City recognizes that statutory authority allows debt to be issued with up to 20 years maturity. Nonetheless, the City shall attempt to minimize the maturities of general obligation and revenue debt, while balancing Capital Improvement Project requirements with current cash flow needs. The City shall attempt to keep the average term of T.I.F. general obligation and revenue debt at or below twelve years, with a maximum of ten years of principal and interest payments. The City Council reserves the right to vary from this policy and extend maturities up to the statutory limit, upon Administrative recommendation that is in the best interest of the City.

5. The City will maintain its debt limitation at five percent of actual property valuation as mandated by the State of Iowa.

6. Whenever possible, special assessment, revenue bonds and/or general obligation bonds abated by enterprise fund revenues will be issued instead of general obligation bonds funded by property tax.

7. For those general obligation bonds issued and funded by property taxes, debt service and interest payment schedules shall be established whenever possible in such a manner to provide equalization of debt and interest payments each year for the life of the total outstanding general obligation bonds.

8. The City shall encourage and maintain good relations with the financial and bond rating agencies and prepare any reports so requested by these agencies. Full and open disclosure on every financial report and bond prospectus will be maintained. The City shall apply for a bond rating review with every bond issuance.

Financial Reporting Policy

1. The City will establish and maintain a high standard of accounting practices and procedures which adhere to the concept of full and open public disclosure of all financial activity.

2. The accounting system will be maintained on a basis consistent with Generally Accepted Accounting Principles (GAAP) and GASB Statement No. 34 starting with fiscal year 2002/03.

3. Monthly financial statements reported on a modified accrual basis of accounting will be presented to the City Council on a regular basis. Quarterly financial updates will be presented to the Mayor and City Council.

4. The City's independent public accounting firm will issue an audit opinion regarding the financial statements of the City. This annual audit will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations.

5. The Comprehensive Annual Financial Report and accompanying audit opinion will be completed and submitted to the City Council by December 31st following the close of the preceding fiscal year. The City's Comprehensive Annual Financial Report will be submitted annually to GFOA for their consideration in the "Certificate of Achievement for Excellence in Financial Reporting" program.

Purchasing Policy:

1. The City's Account Clerk acting in the capacity of Public Buyer, will assist in coordinating the purchasing function of the City throughout all departments. The Public Buyer will promote competitive purchasing and participation in cooperative and bulk purchasing with other organizations or governmental entities. The Public Buyer will assist departments with planning, preparation of specifications, requests for information, invitations to bid, requests for proposals, and bid openings. The Public Buyer will make bid recommendations and award bids, if requested.

2. The Public Buyer will assist in negotiating and administering purchase agreements, lease contracts and maintenance contracts in conjunction with the City's Legal Department.

3. Purchase Orders are required for all budgeted purchases and contracts in excess of $5,000. Purchase orders are strongly encouraged for all budgeted purchases and contracts in excess of $400. Purchase Orders are required for all unbudgeted purchases and contracts, regardless of the amount. Purchase orders must be approved, with authorized signatures, prior to placing the order for purchases. The authority levels for approving purchase orders are designated in Resolution #136-95.

4. Competitive sealed bidding shall be used for Public Improvement Contracts of $25,000 or greater as stated in the Code of Iowa, Chapter 384.95, 384.96 and 384.102. This process shall consist of: Invitation for bids, public notice, bid opening, bid acceptance and bid evaluation, and bid award by Council resolution. Purchase orders are required for all contract purchases of $25,000 or greater. A copy of the final resolution must be filed with the Public Buyer prior to approving and issuing a purchase order.

5. Contracted Professional Services. Departments are authorized to select vendors of professional services based upon expertise, as well as, price. While Request for Proposals are encouraged, a Department Head may recommend a particular professional service vendor to the Council without seeking multiple proposals, when the Department Head believes it is in the best interest of the City.

6. A minimum of two requests for proposal or quotes are required for all purchases in excess of $5,000, unless otherwise required by law. Copies of the request for proposals or quotes must be filed with the Public Buyer prior to approving and issuing a purchase order.

7. In the event of a natural emergency; supplies, services or construction may be purchased without regard to normal purchasing procedures to protect the health and welfare of the public. The City Administrator shall keep the City Council informed of the extent of the emergency.

8. State of Iowa Contracts. City departments *may* make budgeted purchases directly from the State of Iowa Contracts. To utilize State contracts: (1) Departments must reference the State of Iowa contract number on the purchase order; (2) No further bids are required. A state contract should be used in conjunction with any terms, conditions and insurance language to meet standard City requirements.

9. A City officer or employee shall conduct themselves in accordance with the Code of Iowa: Chapters 68B.22 Gifts, 68B.2A Conflict of Interest and 362.5 Interest in Public Contract.

Contracted Financial Services:

The Finance Department periodically enters into contractual agreements/arrangements for financial services, as adopted by City Council. The Finance Department should bid or seek requests for proposals for the various financial services in accordance with the policies outlined below:

1. Financial Advisors: Currently Springsted, Public Financial Advisors. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

2. Bond Counsel: Currently Ahlers, Cooney, Dorweiler, Haynie, Smith & Allbee, P.C. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

3. Bond Rating Agencies: Currently Moody's Investor Services. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

4. Public Auditors: Currently McGladrey & Pullen, LLP, Certified Pubic Accountants. Services are typically contracted for five-year periods. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended without bidding for services, if an acceptable request for proposal for an extended contract is received/negotiated. All contracts must be adopted by Council resolution.

5. Banking Services: Currently Firstar Bank, N.A. Services should be bid at least once every five years, or sooner, if services provided, and corresponding fees charged, do not meet the expectations of the Mayor, City Council, Finance Director and staff.

6. Lock Box Services: Currently Firstar Bank, N.A. Services should be bid at least once every five years, or sooner, if services provided, and corresponding fees charged, do not meet the expectations of the Mayor, City Council, Finance Director and staff.

Investment Policy

Scope

The Investment Policy of the City of Bettendorf shall apply to all operating funds, bond proceeds and other funds; and all investment transactions involving operating funds, bond proceeds and other funds accounted for in the financial statements of the City. Each investment made pursuant to this Investment Policy must be authorized by applicable law and this written Investment Policy.

The investment of bond funds or sinking funds shall comply not only with this Investment Policy, but also be consistent with any applicable bond resolution.

This Investment Policy is intended to comply with Iowa Code Chapter 452.

Upon passage and upon future amendment, if any, copies of this Investment Policy shall be delivered to all of the following:

1. The Mayor, Council Members and all City Officials to which the Investment Policy applies.
2. All depository institutions or fiduciaries for public funds of the City.
3. The auditor engaged to audit any fund of the City.

In addition, a copy of this Investment Policy shall be delivered to every fiduciary or third party assisting with or facilitating investment of the funds of the City.

Delegation of Authority

The Finance Director shall be deemed Treasurer of the City for the purpose of this document. Only the Finance Director may invest public funds for the City of Bettendorf. The Finance Director may authorize the Manager of Accounting to conduct daily investment transactions under his/her direction and control.

All contracts or agreements with outside persons investing public funds, advising on the investment of public funds, directing the deposit or investment of public funds or acting in a fiduciary capacity for the City shall require the outside person to notify the City in writing within thirty days of receipt of all communications from the Auditor of the outside person or any regulatory authority of the existence of a material weakness in internal control structure of the outside person or regulatory orders or sanctions regarding the type of services being provided to the City by the outside person.

The records of investment transactions made by or on behalf of the City are public records and are the property of the City whether in the custody of the City or in the custody of a fiduciary or other third party.

The Finance Director shall establish a written system of internal controls and investment practices. The controls shall be designed to prevent losses of public funds, to document those officers and employees of the City responsible for elements of the investment process and to address the capability of investment management. The controls shall provide for receipt and review of the audited financial statement and related report on internal control structure of all outside persons performing any of the following for the City of Bettendorf:

1. Investing public funds.
2. Advising on the investment of public funds.
3. Directing the deposit or investment of public funds.
4. Acting in a fiduciary capacity for this public body.

A Bank, Savings and Loan Association or Credit Union providing only depository services shall not be required to provide an audited financial statement and related report on internal control structure.

Adopted 11/21/00

The Finance Director is covered under the Public Employee Dishonesty Bond of the City.

Objectives

The primary objectives, in order of priority, of all investment activities involving the financial assets of the City shall be the following:

1. **Safety:** Safety and preservation of principal in the overall portfolio is the foremost investment objective.

2. **Liquidity:** Maintaining the necessary liquidity to match expected liabilities is the second investment objective.

3. **Return:** Obtaining a reasonable return is the third investment objective.

Prudence

The Finance Director of the City, when investing or depositing public funds, shall exercise the care, skill, prudence and diligence under the circumstances then prevailing that a person acting in a like capacity and familiar with such matters would use to attain the above investment objectives. This standard requires that when making investment decisions, the Finance Director shall consider the role that the investment or deposit plays within the portfolio of assets of the City and the investment objectives stated above. Short-term trading gains and losses may be realized to restructure the City's portfolio of assets if it is in the best interest of the City to do so.

The Finance Director shall request competitive investment proposals for comparable credit and term investments from investment providers.

Instruments Eligible for Investment

Assets of the City may be invested in the following:

- Interest bearing savings accounts, interest bearing money market accounts, and interest bearing checking accounts at any bank, savings and loan association or credit union in Scott County or an adjoining Iowa county. Each bank must be on the most recent Approved Bank List as distributed by the Treasurer of the State of Iowa or as amended as necessary by notice inserted in the monthly mailing by the Rate Setting Committee. Each financial institution shall be properly declared as a depository by resolution of the Council of the City of Bettendorf. Deposits in any financial institution shall not exceed the limit approved by the City Council.

- Obligations of the United States government, its agencies and instrumentality's.

- Certificates of deposit and other evidences of deposit at federally insured Iowa depository institutions approved and secured pursuant to Chapter 453.

- Iowa Public Agency Investment Trust (IPAIT).

- Prime bankers' acceptances that mature within 270 days of purchase and that are eligible for purchase by a Federal Reserve Bank.

Adopted 11/21/00

- Commercial paper or other short-term corporate debt that matures within 270 days of purchase and is rated within the two highest classifications as established by at least one of the standard rating services approved by the superintendent of banking.

- Repurchase agreements, provided that the underlying collateral consists of obligations of the United States government, its agencies and instrumentality's and the City takes delivery of the collateral either directly or through an authorized custodian.

- An open-end management investment company registered with the Securities & Exchange Commission under the Federal Investment Company Act of 1940, 15 U.S.C. Section 80 (a) and operated in accordance with 17 C.F.R. Section 270.2a-7, *whose portfolio investments are limited to those instruments individually authorized in this Investment Policy.*

All instruments eligible for investment are further qualified by all other provisions of this Investment Policy, including investment maturity limitations and diversification requirements.

Prohibited Investments and Investment Practices

Assets of the City shall not be invested in the following:

1. Reverse repurchase agreements.

2. Futures and options contracts.

3. Zero-Coupon Bonds.

Assets of the City shall not be invested pursuant to the following investment practices:

1. Trading of securities for speculation.

2. Pursuant to a contract providing for the compensation of an agent or fiduciary based upon the performance of the invested assets.

3. If a fiduciary or other third party with custody of public investment transaction records of the City fails to produce requested records when requested by this public body within a reasonable time, the City shall make no new investment with or through the fiduciary or third party and shall not renew maturing investments with or through the fiduciary or third party.

Investment Maturity Limitations

Operating Funds must be identified and distinguished from all other funds available for investment. Operating Funds are defined as those funds which are reasonably expected to be expended during a current budget year or within fifteen months of receipt.
All Investments authorized in this policy are further subject to the following investment maturity limitations:

1. Operating Funds may only be invested in instruments authorized in this Investment Policy that mature within three hundred ninety-seven (397) days.

2. The Finance Director may invest funds of the City that are not identified as Operating Funds in investments with maturities longer than three hundred ninety-seven (397) days. However, all investments of the City shall have maturities that are consistent with the needs and use of the City.

Adopted 11/21/00

Diversification

Investments of the City are subject to the following diversification requirements:

Prime bankers' acceptances:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be invested in prime bankers' acceptances, and

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer.

Commercial paper or other short-term corporate debt:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be in commercial paper or other short-term corporate debt;

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer, and

3. At the time of purchase, no more than five percent (5%) of all amounts invested in commercial paper and other short-term debt shall be invested in paper and debt rated in the second highest classification.

Where possible, it is the policy of the City to diversify its investment portfolio. Assets shall be diversified to eliminate the risk of loss resulting from over concentration of assets in a specific maturity, a specific issuer, or a specific class of securities. In establishing specific diversification strategies, the following general policies and constraints shall apply:

1. Portfolio maturities shall be staggered in a way that avoids undue concentration of assets in a specific maturity sector. Maturities shall be selected which provide stability of income and reasonable liquidity.

2. Liquidity practices to ensure that the next disbursement date and payroll date are covered through maturing investments, marketable U.S. Treasury bills or cash on hand shall be used at all times.

3. Risks of market price volatility shall be controlled through maturity diversification so that aggregate price losses on Instruments with maturities approaching one year shall not be greater than coupon interest and investment income received from the balance of the portfolio.

Safekeeping and Custody

All invested assets of the City involving the use of a public funds custodial agreement, as defined in Section 452.10, shall comply with all rules adopted pursuant to Section 452.10C. All custodial agreements shall be in writing and shall contain a provision that all custodial services be provided in accordance with the laws of the State of Iowa.
All invested assets of the City eligible for physical delivery shall be secured by having them held at a third party custodian. All purchased investments shall be held pursuant to a written third party custodial agreement requiring delivery versus payment and compliance with all rules set out elsewhere in this section of this Investment Policy.

Ethics and Conflict of Interest

Adopted 11/21/00

The Finance Director and all officers and employees of the City involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions.

Reporting

The Finance Director will submit periodic investment reports to the City Council that reflect the current portfolio in terms of maturity, rates of return and summarizes all investment revenue that was earned during the reporting period and compare the investment results with the budgetary expectations. Market value adjustments on the portfolio will be recorded quarterly in compliance with GASB #31.

Investment Policy Review and Amendment

This Investment Policy shall be reviewed periodically. Notice of amendments to the Investment Policy shall be promptly given to all parties noted in The Scope Section of this policy.

Adopted 11/21/00

Budget Preparation and Amendment Process

Budget Preparation

The preparation of the City of Bettendorf's budget involves the interaction of City departments, boards, the Mayor and City Council and the general public. This process begins with the initial distribution of budget materials to departments and is completed with the City Council's certification of a budget for the upcoming fiscal year.

The City's budgetary process begins ten months prior to July 1st, the beginning of the City's fiscal year. In early fall at an annual strategic planning session with an outside facilitator, the Mayor, Council, City Administrator and departments heads reflect on accomplishments during the prior year in an attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year, in early October, by having a budget kick-off meeting involving the Mayor, Council, City Administrator and departments heads to reemphasize the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process. These specific areas of review are used by department heads as they prepare their budget requests for the ensuing year. At the end of October, Budget Planning Manuals and appropriate worksheets are distributed to department heads. The Budget Planning Manuals identify the budgetary process and give specific directions on the process. The City of Bettendorf's system includes the completion of several Program Performance Budget (PPB) forms which are described in detail in the manual.

The City of Bettendorf's budgetary process is on the City's mainframe AS/400 computer system, and consequently, all departments submit their budget requests on-line on the computer directly to the finance department for review. Each individual department's primary responsibility is to review the historical data in respect to services to be provided to the citizens of the City by the department in the upcoming budget year. Personnel and wage information are provided by the Finance Department. The department heads review the information to determine what level of appropriation will be required to provide the current level of services. Any additional services proposed to be provided to the general public at the request of either the department, City Administrator, or City Council, are identified and highlighted during the budget review process.

Additionally, while analyzing expenditure requirements in order to support current service levels, the department is also requested to establish performance objectives for the upcoming fiscal year. These performance objectives relate to the service levels currently provided by the department's programs. Quarterly status reports on the progress being made toward the current year's performance objectives are also required and are forwarded to the City Council throughout the fiscal year for their review and information. The City's Program Performance Budget system is further explained at the end of this budget preparation process discussion.

In regard to goals and objectives, the City Council, during their work sessions in January, discuss and identify target issues for the overall operation of the City. These annual target issues are reviewed mid-term for possible changes or refinements. A complete listing of the target issues appears in the Introductory Section of this document.

Department requests for appropriations are submitted to the Finance Department for initial review by the end of November. The department heads meet with the City Administrator and the Finance Director during the remainder of December and the first part of January regarding the proposed budgets. The Finance Department prepares revenue estimates from input from the respective departments. Each department is required to submit potential revenue estimates for their programs. The Finance Department estimates general revenues such as those from the state and federal government, and lastly determines the

City's taxing ability. A preliminary budget is discussed with the City Administrator. This preliminary budget reflects the budget requests as submitted by the departments.

The City Administrator and Finance Director presents to the City Council a balanced budget in late January. The City Council is given a budget review packet which includes the budget message from the City Administrator, various schedules dealing with taxation and property valuations, in addition to the proposed revenue schedules, expenditure schedules, and summary of department programs as they pertain to the proposed budget. Copies of the initial proposed budget as presented to the City Council are available at the City Clerk's office and public library for citizen review.

The summary information of the department programs include a history of financial data in addition to a revised estimate for the current year and the proposed budget for both expenditures and revenues. Additionally, a brief description of the program is presented with other program performance indicator information as it applies to the budget. Any changes from the current year to the proposed year are noted. Of special importance are the inclusion of the performance objectives for the programs within each department.

The month of February is basically devoted to discussions with the City Council. At the Council's first budget work session in February, each program is briefly reviewed and, if appropriate, budget issues are identified and written down for further discussion at subsequent budget work sessions. In addition, each Council member, based on his own review of the budget materials or from budget discussions, identifies other budget issues and policy matters which then are also noted. These budget issues then become subsequent agenda items at future budget sessions until all are resolved. These sessions, as in the case of the goals and objectives sessions of the City Council during January, are open to the general public.

After the general budget meetings with City staff and department heads, the City Council meets to discuss the City's services and items of concern to the operation of the City. These discussions basically entail a balancing of proposed requests and potential revenue sources. The City Council identifies items that they had previously discussed which were to be considered as additions or deletions to the proposed budget. The Council then has the task of weighing certain services or programs within the organization in light of available resources. After the Council agrees upon a proposed level of service, and likewise an appropriation level, the Council sets a public hearing. Notice of such public hearing is made in the local official newspapers and a summary of proposed expenditure and revenue levels is included in that publication. According to state law, the tax rate can not be increased after publication of the proposed expenditure levels for the public hearing. During the public hearing, citizens are given the opportunity to voice their objections or support of the proposed budget as presented. After the public hearing, the City Council considers any comments made and then acts upon the approval of the budget.

The Council officially authorizes by resolution to certify with the County Auditor and the State Office of Management the adopted budget for the upcoming year on or before the state law deadline of March 15th. After certification, the budget is reviewed by staff and detailed information changed in light of City Council discussions. The budget is subsequently printed and available for distribution. The budget document then becomes an instrument and a guide for the Council and departments during the year for achieving the goals and objectives and providing programs and services as described in the budget.

Budget Amendment

The State Code of Iowa provides that "A city budget as finally adopted for the following fiscal year, becomes effective July 1st, and constitutes the city appropriation for each program and purpose specifies therein until amended as provided in this section. A city budget for the current fiscal year may be amended for any of the following purposes:

- To permit the appropriation and expenditure of unexpended, unencumbered cash balances on hand at the end of the preceding fiscal year which had not been anticipated in the budget.

- To permit the appropriation and expenditures of amounts anticipated to be available from sources other than property taxation, and which had not been anticipated in the budget.

- To permit transfers from the Debt Service Fund, the Capital Improvements Reserves funds, the Emergency Fund, or other funds established by state law to any other city fund unless specifically prohibited by state law.

- To permit transfers between programs with the General Fund. The budget amendment must be prepared and adopted in the same manner as the original budget,…"

Consequently, according to state requirements, a public hearing is set for the amendment of the current year's budget. The information supplied to the City Council and general public includes the public hearing notice, a detailed listing of proposed amendments by department. Each proposed amendment is likewise described as to its purpose or need. A budget amendment is to be completed by May 31st of each year in order to allow time for a potential hearing to be held. The decision on the protest hearing needs to be rendered before June 30th, the end of the fiscal year. Any amendment of the budget after May 31st, which is properly appealed and, likewise, without adequate time for hearing and decision before June 30th, is considered void.

City of Bettendorf
Budget Preparation Process

Month	Budget Task
October	City Council identifies specific areas to be reviewed by staff during the upcoming budget preparation process at an annual goal setting session with department heads and an outside consultant.
	Budget Planning Manuals and other materials are distributed to departments at a budget orientation session.
November	Departments develop and submit budget requests on-line to the Finance Department.
	Finance Department updates all budget requests and generates reports for budget review.
December	Budget reviews with City Administrator, Finance Director and Department Heads begin.
	Capital Improvement Projects work sessions with Council begin.
January	Budget reviews with City Administrator, Finance Director and Department Heads conclude.
	Capital Improvement Projects work sessions with Council continue.
	Presentation of Administration's recommendation on the proposed budget to City Council.
February	City Council in-depth review of all operating budgets.
March	Public hearing on proposed budgets.
	Adoption of budget by City Council by resolution.
	Certification of City Budget filed with County Auditor and State Department of Management.
April	Review by Finance Department of possible budget amendment needs.
May	Proposed budget amendments to individual service areas presented to City Council.
	Public hearing on proposed budget amendments.
	Adoption of amendments to current year budget by resolution.
June	City Council sets appropriations and authorized position levels for ensuing year.
July	New fiscal year begins.

Progam Performance Budgeting System

The City of Bettendorf has been accustomed to budgeting for departments for many years. Effective with fiscal year 1993/94, the City continues to budget for departments, but each department will also divide its budget into cost centers or services, known as "programs". These programs will be the basis for implementing a new budget structure called *Program Performance Budgeting*, which has been a target issue of the City Council and Mayor for the last several years.

What Are Programs?

Programs are cost centers and service centers which highlight the past performance and future plans of a function of City Government. Programs summarize the key statistics involving the revenue, expenditures, and personnel needed to perform a given task. A program is a single service or function that is provided by an operating department. A program can also be a group of closely related services or functions, as long as they are provided by the same organizational unit within a department.

The Purpose of Program Budgeting

The Program Performance Budget enables its users to isolate the purpose and specific outputs of a governmental unit. The format is designed to facilitate comparison between programs, thus enhancing rational decision making. The framework is helpful when difficult choices must be made due to fiscal restraint or reduction. Rather than focusing on organizational structure or on how individual services are provided, program budgeting is designed to focus on the results of organizational decisions. The questions being asked are "Why are we doing this?" and "Should we be doing more or less of this?". Decisions are based on the effectiveness of the programs by determining whether they meet the priorities and objectives established by the City Council and the community.

There are several reasons for dividing organizational budgets into program budgets:

- First and foremost, program budgets emphasize the services the City provides, instead of the expenses the City incurs. Budget justifications are based upon citizen needs, the City's response to those needs, and the resources required to support the response that is proposed. The program performance budget provides a positive focus on the services that are provided, instead of only on the money that is spent.

- Second, program budgets will improve management capabilities. With the City's current budgeting system, the emphasis has been on reviewing line item expenditures. If funds were expended within the limits of the budgeted line items, the department head was a good manager. With this new system, the emphasis will be on managing services, and department heads will need some flexibility to control their expenditures in order to produce the results expected of their programs.

- Third, program budgets will improve leadership, delegation of authority, and follow-up responsibility for assuring that services are provided at the programmed level. The "results oriented" budget will contain specific plans for output, efficiency, and effectiveness. The plans, which are called "performance objectives", will be the guidelines used to monitor an individual program's performance on a regular basis.

- Finally, program budgeting will enable large departments to divide their operations into more manageable sub-departmental cost centers. This allows directors of large departments to place more responsibility on division heads, foremen and first-line supervisors, and to train them in management skills required for budgeting, planning, and leadership.

What are Performance Indicators?

Performance indicators are statistical measurements that permit program evaluation to be conducted in a budgetary context. Four categories of program evaluation inputs are required to support a truly comprehensive evaluation of programs and municipal services.

- Demand
- Workload
- Productivity
- Effectiveness

Key decision makers usually ask a variety of questions in the evaluation of a program. These questions usually fit into one of the four categories listed previously as the following examples illustrate:

Demand:

Is this program necessary? How much service is required, or requested? Demand is the external factor that demonstrates the "need" for the program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction and/or magnitude of the demand for the service.

Workload:

How much service is being provided? How do service outputs (workload) compare to service needs (demands)? Facts about workload enable decision-makers to relate budget expenditures to personnel outputs, and to relate outputs to demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.

Productivity:

Is the program being run efficiently? What is the average cost of one unit of service? Unit cost (productivity) data enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs also can be used to quickly estimate the cost of adding more service or the savings to be realized from reductions in service.

Effectiveness:

How well is the program doing? What is its impact and/or quality? Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfies with services.

Program Performance Budgeting also allows decision-makers to focus on the output of programs, but the question always being asked is "How efficiently are we doing the programs?" Instead of looking at the inputs, decision-makers are provided with performance indicators which measure the unit cost of providing the program. By quantifying levels of service and their associated cost it is

possible to analyze how a specific activity can be done with fewer resources. It also becomes possible to weigh the trade-offs between programs which may be necessary in times of fiscal restraint or when revenue sources are lost. By reducing the funding levels for one program, it may allow several others to be funded.

Conclusion

The integration of Program Budgeting and Performance Budgeting allows the City Council to more accurately compare programs, examine the efficiency and effectiveness of those programs, and to decide which programs should receive priority funding. If the technique is properly developed and understood it can serve the budget making process and, perhaps more importantly, it can serve the needs of management. The success of Program Performance Budgeting depends on the commitment, skill and perseverance of the Mayor, City Council, City Treasurer, the City's professional staff, and the residents of the community in which it is implemented.

Basis of Accounting

The City of Bettendorf's accounting system generally records revenues when earned and expenses when incurred. Budget appropriations for the City of Bettendorf are, accordingly, also projected on this basis of accounting.

The City also recognizes encumbrances for budgetary purposes. For the City, encumbrances include supplies ordered but not yet received, and services contracted but not yet expended by the City. Encumbrances are charges against a budget or appropriation for accounting purposes. Accordingly, expenditures/expenses in this document include encumbered expenditures/expenses. Encumbrances do not lapse at year-end and provide authorization for expenditures/expenses for the following year.

The accounting system and the budget appropriation process are also structured in accordance with generally accepted accounting principals (GAAP). The accounts of the City of Bettendorf are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of the governmental funds not recorded directly in those funds. The format includes basic fund types as follows:

Government Funds are used to account for the City's general government activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual, i.e., when they are "measurable and available." "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers all revenues available if they are collected within 60 days after year-end. Expenditures are recognized when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences and claims and judgements which are recognized when the obligations are expected to be liquidated with expendable available financial resources.

Property taxes, interest and special assessments are susceptible to accrual. Sales taxes collected and held by the state at year-end on behalf of the City are also recognized as revenue. Licenses and permits, fines and forfeitures, fees and refunds and other receipts become measurable and available when cash is received by the City and are recognized as revenue at that time.

Entitlements and shared revenues are recognized at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

Governmental Funds include the following fund types:

General Fund: This is the City's primary operating fund. It accounts for all financial resources of the City, except for those required to be accounted for in another fund.

Special Revenue Funds: These funds account for the proceeds of specific revenue sources (other than certain capital projects that are legally restricted to expenditures for specific projects).

Debt Service Fund: To account for the servicing of general long-term debt not being financed by a specific source.

Capital Projects Funds: are used to account for all resources used in the acquisition and construction of capital facilities and other capital assets, with the exception of those that are financed through proprietary funds.

Proprietary Funds are used to account for a government's ongoing organizations and activities which are similar to those often found in the private sector (business-type activities). The measurement focus is upon income determination, financial position and cash flows. In accordance with Governmental Accounting Standards Board (GASB), the City has elected to apply all applicable Financial Accounting Standards Board (FASB) pronouncements.

Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the board has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Internal Service Funds are used to Finance and account for services an commodities provided by designated departments or agencies to other departments and agencies of the City.

Fiduciary Funds account for assets held by the City in a trustee capacity or as and agent on behalf of others. Trust funds account for assets held by the City under the terms of a formal trust agreement.

Expenditures are classified by function. The term function refers to the major program areas by the Iowa Administrative Code. Classification provides information on the purposes or objectives of expenditures. Follows are the areas of classification and samples of expenditures to include:

Public Safety: This program's objective is to reduce the amount and effects of external harm to individuals and damage to property, and in general to promote an atmosphere of personal security from external events. Police, fire, and traffic signals are included in this program.

Public Works: This program provides satisfactory opportunities for a productive and enjoyable living for the citizens of Bettendorf both as individuals and as a community. Activities included in this program are Roads, Bridges, sidewalks, street lighting, traffic control, snow removal, highway engineering, street cleaning and other public works.

Culture & Recreation: This program promotes the general well being of the City and encourages the fullest development of cultural and educational potentials of the citizens in the community. This program includes the activities of the Bettendorf Library, Community Center and the Parks and Recreation operations.

Community & Economic Development: This program provides for community and economic development and also includes city beautification, planning and zoning and housing & urban renewal.

General Government: This program provides for the functioning of the government and assures the general administration of the municipality. Activities included in this program are Mayor and Council, general administration of the City, finance, risk management, health insurance, and building and grounds.

Business Type Activities: This program includes all enterprise funds and internal service funds. These programs include Sewer Enterprise, Family Museum, Garbage Collection & Recycling, Palmer Hills Golf Course, Life Fitness Center, Aquatic Center, Storm Water Enterprise, Transit, Employee Health Insurance, Risk Management and City Garage.

The City is required by the State of Iowa to appropriate funds for capital projects on a fiscal year basis. The Capital Projects section of this document includes descriptive information on each project with estimated costs and financing sources.

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

	General	Employee Benefits	Road Use Tax	HUD Section 8	Economic Developmt.	Bettendorf Fund/Bechtel	Subdivision Deposits
Revenues & Other Financing Sources:							
Property Taxes	8,941,796	1,500,340					
TIF Revenues							
Other City Taxes	5,149,586	69,195					
Licenses & Permits	645,960						
Use of Money & Property	182,700		14,000	2,400	22,600	600	
Intergovernmental	562,850	1,138	2,664,775	542,744			
Charges for Services	336,419			200			
Special Assessments	6,800						
Miscellaneous	175,300		5,000	12,400	150,000	5,000	12,000
Bond Proceeds							
Other financing sources							
Transfers In	3,188,851		8,000		172,488		
Total Revenues & Other Sources	**19,190,262**	**1,570,673**	**2,691,775**	**557,744**	**345,088**	**5,600**	**12,000**
Expenditures & Other Financing Uses:							
Public Safety	8,246,259						
Public Works	54,337		2,637,031				
Culture & Recreation	3,278,654						
Community & Economic Development	354,262			557,744	411,210	5,000	7,053
General Government	3,225,583						
Debt Service	50,000						
Capital Projects	218,315						
Total Government Activities Exp.	**15,427,410**	**0**	**2,637,031**	**557,744**	**411,210**	**5,000**	**7,053**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**15,427,410**	**0**	**2,637,031**	**557,744**	**411,210**	**5,000**	**7,053**
Transfers Out	3,796,600	1,570,673	0		25,000		0
Total ALL Expenditures/Transfers Out	**19,224,010**	**1,570,673**	**2,637,031**	**557,744**	**436,210**	**5,000**	**7,053**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(33,748)	0	54,744	0	(91,122)	600	4,947
Estimated Beginning Fund Balance	**4,591,883**	**0**	**604,790**	**118,902**	**218,370**	**39,761**	**65,209**
Ending Fund Balance June 30	**4,558,135**	**0**	**659,534**	**118,902**	**127,248**	**40,361**	**70,156**
Fund Balance as a % of expenditures & transfers out	23.71%		25.01%				

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

	Chaplain's Petty Cash	D.A.R.E.	Drug/ Seizure	Federal Drug/Seizure	Pension Excess	Library Open Access	Interlibrary Loan
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits							
Use of Money & Property	300		200	1,000	30,000	5,000	400
Intergovernmental						20,000	3,000
Charges for Services							
Special Assessments							
Miscellaneous	6,000	500	1,500				
Bond Proceeds							
Other financing sources							
Transfers In							
Total Revenues & Other Sources	**6,300**	**500**	**1,700**	**1,000**	**30,000**	**25,000**	**3,400**
Expenditures & Other Financing Uses:							
Public Safety	7,000	500	2,000				
Public Works							
Culture & Recreation						31,359	
Community & Economic Development							
General Government					275		
Debt Service							
Capital Projects						14,000	3,000
Total Government Activities Exp.	**7,000**	**500**	**2,000**	**0**	**275**	**45,359**	**3,000**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**7,000**	**500**	**2,000**	**0**	**275**	**45,359**	**3,000**
Transfers Out					643,209		
Total ALL Expenditures/Transfers Out	**7,000**	**500**	**2,000**	**0**	**643,484**	**45,359**	**3,000**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(700)	0	(300)	1,000	(613,484)	(20,359)	400
Estimated Beginning Fund Balance	**10,954**	**0**	**3,148**	**70,674**	**1,113,480**	**235,907**	**17,257**
Ending Fund Balance June 30	**10,254**	**0**	**2,848**	**71,674**	**499,996**	**215,548**	**17,657**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

	Enrich Iowa	Kakert Estate	Library Gift	City Tree Planting	Park Donations	City Beautification	Old Fashioned 4th of July
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits							
Use of Money & Property	1,200	3,500	3,000	200	800	2,600	700
Intergovernmental	20,000						
Charges for Services							
Special Assessments							
Miscellaneous			100,000	8,000			19,350
Bond Proceeds							
Other financing sources							
Transfers In						85,000	40,000
Total Revenues & Other Sources	**21,200**	**3,500**	**103,000**	**8,200**	**800**	**87,600**	**60,050**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation	2,172	2,222	72,000				60,000
Community & Economic Development				8,200		91,068	
General Government							
Debt Service							
Capital Projects	14,246		30,000				
Total Government Activities Exp.	**16,418**	**2,222**	**102,000**	**8,200**	**0**	**91,068**	**60,000**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**16,418**	**2,222**	**102,000**	**8,200**	**0**	**91,068**	**60,000**
Transfers Out					2,600		
Total ALL Expenditures/Transfers Out	**16,418**	**2,222**	**102,000**	**8,200**	**2,600**	**91,068**	**60,000**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	4,782	1,278	1,000	0	(1,800)	(3,468)	50
Estimated Beginning Fund Balance	**32,497**	**124,367**	**135,582**	**5,798**	**27,755**	**78,085**	**21,924**
Ending Fund Balance June 30	**37,279**	**125,645**	**136,582**	**5,798**	**25,955**	**74,617**	**21,974**

Fund Balance as a % of expenditures & transfers out

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

	Hendricks Gift	TIF Nepco	TIF Downtown	TIF Lady Luck	TIF Olympic	TIF GRAFCO	TIF Trinity
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues		33,635	193,695	1,145,942	158,722	52,466	135,217
Other City Taxes							
Licenses & Permits							
Use of Money & Property	1,600			60,960			
Intergovernmental							
Charges for Services							
Special Assessments							
Miscellaneous							
Bond Proceeds							
Other financing sources							
Transfers In							
Total Revenues & Other Sources	**1,600**	**33,635**	**193,695**	**1,206,902**	**158,722**	**52,466**	**135,217**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt Service		5,923	193,695	1,207,575	161,388		133,158
Capital Projects							
Total Government Activities Exp.	**0**	**5,923**	**193,695**	**1,207,575**	**161,388**	**0**	**133,158**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**0**	**5,923**	**193,695**	**1,207,575**	**161,388**	**0**	**133,158**
Transfers Out							
Total ALL Expenditures/Transfers Out	**0**	**5,923**	**193,695**	**1,207,575**	**161,388**	**0**	**133,158**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	1,600	27,712	0	(673)	(2,666)	52,466	2,059
Estimated Beginning Fund Balance	**68,009**	**(152,089)**	**0**	**988,937**	**(491,601)**	**(52,466)**	**16,927**
Ending Fund Balance June 30	**69,609**	**(124,377)**	**0**	**988,264**	**(494,267)**	**0**	**18,986**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

	TIF Greystone	TIF Home Depot	TIF Rivers Edge	TIF Eyesurgeons	TIF Daly Group	TIF/State St. Windmiller	TIF/QC Realtor Assoc
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	5,218	93,920		2,628	76,706	37,891	5,121
Other City Taxes							
Licenses & Permits							
Use of Money & Property							
Intergovernmental							
Charges for Services							
Special Assessments							
Miscellaneous							
Bond Proceeds							
Other financing sources							
Transfers In							
Total Revenues & Other Sources	**5,218**	**93,920**	**0**	**2,628**	**76,706**	**37,891**	**5,121**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development		93,920		2,628	76,706	37,891	5,121
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**0**	**93,920**	**0**	**2,628**	**76,706**	**37,891**	**5,121**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**0**	**93,920**	**0**	**2,628**	**76,706**	**37,891**	**5,121**
Transfers Out							
Total ALL Expenditures/Transfers Out	**0**	**93,920**	**0**	**2,628**	**76,706**	**37,891**	**5,121**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	5,218	0	0	0	0	0	0
Estimated Beginning Fund Balance	**(33,604)**	**0**	**0**	**0**	**0**	**0**	**0**
Ending Fund Balance June 30	**(28,386)**	**0**	**0**	**0**	**0**	**0**	**0**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

	TIF/Autotech Technologies	Total Spec. Rev.	Debt Service	Capital Projects	Vehicle Replacemt	Electronic Equipment	Riverboat Gaming
Revenues & Other Financing Sources:							
Property Taxes		1,500,340	5,247,494				
TIF Revenues	7,033	1,948,194					
Other City Taxes		69,195	227,209				2,200,000
Licenses & Permits		0					
Use of Money & Property		151,060	75,000	60,000	24,000	23,000	20,000
Intergovernmental		3,251,657	3,527	3,480,000			
Charges for Services		200					
Special Assessments		0		1,000			
Miscellaneous		319,750		50,000			
Bond Proceeds		0		7,340,000			
Other financing sources		0			10,000		
Transfers In		305,488	573,875	1,365,000	420,000	360,000	250,000
Total Revenues & Other Sources	**7,033**	**7,545,884**	**6,127,105**	**12,296,000**	**454,000**	**383,000**	**2,470,000**
Expenditures & Other Financing Uses:							
Public Safety		9,500					
Public Works		2,637,031					
Culture & Recreation		167,753					
Community & Economic Development	7,033	1,303,574					
General Government		275					
Debt Service		1,701,739	6,133,491				
Capital Projects		61,246		13,151,000	438,300	206,125	
Total Government Activities Exp.	**7,033**	**5,881,118**	**6,133,491**	**13,151,000**	**438,300**	**206,125**	**0**
Business Type/Enterprises		0					
Total Gov Activities & Business Exp.	**7,033**	**5,881,118**	**6,133,491**	**13,151,000**	**438,300**	**206,125**	**0**
Transfers Out		2,241,482	443,528		22,950	101,000	2,923,987
Total ALL Expenditures/Transfers Out	**7,033**	**8,122,600**	**6,577,019**	**13,151,000**	**461,250**	**307,125**	**2,923,987**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	(576,716)	(449,914)	(855,000)	(7,250)	75,875	(453,987)
Estimated Beginning Fund Balance	**0**	**3,268,573**	**1,219,382**	**3,721,844**	**830,534**	**743,682**	**642,201**
Ending Fund Balance June 30	**0**	**2,691,857**	**769,468**	**2,866,844**	**823,284**	**819,557**	**188,214**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

	CIP/LOT & Interest	Geo Thuenen Overpass	Future Projects	Total Capital Funds	Total Governmental	Sewer Utility	Solid Waste Mgmt.
Revenues & Other Financing Sources:							
Property Taxes				0	15,689,630		
TIF Revenues				0	1,948,194		
Other City Taxes				2,200,000	7,645,990		
Licenses & Permits				0	645,960	85,600	
Use of Money & Property	25,000	4,000	2,000	158,000	566,760	49,000	11,000
Intergovernmental				3,480,000	7,298,034		
Charges for Services				0	336,619	2,541,000	1,505,000
Special Assessments				1,000	7,800		
Miscellaneous		50,000		100,000	595,050	500	
Bond Proceeds				7,340,000	7,340,000	.	
Other financing sources				10,000	10,000	500,000	
Transfers In	1,575,600			3,970,600	8,038,814		220,000
Total Revenues & Other Sources	**1,600,600**	**54,000**	**2,000**	**17,259,600**	**50,122,851**	**3,176,100**	**1,736,000**
Expenditures & Other Financing Uses:							
Public Safety				0	8,255,759		
Public Works				0	2,691,368		
Culture & Recreation				0	3,446,407		
Community & Economic Development				0	1,657,836		
General Government				0	3,225,858		
Debt Service				0	7,885,230		
Capital Projects				13,795,425	14,074,986		
Total Government Activities Exp.	**0**	**0**	**0**	**13,795,425**	**41,237,444**	**0**	**0**
Business Type/Enterprises				0	0	3,038,179	1,658,849
Total Gov Activities & Business Exp.	**0**	**0**	**0**	**13,795,425**	**41,237,444**	**3,038,179**	**1,658,849**
Transfers Out	1,450,725	0	0	4,498,662	10,980,272		
Total ALL Expenditures/Transfers Out	**1,450,725**	**0**	**0**	**18,294,087**	**52,217,716**	**3,038,179**	**1,658,849**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	149,875	54,000	2,000	(1,034,487)	(2,094,865)	137,921	77,151
Estimated Beginning Fund Balance	**2,083,200**	**292,877**	**86,332**	**8,400,670**	**17,480,508**	**16,808,022**	**1,827,653**
Ending Fund Balance June 30	**2,233,075**	**346,877**	**88,332**	**7,366,183**	**15,385,643**	**16,945,943**	**1,904,804**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

	Family Museum	Palmer Hills Golf Course	LFC Enterprise	Aquatic Enterprise	Stormwater Utility	Transit	Educational Center
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits					12,000		
Use of Money & Property	1,500	5,000	0	1,500	35,000	200	96,000
Intergovernmental						397,580	366,000
Charges for Services	488,600	823,250	519,730	195,600	650,000	59,600	
Special Assessments							
Miscellaneous	68,300	244,500		8,000	1,200	4,300	250,000
Bond Proceeds							
Other financing sources						178,450	
Transfers In	1,390,378		295,130			513,950	625,000
Total Revenues & Other Sources	**1,948,778**	**1,072,750**	**814,860**	**205,100**	**698,200**	**1,154,080**	**1,337,000**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	1,739,479	1,103,804	836,433	455,784	747,475	1,053,553	184,632
Total Gov Activities & Business Exp.	**1,739,479**	**1,103,804**	**836,433**	**455,784**	**747,475**	**1,053,553**	**184,632**
Transfers Out		50,000	0				250,000
Total ALL Expenditures/Transfers Out	**1,739,479**	**1,153,804**	**836,433**	**455,784**	**747,475**	**1,053,553**	**434,632**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	209,299	(81,054)	(21,573)	(250,684)	(49,275)	100,527	902,368
Estimated Beginning Fund Balance	**2,323,525**	**2,862,447**	**3,057,778**	**3,512,921**	**870,506**	**643,419**	**435,883**
Ending Fund Balance June 30	**2,532,824**	**2,781,393**	**3,036,205**	**3,262,237**	**821,231**	**743,946**	**1,338,251**
Fund Balance as a % of expenditures & transfers out							

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

	Events Center	Total Enterprise	Employee Health Ins.	Risk Managemt.	Information Services	Municipal Garage	Total Internal Serv.
Revenues & Other Financing Sources:							
Property Taxes		0					
TIF Revenues		0					
Other City Taxes		0					
Licenses & Permits		97,600					
Use of Money & Property		199,200	30,000	4,000	5,000	7,000	46,000
Intergovernmental		763,580					0
Charges for Services	45,000	6,827,780	2,495,755	819,571	608,000	1,107,816	5,031,142
Special Assessments		0					0
Miscellaneous		576,800	1,000	25,000			26,000
Bond Proceeds		0					0
Other financing sources	6,600,000	7,278,450					
Transfers In	150,000	3,194,458			47,000		47,000
Total Revenues & Other Sources	**6,795,000**	**18,937,868**	**2,526,755**	**848,571**	**660,000**	**1,114,816**	**5,150,142**
Expenditures & Other Financing Uses:							
Public Safety		0					0
Public Works		0					0
Culture & Recreation		0					0
Community & Economic Development		0					0
General Government		0					0
Debt Service		0					0
Capital Projects		0					0
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	45,000	10,863,188	2,514,748	848,571	685,189	1,108,901	5,157,409
Total Gov Activities & Business Exp.	**45,000**	**10,863,188**	**2,514,748**	**848,571**	**685,189**	**1,108,901**	**5,157,409**
Transfers Out		300,000					0
Total ALL Expenditures/Transfers Out	**45,000**	**11,163,188**	**2,514,748**	**848,571**	**685,189**	**1,108,901**	**5,157,409**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	6,750,000	7,774,680	12,007	0	(25,189)	5,915	(7,267)
Estimated Beginning Fund Balance	**150,000**	**32,492,154**	**952,522**	**567,036**	**284,692**	**700,221**	**2,504,471**
Ending Fund Balance June 30	**6,900,000**	**40,266,834**	**964,529**	**567,036**	**259,503**	**706,136**	**2,497,204**

Fund Balance as a % of expenditures & transfers out

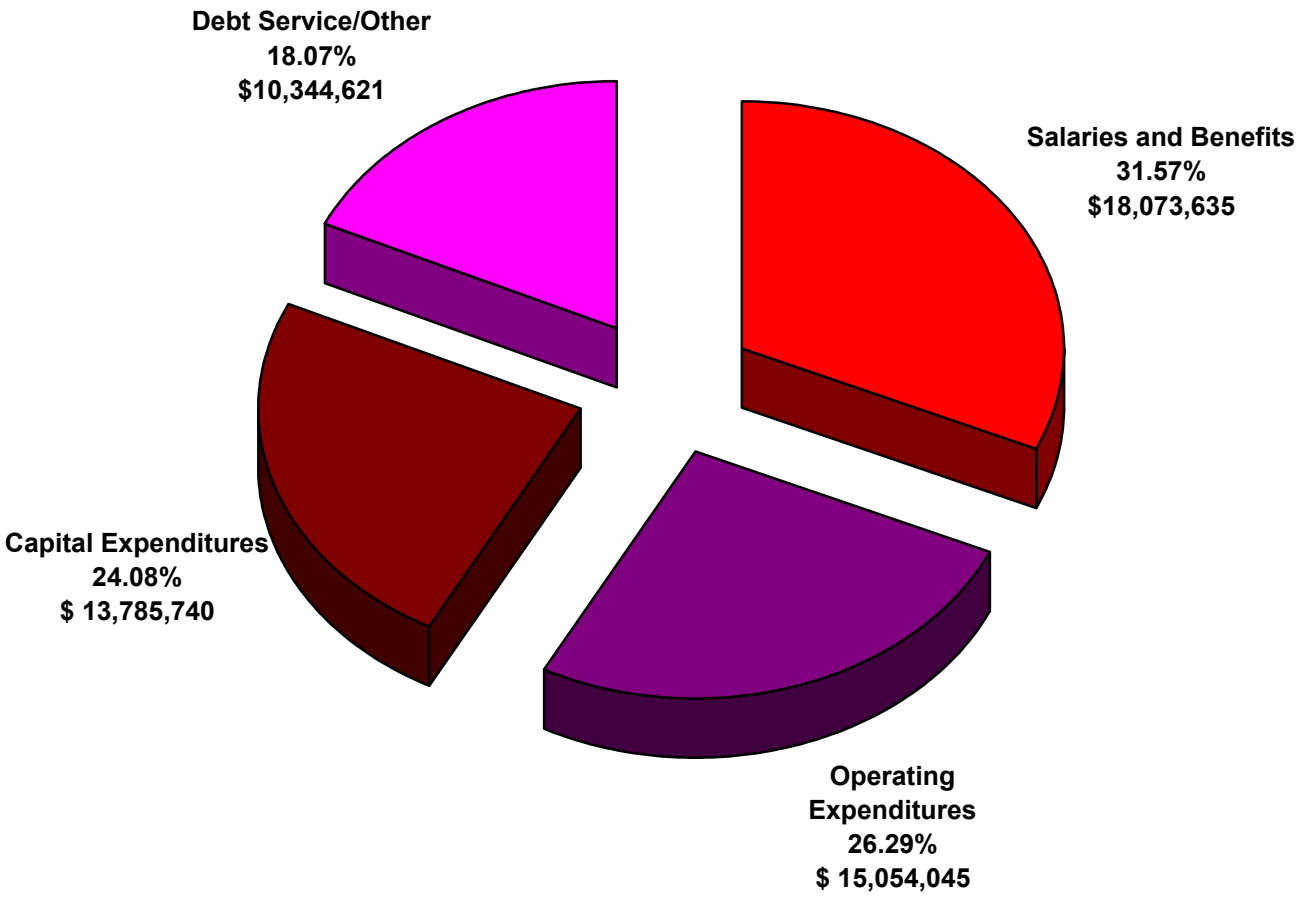
City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2006/07 Budget

	Total All Funds
Revenues & Other Financing Sources:	
Property Taxes	15,689,630
TIF Revenues	1,948,194
Other City Taxes	7,645,990
Licenses & Permits	743,560
Use of Money & Property	811,960
Intergovernmental	8,061,614
Charges for Services	12,195,541
Special Assessments	7,800
Miscellaneous	1,197,850
Bond Proceeds	7,340,000
Other financing sources	7,288,450
Transfers In	11,280,272
Total Revenues & Other Sources	**74,210,861**
Expenditures & Other Financing Uses:	
Public Safety	8,255,759
Public Works	2,691,368
Culture & Recreation	3,446,407
Community & Economic Development	1,657,836
General Government	3,225,858
Debt Service	7,885,230
Capital Projects	14,074,986
Total Government Activities Exp.	**41,237,444**
Business Type/Enterprises	16,020,597
Total Gov Activities & Business Exp.	**57,258,041**
Transfers Out	11,280,272
Total ALL Expenditures/Transfers Out	**68,538,313**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	5,672,548
Estimated Beginning Fund Balance	**52,477,133**
Ending Fund Balance June 30	**58,149,681**
Fund Balance as a % of expenditures & transfers out	

City of Bettendorf, Iowa
FY 2006/2007 Budget Net of Transfers
Department Summaries by Category

Department	Salaries and Benefits	Operating Expenditures	Capital Expenditures	Debt Service/Other	Total
Mayor & Council	62,431	522,060	0	0	584,491
City Administration	398,551	153,270	0	0	551,821
Capital Projects	275,000	0	12,876,000	0	13,151,000
Downtown Events Center	0	5,000	0	95,000	100,000
Educational Center	0	50,000	0	39,632	89,632
Family Museum of Arts & Science	982,995	486,312	0	270,172	1,739,479
Community Development	652,390	74,214	0	0	726,604
Community Development Special Revenue	62,622	502,175	0	1,701,739	2,266,536
Debt Service	0	0	0	6,183,491	6,183,491
Economic Development	142,210	497,299	0		639,509
Electronic Equipment	0	0	206,125	0	206,125
Employee Health Insurance	0	2,514,748	0	0	2,514,748
Finance	414,694	204,795	0	0	619,489
Information Services	412,094	273,095	0	0	685,189
Fire	1,722,888	404,160	0	0	2,127,048
Legal	156,427	55,889	0	0	212,316
Library	1,595,376	354,225	218,315	0	2,167,916
Library Special Revenues	0	121,999	47,000	0	168,999
Municipal Garage	397,722	680,024	0	31,155	1,108,901
Non-Departmental	0	500,711	0	0	500,711
Parks	1,992,658	1,465,184	0	426,500	3,884,342
Police	4,930,457	756,314	0	0	5,686,771
Police Special Revenue	0	9,775	0	0	9,775
Public Works	424,385	486,805	0	0	911,190
Solid Waste/Recycling	702,360	734,489	0	222,000	1,658,849
Risk Management	0	848,571	0	0	848,571
Road Use Operations	1,427,930	1,209,101	0	0	2,637,031
Sewer Utility	523,724	1,368,455	0	1,146,000	3,038,179
Stormwater Utility	273,629	360,064	0	113,782	747,475
Transit Enterprise	523,092	415,311	0	115,150	1,053,553
Vehicle Replacement	0	0	438,300	0	438,300
TOTAL	**18,073,635**	**15,054,045**	**13,785,740**	**10,344,621**	**57,258,041**
Percent of Total	**31.57%**	**26.29%**	**24.08%**	**18.07%**	**100.00%**

City of Bettendorf, Iowa
Expenditures by Category
FY 2006/2007 Budget



This chart, which excludes transfers and non-budgeted funds, shows by category how the city spends its budget.

City of Bettendorf
FY 2006/2007 Budget
Salaries & Benefits 5 year history

Department	FY 2003 Actual	FY 2004 Actual	FY 2005 Actual	FY 2006 Budget	FY 2007 Budget	Percent Inc(Dec)
Mayor & Council	54,930	75,566	69,210	63,108	62,431	(1.07%)
City Administration & Human Resources	292,415	311,954	346,975	337,115	398,551	18.22%
Capital Projects(Engineering)	242,527	274,612	243,979	275,000	275,000	0.00%
Downtown Events Center	0	0	0	0	0	0.00%
Educational Center	0	0	0	0	0	0.00%
Family Museum for Arts & Science	892,612	917,172	952,203	888,581	982,995	10.63%
Community Development	615,043	633,704	607,093	559,884	652,390	16.52%
Community Development Special Revenue Funds	51,779	51,116	54,710	58,972	62,622	6.19%
Debt Service	0	0	0	0	0	0.00%
Economic Development	11,102	13,073	38,615	129,362	142,210	9.93%
Electronic Equipment	0	0	0	0	0	0.00%
Employee Health Insurance	0	0	0	0	0	0.00%
Finance	336,611	342,327	373,794	420,805	414,694	(1.45%)
Information Services	329,403	354,502	373,001	386,300	412,094	6.68%
Fire	1,340,600	1,449,298	1,549,337	1,693,085	1,722,888	1.76%
Legal	149,219	153,974	150,719	148,911	156,427	5.05%
Library	1,331,327	1,409,384	1,472,641	1,513,463	1,595,376	5.41%
Library Special Revenue Funds	0	0	0	0	0	0.00%
Municipal Garage	302,767	356,815	368,746	380,841	397,722	4.43%
Non-Departmental	0	0	0	0	0	0.00%
Parks & Recreation	1,712,444	1,796,296	1,881,490	1,898,470	1,992,658	4.96%
Police	4,061,557	4,212,817	4,619,245	4,877,275	4,930,457	1.09%
Police Special Revenue Funds	0	0	0	0	0	0.00%
Public Works	287,659	305,249	322,114	353,481	424,385	20.06%
Solid Waste Management/Recycling Enterprise	573,289	603,604	668,231	662,648	702,360	5.99%
Risk Management	0	0	0	0	0	0.00%
Road Use Operations	1,342,843	1,393,150	1,477,347	1,413,424	1,427,930	1.03%
Sewer Utility	444,468	431,228	440,169	493,840	523,724	6.05%
Stormwater Utility	1,414	57,769	135,911	268,988	273,629	1.73%
Transit Enterprise	429,935	445,054	540,173	569,883	523,092	(8.21%)
Vehicle Replacement	0	0	0	0	0	0.00%
TOTAL	**14,803,944**	**15,588,664**	**16,685,703**	**17,393,436**	**18,073,635**	**3.91%**

City of Bettendorf
FY 2006/2007 Budget
Operating Expenditures 5 year history

Department	FY 2003 Actual	FY 2004 Actual	FY 2005 Actual	FY 2006 Budget	FY 2007 Budget	Percent Inc (Dec)
Mayor & Council	736,707	607,252	409,720	577,029	522,060	(9.53%)
City Administration & Human Resources	147,500	148,592	150,871	196,012	153,270	(21.81%)
Capital Projects	0	0	0	0	0	0.00%
Downtown Events Center	0	0	0	0	5,000	100.00%
Educational Center	0	0	0	0	50,000	100.00%
Family Museum for Arts & Science	515,969	428,248	581,061	519,760	486,312	(6.44%)
Community Development	76,703	64,734	55,833	115,342	74,214	(35.66%)
Community Development Special Revenue Funds	540,067	488,301	514,254	425,239	502,175	18.09%
Debt Service	0	0	0	0	0	0.00%
Economic Development	49	239,536	424,288	299,779	497,299	0.00%
Electronic Equipment	0	0	0	0	0	0.00%
Employee Health Insurance	2,207,187	1,908,904	2,252,920	2,341,936	2,514,748	7.38%
Finance	235,843	155,771	179,656	208,152	204,795	(1.61%)
Information Services	224,683	205,575	227,399	291,064	273,095	(6.17%)
Fire	315,060	308,570	336,875	439,071	404,160	(7.95%)
Flood 2001	0	0	0	0	0	0.00%
Legal	11,083	10,515	18,351	45,266	55,889	23.47%
Library	256,168	270,521	262,429	325,162	354,225	8.94%
Library Special Revenue Funds	26,637	18,381	86,282	161,855	121,999	(24.62%)
Municipal Garage	455,432	415,908	556,230	692,254	680,024	(1.77%)
Non-Departmental	303,989	322,551	404,582	535,492	500,711	(6.50%)
Parks & Recreation	1,343,114	1,200,205	1,240,519	1,530,858	1,465,184	(4.29%)
Police	483,867	550,664	580,027	712,044	756,314	6.22%
Police Special Revenue Funds	66,699	22,929	20,625	40,250	9,775	(75.71%)
Public Works	361,490	415,435	443,387	489,220	486,805	(0.49%)
Solid Waste Management/Recycling Enterprise	611,431	557,482	1,071,838	757,032	734,489	(2.98%)
Risk Management	747,714	756,325	905,392	895,493	848,571	(5.24%)
Road Use Operations	929,363	1,123,894	1,139,239	1,379,148	1,209,101	(12.33%)
Sewer Utility	1,304,514	1,105,075	1,170,250	1,345,580	1,368,455	1.70%
Stormwater Utility	25,530	57,339	180,481	398,676	360,064	(9.69%)
Transit Enterprise	253,530	344,829	363,950	486,210	415,311	(14.58%)
Vehicle Replacement	0	0	0	0	0	0.00%
TOTAL	**12,180,329**	**11,727,536**	**13,576,459**	**15,207,924**	**15,054,045**	**(1.01%)**

City of Bettendorf
FY 2006/2007 Budget
Capital Expenditures 5 year history

Department	FY 2003 Actual	FY 2004 Actual	FY 2005 Actual	FY 2006 Budget	FY 2007 Budget	Percent Inc (Dec)
Mayor & Council	0	0	3,650	0	0	0.00%
City Administration & Human Resources	0	0	0	0	0	0.00%
Capital Projects	6,081,338	4,874,828	4,647,801	6,574,381	12,876,000	95.85%
Downtown Events Center	0	0	0	0	0	0.00%
Educational Center	0	0	430,000	0	0	0.00%
Family Museum for Arts & Science	0	0	0	0	0	0.00%
Community Development	0	0	0	0	0	0.00%
Community Development Special Revenue Funds	0	0	0	0	0	0.00%
Debt Service	0	0	0	0	0	0.00%
Economic Development	0	487,683	280,633	1,277,987	0	(100.00%)
Electronic Equipment	321,747	79,823	136,858	338,200	206,125	(39.05%)
Employee Health Insurance	0	0	0	0	0	0.00%
Finance	0	0	0	0	0	0.00%
Information Services	0	0	0	0	0	0.00%
Fire	0	0	0	62,500	0	(100.00%)
Flood 2001	0	0	0	0	0	0.00%
Legal	0	0	0	0	0	0.00%
Library	224,900	224,009	220,832	210,415	218,315	3.75%
Library Special Revenue Funds	270,561	74,021	35,168	55,000	47,000	(14.55%)
Municipal Garage	0	0	0	0	0	0.00%
Non-Departmental	0	0	0	0	0	0.00%
Parks & Recreation	0	27,471	0	33,700	0	(100.00%)
Police	0	0	41,366	90,000	0	(100.00%)
Police Special Revenue Funds	0	0	0	22,796	0	(100.00%)
Public Works	0	0	0	0	0	0.00%
Solid Waste Management/Recycling Enterprise	0	0	0	0	0	0.00%
Risk Management	0	0	0	0	0	0.00%
Road Use Operations	0	0	213,714	0	0	0.00%
Sewer Utility	0	0	0	0	0	0.00%
Stormwater Utility	0	0	0	0	0	0.00%
Transit Enterprise	0	0	0	0	0	0.00%
Vehicle Replacement	382,058	201,664	590,009	994,160	438,300	(55.91%)
TOTAL	**7,280,604**	**5,969,499**	**6,600,031**	**9,659,139**	**13,785,740**	**42.72%**

City of Bettendorf
FY 2006/2007 Budget
Debt Service/Other 5 year history

Department	FY 2003 Actual	FY 2004 Actual	FY 2005 Actual	FY 2006 Budget	FY 2007 Budget	Percent Inc (Dec)
Debt Service Funds	4,798,535	7,898,801	9,932,644	5,783,647	6,183,491	6.91%
Economic Development Special Revenue Funds	1,657,782	1,636,424	1,705,316	1,699,428	1,701,739	0.14%
Downtown Events Center	0	0	0	0	95,000	100.00%
Educational Center	0	0	0	0	39,632	100.00%
Family Museum for Arts & Science	402,060	381,183	420,330	305,051	270,172	(11.43%)
Municipal Garage	28,739	31,155	31,155	31,155	31,155	0.00%
Parks & Recreation	254,425	360,549	385,998	396,800	426,500	7.48%
Solid Waste Management/Recycling Enterprise	194,306	196,978	215,600	218,000	222,000	1.83%
Stormwater Utility	0	5,729	106,084	116,030	113,782	(1.94%)
Sewer Utility	1,004,630	983,294	1,123,311	1,069,520	1,146,000	7.15%
Transit Enterprise	58,326	27,851	115,150	115,150	115,150	0.00%
TOTAL	**8,398,803**	**11,521,964**	**14,035,588**	**9,734,781**	**10,344,621**	**6.26%**

City of Bettendorf
Department Budgets 5 Year History

Department	FY 2003 Actual	FY 2004 Actual	FY 2005 Actual	FY 2006 Budget	FY 2007 Budget	Percent Inc (Dec)
Mayor & Council	791,637	682,818	482,580	640,137	584,491	(8.69%)
City Administration & Human Resources	439,915	460,546	497,846	533,127	551,821	3.51%
Capital Projects	6,323,865	5,149,440	4,891,780	6,849,381	13,151,000	92.00%
Downtown Events Center	0	0	0	0	100,000	100.00%
Educational Center	0	0	430,000	0	89,632	100.00%
Family Museum for Arts & Science	1,810,641	1,726,603	1,953,594	1,713,392	1,739,479	1.52%
Community Development	691,746	698,438	662,926	675,226	726,604	7.61%
Community Development Special Revenue Funds	591,846	539,417	568,964	484,211	564,797	16.64%
Debt Service	4,798,535	7,898,801	9,932,644	5,783,647	6,183,491	6.91%
Economic Development	1,668,933	2,376,716	2,448,852	3,406,556	2,341,248	(31.27%)
Electronic Equipment	321,747	79,823	136,858	338,200	206,125	(39.05%)
Employee Health Insurance	2,207,187	1,908,904	2,252,920	2,341,936	2,514,748	7.38%
Finance	572,454	498,098	553,450	628,957	619,489	(1.51%)
Information Services	554,086	560,077	600,400	677,364	685,189	1.16%
Fire	1,655,660	1,757,868	1,886,212	2,194,656	2,127,048	(3.08%)
Flood 2001	0	0	0	0	0	0.00%
Legal	160,302	164,489	169,070	194,177	212,316	9.34%
Library	1,812,395	1,903,914	1,955,902	2,049,040	2,167,916	5.80%
Library Special Revenue Funds	297,198	92,402	121,450	216,855	168,999	(22.07%)
Municipal Garage	786,938	803,878	956,131	1,104,250	1,108,901	0.42%
Non-Departmental	303,989	322,551	404,582	535,492	500,711	(6.50%)
Parks & Recreation	3,309,983	3,384,521	3,508,007	3,859,828	3,884,342	0.64%
Police	4,545,424	4,763,481	5,240,638	5,679,319	5,686,771	0.13%
Police Special Revenue Funds	66,699	22,929	20,625	63,046	9,775	(84.50%)
Public Works	649,149	720,684	765,501	842,701	911,190	8.13%
Solid Waste Management/Recycling Enterprise	1,379,026	1,358,064	1,955,669	1,637,680	1,658,849	1.29%
Risk Management	747,714	756,325	905,392	895,493	848,571	(5.24%)
Road Use Operations	2,272,206	2,517,044	2,830,300	2,792,572	2,637,031	(5.57%)
Sewer Utility	2,753,612	2,519,597	2,733,730	2,908,940	3,038,179	4.44%
Stormwater Utility	26,944	120,837	422,476	783,694	747,475	(4.62%)
Transit Enterprise	741,791	817,734	1,019,273	1,171,243	1,053,553	(10.05%)
Vehicle Replacement	382,058	201,664	590,009	994,160	438,300	(55.91%)
TOTAL	**42,663,680**	**44,807,663**	**50,897,781**	**51,995,280**	**57,258,041**	**10.12%**


Bettendorf
IOWA
a premier city

28 E Agreement---A formal agreement between two or more governmental entities to jointly provide a service or to establish a new governmental entity to accomplish a purpose.

Account Number---The 14-digit number assigned to a budget line item account identifying the fund, department, program, function and expenditure object. For example: The account number 001-0301-410.11-01 identifies the fund 001 (general fund), the department and program 0301 (police administration), the function 410 (public safety), and the object 11-01 (full time salaries and wages).

Accrual Basis---A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Activity---Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

AFSCME---American Federation of State, County and Municipal Employees; the union representing many of the City's employees.

Annualize---Using revenues or expenditures that occurred during the year and calculation their effect for a full year. As an example, a $25 cost that occurs quarterly will have an annual cost of $100.

Appropriation---A legal authorization to incur obligations and to make expenditures for specific purposes.

AS/400---The City's accounting software package.

Assessed Valuation---The valuation set upon real estate, utilities and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio---The ratio at which the tax rate is applied to the tax base.

Asset---Resources owned or held by a government which have monetary value.

Authorized Positions---Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available(Undesignated) Fund Balance---This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Bi-State Regional Commission---The local agency offering a forum for intergovernmental cooperation, delivery of regional programs and assistance in planning and project development.

Bond---A long term IOU or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date(the maturity date). Bonds are primarily used to finance capital projects.

> **General Obligation (GO) Bond**---This type of bond is backed by the full faith, credit and taxing power of the government.
>
> **Revenue Bond**---This type of bond is backed only by the revenues from a specific enterprise or project, such as a sewer utility.

Bond Refunding---When new bonds are issued to buy back outstanding bonds in order to save money due to a decrease in interest rates. *Current* refunding is for bonds that are callable or may be bought back by the City. *Advanced* refunding is issuing debt and investing that money into escrow in order to buy back bonds when they do become callable to realize debt savings due to lower interest rates.

Budget---A plan of financial activity for a specified period of time (fiscal year) indicating all planned revenues and expenses for the budget period.

Budget Amendment---A change from the original budget. Also, the forms filed by departments with the Finance Department to request and justify such changes.

Budget Calendar---The schedule of key dates which the City of Bettendorf follows in the preparation and adoption of the budget.

Budget Message---The letter of transmittal from the City Administrator to the Mayor, City Council and Citizens of the City of Bettendorf which summarizes the most important aspects of the budget and any changes from previous fiscal years

Budgetary Basis---This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash or modified accrual.

Budgetary Control---The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

CAFR---Comprehensive Annual Financial Report is the report summarizing the City's financial operations as of the fiscal year end. The report is issued in accordance with GAAP, which prescribes a basis of accounting that differs from the budget basis of accounting (cash basis).

Capital Budget---A plan of revenues and expenditures to improve facilities, equipment and other infrastructure of the City's for a defined period of time.

Capital Improvements---Expenditures related the to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvements Program(CIP)---A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay---Fixed assets which have a value of $1,000 or more and have a useful economic lifetime of more than one year; or assets of any value if the nature of the item is such that is must be controlled for custody purposes as a fixed asset.

Capital Project---Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Cash Basis---A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Channel 9---The public information cable TV channel serving the citizens of Bettendorf.

Charges for Services---A collection of accounts used to capture revenue related to services provided by the City, such as, sewer usage, solid waste pick-up and public transit.

Collective Bargaining Agreement---A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits and matters affecting health and safety of employees).

Community Protection Program---This program's objective is to provide for the safety and welfare of the community through response to calls for service, enforcement of laws and preventive education.

Contingency---A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contracted Part Time---Part time employees contracted and paid through an employment agency.

Contractual Services---Services rendered to a government by private firms, individuals or other governmental agencies. Examples include professional consulting services and construction contracts.

Core Beliefs---Value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the City conducts business.

Cost-of-living-adjustment(COLA)---An Increase in salaries to offset the adverse effect of inflation on compensation.

Credit Rating---A formal evaluation of credit history and capability of repaying obligations. The bond ratings assigned by Moody's Investors Service, Standard & Poor's and Fitch Ratings.

Debt Limitation---By state constitution, requires that no city may become indebted in an amount exceeding 5% of the actual value of taxable property within its jurisdiction. This applies to general obligation debt, which is backed by the full taxing power of the city. The limit does not apply to debt of revenue or special assessment bonds.

Debt Margin---The difference between the debt limit and the applicable outstanding debt.

Debt Service---The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Deferred Compensation---Income deferred until retirement age.

Deficit---The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department---The basis organizational unit of government which is functionally unique in its delivery of services.

Depreciation---Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Disbursement---The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program---A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

E-governance---A term applied the ability of governments to deliver services and information to the public via technology driven tools such as the Internet and electronic banking.

Employee(or Fringe) Benefits---Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pension, medical and life insurance plans.

Encumbrance---The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Enterprise Fund---A fund established to finance and account for the acquisition, operation and maintenance of governmental operations, which are predominantly self-supporting by user fees.

Excise---A tax applying to a specific industry or good. An example would be the Hotel/Motel tax.

Expenditure---The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense---Charges incurred(whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy---A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year---A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. For the City of Bettendorf the fiscal year begins July 1st and ends June 30th.

Fixed Assets---Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

FMAS---Family Museum of Arts and Sciences

FTE---Full Time Equivalent

Full Faith and Credit---A pledge of a government's taxing power to repay debt obligations.

Full-Time Equivalent Position(FTE)---A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function---A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund---A fiscal entity with revenues and expense, which are segregated for the purpose of carrying out a specific purpose or activity.

Fund Balance---The excess of the assets of a fund over its liabilities, reserves and carryover.

GAAP---Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GASB---Government Accounting Standards Board is the authoritative body that establishes the accounting principles and rules for governmental entities.

GASB 34---The GASB statement establishing new financial reporting requirements. When implemented it created new information and restructured information that governments present. The new requirements make annual reports more comprehensive and to understand and use.

GFOA---Government Finance Officers Association of the United States and Canada.

GIS---Graphical Information System.

Goal---A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Governmental Fund Types---Are the following:

> **General Fund---**the chief operating fund and is used to account for all tax receipts and other receipts that do not have to be reported by law or contractual agreement in some other fund. The General Fund provides for all the general operating disbursements and the fixed charges and capital improvement costs that are not paid through other funds.
>
> **Special Revenue Funds**---funds utilized to account for receipts derived from specific sources that are usually required by law or regulation to be accounted for in separate funds, such as the road use fund, tax increment financing fund and drug seizure/forfeiture fund.

Debt Service Fund---used to report accumulations of resources to meet current and future long-term debt service requirements such as capital lease obligations, bond principal, interest and related costs.

Capital Projects Fund---are utilized to record resources for the acquisition and construction of major capital facilities, except those financed through enterprise funds.

Grants---A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Human Development---Program to promote the general well being of the City and to encourage the fullest development of cultural and educational potentials of the citizens and the community.

IDNR---Iowa Department of Natural Resources

Infrastructure---The physical assets of a government such as streets, water, sewer, public buildings and parks.

Interest---Compensation paid or to be paid for the use of money.

Inter-fund Transfers---The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue---Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

Internal Services Charges---The charges to user departments or funds for internal services provided by another government agency, such as the City garage, or insurance funded from a central pool.

IPERS---Iowa Public Employees Retirement System is the pension system the covers all full-time, part-time, and most temporary employees except for full-time firefighters and police officers.

IS---Information Services

LAN---Local Area Network

Levy---To impose taxes for the support of government activities.

LFC---Life Fitness Center

Licenses and Permits---A collection of accounts used to capture revenue related to liquor licenses, electrical permits, mechanical permits or building permits, etc. issued by the City.

Line Item---See Account Number.

Line item Budget---A budget prepared along departmental lines that focuses on what is to be purchased.

Long-term Debt---Debt with a maturity of more than one year after the date of issuance.

Major Fund---Governmental or enterprise fund reported as a separate column in the basic fund financial statements and subject to a separate opinion in the independent auditors report. Otherwise, major funds are funds whose revenues, expenditures, assets or liabilities are at least 10% of corresponding totals for all governmental or enterprise funds and at least 5% of the aggregate amount for all governmental or enterprise funds for the same item.

Mill---The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

Mission Statement---The Mission for the City of Bettendorf defines the purpose of the organization

Moody's Investors Service---One of several national investor services that independently rate the creditworthiness of issuer's bonds. Their rating opinion is an assessment of the ability and willingness of an issuer of debt to make full and timely payments of principal and interest on the debt security over the course of its maturity schedule. The rating influences the interest rates bid for the bonds, thus having an economic impact on a project's ultimate cost.

Net Budget---The legally adopted budget less all inter-fund transfers and interdepartmental charges.

NPDES---National Pollutant Discharge Elimination System

Object of Expenditure---An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt and furniture.

Objective---Something to be accomplished in specific, well-defined and measurable terms and that is achievable within a specific time frame.

Obligations---Amounts which a government may be legally required to need out of its resources. They include no

Operating Expenses---The cost for personnel, materials and equipment required for a department to function.

Operating Revenue---Funds received as income to pay for ongoing operations.

Output Indicators---A unit of work accomplished, without reference to the resources required to do the work, for example, number of permits issued, number of trash collections made or number of burglary arrests made. Output Indicators do not reflect the effectiveness or efficiency of the work performed.

Performance Indicators---Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Personal Services---Expenditures for salaries, wages and fringe benefits of a government's employees.

Policy & Administration---Program to provide for the functioning of the government and to assure the general administration of the City.

Principal---The face amount of a bond, exclusive of interest.

Proceeds from Sale of Assets---A collection of accounts used to capture revenue received from the sale of the City's assets, such as, buildings and/or equipment.

Program---A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Performance Budget---A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Proprietary Funds---are the following:

> **Enterprise Funds---**are utilized to finance and account for all resources used in the acquisition, operation and maintenance of governmental facilities and services that are supported by user charges, such as a golf course or wastewater utility.
>
> **Internal Service Funds**---are used to account for the financing of goods and services provided by one department or agency to other departments or agencies within the government, on a cost reimbursement basis; for example, the Municipal Garage operation, the Employee Health Insurance fund, and the Vehicle Replacement Fund.

Purpose---A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

Referendum---The principal or practice of referring measures passed upon or proposed by, the legislative body to the body of voters, or electorate, for approval or rejection.

Reserve---An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution---A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources---Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

Retained Earnings---Earnings retained by the City for reinvestment in operations.

Revaluation---Every odd year the state reviews residential and commercial property values to determine if assessed values should be changed from those submitted from the assessor.

Revenue---Sources of income financing the operations of government.

Revenue Bonds---Issued to finance municipal enterprises such as parking facilities, utility operations, stadiums and solid waste facilities; that is, revenue generating operations with incomes sufficient to retire indebtedness.

RFP---Request For Bid

Rollback---is a mechanism in the state law, which limits the state growth of taxable valuation by class (residential, commercial, industrial and agricultural) to 4% per year. Assessed valuations are "rolled back" to reflect no more than a 4% increase.

RUT---Road Use Tax

Tax Increment---the amount of taxable value in excess of the base or beginning value of the property located within a defined district. The consolidated tax rate applied to the excess is remitted to the City for urban renewal and economic development purposes with the exception of the debt service and property, plant and equipment levies of all the jurisdictions with taxing authority in the district.

Tax Levy---The resultant product when the tax rate per one thousand dollars is multiplied by the tax base. The amount of revenue from taxes required to fund the government.

Tax Rate---The dollar per thousand rate determined by the City, through the budget process, that is applied to the taxable value. The result of the tax levy revenue necessary to run the City.

Taxable Valuation---The percentage of assessed valuation cities my collect taxes on. Determined by the process of property tax equalization and rollback.

Taxes---Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charge made against particular persons or property for current or permanent benefit, such as special assessments.

TIF---Tax Increment Financing.

TIF District---A defined area of development in which property is eligible to be taxed in excess of the base value of the property. The excess taxable value is known as a tax increment as defined previously.

Transfers In/Out---Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance---The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance---The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges (Fees)---The payment of a fee for direct receipt of a public service by the party whom benefits from the service.

Use of Money---A collection of accounts used to capture revenue received from interest/dividends.

Vision Statement---The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value based principles that can guide policies, decisions and operations.

Nov-04 Form 635.1 Department of Management

82-770

Adoption of Budget and Certification of City Taxes

FISCAL YEAR BEGINNING JULY 1, 2006 - ENDING JUNE 30, 2007

The City of: Bettendorf **County Name:** SCOTT **Date Budget Adopted:** 03/07/06 (Date) xx/xx/xx

At a meeting of the City Council, held after the public hearing as required by law, as specified above, the proposed budget was adopted as summarized and attached hereto, and tax levies, as itemized below, were approved for all taxable property of this City. There is attached a Long Term Debt Schedule Form 703 for the debt service needs, if any.

563-344-4000 (Telephone Number) _____ (Signature)

County Auditor Date Stamp

January 1, 2005 Property Valuations

		With Gas & Electric		Without Gas & Electric	Last Official Census
Regular	2a	1,274,983,068	2b	1,219,548,730	
DEBT SERVICE	3a	1,344,938,970	3b	1,289,504,632	
Ag Land	4a	4,459,440			

TAXES LEVIED

Code Sec.	Dollar Limit	Purpose		(A) Request with Utility Replacement		(B) Property Taxes Levied		(C) Rate
384.1	8.10000	Regular General levy	5	8,986,195		8,595,489	43	7.04809
(384)		Non-Voted Other Permissible Levies						
12(8)	0.67500	Contract for use of Bridge	6	0		0	44	0
12(10)	0.95000	Opr & Maint publicly owned Transit	7	0		0	45	0
12(11)	Amt Nec	Rent, Ins. Maint of Civic Center	8	0		0	46	0
12(12)	0.13500	Opr & Maint of City owned Civic Center	9	0		0	47	0
12(13)	0.06750	Planning a Sanitary Disposal Project	10	0		0	48	0
12(14)	0.27000	Aviation Authority (under sec.330A.15)	11	0		0	49	0
12(15)	Amt Nec	Joint city-county building lease	12	0		0	50	0
12(16)	0.06750	Levee Impr. fund in special charter city	13	0		0	51	0
12(18)	Amt Nec	Liability, property & self insurance costs	14	346,477		331,412	52	0.27175
12(22)	Amt Nec	Support of a Local Emerg.Mgmt.Comm.	462	0		0	465	0
(384)		Voted Other Permissible Levies						
12(1)	0.13500	Instrumental/Vocal Music Groups	15	0		0	53	0
12(2)	0.81000	Memorial Building	16	0		0	54	0
12(3)	0.13500	Symphony Orchestra	17	0		0	55	0
12(4)	0.27000	Cultural & Scientific Facilities	18	0		0	56	0
12(5)	As Voted	County Bridge	19	0		0	57	0
12(6)	1.35000	Missi or Missouri River Bridge Const.	20	0		0	58	0
12(9)	0.03375	Aid to a Transit Company	21	0		0	59	0
12(17)	0.20500	Maintain Institution received by gift/devise	22	0		0	60	0
12(19)	1.00000	City Emergency Medical District	463	0		0	466	0
12(21)	0.27000	Support Public Library	23	0		0	61	0
28E.22	1.50000	Unified Law Enforcement	24	0		0	62	0
		Total General Fund Regular Levies (5 thru 24)	25	9,332,672		8,926,901		
384.1	3.00375	Ag Land	26	13,395		13,395	63	3.00375
		Total General Fund Tax Levies (25 + 26)	27	9,346,067		8,940,296		Do Not Add
		Special Revenue Levies						
384.8	0.27000	Emergency (if general fund at levy limit)	28	0		0	64	0
384.6	Amt Nec	Police & Fire Retirement	29	254,704		243,629		0.19977
	Amt Nec	FICA & IPERS (if general fund at levy limit)	30	0		0		0
	Amt Nec	Other Employee Benefits	31	1,313,730		1,256,611		1.03039
		Total Employee Benefit Levies (29,30,31)	32	1,568,434		1,500,240	65	1.23016
		Sub Total Special Revenue Levies (28+32)	33	1,568,434		1,500,240		
		Valuation						
386	As Req	*With Gas & Elec* / *Without Gas & Elec*						
	SSMID 1	(A) (B)	34			0	66	0
	SSMID 2	(A) (B)	35			0	67	0
	SSMID 3	(A) (B)	36			0	68	0
	SSMID 4	(A) (B)	35a			0	69	0
	SSMID 5	(A) (B)	36a			0	565	0
	SSMID 6	(A) (B)	37			0	566	0
	Total SSMID	***(34 thru 37)***	38	0		0		Do Not Add
		Total Special Revenue Levies (33+38)	39	1,568,434		1,500,240		
384.4	Amt Nec	**Debt Service Levy 76.10(6)**	40	5,447,003	40	5,222,494	70	4.05000
384.7	0.67500	**Capital Projects (Capital Improv. Reserve)**	41		41	0	71	0
		Total Property Taxes (27+39+40+41)	42	16,361,504	42	15,663,030	72	12.60000

COUNTY AUDITOR - I certify the budget is in compliance with ALL the following:

Budgets submitted that DO NOT meet the following criteria are not legal documents and will be returned to the city for correction.

1) The prescribed Notice of Public Hearing Budget Estimate (Form 631.1) was lawfully published, or posted if applicable, and notarized, filed proof was evidenced.
2) Budget hearing notices were published or posted not less than 10 days, nor more than 20 days, prior to the budget hearing.
3) Adopted property taxes do not exceed published or posted amounts.
4) Adopted expenditures do not exceed published or posted amounts in each of the nine program areas, or in total.

_____ (County Auditor)

Form FBW

Fund Balance Worksheet for City of Bettendorf

(1)		General (A)	Spec Rev (B)	Debt Serv (C)	Capt Proj (D)	Permanent (E)	Tot Govt (F)	Proprietary (G)	Grand Tot (H)
***Annual Report FY 2005**									
Beginning Fund Balance (pg 5, line 134) *	1	4,527,844	4,532,956	6,391,734	9,226,396		24,678,930	32,885,780	57,564,710
Actual Revenues Except Beg Bal (pg 5, line 132) *	2	17,883,436	7,551,271	5,606,506	10,766,952		41,808,165	15,814,844	57,623,009
Actual Expenditures Except End Bal (pg 12, line 253) *	3	17,596,953	7,953,516	10,392,788	9,590,082		45,533,339	15,195,192	60,728,531
Ending Fund Balance (pg 12, line 261) *	4	4,814,327	4,130,711	1,605,452	10,403,266	0	20,953,756	33,505,432	54,459,188
(2)		General	Spec Rev	Debt Serv	Capt Proj	Permanent	Tot Govt	Enterprise	Grand Total
** **Re-Estimated FY 2006**									
Beginning Fund Balance	5	4,814,327	4,130,711	1,605,452	10,403,266	0	20,953,756	33,505,432	54,459,188
Re-Est Revenues	6	19,212,277	8,540,388	5,792,190	11,150,114	0	44,694,969	18,176,628	62,871,597
Re-Est Expenditures	7	19,506,949	9,414,376	6,210,360	15,224,874	0	50,356,559	15,644,496	66,001,055
Continuing Appropriation	8				0		0	0	0
Ending Fund Balance	9	4,519,655	3,256,723	1,187,282	6,328,506	0	15,292,166	36,037,564	51,329,730
(3)									
** **Budget FY 2007**									
Beginning Fund Balance	10	4,519,655	3,256,723	1,187,282	6,328,506	0	15,292,166	36,037,564	51,329,730
Revenues	11	19,190,262	7,545,883	6,127,105	17,259,600	0	50,122,850	24,088,010	74,210,860
Expenditures	12	19,224,010	8,122,600	6,577,019	18,294,087	0	52,217,716	16,320,597	68,538,313
Continuing Appropriation	13				0		0	0	0
Ending Fund Balance	14	4,485,907	2,680,006	737,368	5,294,019	0	13,197,300	43,804,977	57,002,277

* The figures in section (1) are taken from FORM F-66(IA-2) STATE OF IOWA FINANCIAL REPORT FOR FISCAL YEAR ENDED JUNE 30, 2005

** The remaining two sections are filled in by the software once ALL worksheets are completed.

Form 631a P1

CITY OF Bettendorf

Department of Management

EXPENDITURES SCHEDULE PAGE 1

Fiscal Year Ending 2007

Fiscal Years

GOVERNMENT ACTIVITIES		GENERAL (A)	SPECIAL REVENUES (B)	DEBT SERVICE (C)	CAPITAL PROJECTS (D)	PERMANENT (E)	PROPRIETARY (F)		BUDGET 2007 (G)	RE-ESTIMATED 2006 (H)	ACTUAL 2005 (I)
Public Safety											
Police Department/Crime Prevention	1	5,656,657	9,500					325	5,666,157	5,623,148	5,222,047
Jail	2							327	0	0	0
Emergency Management	3							328	0	0	0
Flood Control	4	60,098						329	60,098	44,576	27,426
Fire Department	5	2,127,048						330	2,127,048	2,162,421	1,886,208
Ambulance	6							331	0	0	0
Building Inspections	7	372,342						332	372,342	337,725	351,314
Miscellaneous Protective Services	8							333	0	0	0
Animal Control	9							349	0	0	0
Other Public Safety	10	30,114						334	30,114	6,000	0
TOTAL *(lines 1 - 10)*	11	8,246,259	9,500			0			8,255,759	8,173,870	7,486,995
Public Works											
Roads, Bridges, & Sidewalks	12		801,036					353	801,036	798,364	1,088,748
Parking - Meter and Off-Street	13							356	0	0	0
Street Lighting	14		215,000					324	215,000	215,000	160,425
Traffic Control and Safety	15		358,889					326	358,889	361,967	381,690
Snow Removal	16		404,221					354	404,221	465,338	373,379
Highway Engineering	17		505,437					355	505,437	451,223	509,817
Street Cleaning	18							359	0	0	123,060
Airport *(if not Enterprise)*	19							365	0	0	0
Garbage *(if not Enterprise)*	20							358	0	0	0
Other Public Works	21	54,337	352,448					350	406,785	467,803	23,482
TOTAL *(lines 12 - 21)*	22	54,337	2,637,031			0			2,691,368	2,759,695	2,660,601
Health and Social Services											
Welfare Assistance	23							337	0	0	0
City Hospital	24							338	0	0	0
Payments to Private Hospitals	25							339	0	0	0
Health Regulation and Inspection	26							340	0	0	0
Water, Air, and Mosquito Control	27							341	0	0	0
Community Mental Health	28							342	0	0	0
Other Health and Social Services	29							343	0	0	0
TOTAL *(lines 23 - 29)*	30	0	0			0			0	0	0

Form 631a P2

CITY OF Bettendorf

Department of Management

EXPENDITURES SCHEDULE PAGE 2

Fiscal Year Ending 2007

		GENERAL (A)	SPECIAL REVENUES (B)	DEBT SERVICE (C)	CAPITAL PROJECTS (D)	PERMANENT (E)	PROPRIETARY (F)		Fiscal Years BUDGET 2007 (G)	RE-ESTIMATED 2006 (H)	ACTUAL 2005 (I)
Culture and Recreation											
Library Services	31	1,949,601	107,753					344	2,057,354	1,966,291	1,808,982
Museum, Band and Theater	32							345	0	0	0
Parks	33	915,893						346	915,893	943,050	973,120
Recreation	34	336,558						587	336,558	358,407	301,294
Cemetery	35							366	0	0	0
Community Center, Zoo, & Marina	36	76,602						347	76,602	74,977	70,269
Other Culture and Recreation	37		60,000					348	60,000	59,799	0
TOTAL *(lines 31 - 37)*	38	3,278,654	167,753			0			3,446,407	3,402,524	3,153,665
Community and Economic Development											
Community Beautification	39		193,188					367	193,188	193,474	69,366
Economic Development	40		545,589					368	545,589	391,533	424,081
Housing and Urban Renewal	41		557,744					369	557,744	544,542	562,920
Planning & Zoning	42	201,843						379	201,843	197,284	194,445
Other Com & Econ Development	43	152,419	7,053					370	159,472	161,784	162,031
TOTAL *(lines 39 - 43)*	44	354,262	1,303,574			0			1,657,836	1,488,617	1,412,843
General Government											
Mayor, Council, & City Manager	45	789,094						375	789,094	806,612	444,311
Clerk, Treasurer, & Finance Adm.	46	666,966	275					376	667,241	688,301	815,024
Elections	47							377	0	8,457	0
Legal Services & City Attorney	48	212,316						378	212,316	194,498	169,069
City Hall & General Buildings	49	756,755						380	756,755	693,802	694,051
Tort Liability	50	500,711						382	500,711	535,492	404,582
Other General Government	51	299,741						381	299,741	239,341	271,136
TOTAL *(lines 45 - 51)*	52	3,225,583	275			0			3,225,858	3,166,503	2,798,173
Debt Service	53	50,000	1,701,739	6,133,491					7,885,230	7,483,075	11,637,959
Capital Projects	54	218,315	61,246		13,795,425				14,074,986	11,051,263	6,835,954
TOTAL Government Activities Expenditures *(lines 11+22+30+38+44+52+53+54)*	55	15,427,410	5,881,118	6,133,491	13,795,425	0			41,237,444	37,525,547	35,986,190
BUSINESS TYPE ACTIVITIES **Proprietary: Enterprise & Budgeted ISF**											
Water Utility	56							360	0	0	2,564,277
Sewer Utility	57						2,856,740	357	2,856,740	2,792,438	0
Electric Utility	58							361	0	0	0
Gas Utility	59							362	0	0	0
Airport	60							365	0	0	0
Landfill/Garbage	61						1,658,849	383	1,658,849	1,583,216	1,955,667
Transit	62						1,053,553	364	1,053,553	1,077,658	1,019,271
Cable TV, Internet & Telephone	63							443	0	0	0
Housing Authority	64							444	0	0	0
Storm Water Utility	65						666,309	445	666,309	687,399	342,094
Other Business Type (city hosp., ISF, parking, etc.)	66						9,469,798	446	9,469,798	9,169,721	8,590,484
Enterprise DEBT SERVICE	67						315,348	447	315,348	284,064	423,399
Enterprise CAPITAL PROJECTS	68							448	0	0	0
TOTAL Business Type Expenditures *(lines 56 - 68)*	69						16,020,597		16,020,597	15,594,496	14,895,192
TOTAL GOV & BUS TYPE EXP. *(lines 55+69)*	70	15,427,410	5,881,118	6,133,491	13,795,425	0	16,020,597		57,258,041	53,120,043	50,881,382
Transfers Out	71	3,796,600	2,241,482	443,528	4,498,662		300,000		11,280,272	12,881,012	9,847,149
Total Expenditures & Other Financing Uses (lines 71 +72)	72	19,224,010	8,122,600	6,577,019	18,294,087	0	16,320,597		68,538,313	66,001,055	60,728,531
Continuing Appropriation	73				0		0		0	0	
Ending Fund Balance June 30	74	4,485,907	2,680,006	737,368	5,294,019	0	43,804,977		57,002,277	51,329,730	54,459,188

* A continuing appropriation is the unexpended budgeted amount from a prior year's capital project. The entry is made on the Con Approps page that must accompany the budget forms if used. SEE INSTRUCTIONS FOR USE.

Form 631.b

CITY OF Bettendorf

Department of Management

REVENUES DETAIL

Fiscal Year Ending 2007

		GENERAL (A)	SPECIAL REVENUES (B)	DEBT SERVICE (C)	CAPITAL PROJECTS (D)	PERMANENT (E)	PROPRIETARY (F)		Fiscal Years BUDGET 2007 (G)	RE-ESTIMATED 2006 (H)	ACTUAL 2005 (I)
REVENUES & OTHER FINANCING SOURCES											
Taxes Levied on Property	1	8,940,296	1,500,240	5,222,494	0				15,663,030	15,419,061	14,559,439
Less: Uncollected Property Taxes - Levy Year	2	0	0	0					0	0	23,403
Net Current Property Taxes *(line 1 minus line 2)*	3	8,940,296	1,500,240	5,222,494	0				15,663,030	15,419,061	14,536,036
Delinquent Property Taxes	4	1,500	100	25,000					26,600	13,600	95,132
TIF Revenues	5		1,948,194						1,948,194	1,894,308	1,684,641
Other City Taxes:											
Utility Tax Replacement Excise Taxes	6	405,771	68,194	224,509	0			472	698,474	680,176	695,153
Parimutuel wager tax	7							473	0	0	0
Gaming wager tax	8	3,939,000			2,200,000			474	6,139,000	2,200,000	2,233,864
Mobile Home Taxes	9	4,815	1,000	2,700				393	8,515	8,515	9,236
Hotel/Motel Taxes	10	800,000						394	800,000	800,000	811,858
Other Local Option Taxes $_____ *	11							395	0	3,900,000	3,813,950
Subtotal - Other City Taxes *(lines 6 thru 11)*	12	5,149,586	69,194	227,209	2,200,000				7,645,989	7,588,691	7,564,061
Licenses & Permits	13	645,960	0				97,600		743,560	768,562	719,864
Use of Money & Property	14	182,700	151,060	75,000	158,000		245,200		811,960	816,491	844,348
Intergovernmental:											
Federal Grants & Reimbursements	15	70,000	542,744		3,180,000		242,580	399	4,035,324	1,455,452	867,336
State Shared Revenues	16	47,750	2,665,913	3,527				400	2,717,190	2,689,124	2,645,098
Other State Grants & Reimbursements	17	335,000	43,000				521,000	401	899,000	547,491	717,773
Local Grants & Reimbursements	18	110,100	0		300,000			402	410,100	109,113	113,536
Subtotal - Intergovernmental *(lines 15 thru 18)*	19	562,850	3,251,657	3,527	3,480,000		763,580		8,061,614	4,801,180	4,343,743
Charges for Fees & Service:											
Water Utility	20							404	0	0	0
Sewer Utility	21						2,541,000	405	2,541,000	2,340,000	2,331,809
Electric Utility	22							406	0	0	0
Gas Utility	23							407	0	0	0
Parking	24							408	0	0	0
Airport	25							409	0	0	0
Landfill/Garbage	26						1,505,000	410	1,505,000	1,485,000	1,151,110
Hospital	27							411	0	0	0
Transit	28						59,600	412	59,600	59,493	40,169
Cable TV, Internet & Telephone	29							429	0	0	0
Housing Authority	30							430	0	0	0
Storm Water Utility	31						650,000	431	650,000	629,467	562,192
Other Fees & Charges for Service	32	336,419	200				7,103,322	413	7,439,941	7,209,803	6,959,089
Subtotal - Charges for Service *(lines 20 thru 32)*	33	336,419	200	0	0	0	11,858,922		12,195,541	11,723,763	11,044,369
Special Assessments	34	6,800	0	0	1,000				7,800	7,800	10,388
Miscellaneous	35	175,300	319,750	0	100,000		602,800		1,197,850	1,542,757	1,130,305
Other Financing Sources:											
Operating Transfers In	36	3,188,851	305,488	573,875	3,970,600		3,241,458		11,280,272	12,881,012	9,847,149
Proceeds of Debt	37				7,340,000				7,340,000	4,590,000	4,557,934
Proceeds of Capital Asset Sales	38				10,000		7,278,450		7,288,450	824,372	1,245,039
Subtotal-Other Financing Sources *(lines 36 thru 38)*	39	3,188,851	305,488	573,875	11,320,600	0	10,519,908		25,908,722	18,295,384	15,650,122
Total Revenues except for beginning fund balance ***(lines 3, 4, 5, 12, 13, 14, 19, 33, 34, 35, & 39)***	40	19,190,262	7,545,883	6,127,105	17,259,600	0	24,088,010		74,210,860	62,871,597	57,623,009
Beginning Fund Balance July 1	41	4,519,655	3,256,723	1,187,282	6,328,506	0	36,037,564		51,329,730	54,459,188	57,564,710
TOTAL REVENUES & BEGIN BALANCE *(lines 40+41)*	42	23,709,917	10,802,606	7,314,387	23,588,106	0	60,125,574	424	125,540,590	117,330,785	115,187,719

* Enter the amount the city calculates to be attributable to property tax relief. The entry is required but CAN NOT be made using the software.

Form 635.2A

CITY OF Bettendorf ADOPTED BUDGET SUMMARY

Department of Management

YEAR ENDED JUNE 30, 2007

Fiscal Years

	GENERAL (A)		SPECIAL REVENEUS (B)		DEBT SERVICE (C)		CAPITAL PROJECTS (D)		PERMANENT (E)		PROPRIETARY (F)		BUDGET 2007 (G)		RE-ESTIMATED 2006 (H)		ACTUAL 2005 (I)	
Revenues & Other Financing Sources																		
Taxes Levied on Property	77	8,940,296	106	1,500,240	134	5,222,494	161	0					234	15,663,030	264	15,419,061	294	14,559,439
Less: Uncollected Property Taxes-Levy Year	78	0	107	0	135	0	162	0					235	0	265	0	295	23,403
Net Current Property Taxes	79	8,940,296	108	1,500,240	136	5,222,494	163	0					236	15,663,030	266	15,419,061	296	14,536,036
Delinquent Property Taxes	80	1,500	109	100	137	25,000	164	0					237	26,600	267	13,600	297	95,132
TIF Revenues			110	1,948,194									238	1,948,194	268	1,894,308	298	1,684,641
Other City Taxes	81	5,149,586	111	69,194	138	227,209	165	2,200,000					239	7,645,989	269	7,588,691	299	7,564,061
Licenses & Permits	82	645,960	112	0							212	97,600	240	743,560	270	768,562	300	719,864
Use of Money and Property	83	182,700	113	151,060	139	75,000	166	158,000	194	0	213	245,200	241	811,960	271	816,491	301	844,348
Intergovernmental	84	562,850	114	3,251,657	140	3,527	167	3,480,000			426	763,580	242	8,061,614	272	4,801,180	302	4,343,743
Charges for Fees & Service	85	336,419	115	200	141	0	168	0	195	0	214	11,858,922	243	12,195,541	273	11,723,763	303	11,044,369
Special Assessments	86	6,800	116	0	142	0	169	1,000			427	0	244	7,800	274	7,800	304	10,388
Miscellaneous	87	175,300	117	319,750	143	0	170	100,000	196	0	215	602,800	245	1,197,850	275	1,542,757	305	1,130,305
Sub-Total Revenues	88	16,001,411	118	7,240,395	144	5,553,230	171	5,939,000	197	0	216	13,568,102	246	48,302,138	276	44,576,213	306	41,972,887
Other Financing Sources:																		
Transfers In	89	3,188,851	119	305,488	145	573,875	172	3,970,600	198	0	217	3,241,458	247	11,280,272	277	12,881,012	307	9,847,149
Proceeds of Debt	90	0	459	0	146	0	173	7,340,000			218	0	248	7,340,000	278	4,590,000	308	4,557,934
Proceeds of Capitol Asset Sales	91	0			147	0	174	10,000	199	0	219	7,278,450	249	7,288,450	279	824,372	309	1,245,039
Total Revenues and Other Sources	92	19,190,262	120	7,545,883	148	6,127,105	175	17,259,600	200	0	220	24,088,010	250	74,210,860	280	62,871,597	310	57,623,009
Expenditures & Other Financing Uses																		
Public Safety	600	8,246,259	609	9,500					623	0			335	8,255,759	632	8,173,870	642	7,486,995
Public Works	601	54,337	610	2,637,031					624	0			336	2,691,368	633	2,759,695	643	2,660,601
Health and Social Services	602	0	611	0					625	0			352	0	634	0	644	0
Culture and Recreation	603	3,278,654	612	167,753					626	0			371	3,446,407	635	3,402,524	645	3,153,665
Community and Economic Development	604	354,262	613	1,303,574					627	0			372	1,657,836	636	1,488,617	646	1,412,843
General Government	605	3,225,583	614	275					628	0			373	3,225,858	637	3,166,503	647	2,798,173
Debt Service	606	50,000	615	1,701,739	618	6,133,491			629	0			440	7,885,230	638	7,483,075	648	11,637,959
Capital Projects	607	218,315	616	61,246			621	13,795,425	630	0			441	14,074,986	639	11,051,263	649	6,835,954
Total Government Activities Expenditures	608	15,427,410	617	5,881,118	619	6,133,491	622	13,795,425	631	0			442	41,237,444	640	37,525,547	650	35,986,190
Business Type Proprietray: Enterprise & ISF												16,020,597	374	16,020,597	641	15,594,496	651	14,895,192
Total Gov & Bus Type Expenditures	97	15,427,410	125	5,881,118	153	6,133,491	180	13,795,425	205	0	225	16,020,597	255	57,258,041	285	53,120,043	315	50,881,382
Transfers Out	101	3,796,600	129	2,241,482	156	443,528	184	4,498,662	207	0	229	300,000	259	11,280,272	289	12,881,012	319	9,847,149
Total ALL Expenditures/Transfers Out	102	19,224,010	130	8,122,600	157	6,577,019	185	18,294,087	208	0	230	16,320,597	260	68,538,313	290	66,001,055	320	60,728,531
Excess Revenues & Other Sources Over (Under) Expenditures/Transfers Out	103	-33,748	131	-576,717	158	-449,914	186	-1,034,487	209	0	231	7,767,413	261	5,672,547	291	-3,129,458	321	-3,105,522
Continuing Appropriation							652	0			653	0	654	0	655	0		
Beginning Fund Balance July 1	104	4,519,655	132	3,256,723	159	1,187,282	187	6,328,506	210	0	232	36,037,564	262	51,329,730	292	54,459,188	322	57,564,710
Ending Fund Balance June 30	105	4,485,907	133	2,680,006	160	737,368	188	5,294,019	211	0	233	43,804,977	263	57,002,277	293	51,329,730	323	54,459,188

Form 703

Department of Management

LONG TERM DEBT SCHEDULE
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS

City Name: **Bettendorf**

Fiscal Year
2007

	Project Name (A)	Amount of Issue (B)	Date certified To County Auditor (C)	Principal Due FY 2007 (D)	Interest Due FY 2007 +(E)	Bond Registration Due FY 2007 +(F)	Total Obligation Due FY 2007 =(G)	Amount Paid by Other Funds & Debt Service Fund Balance -(H)	Amount Paid by Current Year Utility Replacment and Debt Service Taxes =(I)
(1)	General, GO	3,060,000	May-96	325,000	32,160		357,160		357,160
(2)	GO, TIF	1,535,000	May-96	185,000	8,695		193,695	193,695	0
(3)	General, GO (Family Museum)	1,310,000	January-97	75,785	3,562		79,347	79,347	0
(4)	General, GO	1,310,000	January-97	89,216	4,193		93,409		93,409
(5)	GO Refunding	1,640,000	January-97	170,000	16,630		186,630		186,630
(6)	TIF Revenue	4,170,000	July-97	425,000	97,525		522,525	522,525	0
(7)	TIF Revenue	5,385,000	July-97	375,000	310,050		685,050	685,050	0
(8)	TIF Revenue	1,030,000	October-97	115,000	16,688		131,688	131,688	0
(9)	General, GO	9,700,000	April-98	575,000	285,475		860,475		860,475
(10)	General, GO	6,560,000	May-00	400,000	231,450		631,450		631,450
(11)	General, GO	6,635,000	June-01	265,000	258,783		523,783		523,783
(12)	GO Note	600,000	December-01	60,000	13,875		73,875	73,875	0
(13)	General, GO	4,620,000	June-02	175,000	182,160		357,160		357,160
(14)	TIF GO	1,360,000	June-03	80,000	53,158		133,158	133,158	0
(15)	General, GO	4,080,000	June-03	185,000	115,920		300,920		300,920
(16)	GO Refunding	2,840,000	June-03	580,000	23,600		603,600		603,600
(17)	Sewer Refunding	1,515,000	June-03	280,000	16,030		296,030	296,030	0
(18)	General, GO	3,570,000	June-04	165,000	143,955		308,955		308,955
(19)	Sewer GO	2,040,000	June-04	90,000	81,166		171,166	171,166	0
(20)	Stormwater GO	2,040,000	June-04	90,000	81,166		171,166	171,166	0
(21)	GO Refunding	4,534,050	June-04	945,000	147,544		1,092,544		1,092,544
(22)	Museum GO Refunding	2,409,200	June-04	315,000	49,181		364,181	364,181	0
(23)	General, GO	4,590,000	June-05	195,000	176,415		371,415	240,498	130,917
(24)	GO Note	700,000	March-06	54,470	39,632		94,102	94,102	0
(25)	Moral Obligation Bonds	3,500,000	March-06	249,364	265,708		515,072	515,072	0
(26)	General, GO	4,590,000	June-06	190,000	182,115		372,115	372,115	0
(27)	Sewer, GO	2,500,000	June-06	110,294	84,243		194,537	194,537	0
(28)	TIF Revenue	1,705,000	September-06	0	93,805		93,805	93,805	0
(29)	TIF Revenue	2,845,000	September-06	0	156,400		156,400	156,400	0
(30)	TIF Revenue	15,310,000	September-06	0	727,225		727,225	727,225	0
			TOTALS	6,764,129	3,898,509	0	10,662,638	5,215,635	5,447,003

Form 703

Department of Management

LONG TERM DEBT SCHEDULE
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS
PAGE 2

Fiscal Year
2007

City Name: **Bettendorf**

USE THIS PAGE ONLY AFTER FILLING LINES 1 THRU 30 ABOVE.

	Project Name (A)	Amount of Issue (B)	Date certified To County Auditor (C)	Principal Due FY 2007 (D)	Interest Due FY 2007 +(E)	Bond Registration Due FY 2007 +(F)	Total Obligation Due FY 2007 =(G)	Amount Paid by Other Funds & Debt Service Fund Balance -(H)	Amount Paid by Current Year Utiltiy Replacement and Debt Service Taxes =(I)
(31)							0		0
(32)							0		0
(33)							0		0
(34)							0		0
(35)							0		0
(36)							0		0
(37)							0		0
(38)							0		0
(39)							0		0
(40)							0		0
(41)							0		0
(42)							0		0
(43)							0		0
(44)							0		0
(45)							0		0
(46)							0		0
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(50)							0		0
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(52)							0		0
(53)							0		0
(54)							0		0
(55)							0		0
(56)							0		0
(57)							0		0
(58)							0		0
(59)							0		0
(60)							0		0
				0	0	0	0	0	5,447,003

New Downtown Construction












Bettendorf
IOWA
a premier city